USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
0			**USDE|MSDE – RTTT Consolidated Program Schedule (Year1)**	**18%**	**1227 days**	**1/4/10**	**9/30/14**		
1			**GOAL 1: Provide Effective Grant Oversight**	**36%**	**1033 days**	**10/1/10**	**9/30/14**		
2			**1|78 – Office of Reform and Innovation**	**36%**	**1033 days**	**10/1/10**	**9/30/14**		
3			**YEAR 1**	**36%**	**257 days**	**10/1/10**	**10/4/11**		
4			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
5			**Hire RTTT Technology Manager**	**99%**	**35 days**	**10/1/10**	**11/19/10**		
6		✓	Develop RFR	100%	5 days	10/1/10	10/7/10		Foran,London,John
7		✓	Advertise for position	100%	10 days	10/8/10	10/21/10	6	Paterniti
8		✓	Develop interview questions	100%	5 days	10/1/10	10/7/10		Paterniti
9		✓	Review resumes	100%	10 days	10/22/10	11/4/10	7	Foran
10		✓	Set interview schedule	100%	2 days	11/5/10	11/8/10	9	Paterniti
11		✓	Conduct interviews	100%	5 days	11/9/10	11/15/10	10	Drake,Johnson,Fre
12		✓	Select candidate for position	100%	3 days	11/16/10	11/18/10	11	Foran,Grasmick
13		🗓	*RTTT Technology Manager hired*	*0%*	*0 days*	*11/19/10*	*11/19/10*	*12*	
14			**Hire RTTT Finance Manager**	**99%**	**99 days**	**10/1/10**	**2/18/11**		
15		✓	Develop RFR	100%	5 days	10/1/10	10/7/10		King,Paterniti,Fora
16		✓	Advertise for position	100%	60 days	10/8/10	12/30/10	15	Paterniti
17		✓	Develop interview questions	100%	5 days	10/8/10	10/14/10	16	Foran,Clark
18		✓	Review resumes	100%	60 days	10/29/10	1/21/11	17	Foran
19		✓	Set interview schedule	100%	60 days	10/29/10	1/21/11	18	Paterniti
20		✓	Conduct interviews	100%	60 days	11/15/10	2/7/11	19	Swirnow,Freed,Cla
21		✓	Select candidate for position	100%	3 days	2/7/11	2/9/11	20	Foran,Grasmick
22		✓	Seek Board approval	100%	6 days	2/10/11	2/17/11	21	
23		🗓	*RTTT Finance Manager hired*	*0%*	*0 days*	*2/18/11*	*2/18/11*	*22*	
24			**Approve LEA Scopes of Work**	**99%**	**40 days**	**10/1/10**	**11/26/10**		
25		✓	Share SOW guidelines with LEAs	100%	1 day	10/1/10	10/1/10		Foran
26		✓	Develop rubric for evaluating SOW	100%	5 days	10/4/10	10/8/10	25	
27		✓	Select individuals to serve on review teams	100%	5 days	10/11/10	10/15/10	26	Foran
28		✓	Design professional development for reviewers	100%	3 days	10/18/10	10/20/10	27	Foran
29		✓	Conduct professional development for reviewers	100%	5 days	10/28/10	11/3/10	28	
30		✓	Review LEA SOW and budgets	100%	5 days	11/4/10	11/10/10	29	Review Teams
31		✓	Provide feedback to LEAs	100%	3 days	11/18/10	11/22/10	30	Review Teams

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
32		✓	Review finalized SOW	100%	3 days	11/23/10	11/25/10	31	Review Teams
33		✓	Submit SOWs to USDE and await approval to release funds	100%	1 day	11/25/10	11/25/10	32	
34		▦	*LEA SOW approved by MSDE*	*0%*	*0 days*	*11/26/10*	*11/26/10*	*33*	
35			**Organize 54 RTTT Projects**	**99%**	**45 days**	**12/1/10**	**2/2/11**		
36		✓	Develop organization chart for RTTT	100%	10 days	12/1/10	12/14/10		Foran,Josiah
37		✓	Share organization chart with CORE team	100%	5 days	12/15/10	12/21/10	36	Foran
38		✓	Finalize organization chart	100%	10 days	12/22/10	1/4/11	37	Foran
39		✓	Identify executive sponsors for all projects	100%	10 days	12/1/10	12/14/10	38	Foran
40		✓	Identify program/project managers for all projects	100%	45 days	12/1/10	2/2/11	39	Foran
41		▦	*Organization for RTTT finalized*	*0%*	*0 days*	*12/1/10*	*12/1/10*		
42		▦	**Develop project schedules**	**99%**	**56 days**	**12/1/10**	**2/17/11**		
43		✓	Submit draft of project objectives	100%	10 days	12/1/10	12/14/10		Project Managers
44		✓	Submit draft program schedule	100%	10 days	12/15/10	12/28/10	43	Project Managers
45		✓	Seek feedback from USDE	100%	40 days	12/15/10	2/9/11		Foran
46		✓	Design Project 2010 training	100%	5 days	1/3/11	1/7/11		Josiah
47		✓	Identify training participants	100%	5 days	1/10/11	1/14/11	46	Foran
48		✓	Schedule training	100%	2 days	1/17/11	1/19/11	47	Josiah
49		✓	Conduct training	100%	6 days	1/26/11	2/2/11	48	Josiah
50		✓	Meet with program/project managers to develop schedules	100%	18 days	1/23/11	2/15/11	41,49	Patzkowsky,Josiah
51		✓	Submit finalized program schedule/necessary amendments	100%	1 day	2/17/11	2/17/11	50	Project Managers
52		▦	*Project schedules finalized*	*0%*	*0 days*	*12/1/10*	*12/1/10*		
53			**Monitor implementation of 54 projects**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
54		✓	Meet bi-weekly with project managers	100%	66 days	10/1/10	12/31/10		Patzkowsky,Josiah
55		✓	Submit monthly status report to program directors	100%	66 days	10/1/10	12/31/10		Project Managers
56		✓	Submit realignment/ amendments if needed	100%	66 days	10/1/10	12/31/10		Project Managers
57		▦	*Projects implemented and updated*	*0%*	*0 days*	*12/31/10*	*12/31/10*	*56*	
58			**Submit monthly status report to USDE**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
59		▦ ▌	Develop reporting formats	0%	5 days	10/1/10	10/7/10		Foran,Josiah
60		✓	Approval of reporting formats from CORE Team	100%	10 days	10/10/10	10/21/10		Foran
61		✓	Collect information from program/project managers	100%	66 days	10/1/10	12/31/10		Patzkowsky,Josiah
62		✓	Create monthly status report	100%	66 days	10/1/10	12/31/10		Patzkowsky,Josiah
63		✓	Submit monthly status report to USDE	100%	66 days	10/1/10	12/31/10		Foran

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64		✔	Review status report with USDE	100%	66 days	10/1/10	12/31/10		Foran,Josiah,Patzk
65		✔	Modify processes/procedures as needed	100%	66 days	10/1/10	12/31/10		Core Team
66			*Monthly reports submitted*	*0%*	*0 days*	*12/31/10*	*12/31/10*	*65*	
67			**Second Quarter: Year 1**	**27%**	**63 days**	**1/1/11**	**3/31/11**		
68			**Monitor implementation of 54 projects**	**28%**	**65 days**	**1/1/11**	**4/5/11**		
69			Meet bi-weekly with project managers	40%	65 days	1/1/11	4/4/11		Patzkowsky,Josiah
70			Meet weekly with program director/ finance manager	40%	65 days	1/1/11	4/5/11		
71			Submit monthly status report to program directors	33%	65 days	1/1/11	4/4/11		Project Managers
72			Submit realignment/ amendments if needed	0%	65 days	1/3/11	4/5/11		Project Managers
73			*Projects implemented and updated*	*0%*	*0 days*	*4/5/11*	*4/5/11*	*69,70,71,72*	
74			**Submit monthly status report to USDE**	**33%**	**64 days**	**1/1/11**	**4/4/11**		
75			Collect information from program/project managers	33%	65 days	1/1/11	4/4/11		Patzkowsky,Josiah
76			Create monthly status report	33%	65 days	1/1/11	4/4/11		Patzkowsky,Josiah
77			Submit monthly status report to USDE	33%	65 days	1/1/11	4/4/11		Foran
78			Review status report with USDE	33%	65 days	1/1/11	4/4/11		Foran,Josiah,Patzk
79			Modify processes/procedures as needed	33%	65 days	1/1/11	4/4/11		Core Team
80			*Monthly reports submitted*	*0%*	*0 days*	*4/4/11*	*4/4/11*	*75,76,77,78,79*	
81			**Monitor LEA implementation of SOW**	**0%**	**23 days**	**3/1/11**	**3/31/11**		
82			Meet weekly with program directors/finance manager	0%	23 days	3/1/11	3/31/11		Josiah
83			Confer monthly with LEA liaison	0%	23 days	3/1/11	3/31/11		LEA Liaisons
84			Submit monthly status report to program director	0%	23 days	3/1/11	3/31/11		LEA Liaisons
85			Submit realignment/amendments if necessary	0%	23 days	3/1/11	3/31/11		LEA Liaisons
86			*LEA SOW implemented*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*82,83,84,85*	
87			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
88			**Monitor implementation of 54 projects**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
89			Meet bi-weekly with project managers	0%	65 days	4/1/11	7/5/11		Patzkowsky,Josiah
90			Meet weekly with program director/ finance manager	0%	65 days	4/1/11	7/5/11		
91			Submit monthly status report to program directors	0%	65 days	4/1/11	7/5/11		Project Managers
92			Submit realignment/ amendments if needed	0%	65 days	4/1/11	7/5/11		Project Managers
93			*Projects implemented and updated*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*89,90,91,92*	
94			**Submit monthly status report to USDE**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
95			Collect information from program/project managers	0%	65 days	4/1/11	7/5/11		Patzkowsky,Josiah

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
96			Create monthly status report	0%	65 days	4/1/11	7/5/11		Patzkowsky,Josiah
97			Submit monthly status report to USDE	0%	65 days	4/1/11	7/5/11		Foran
98			Review status report with USDE	0%	65 days	4/1/11	7/5/11		Foran,Josiah,Patzk
99			Modify processes/procedures as needed	0%	65 days	4/1/11	7/5/11		Core Team
100			*Monthly reports submitted*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*95,96,97,98,99*	
101			**Monitor LEA implementation of SOW**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
102			Meet weekly with program directors/finance manager	0%	65 days	4/1/11	7/5/11		Josiah
103			Confer monthly with LEA liaison	0%	65 days	4/1/11	7/5/11		LEA Liaisons
104			Submit monthly status report to program director	0%	65 days	4/1/11	7/5/11		LEA Liaisons
105			Submit realignment/amendments if necessary	0%	65 days	4/1/11	7/5/11		LEA Liaisons
106			*LEA SOW implemented*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*102,103,104,10*	
107			**Fourth Quarter: Year 1**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
108			**Monitor implementation of 54 projects**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
109			Meet bi-weekly with project managers	0%	66 days	7/1/11	10/4/11		Patzkowsky,Josiah
110			Meet weekly with program director/ finance manager	0%	66 days	7/1/11	10/4/11		
111			Submit monthly status report to program directors	0%	66 days	7/1/11	10/4/11		Project Managers
112			Submit realignment/ amendments if needed	0%	66 days	7/1/11	10/4/11		Project Managers
113			*Projects implemented and updated*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*109,110,111,11*	
114			**Submit monthly status report to USDE**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
115			Collect information from program/project managers	0%	66 days	7/1/11	10/4/11		Patzkowsky,Josiah
116			Create monthly status report	0%	66 days	7/1/11	10/4/11		Patzkowsky,Josiah
117			Submit monthly status report to USDE	0%	66 days	7/1/11	10/4/11		Foran
118			Review status report with USDE	0%	66 days	7/1/11	10/4/11		Foran,Josiah,Patzk
119			Modify processes/procedures as needed	0%	66 days	7/1/11	10/4/11		Core Team
120			*Monthly reports submitted*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*115,116,117,11*	
121			**Monitor LEA implementation of SOW**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
122			Meet weekly with program directors/finance manager	0%	66 days	7/1/11	10/4/11		Josiah
123			Confer monthly with LEA liaison	0%	66 days	7/1/11	10/4/11		LEA Liaisons
124			Submit monthly status report to program director	0%	66 days	7/1/11	10/4/11		LEA Liaisons
125			Submit realignment/amendments if necessary	0%	66 days	7/1/11	10/4/11		LEA Liaisons
126			*LEA SOW implemented*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*122,123,124,12*	
127			**Year 2**	**0%**	**257 days**	**10/1/11**	**9/28/12**		

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ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
128			*Projects implemented and Updated*	*0%*	*0 days*				
129			*LEA SOWs implemented*	*0%*	*0 days*				
130			*Monthly reports submitted*	*0%*	*0 days*				
131			**Year 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
132			*Projects implemented and Updated*	*0%*	*0 days*				
133			*LEA SOWs implemented*	*0%*	*0 days*				
134			*Monthly reports submitted*	*0%*	*0 days*				
135			**Year 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
136			*Projects implemented and Updated*	*0%*	*0 days*				
137			*LEA SOWs implemented*	*0%*	*0 days*				
138			*Monthly reports submitted*	*0%*	*0 days*				
139			**GOAL 2: Ensure Effective Program Evaluation**	**7%**	**1033 days**	**10/1/10**	**9/30/14**		
140			**2|1 – Program Evaluation**	**7%**	**1033 days**	**10/1/10**	**9/30/14**		
141			**YEAR 1**	**7%**	**255 days**	**10/1/10**	**9/30/11**		
142			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
143			** No activities Scheduled **	0%					
144			**Second Quarter: Year 1**	**33%**	**62 days**	**1/3/11**	**3/31/11**		
145			**MOU Development**	**50%**	**29 days**	**2/1/11**	**3/14/11**		
146		✓	Develop draft MOU	100%	5 days	1/31/11	2/4/11		Lyle Patzkowsky
147		✓📝	Review/modify draft	100%	10 days	2/7/11	2/18/11	146	Lyle Patzkowsky,Jir
148		🔴	Finalize draft	0%	10 days	2/21/11	3/4/11	147	Lyle Patzkowsky,Jir
149			Sign MOU	0%	5 days	3/7/11	3/11/11	148	Brittt Kirwan,Nanc
150		▦	*Program Evaluation MOU Established*	*0%*	*0 days*	*3/11/11*	*3/11/11*	*149*	
151		▦	**Grant Evaluation Tool Requirements Analysis**	**0%**	**15 days**	**3/14/11**	**4/4/11**		
152		▦	Draft business requirements and expected outcomes	0%	3 days	3/14/11	3/16/11		Jim Foran,Donnell .
153		▦	Review buisness requirements and expected outcomes with CORE Team	0%	1 day	3/17/11	3/17/11	152	Jim Foran
154		▦	Review business requirements and expected outcomes with USM	0%	5 days	3/18/11	3/24/11	153	
155		▦🔴	Develop 4-year evaluation plan with USM	0%	6 days	3/25/11	4/1/11	154	Jim Foran,Ray Loric
156		▦	*Grant Evaluation Business Requirements defined*	*0%*	*0 days*	*4/4/11*	*4/4/11*	*155*	
157			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
158		▦	**Grant Evaluation Tool Development**	**0%**	**21 days**	**4/1/11**	**5/2/11**		
159		▦🔴	Design Evaluation Tool	0%	10 days	4/1/11	4/14/11		Jim Foran,Ray Loric

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
160			Review Evaluation Tool/Process with CORE team	0%	1 day	4/15/11	4/15/11	159	Jim Foran,Ray Loria
161			Revise Evaluation Tool/Process based on feedbcak	0%	10 days	4/18/11	4/29/11	160	Jim Foran,Ray Lori
162			*Grant Evaluation Tool developed*	*0%*	*0 days*	*5/2/11*	*5/2/11*	*161*	
163			**Evaluation Tool Pilot**	**0%**	**21 days**	**4/1/11**	**4/29/11**		
164			Identify pilot participants	0%	3 days	4/1/11	4/5/11		Core Team
165			Implement evaluation tool/process	0%	10 days	4/6/11	4/19/11	164	
166			Analyze feedback	0%	3 days	4/20/11	4/22/11	165	Jim Foran,Ray Lori
167			Modify tool based on feedback	0%	3 days	4/25/11	4/27/11	166	
168			Share final evaluation tool/process with CORE Team and Superintendents	0%	2 days	4/28/11	4/29/11	167	Jim Foran,Ray Lori
169			*Grant Evaluation Evaluation Tool ready for system implementation*	*0%*	*0 days*	*4/29/11*	*4/29/11*	*168*	
170			**Evaluation Tool Training**	**0%**	**19 days**	**5/2/11**	**5/26/11**		
171			Define training goals and expected outcomes	0%	3 days	5/2/11	5/4/11		Jim Foran,Ray Lori
172			Develop training plan	0%	3 days	5/5/11	5/9/11	171	Jim Foran,Ray Lori
173			Identify MSDE training participants	0%	2 days	5/10/11	5/11/11	172	
174			Identify training site	0%	1 day	5/12/11	5/12/11	173	
175			Schedule training	0%	1 day	5/13/11	5/13/11	174	
176			Publish training materials	0%	3 days	5/16/11	5/18/11	175	
177			Register participants	0%	5 days	5/19/11	5/25/11	176	
178			Conduct training	0%	1 day	5/26/11	5/26/11	177	
179			*Grant Evaluation Tool training completed*	*0%*	*0 days*	*5/26/11*	*5/26/11*	*178*	
180			**Evaluation Tool Implemented**	**0%**	**34 days**	**6/1/11**	**7/19/11**		
181			Identify participants	0%	5 days	6/1/11	6/7/11		Core Team
182			Implement tool	0%	20 days	6/8/11	7/6/11	181	
183			Analyze feedback	0%	5 days	7/7/11	7/13/11	182	Jim Foran,Ray Lori
184			Share feedback with CORE team and Superintendents	0%	5 days	7/13/11	7/19/11		Jim Foran,Ray Lori
185			*Grant Evaluation Tool Implemented*	*0%*	*0 days*	*7/19/11*	*7/19/11*	*184*	
186			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
187			**Conduct Focus Group**	**0%**	**49 days**	**7/1/11**	**9/9/11**		
188			Identify participants	0%	5 days	7/1/11	7/8/11		Core Team
189			Invite participants	0%	3 days	7/11/11	7/13/11	188	
190			Register participants	0%	5 days	7/14/11	7/20/11	189	
191			Synthesize feedback from evaluation tool	0%	5 days	7/21/11	7/27/11	190	Ray Lorion,Jim For

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
192			Develop focus group questions	0%	5 days	7/28/11	8/3/11	191	Jim Foran,Ray Lori
193			Conduct focus group	0%	1 day	8/4/11	8/4/11	192	Jim Foran,Ray Lori
194			Distill feedback into "lessons learned"	0%	5 days	8/5/11	8/11/11	193	Jim Foran,Ray Lori
195			Share "lessons learned" with CORE team and superintendents	0%	5 days	8/12/11	8/18/11	194	Jim Foran,Ray Lori
196			Modify processes/materials/products	0%	15 days	8/19/11	9/9/11	195	Core Team
197			*Post implementation review and modifications completed*	*0%*	*0 days*	*9/9/11*	*9/9/11*	*196*	
198			**"Best Practices" Distribution**	**0%**	**24 days**	**9/1/11**	**10/5/11**		
199			Identify strategies that improved student performance	0%	10 days	9/1/11	9/15/11		
200			Create feedback mechanism to inform teachers	0%	4 days	9/16/11	9/21/11	199	
201			Share "best practices" with CORE Team and superintendents	0%	5 days	9/22/11	9/28/11	200	Jim Foran,Ray Lori
202			Distribute "best practices" to LEAs	0%	5 days	9/29/11	10/5/11	201	
203			*"Best Practices" distributed to Teachers*	*0%*	*0 days*	*10/5/11*	*10/5/11*	*202*	
204			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
205			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
206			** No activities Scheduled **	0%					
207			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**	**205**	
208			**No activities Scheduled**	0%					
209			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
210			*Grant Evaluation Tool implemented*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
211			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
212			*Post implementation review and modifications completed*	*0%*	*0 days*				
213			*" Best Practices " distributed to Teachers*	*0%*	*0 days*				
214			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
215			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
216			** No activities Scheduled **	0%					
217			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
218			**No activities sc heduled**	0%					
219			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
220			*Evaluation Tool implemented*	*0%*	*0 days*	*10/1/11*	*10/1/11*		
221			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
222			*Post implementation review and modifications completed*	*0%*	*0 days*				
223			*" Best Practices " distributed to Teachers*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
224			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
225			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
226			** No activities Scheduled **	0%					
227			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
228			**No activities sc heduled**	0%					
229			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
230		📅	*Evaluation Tool implemented*	*0%*	*0 days*	*10/1/11*	*10/1/11*		
231			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
232			*Post implementation review and modifications completed*	*0%*	*0 days*				
233			*" Best Practices " distributed to Teachers*	*0%*	*0 days*				
234		📅	**GOAL 3: Develop and Implement Assessments aligned with Common Core State Standard**	**33%**	**1033 days**	**10/1/10**	**9/30/14**		
235			**3|2 Formative Assessments**	**33%**	**1033 days**	**10/1/10**	**9/30/14**		
236			**YEAR 1**	**33%**	**257 days**	**10/1/10**	**10/4/11**		
237		✔	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
238		✔	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
239		✔	Conduct recruitment for Contractual Employees	100%	66 days	10/1/10	12/31/10		Janet Bagsby
240			**Second Quarter: Year 1**	**81%**	**62 days**	**1/3/11**	**3/31/11**		
241		✔	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
242		✔	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
243		✔	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	242	Mike Curtis,Rob Lo
244		✔	Finalize Draft	100%	3 days	2/14/11	2/16/11	243	Mike Curtis
245		✔	Signoff	100%	1 day	2/17/11	2/17/11	244	Jim Foran
246		⬛	Collaboration with Consortia	74%	62 days	1/3/11	3/31/11		Janet Bagsby
247			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
248		⬛	Collaboration with Consortia	0%	63 days	4/1/11	6/30/11		PM
249			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
250			**Procurements**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
251			**Formative Assessment**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
252		⬛	Draft RFP	0%	15 days	7/1/11	7/22/11		PM
253		⬛	Review/Modify Draft	0%	5 days	7/25/11	7/29/11	252	PM
254		⬛	RFP Open for Proposals	0%	20 days	8/1/11	8/26/11	253	PM
255		⬛	Review Proposals	0%	20 days	8/29/11	9/26/11	254	PM

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
256			Award	0%	5 days	9/27/11	10/3/11	255	PM
257			*Develop RFP to secure a formative assessment vendor Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
258			**Alignment Study**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
259			Draft RFP	0%	15 days	7/1/11	7/22/11		PM
260			Review/Modify Draft	0%	5 days	7/25/11	7/29/11	259	PM
261			RFP Open for Proposals	0%	20 days	8/1/11	8/26/11	260	PM
262			Review Proposals	0%	20 days	8/29/11	9/26/11	261	PM
263			Award	0%	5 days	9/27/11	10/3/11	262	PM
264			*Develop RFP to secure an alignment study vendor Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
265			**Project Managers**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
266			Draft RFP	0%	15 days	7/1/11	7/22/11		PM
267			Review/Modify Draft	0%	5 days	7/25/11	7/29/11	266	PM
268			RFP Open for Proposals	0%	20 days	8/1/11	8/26/11	267	PM
269			Review Proposals	0%	20 days	8/29/11	9/26/11	268	PM
270			Award	0%	5 days	9/27/11	10/3/11	269	PM
271			*Hire 3 project managers for development & implementation of the assessment system Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
272			*Hire 2 project managers for the coordination of development activities and committee meetings w/consortia states, LEA staff and to develop, review and implement administration manuals for online & paper administrations Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
273			*Hire 2 project managers for coordinating the assessment work related to the needs of special education students Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
274			*Hire 1 project manager for the assessment work related to Braille/vision needs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
275			**Supplies**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
276			Draft RFP	0%	15 days	7/1/11	7/22/11		PM
277			Review/Modify Draft	0%	5 days	7/25/11	7/29/11	276	PM
278			RFP Open for Proposals	0%	20 days	8/1/11	8/26/11	277	PM
279			Review Proposals	0%	20 days	8/29/11	9/26/11	278	PM
280			Award	0%	5 days	9/27/11	10/3/11	279	PM
281			*Purchase computers/supplies for staff Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
282			**Formative Assessment Tools Survey**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
283			Design Survey	0%	15 days	7/1/11	7/22/11		PM
284			Survey Issued/Available for Response	0%	25 days	7/25/11	8/26/11	283	LEAs
285			Compile Results	0%	6 days	8/29/11	9/6/11	284	PM
286			Analyze Responses	0%	20 days	9/7/11	10/4/11	285	PM
287			*Survey current formative assessment tools in Maryland, collect exemplars, align w/Common Core State Standards to build a test bank for MD teachers Completed*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*286*	
288			**Participate in meetings with the Consortia 2x/yr**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**PM**
289			*Participate in meetings with the Consortia 2x/yr Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
290			**Attend committee meetings and LEA Trainings**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**PM**
291			*Attend committee meetings and LEA Trainings Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
292			**Provide and report results of the PSAT exam on 10th graders**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**PM**
293			*Provide and report results of the PSAT exam on 10th graders Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
294			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
295			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
296			** No Milestones Scheduled to Complete **	0%					
297			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
298			** No Milestones Scheduled to Complete **	0%					
299			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
300			** No Milestones Scheduled to Complete **	0%					
301			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
302			*Conduct Summer Item Review Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
303			*Participate in meetings with the Consortia 2x/yr Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
304			*Attend committee meetings and LEA Trainings Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
305			*Conduct Alignment Study Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
306			*Provide and report results of the PSAT exam on 10th graders Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
307			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
308			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
309			** No Milestones Scheduled to Complete **	0%					
310			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
311			** No Milestones Scheduled to Complete **	0%					
312			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
313			** No Milestones Scheduled to Complete **	0%					
314			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
315			*Conduct Summer Item Review Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
316			*Participate in meetings with the Consortia 2x/yr Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
317			*Attend committee meetings and LEA Trainings Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
318			*Conduct Alignment Study Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
319			*Provide and report results of the PSAT exam on 10th graders Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
320			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
321			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
322			** No Milestones Scheduled to Complete **	0%					
323			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
324			** No Milestones Scheduled to Complete **	0%					
325			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
326			** No Milestones Scheduled to Complete **	0%					
327			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
328			*Conduct Summer Item Review Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
329			*Participate in meetings with the Consortia 2x/yr Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
330			*Attend committee meetings and LEA Trainings Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
331			*Conduct Alignment Study Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
332			*Provide and report results of the PSAT exam on 10th graders Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
333			**GOAL 4: Create Curricular Documents in Parallel Format**	**13%**	**1033 days**	**10/1/10**	**9/30/14**		
334			**4|3 – Curriculum and Formative Assessment Development**	**23%**	**1033 days**	**10/1/10**	**9/30/14**		
335			**Year 1**	**23%**	**255 days**	**10/1/10**	**9/30/11**		
336			**First Quarter: Year 1**	**84%**	**66 days**	**10/1/10**	**12/31/10**		
337			**Personnel Acquisition**	**99%**	**68 days**	**10/1/10**	**1/5/11**		
338		✓	Develop MS 22's	100%	10 days	10/1/10	10/14/10		Pfeifer
339		✓	Post position openings	100%	25 days	10/15/10	11/18/10	338	Otakie
340		✓	Interview math candidates	100%	3 days	11/19/10	11/23/10	339	Math team
341		✓	Interview ELA candidates	100%	3 days	11/24/10	11/26/10	339	ELA team
342		✓	Interview STEM Coordinator candidates	100%	1 day	12/1/10	12/1/10	339	Math/Science team

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
343		✓	Hire personnel	100%	10 days	12/2/10	12/15/10	342,341,340	Otakie
344			*Math & English Language Arts Personnel Acquired*	*0%*	*0 days*	*1/5/11*	*1/5/11*	*343FS+14 days*	
345			**Laptops**	**34%**	**61 days**	**11/11/10**	**2/4/11**		
346		✓	Place orders	100%	1 day	11/11/10	11/11/10		Baber
347			Image laptops	32%	17 days	1/5/11	1/28/11		Baber
348			Deliver laptops to specialists	30%	5 days	1/31/11	2/4/11	347	
349			*Laptops placed*	*0%*	*0 days*	*2/4/11*	*2/4/11*	*348*	
350		✓	**Gap Analysis**	**100%**	**20 days**	**10/1/10**	**10/28/10**		
351		✓	Assemble teams for analysis	100%	3 days	10/1/10	10/5/10		ELA team,Math tea
352		✓	Collect data from teams	100%	10 days	10/6/10	10/19/10		ELA team,Math tea
353		✓	Run Common Core Comparisson Tool (CCCT) for results	100%	1 day	10/20/10	10/20/10	352	ELA team,Math tea
354		✓	Write Gap Analysis Report	100%	2 days	10/21/10	10/22/10	353	Jenkins
355		✓	Present Gap Analysis to Stakeholders	100%	1 day	10/25/10	10/25/10	354	Jenkins
356		✓	*Gap Analysis Completed*	*100%*	*0 days*	*10/26/10*	*10/26/10*	*355*	
357			**Second Quarter: Year 1**	**25%**	**62 days**	**1/3/11**	**3/31/11**		
358			**Personnel Acquisition**	**22%**	**54 days**	**1/6/11**	**3/24/11**		
359		✓	Interview STEM specialist candidates	100%	5 days	2/7/11	2/11/11		Clem/Watts,Friday
360			Hire STEM specialists	0%	18 days	2/14/11	3/10/11	359	
361			*STEM Personnel acquired*	*0%*	*0 days*	*3/24/11*	*3/24/11*		
362			**Universal Design for Learning (UDL) Training**	**99%**	**24 days**	**1/10/11**	**2/11/11**		
363		✓	Survey specialists for need	100%	3 days	1/10/11	1/12/11		Jenkins
364		✓	Assign UDL trainer	100%	1 day	1/13/11	1/13/11	363	Cecil
365		✓	Finalize training materials	100%	5 days	1/14/11	1/21/11	364,363	Cecil
366		✓📒	Schedule training	100%	1 day	1/14/11	1/14/11	364	Cecil
367		✓	Conduct training	100%	1 day	2/8/11	2/8/11	365,366	
368			*UDL Training completed*	*0%*	*0 days*	*2/8/11*	*2/8/11*	*367*	
369		🔴	**Curriculum Framework Development**	**19%**	**121 days**	**10/11/10**	**3/31/11**		**ELA and Math tear**
370		✓	Recruit curriculum teams	100%	5 days	10/11/10	10/18/10		
371		📅	Develop Curriculum Frameworks	15%	90 days	11/18/10	3/25/11	370	
372			Review Curriculum Frameworks	0%	5 days	3/24/11	3/30/11	371	
373			*Curriculum Framework Development completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*372*	
374			**Transition Plan Development**	**29%**	**34 days**	**2/7/11**	**3/25/11**		**Curriculum Team**

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
375		✓	Identify critical changes to Transition Plan	100%	10 days	2/7/11	2/18/11		
376			Backmap changes	0%	10 days	2/22/11	3/7/11	375	
377			Develop transition map	0%	8 days	3/8/11	3/17/11	376	
378			Review transition map	0%	6 days	3/18/11	3/25/11	377	
379			*Transition Plan Completed*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*378*	
380		🧍	**Toolkit Evaluation**	**18%**	**44 days**	**1/10/11**	**3/14/11**		**ELA and Math tear**
381			Review current toolkit items	53%	15 days	1/10/11	1/31/11		
382			Identify items matching Common Core State Standards (CCSS)	0%	29 days	2/1/11	3/14/11	381	
383			*Toolkit Evaluation completed*	*0%*	*0 days*	*3/14/11*	*3/14/11*	*382*	
384			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
385		🧍	**Curriculum Framework Editing**	**0%**	**21 days**	**4/1/11**	**4/29/11**		**ELA and Math tear**
386			Review framework with content supervisors	0%	6 days	4/1/11	4/8/11		
387			Modify framework	0%	10 days	4/11/11	4/22/11	373,386	
388			*Curriculum Framework completed*	*0%*	*0 days*	*4/22/11*	*4/22/11*	*387*	
389		🧍	**MD Common Core State Curriculum (CCSC) Framework Acceptance**	**0%**	**40 days**	**6/21/11**	**8/17/11**		**Cary,Jenkins**
390			Present MD CCSC to MSDE Board for acceptance	0%	1 day	6/21/11	6/21/11	388FS+41 days	
391			Post draft Curriculum Framework for comment	0%	29 days	6/22/11	8/2/11	390	
392			Review comments from stakeholders	0%	9 days	8/3/11	8/15/11	391	
393			Present to MSDE Board for final acceptance	0%	1 day	8/16/11	8/16/11	392	
394			*Curriculum Framework accepted*	*0%*	*0 days*	*8/17/11*	*8/17/11*	*392*	
395		🧍	**Two On-line STEM Course Acquisition**	**0%**	**96 days**	**4/1/11**	**8/17/11**		**STEM Team**
396			**RFP for STEM Courses**	**0%**	**96 days**	**4/1/11**	**8/17/11**		
397		📅	Identify content for first two courses	0%	10 days	4/1/11	4/14/11	361	
398			Draft RFP for courses	0%	30 days	4/15/11	5/26/11	397	
399			Review completed RFP	0%	5 days	5/31/11	6/6/11	398	
400			Publish RFP for vendor response	0%	20 days	6/7/11	7/5/11	399	
401			Review RFP responses	0%	10 days	7/6/11	7/19/11	400	
402			Conduct oral presentations	0%	5 days	7/20/11	7/26/11	401	
403			Select vendor	0%	1 day	7/27/11	7/27/11	402,361	
404			Award contract to vendor	0%	15 days	7/28/11	8/17/11	403	
405			*Two On-line STEM Course Acquired*	*0%*	*0 days*	*8/15/11*	*8/15/11*	*404*	
406			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
407			**On-line STEM courses implementation**	**0%**	**27 days**	**8/18/11**	**9/26/11**		**STEM Team,Vendo**
408			Install courses into Curriculum Management System (CMS)	0%	6 days	8/18/11	8/25/11	404	
409			Test module integration within CMS	0%	11 days	8/26/11	9/12/11	408	
410			Conduct LEA testing of modules	0%	10 days	9/13/11	9/26/11	409	
411			**On-Line STEM LEA Training**	**0%**	**26 days**	**8/18/11**	**9/23/11**		**Vendor**
412			Finalize training materials	0%	15 days	8/18/11	9/8/11	404	
413			Schedule training	0%	1 day	9/9/11	9/9/11	412	
414			Conduct LEA training	0%	10 days	9/12/11	9/23/11	413	
415			*On-line STEM Course implementation completed*	*0%*	*0 days*	*9/23/11*	*9/23/11*	*414*	
416			**STEM Lesson Development**	**0%**	**54 days**	**7/1/11**	**9/16/11**		**STEM Team**
417			Identify STEM content	0%	10 days	7/1/11	7/15/11		
418			Develop model lessons based on UDL	0%	15 days	7/18/11	8/5/11	417	
419			Develop materials for lesson	0%	11 days	8/8/11	8/22/11	418	
420			Pilot lessons	0%	15 days	8/23/11	9/13/11	419	
421			Modify lessons	0%	3 days	9/14/11	9/16/11	420	
422			*STEM Lesson Development completed*	*0%*	*0 days*	*9/16/11*	*9/16/11*	*421*	
423			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
424			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
425			*Social Studies Literacy Standards Inclusion completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		*Taylor-Thoma*
426			*Science Literacy Standards Inclusion completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		*Thurlow*
427			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
428			*STEM exemplar lesson development completed*	*0%*	*0 days*	*3/30/12*	*3/30/12*		*Clem*
429			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
430			*Third and Fourth On-Line STEM courses Acquired*	*0%*	*0 days*	*6/29/12*	*6/29/12*		*Clem,Vendor*
431			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
432			*Formative Assessment Developed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*Pfeifer*
433			*Instructional Toolkit Expanded*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*Jenkins*
434			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
435			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
436			*Social Studies Literacy Standards Curriculum Docs Reviewed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		*Taylor-Thoma*
437			*Science Literacy Standards Curriculum Docs Reviewed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		*Thurlow*
438			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
439			*Fifth and Sixth On-Line STEM courses Acquired*	*0%*	*0 days*	*3/29/13*	*3/29/13*		*Clem,Vendor*
440			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
441			*Instructional Toolkit Expanded*	*0%*	*0 days*	*6/28/13*	*6/28/13*		*Jenkins*
442			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
443			*Formative Assessment Developed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*Pfeifer*
444			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
445			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
446			*No milestones identified for this quarter*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
447			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
448			*Seventh and Eighth On-Line STEM courses Acquired*	*0%*	*0 days*	*3/31/14*	*3/31/14*		*Clem,Vendor*
449			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
450			*Instructional Toolkit Expanded*	*0%*	*0 days*	*6/30/14*	*6/30/14*		*Jenkins*
451			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
452			*Formative Assessment Evaluation Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*Pfeifer*
453			*Curricular Toolkit Evaluated*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*Jenkins*
454			*Eight On-Line Stem Courses Evaluation Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*Clem*
455			**5|4 – Curriculum and Formative Assessment Development for ITEEA**	**8%**	**1033 days**	**10/1/10**	**9/30/14**		
456			**YEAR 1**	**27%**	**255 days**	**10/1/10**	**9/30/11**		
457		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
458		✓	Establish Network/Assessment Agreement With 13 Local School Systems	100%	1 day	10/1/10	10/1/10		Rhine
459		✓	*Agreements Established with 13 School Systems*	*100%*	*0 days*	*10/1/10*	*10/1/10*	*458*	
460		✓	Submit Consortium Dues to the International Technology and Engineering Educators Association (ITEEA)	100%	30 days	10/1/10	11/11/10		Rhine
461		✓	*ITEEA Consortium Dues Paid*	*100%*	*0 days*	*10/1/10*	*10/1/10*	*460*	
462		✓	Provide Online Professional Development	100%	66 days	10/1/10	12/31/10		MD PD Trainers
463		✓	Administer Pre-Assessments Measuring Technological Literacy	100%	30 days	10/1/10	11/11/10	458	LEA Teachers
464		✓	Compile Pre-Assessment Data	100%	30 days	11/12/10	12/23/10	463	EbDAssessment St
465			**Second Quarter: Year 1**	**19%**	**62 days**	**1/3/11**	**3/31/11**		
466		✓	Communicate Pre-Assessment Data to Teachers and Supervisors	100%	15 days	12/24/10	1/13/11	464	EbDAssessment St
467			*Pre-Assessment Data submitted to LEAs*	*0%*	*0 days*	*1/14/11*	*1/14/11*	*466*	
468			Provide Online Professional Development	0%	62 days	1/3/11	3/31/11		MD PD Trainers
469			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
470			Provide Online Professional Development	0%	63 days	4/1/11	6/30/11		MD PD Trainers
471			Develop Curriculum for Technology Education Course	0%	63 days	4/1/11	6/30/11		MD PD Trainers,Rh
472			**Challenge Data Development**	**0%**	**40 days**	**4/1/11**	**5/26/11**		
473			Administer Design Challenge Measuring Engineering Design Process	0%	20 days	4/1/11	4/28/11	464	LEA Teachers
474			Compile Design Challenge Data	0%	15 days	4/29/11	5/19/11	473	EbDAssessment St
475			Communicate Design Challenge Data to Teachers and Supervisors	0%	5 days	5/20/11	5/26/11	474	EbDAssessment St
476			*Challenge Data submitted to LEAs*	*0%*	*0 days*	*5/26/11*	*5/26/11*	*475*	
477			Administer End of Course Assessments Measuring Technological Literacy	0%	18 days	5/20/11	6/16/11	474	LEA Teachers
478			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
479			**End of Course Assessment Data**	**0%**	**29 days**	**7/1/11**	**8/12/11**		
480			Compile End of Course Assessment Data	0%	19 days	7/1/11	7/28/11	477	EbDAssessment St
481			Communicate End of Course Assessment Data to Teachers and Supervisors	0%	10 days	7/29/11	8/11/11	480	EbDAssessment St
482			*Year One End of Course Assessment Data Distributed*	*0%*	*0 days*	*8/12/11*	*8/12/11*	*481*	
483			Establish Network/Assessment Agreement With 16 Local School Systems	0%	39 days	7/1/11	8/25/11		Rhine
484			Develop Curriculum for Technology Education Course	0%	64 days	7/1/11	9/30/11		MD PD Trainers,Rh
485			Provide Face to Face Professional Development for Technology Education Teachers	0%	43 days	6/15/11	8/15/11		MD PD Trainers
486			Provide Online Professional Development	0%	34 days	8/15/11	9/30/11		MD PD Trainers
487			Administer Pre-Assessments Measuring Technological Literacy	0%	19 days	9/1/11	9/28/11	483	LEA Teachers
488			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
489			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
490			Establish Network/Assessment Agreement With 16 Local School Systems	0%	60 days	10/3/11	12/30/11		Rhine
491			*Agreements Established with 16 School Systems*	*0%*	*0 days*	*12/30/11*	*12/30/11*	*490*	
492			Submit Consortium Dues to the International Technology and Engineering Educators Association (ITEEA)	0%	29 days	10/1/11	11/10/11		Rhine
493			*ITEEA Consortium Dues Paid*	*0%*	*0 days*	*11/11/11*	*11/11/11*	*492*	
494			Provide Online Professional Development	0%	60 days	10/3/11	12/30/11		MD PD Trainers
495			**Pre-Assessment Data Compilation**	**0%**	**33 days**	**10/1/11**	**11/21/11**		
496			Compile Pre-Assessment Data	0%	19 days	10/1/11	10/27/11	487	EbDAssessment St
497			Communicate Pre-Assessment Data to Teachers and Supervisors	0%	14 days	10/28/11	11/17/11	496	EbDAssessment St
498			Meet with Local School System Supervisors to Discuss Data	0%	1 day	11/18/11	11/18/11	497	Rhine
499			*Pre-Assessment Data Compilation completed*	*0%*	*0 days*	*11/21/11*	*11/21/11*	*497*	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
500			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
501			Provide Online Professional Development	0%	65 days	1/2/12	3/30/12		MD PD Trainers
502			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
503			Provide Online Professional Development	0%	65 days	4/2/12	6/29/12		MD PD Trainers
504			Develop Curriculum for Advanced Technology Education Course	0%	65 days	4/2/12	6/29/12		MD PD Trainers,Rh
505			**Challenge Data Compilation**	**0%**	**40 days**	**4/2/12**	**5/28/12**		
506			Administer Design Challenge Measuring Engineering Design Process	0%	20 days	4/2/12	4/27/12	497	LEA Teachers
507			Compile Design Challenge Data	0%	15 days	4/30/12	5/18/12	506	EbDAssessment St
508			Communicate Design Challenge Data to Teachers and Supervisors	0%	5 days	5/21/12	5/25/12	507	EbDAssessment St
509			*Challenge Data Compilation completed*	*0%*	*0 days*	*5/28/12*	*5/28/12*	*508*	
510			Administer End of Course Assessments Measuring Technological Literacy	0%	20 days	5/28/12	6/22/12	508	LEA Teachers
511			Meet with Local School System Supervisors to Discuss Data	0%	1 day	5/8/12	5/8/12		Rhine
512			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
513			**End of Course Assessment Data**	**0%**	**30 days**	**7/2/12**	**8/13/12**		
514			Compile End of Course Assessment Data	0%	20 days	7/2/12	7/27/12	510	EbDAssessment St
515			Communicate End of Course Assessment Data to Teachers and Supervisors	0%	10 days	7/30/12	8/10/12	514	EbDAssessment St
516			*Year Two End of Course Assessment Data Distributed*	*0%*	*0 days*	*8/13/12*	*8/13/12*	*515*	
517			Establish Network/Assessment Agreement with 20 Local School Systems	0%	40 days	7/2/12	8/24/12		Rhine
518			Develop Curriculum for Advanced Technology Education Course	0%	65 days	7/2/12	9/28/12		MD PD Trainers,Rh
519			Provide Face to Face Professional Development for Technology Education Teachers	0%	44 days	6/15/12	8/15/12		MD PD Trainers
520			Provide Online Professional Development	0%	33 days	8/15/12	9/28/12		MD PD Trainers
521			Administer Pre-Assessments Measuring Technological Literacy	0%	20 days	9/1/12	9/27/12	517	LEA Teachers
522			Year 3	**0%**	**261 days**	**10/1/12**	**9/30/13**		
523			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
524			Establish Network/Assessment Agreement with 20 Local School Systems	0%					Rhine
525			*Agreements Established with 20 School Systems*	*0%*	*0 days*	*10/2/12*	*10/2/12*	*524*	
526			Submit Consortium Dues to the International Technology and Engineering Educators Association (ITEEA)	0%	29 days	10/1/11	11/10/11		Rhine
527			*ITEEA Consortium Dues Paid*	*0%*	*0 days*	*11/11/11*	*11/11/11*	*526*	
528			Provide Online Professional Development	0%	66 days	10/1/12	12/31/12		MD PD Trainers
529			**Pre-Assessment Data Compilation**	**0%**					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
530			Compile Pre-Assessment Data	0%					EbDAssessment St
531			Communicate Pre-Assessment Data to Teachers and Supervisors	0%				530	EbDAssessment St
532			Meet with Local School System Supervisors to Discuss Data	0%				531	Rhine
533			*Pre-Assessment Data Compilation completed*	*0%*	*0 days*	*11/21/11*	*11/21/11*	*531*	
534			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
535			Provide Online Professional Development	0%	64 days	1/1/13	3/29/13		MD PD Trainers
536			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
537			Provide Online Professional Development	0%	65 days	4/1/13	6/28/13		MD PD Trainers
538			Develop Curriculum for Advanced Technology Education Course	0%					MD PD Trainers,Rh
539			**Challenge Data Compilation**	**0%**					
540			Administer Design Challenge Measuring Engineering Design Process	0%					LEA Teachers
541			Compile Design Challenge Data	0%				540	EbDAssessment St
542			Communicate Design Challenge Data to Teachers and Supervisors	0%				541	EbDAssessment St
543			*Challenge Data Compilation completed*	*0%*	*0 days*	*5/28/12*	*5/28/12*	*542*	
544			Administer End of Course Assessments Measuring Technological Literacy	0%					LEA Teachers
545			Meet with Local School System Supervisors to Discuss Data	0%	1 day	5/8/13	5/8/13		Rhine
546			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
547			**End of Course Assessment Data**	**0%**	**30 days**	**7/2/12**	**8/13/12**		
548			Compile End of Course Assessment Data	0%	20 days	7/2/12	7/27/12		EbDAssessment St
549			Communicate End of Course Assessment Data to Teachers and Supervisors	0%	10 days	7/30/12	8/10/12	548	EbDAssessment St
550			*Year Three End of Course Assessment Data Distributed*	*0%*	*0 days*	*8/13/12*	*8/13/12*	*549*	
551			Establish Network/Assessment Agreement with 24 Local School Systems	0%					Rhine
552			Develop Curriculum for Advanced Technology Education Course	0%					MD PD Trainers,Rh
553			Provide Face to Face Professional Development for Technology Education Teachers	0%	45 days	6/15/13	8/15/13		MD PD Trainers
554			Provide Online Professional Development	0%	33 days	8/15/13	9/30/13		MD PD Trainers
555			Administer Pre-Assessments Measuring Technological Literacy	0%				551	LEA Teachers
556			**Year 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
557			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
558			Establish Network/Assessment Agreement with 24 Local School Systems	0%					Rhine
559			*Agreements Established with All Maryland School Systems*	*0%*	*0 days*	*10/1/13*	*10/1/13*	*558*	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
560			Submit Consortium Dues to the International Technology and Engineering Educators Association (ITEEA)	0%					Rhine
561			*ITEEA Consortium Dues Paid*	*0%*	*0 days*	*10/2/13*	*10/2/13*	*560*	
562			Provide Online Professional Development	0%	66 days	10/1/13	12/31/13		MD PD Trainers
563			**Pre-Assessment Data Compilation**	**0%**					
564			Compile Pre-Assessment Data	0%					EbDAssessment St:
565			Communicate Pre-Assessment Data to Teachers and Supervisors	0%				564	EbDAssessment St:
566			Meet with Local School System Supervisors to Discuss Data	0%				565	Rhine
567			*Pre-Assessment Data Compilation completed*	*0%*	*0 days*	*11/21/11*	*11/21/11*	*565*	
568			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
569			Provide Online Professional Development	0%	64 days	1/1/14	3/31/14		MD PD Trainers
570			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
571			Provide Online Professional Development	0%	55 days	4/1/14	6/15/14		MD PD Trainers
572			Develop Curriculum for Advanced Technology Education Course	0%					MD PD Trainers,Rh
573			**Challenge Data Compilation**	**0%**					
574			Administer Design Challenge Measuring Engineering Design Process	0%					LEA Teachers
575			Compile Design Challenge Data	0%				574	EbDAssessment St:
576			Communicate Design Challenge Data to Teachers and Supervisors	0%				575	EbDAssessment St:
577			*Challenge Data Compilation completed*	*0%*	*0 days*	*5/28/12*	*5/28/12*	*576*	
578			Administer End of Course Assessments Measuring Technological Literacy	0%					LEA Teachers
579			Meet with Local School System Supervisors to Discuss Data	0%					Rhine
580			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
581			**End of Course Assessment Data**	**0%**	**30 days**	**7/2/12**	**8/13/12**		
582			Compile End of Course Assessment Data	0%	20 days	7/2/12	7/27/12		EbDAssessment St:
583			Communicate End of Course Assessment Data to Teachers and Supervisors	0%	10 days	7/30/12	8/10/12	582	EbDAssessment St:
584			*Year Three End of Course Assessment Data Distributed*	*0%*	*0 days*	*8/13/12*	*8/13/12*	*583*	
585			Develop Curriculum for Advanced Technology Education Course	0%					MD PD Trainers,Rh
586			Provide Face to Face Professional Development for Technology Education Teachers	0%	45 days	6/16/14	8/15/14		MD PD Trainers
587			Provide Online Professional Development	0%	33 days	8/15/14	9/30/14		MD PD Trainers
588			Administer Pre-Assessments Measuring Technological Literacy	0%				558	LEA Teachers
589			**6|76 – Curriculum and Formative Assessment Development CTE/SREB**	**34%**	**1033 days**	**10/1/10**	**9/30/14**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
590			**YEAR 1**	**35%**	**255 days**	**10/1/10**	**9/30/11**		
591		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
592		✓ 📝	**Project Scope Letter of Agreement with SREB**	**100%**	**30 days**	**10/22/10**	**12/3/10**		
593		✓	Establish Agreement with SREB	100%	30 days	10/22/10	12/2/10		Mikos
594		✓	*Agreement Extablished with SREB*	*100%*	*0 days*	*12/3/10*	*12/3/10*	*593*	
595		✓	**Establish CTE Program Design Team and Initiate Phase 1**	**100%**	**47 days**	**10/22/10**	**12/27/10**		
596		✓	Convene Program Design Team for Construction Design and Management (CDM)	100%	2 days	10/22/10	10/25/10		Mikos,Wallace,Rhi Team
597		✓	Identify technical content strands and four-course sequence for program	100%	1 day	10/26/10	10/26/10	596	Wallace,Rhine
598		✓	Develop 10-15 Draft Project Units (outlines) for each Course in the Program	100%	45 days	10/26/10	12/27/10	596	Mikos,Wallace,Rhi
599		✓	*Program Courses Identified and Draft Projects (active) Completed*	*100%*	*0 days*	*12/27/10*	*12/27/10*	*597,598*	
600			**Second Quarter: Year 1**	**67%**	**62 days**	**1/3/11**	**3/31/11**		
601			**Program and Assessment Feedback in Partnership with SREB**	**67%**	**61 days**	**1/3/11**	**3/30/11**		
602		✓	Gather feedback	100%	15 days	1/3/11	1/24/11		Wallace,Rhine
603		▦ 👤	Review feedback	50%	30 days	2/16/11	3/30/11	602	Wallace,Rhine
604		▦	*Adjustments made based on feedback*	*0%*	*0 days*	*3/30/11*	*3/30/11*	*603*	
605			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
606		▦	**Draft Projects in Course 1 and Course 2**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
607		▦ 👤	Invite Instructional Resources for Technical and Academic Standards	0%	30 days	4/1/11	5/12/11	602,603	Mikos
608		▦ 👤	Identify Assessment Requirements	0%	30 days	4/1/11	5/12/11	602,603	Mikos,Wallace,Rhi
609		▦ 👤	Align to Common Core Standards	0%	65 days	4/1/11	7/5/11	602,603	Mikos,Wallace,Rhi
610		▦	*Assessment Limits identified for Course 1 and Course 2*	*0%*	*0 days*	*5/12/11*	*5/12/11*	*608*	
611		▦	**Phase II of Program Development**	**0%**	**40 days**	**4/1/11**	**5/30/11**		
612		👤	Convene CDM Design Team	0%	1 day	4/1/11	4/1/11		Mikos
613		👤	Update c ourse materials	0%	20 days	4/4/11	4/29/11	612	Wallace,Rhine
614		👤	Develop Professional Development Materials for Field Testing	0%	20 days	5/2/11	5/27/11	613	Mikos,Wallace,Rhi
615			*Phase II of Program Development completed*	*0%*	*0 days*	*5/30/11*	*5/30/11*	*614*	
616			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
617			**Courses 1 and 2**	**0%**	**17 days**	**7/1/11**	**7/26/11**		
618		▦ 👤	Select training site	0%	1 day	7/1/11	7/1/11		Mikos
619		▦ 👤	Invite pilot teachers to participate	0%	1 day	7/5/11	7/5/11	618	Mikos
620		▦ 👤	Conduct training	0%	10 days	7/6/11	7/19/11	619	Mikos,Wallace,Rhi

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
621		▦ ⅋	Provide follow-up technical assistance	0%	5 days	7/20/11	7/26/11	620	Wallace,Rhine
622		▦	*Courses 1 and 2 conducted*	*0%*	*0 days*	*7/26/11*	*7/26/11*	*621*	
623			**YEAR 2**	0%	256 days	10/3/11	9/28/12		
624			**First Quarter: Year 2**	0%	60 days	10/3/11	12/30/11		
625			Pilot Curriculum and Resources Complete	0%					
626		🗒	SREB Revision of Course 3 and Course 4 for Alignment Complete	0%					
627			**Second Quarter: Year 2**	0%	66 days	1/2/12	3/30/12		
628			Course 1 Complete in Pilot Sites	0%					
629			**Third Quarter: Year 2**	0%	65 days	4/2/12	6/29/12		
630			Assessment items developed with Local Education Agency	0%					
631			**Fourth Quarter: Year 2**	0%	65 days	7/2/12	9/28/12		
632			Course 3 in Six Schools Pilotted	0%					
633			**YEAR 3**	0%	261 days	10/1/12	9/30/13		
634			**First Quarter: Year 3**	0%	66 days	10/1/12	12/31/12		
635			Course Updates and Assessments Completed	0%					
636			**Second Quarter: Year 3**	0%	64 days	1/1/13	3/29/13		
637			Professional Development for Course 3 and Course 4 Completed	0%					
638			**Third Quarter: Year 3**	0%	65 days	4/1/13	6/28/13		
639			*Assessment Item developed with Local Education Agency*	*0%*	*0 days*				
640			**Fourth Quarter: Year 3**	0%	66 days	7/1/13	9/30/13		
641			*Assessment Item developed with Local Education Agency*	*0%*	*0 days*				
642			**YEAR 4**	0%	261 days	10/1/13	9/30/14		
643			**First Quarter: Year 4**	0%	66 days	10/1/13	12/31/13		
644			*Program and Assessment Feedback provided in Partnership with SREB*	*0%*	*0 days*				
645			**Second Quarter: Year 4**	0%	64 days	1/1/14	3/31/14		
646			*Professional Development Materials Developed*	*0%*	*0 days*				
647			**Third Quarter: Year 4**	0%	65 days	4/1/14	6/30/14		
648			*Sites Adopting New Program Expanded*	*0%*	*0 days*				
649			**Fourth Quarter: Year 4**	0%	66 days	7/1/14	9/30/14		
650			Final Courses and Assessments distriburted to all School Systems and SREB Partners	0%					
651			**7|5 – World Language Pipelines**	12%	1033 days	10/1/10	9/30/14		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
652			**YEAR 1**	**12%**	**255 days**	**10/1/10**	**9/30/11**		
653			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
654			**Selection of World Language Specialists**	**99%**	**38 days**	**11/1/10**	**12/22/10**		**Spinnato,Otakie**
655		✓	Select Interview Panel	100%	1 day	11/1/10	11/1/10		
656		✓	Write and vet questions	100%	1 day	11/3/10	11/3/10		
657		✓	Interviews	100%	1 day	12/22/10	12/22/10		
658			*World Language Specialists Interviews Completed*	*0%*	*0 days*	*12/22/10*	*12/22/10*	*657*	
659			**Purchase of laptops for WL Specialists**	**99%**	**1 day**	**11/1/10**	**11/1/10**		**Marzola**
660		✓	Identify funding codes and costs	100%	1 day	11/1/10	11/1/10		
661		✓	Prepare purchase order	100%	1 day	11/1/10	11/1/10		
662			*Laptops purchased*	*0%*	*0 days*	*11/1/10*	*11/1/10*	*660,661*	
663			**LEA Project application preparation**	**99%**	**16 days**	**12/1/10**	**12/22/10**		**Spinnato,WL Speci**
664		✓	Identify criteria for elem WL programs	100%	1 day	12/1/10	12/1/10		
665		✓	Incorporate language lab/technology criteria	100%	1 day	12/2/10	12/2/10		
666		✓	Establish due date	100%	1 day	12/3/10	12/3/10		
667			*Draft application completed*	*0%*	*0 days*	*12/3/10*	*12/3/10*	*664,665,666*	
668			**Second Quarter: Year 1**	**40%**	**62 days**	**1/3/11**	**3/31/11**		
669			**Hiring of World Language Specialists**	**41%**	**32.25 days**	**2/2/11**	**3/21/11**		**Otakie,Spinnato**
670		✓	Complete Selection Reports	100%	10 days	2/2/11	2/15/11		
671			Secure approval	26%	18 days	2/2/11	2/28/11		
672			Prepare contracts	25%	19 days	2/2/11	3/21/11	671	
673			*World Language Specialists Hired*	*0%*	*0 days*	*3/21/11*	*3/21/11*	*672*	
674			**Dissemination of LEA project applications**	**0%**	**7 days**	**2/18/11**	**3/1/11**		**Spinnato**
675			Brief Supts. & Asst. Supts.	0%	1 day	2/18/11	2/18/11		
676			Brief WL Supervisors	0%	1 day	2/22/11	2/22/11		
677			*Applications disseminated*	*0%*	*0 days*	*2/22/11*	*2/22/11*	*675,676*	
678			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
679			**Identification of Participating LEAs**	**0%**	**22 days**	**4/1/11**	**5/2/11**		**Spinnato,WL Speci**
680			Review applications	0%	6 days	4/1/11	4/8/11		
681			Select LEAs	0%	4 days	4/11/11	4/14/11	680	
682			Notify LEAs	0%	1 day	4/15/11	4/15/11	681	
683			*Participating LEAs selected*	*0%*	*0 days*	*4/15/11*	*4/15/11*	*677,682*	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
684			**Development of STEM modules**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Spinnato,WL Speci**
685			Select curriculum writing teams	0%	11 days	4/1/11	4/15/11		Spinnato,WL Speci
686			Convene writing workshops	0%	21 days	4/18/11	5/16/11	685	WL Specialists
687			Review and revise modules	0%	10 days	5/17/11	6/1/11	686	WL Specialists
688			Translate modules	0%	21 days	6/2/11	6/30/11	687	
689			*STEM modules and translations developed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*688*	
690			**Online course for teachers**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**WL Specialists**
691			Review existing courses or design MD course	0%	20 days	5/2/11	5/30/11		
692			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
693			**Development of additional STEM modules**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**WL Specialists**
694			Convene writing workshops	0%	35 days	7/1/11	8/19/11		
695			Review and revise modules	0%	30 days	8/19/11	9/30/11		
696			Translate modules	0%	8 days	8/19/11	8/30/11		
697			*STEM modules and translations developed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*694,695,696*	
698			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
699			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
700			*Supplemental startup funding provided for 4 LEAs*	*0%*	*0 days*				
701			*Ongoing technical assistance provided to LEAs and teachers*	*0%*	*0 days*				
702			*STEM modules and translations developed*	*0%*	*0 days*				
703			*Funding provided for 4 digital language labs/technology*	*0%*	*0 days*				
704			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
705			*LEA application disseminated*	*0%*	*0 days*				
706			*Online course designed*	*0%*	*0 days*				
707			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
708			*Participating LEAs selected*	*0%*	*0 days*				
709			*Online course provided for teachers*	*0%*	*0 days*				
710			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
711			*Development of additional STEM modules*	*0%*	*0 days*				
712			*Ongoing technical assistance provided to LEAs and teachers*	*0%*	*0 days*				
713			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
714			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
715			*Supplemental startup funding provided for 4 LEAs*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
716			*Ongoing technical assistance provided to LEAs and teachers*	*0%*	*0 days*				
717			*STEM modules and translations developed*	*0%*	*0 days*				
718			*Funding provided for 4 digital language labs/technology*	*0%*	*0 days*				
719			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
720			*LEA application disseminated*	*0%*	*0 days*				
721			*Online course designed*	*0%*	*0 days*				
722			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
723			*Identify participating LEAs*	*0%*	*0 days*				
724			*Administration of International Student Proficiency Assessments*	*0%*	*0 days*				
725			*Online course provided for teachers*	*0%*	*0 days*				
726			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
727			*Development of additional STEM modules*	*0%*	*0 days*				
728			*Ongoing technical assistance provided to LEAs and teachers*	*0%*	*0 days*				
729			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
730			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
731			*Supplemental startup funding provided for 4 LEAs*	*0%*	*0 days*				
732			*Ongoing technical assistance provided to LEAs and teachers*	*0%*	*0 days*				
733			*STEM modules and translations developed*	*0%*	*0 days*				
734			*Funding provided for 4 digital language labs/technology*	*0%*	*0 days*				
735			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
736			*STEM modules and translations developed*	*0%*	*0 days*				
737			*Online course designed*	*0%*	*0 days*				
738			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
739			*Administration of International Student Proficiency Assessments*	*0%*	*0 days*				
740			*Online course provided for teachers*	*0%*	*0 days*				
741			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
742			*Sustainability Plan Completed*	*0%*	*0 days*				
743			**GOAL 5: Implement 10 Maryland Longitudinal Data System Initiatives**	**13%**	**1033 days**	**10/1/10**	**9/30/14**		
744			**8|11 Develop the Overall Technology Infrastructure to Support RTTT Initiatives**	**45%**	**1033 days**	**10/1/10**	**9/30/14**		
745			**YEAR 1**	**46%**	**256 days**	**10/1/10**	**10/3/11**		
746		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
747		✓	Coordinate Project Manager Procurement	100%	66 days	10/1/10	12/31/10		Rob London

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
748		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
749		✓	**Second Quarter: Year 1**	**100%**	**64 days**	**1/3/11**	**3/31/11**		
750		✓	Hire Project Manager	100%	28 days	1/3/11	2/10/11		Rob London
751		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
752		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
753		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	752	Mike Curtis,Rob Lo
754		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	753	Mike Curtis
755		✓	Signoff	100%	1 day	2/17/11	2/17/11	754	Jim Foran
756		✓	**Develop Project Charter Document**	**100%**	**28 days**	**2/15/11**	**3/25/11**		
757		✓	Develop Document	100%	18 days	2/15/11	3/11/11		Allison Sator
758		✓	Review/Modify Draft	100%	5 days	3/11/11	3/17/11	757	Allison Sator
759		✓	Finalize Draft	100%	5 days	3/18/11	3/24/11	758	Allison Sator
760		✓	Signoff	100%	1 day	3/25/11	3/25/11	759	Rob London
761		✓	**Develop Project Concept Document**	**100%**	**28 days**	**2/15/11**	**3/25/11**		
762		✓	Develop Document	100%	18 days	2/15/11	3/11/11		Allison Sator
763		✓	Review/Modify Draft	100%	5 days	3/11/11	3/17/11	762	Allison Sator
764		✓	Finalize Draft	100%	5 days	3/18/11	3/24/11	763	Allison Sator
765		✓	Signoff	100%	1 day	3/25/11	3/25/11	764	Rob London
766			**Third Quarter: Year 1**	**23%**	**63 days**	**4/1/11**	**6/30/11**		
767			**Design Test and Production system**	**50%**	**16 days**	**4/1/11**	**4/22/11**		
768		✓	**Design Portal hardware architecture**	**100%**	**6 days**	**4/1/11**	**4/8/11**		
769		✓	Define user size requirements for portal	100%	1 day	4/1/11	4/1/11	765	kartik,Dell,Oracle
770		✓	Design portal hardware architecture	100%	4 days	4/4/11	4/7/11	769	kartik,Dell,Oracle
771		✓	Portal design signoff	100%	1 day	4/8/11	4/8/11	770	Rob London
772		✓	*Complete Enterprise Portal Environment Design Completed*	*100%*	*0 days*	*4/8/11*	*4/8/11*	*771*	
773		✓	**Design enterprise security hardware architecture**	**100%**	**6 days**	**4/1/11**	**4/8/11**		
774		✓	Define user size requirements for security hardware architecture	100%	1 day	4/1/11	4/1/11	765	kartik,Dell,Oracle
775		✓	Design security hardware architecture	100%	4 days	4/4/11	4/7/11	774	kartik,Dell,Oracle
776		✓	Security system hardware architecture signoff	100%	1 day	4/8/11	4/8/11	775	Rob London
777		✓	*Complete Enterprise Security System Environment Design Completed*	*100%*	*0 days*	*4/8/11*	*4/8/11*	*776*	
778			**Design business intelligence server hardware architecture**	**99%**	**4 days**	**4/1/11**	**4/6/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
779		✓	Define user size requirements for OBIEE hardware architecture	100%	1 day	4/1/11	4/1/11	765	Dell,kartik,Oracle
780		✓	Design OBIEE hardware architecture	100%	2 days	4/4/11	4/5/11	779	Dell,kartik,Oracle
781		✓	OBIEE hardware architecture design signoff	100%	1 day	4/6/11	4/6/11	780	Rob London
782			*Complete Enterprise Business Intelligence Servers & Software Environment Design Completed*	*0%*	*0 days*	*4/6/11*	*4/6/11*	*781*	
783			**Design end-user help desk and application security support**	**0%**	**16 days**	**4/1/11**	**4/22/11**		
784			design call answering protocols	0%	5 days	4/1/11	4/7/11	765	Deepak
785			design knowledge base	0%	5 days	4/8/11	4/14/11	784	Deepak
786			design end-user portal access to help desk center	0%	2 days	4/15/11	4/18/11	785	Deepak
787			design multi-media ad campaign for help desk center	0%	4 days	4/19/11	4/22/11	786	Deepak
788			*Complete Enterprise end-user help desk and application security support Design Completed*	*0%*	*0 days*	*4/22/11*	*4/22/11*	*787*	
789			**Procurements**	**22%**	**42 days**	**4/1/11**	**6/1/11**		
790			**Hardware and software procurement for Test environment**	**40%**	**36 days**	**4/11/11**	**6/1/11**		
791		🔺	Write procurement for hardware and software for test systems	90%	5 days	4/11/11	4/15/11	771	Allison Sator
792		🔺	write procurements for 13 additional staff desktops	90%	1 day	4/18/11	4/18/11	791	Allison Sator
793		🔺	process procurements of Hardware and Software for Test System and desktops	30%	30 days	4/19/11	6/1/11	792	D. Richburg
794			**staffing procurement for 13 contractual staff**	**0%**	**30 days**	**4/1/11**	**5/12/11**		
795		🔺	write TORFP	0%	30 days	4/1/11	5/12/11		Rob London
796			**Implement test OBIEE, Portal and Security Environment**	**0%**	**22 days**	**6/2/11**	**7/1/11**		
797		🔺	Install servers for Portal, OBIEE, Security	0%	7 days	6/2/11	6/10/11	793	OIT
798			Setup hardware platforms	0%	7 days	6/13/11	6/21/11	797	OIT
799			Test hardware plaforms	0%	2 days	6/22/11	6/23/11	798	OIT
800		🔺	Install, setup and test portal software	0%	5 days	6/24/11	6/30/11	799	kartik,Oracle
801		🔺	Install, setup, and test OBIEE software	0%	5 days	6/24/11	6/30/11	799	kartik,Oracle
802		🔺	Install, setup and test security software	0%	5 days	6/24/11	6/30/11	799	kartik,Oracle
803		🔺	Signoff on test environment	0%	1 day	7/1/11	7/1/11	802	Rob London
804		🔺	Install desktops	0%	2 days	6/2/11	6/3/11	793	OIT
805			*Deploy 13 additional staff desktops Completed*	*0%*	*0 days*	*6/3/11*	*6/3/11*	*804*	
806			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
807			**Procurement**	**0%**	**0 days**	**9/30/11**	**9/30/11**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
808			**Procurement of Hardware and Software for Production System**	**0%**	**22 days**	**7/1/11**	**8/2/11**		
809			write procurement for hardware and software for production systems	0%	13 days	7/1/11	7/20/11		Allison Sator
810			process procurements of Hardware and Software for prod System	0%	10 days	7/20/11	8/2/11		D. Richburg
811			**Staffing Procurement for 13 contractual staff**	**0%**	**86 days**	**5/13/11**	**9/16/11**		
812			TORFP Approval	0%	57 days	5/13/11	8/4/11	795	DOIT
813			Interviews	0%	15 days	8/5/11	8/25/11	812	DAA
814			Staffing Awards	0%	14 days	8/26/11	9/15/11	813	D. Richburg
815			*Procure 13 contractual staff Completed*	*0%*	*0 days*	*9/16/11*	*9/16/11*	*814*	
816			**Implement Production systems**	**0%**	**41 days**	**8/3/11**	**9/30/11**		
817			Install servers for Portal, OBIEE, Security	0%	10 days	8/3/11	8/16/11	810	OIT
818			Setup hardware platforms	0%	10 days	8/17/11	8/30/11	817	OIT
819			Test hardware plaforms	0%	5 days	8/31/11	9/7/11	818	OIT
820			Install, setup and test portal software	0%	5 days	9/8/11	9/14/11	819	kartik,Oracle
821			Install, setup, and test OBIEE software	0%	5 days	9/8/11	9/14/11	819	kartik,Oracle
822			Install, setup and test security software	0%	10 days	9/8/11	9/21/11	819	kartik,Oracle
823			Sign off on production installation	0%	1 day	9/22/11	9/22/11	822	Rob London
824			*Complete Enterprise Business Intelligence Servers & Software H/W & S/W Installations Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
825			*Complete Enterprise Security System H/W & S/W Installations Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
826			*Complete Enterprise Portal H/W & S/W Installations Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
827			*PERFORMANCE METRIC: Initiative 1 - Expand the Physical Installation of the Current MLDS Intelligence Reporting System (data requests services under 10 seconds)*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
828			*PERFORMANCE METRIC: Initiative 1 - Implementation of an Enterprise Security System (registration of administrations, teachers and students)*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
829			**Implement Help Desk**	**0%**	**61 days**	**7/8/11**	**10/3/11**		
830			Develop help desk procedures	0%	30 days	7/8/11	8/18/11	788	Deepak
831			Pilot and revise procedures for end-user help desk	0%	30 days	8/19/11	9/30/11	830	LEA staff
832			Sign off	0%	1 day	10/3/11	10/3/11	831	Rob London

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
833			*Complete Enterprise end-user help desk and application security support H/W & S/W Installations Completed*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*832*	
834			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
835			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
836			*** No Milestones Scheduled to Complete ***	*0%*					
837			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
838			** No Milestones Scheduled to Complete **	0%					
839			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
840			** No Milestones Scheduled to Complete **	0%					
841			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
842			*** No Milestones Scheduled to Complete ***	*0%*					
843			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
844			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
845			*** No Milestones Scheduled to Complete ***	*0%*					
846			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
847			** No Milestones Scheduled to Complete **	0%					
848			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
849			** No Milestones Scheduled to Complete **	0%					
850			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
851			*Enterprise Portal Development Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
852			*Enterprise Security System Development Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
853			*Enterprise Business Intelligence Servers & Software Development Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
854			*Enterprise end-user help desk and application security support Development Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
855			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
856			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
857			** No Milestones Scheduled to Complete **	0%					
858			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
859			** No Milestones Scheduled to Complete **	0%					
860			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
861			** No Milestones Scheduled to Complete **	0%					

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
862			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
863			*Enterprise Portal Rollout Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
864			*Enterprise Security System Rollout Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
865			*Enterprise Business Intelligence Servers & Software Rollout Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
866			*Enterprise end-user help desk and application security support Rollout Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
867			**9|27 – Accessing and Using State Data Dashboards**	**4%**	**1033 days**	**10/1/10**	**9/30/14**		
868			**YEAR 1**	**5%**	**255 days**	**10/1/10**	**9/30/11**		
869		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
870		✓	Coordinate Project Manager Procurement	100%	66 days	10/1/10	12/31/10		Rob London
871		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
872			**Second Quarter: Year 1**	**22%**	**62 days**	**1/3/11**	**3/31/11**		
873		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
874		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
875		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	874	Mike Curtis,Rob Lo
876		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	875	Mike Curtis
877		✓	Signoff	100%	1 day	2/17/11	2/17/11	876	Jim Foran
878			**Develop Project Charter Document**	**3%**	**29 days**	**2/15/11**	**3/28/11**		
879			Develop Document	5%	18 days	2/15/11	3/11/11		Mike Curtis
880			Review/Modify Draft	0%	5 days	3/14/11	3/18/11	879	Mike Curtis
881			Finalize Draft	0%	5 days	3/21/11	3/25/11	880	Mike Curtis
882			Signoff	0%	1 day	3/28/11	3/28/11	881	Rob London
883			**Develop Project Concept Document**	**3%**	**29 days**	**2/15/11**	**3/28/11**		
884			Develop Document	5%	18 days	2/15/11	3/11/11		Mike Curtis
885			Review/Modify Draft	0%	5 days	3/14/11	3/18/11	884	Mike Curtis
886			Finalize Draft	0%	5 days	3/21/11	3/25/11	885	Mike Curtis
887			Signoff	0%	1 day	3/28/11	3/28/11	886	Rob London
888			**Dashboard Business Requirements**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
889			**Class Progress**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
890			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
891			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	890	Rob London,Mike (
892			Signoff	0%	1 day	4/1/11	4/1/11	891	Leslie Wilson

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
893			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*892*	
894			**Early Childhood Outcomes**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
895			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
896			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	895	Rob London,Mike (
897			Signoff	0%	1 day	4/1/11	4/1/11	896	Leslie Wilson
898			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*897*	
899			**Student Performance**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
900			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
901			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	900	Rob London,Mike (
902			Signoff	0%	1 day	4/1/11	4/1/11	901	Leslie Wilson
903			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*902*	
904			**Student Growth Measures**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
905			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
906			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	905	Rob London,Mike (
907			Signoff	0%	1 day	4/1/11	4/1/11	906	Leslie Wilson
908			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*907*	
909			**Student High Risk Alerts**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
910			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
911			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	910	Rob London,Mike (
912			Signoff	0%	1 day	4/1/11	4/1/11	911	Leslie Wilson
913			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*912*	
914			**LEA-Growth**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
915			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
916			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	915	Rob London,Mike (
917			Signoff	0%	1 day	4/1/11	4/1/11	916	Leslie Wilson
918			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*917*	
919			**Instructional Improvement Outcomes**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
920			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
921			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	920	Rob London,Mike (
922			Signoff	0%	1 day	4/1/11	4/1/11	921	Leslie Wilson
923			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*922*	
924			**K-12-20 Curriculum Alignment by School**	**20%**	**43 days**	**2/1/11**	**4/1/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
925			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
926			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	925	Rob London,Mike (
927			Signoff	0%	1 day	4/1/11	4/1/11	926	Leslie Wilson
928			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*927*	
929			**K-12-20 Remediation**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
930			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
931			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	930	Rob London,Mike (
932			Signoff	0%	1 day	4/1/11	4/1/11	931	Leslie Wilson
933			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*932*	
934			**K-12 Advanced Readiness AP/ACT/SAT**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
935			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
936			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	935	Rob London,Mike (
937			Signoff	0%	1 day	4/1/11	4/1/11	936	Leslie Wilson
938			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*937*	
939			**Standard Course Numbers and Content**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
940			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
941			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	940	Rob London,Mike (
942			Signoff	0%	1 day	4/1/11	4/1/11	941	Leslie Wilson
943			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*942*	
944			**Unofficial Student Transcript**	**20%**	**43 days**	**2/1/11**	**4/1/11**		
945			Collect/document business requirements	25%	35 days	2/1/11	3/22/11		Rob London,Mike (
946			Review/Modify Draft	0%	7 days	3/23/11	3/31/11	945	Rob London,Mike (
947			Signoff	0%	1 day	4/1/11	4/1/11	946	Leslie Wilson
948			*Business Requirements Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*947*	
949			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
950			**Dashboard Design**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
951			**Class Progress**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
952			Develop Design	0%	5 days	4/1/11	4/7/11		ETL,BA
953			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	952	Rob London,ETL,B/
954			Signoff	0%	1 day	4/13/11	4/13/11	953	Leslie Wilson
955			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*954*	
956			**Early Childhood Outcomes**	**0%**	**9 days**	**4/1/11**	**4/13/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
957			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
958			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	957	Rob London,ETL,BA
959			Signoff	0%	1 day	4/13/11	4/13/11	958	Leslie Wilson
960			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*959*	
961			**Student Performance**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
962			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
963			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	962	Rob London,ETL,BA
964			Signoff	0%	1 day	4/13/11	4/13/11	963	Leslie Wilson
965			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*964*	
966			**Student Growth Measures**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
967			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
968			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	967	Rob London,ETL,BA
969			Signoff	0%	1 day	4/13/11	4/13/11	968	Leslie Wilson
970			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*969*	
971			**Student High Risk Alerts**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
972			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
973			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	972	Rob London,ETL,BA
974			Signoff	0%	1 day	4/13/11	4/13/11	973	Leslie Wilson
975			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*974*	
976			**LEA-Growth**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
977			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
978			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	977	Rob London,ETL,BA
979			Signoff	0%	1 day	4/13/11	4/13/11	978	Leslie Wilson
980			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*979*	
981			**Instructional Improvement Outcomes**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
982			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
983			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	982	Rob London,ETL,BA
984			Signoff	0%	1 day	4/13/11	4/13/11	983	Leslie Wilson
985			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*984*	
986			**K-12-20 Curriculum Alignment by School**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
987			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
988			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	987	Rob London,ETL,BA

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
989			Signoff	0%	1 day	4/13/11	4/13/11	988	Leslie Wilson
990			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*989*	
991			**K-12-20 Remediation**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
992			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
993			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	992	Rob London,ETL,BA
994			Signoff	0%	1 day	4/13/11	4/13/11	993	Leslie Wilson
995			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*994*	
996			**K-12 Advanced Readiness AP/ACT/SAT**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
997			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
998			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	997	Rob London,ETL,BA
999			Signoff	0%	1 day	4/13/11	4/13/11	998	Leslie Wilson
1000			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*999*	
1001			**Standard Course Numbers and Content**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
1002			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
1003			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	1002	Rob London,ETL,BA
1004			Signoff	0%	1 day	4/13/11	4/13/11	1003	Leslie Wilson
1005			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*1004*	
1006			**Unofficial Student Transcript**	**0%**	**9 days**	**4/1/11**	**4/13/11**		
1007			Develop Design	0%	5 days	4/1/11	4/7/11		BA,ETL
1008			Review/Modify Draft	0%	3 days	4/8/11	4/12/11	1007	Rob London,ETL,BA
1009			Signoff	0%	1 day	4/13/11	4/13/11	1008	Leslie Wilson
1010			*Design Completed*	*0%*	*0 days*	*4/13/11*	*4/13/11*	*1009*	
1011			**Dashboard Development**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1012			**Class Progress**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1013			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1014			Develop ETL	0%	90 days	4/14/11	8/22/11	950	DBA,ETL,OBIEE
1015			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1016			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1017			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1016*	
1018			**Early Childhood Outcomes**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1019			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1020			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1021			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1022			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1023			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1022*	
1024			**Student Performance**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1025			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1026			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1027			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1028			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1029			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1028*	
1030			**Student Growth Measures**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1031			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1032			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1033			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1034			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1035			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1034*	
1036			**Student High Risk Alerts**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1037			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1038			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1039			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1040			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1041			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1040*	
1042			**LEA-Growth**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1043			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1044			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1045			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1046			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1047			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1046*	
1048			**Instructional Improvement Outcomes**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1049			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1050			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1051			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1052			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1053			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1052*	
1054			**K-12-20 Curriculum Alignment by School**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1055			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1056			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1057			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1058			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1059			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1058*	
1060			**K-12-20 Remediation**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1061			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1062			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1063			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1064			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1065			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1064*	
1066			**K-12 Advanced Readiness AP/ACT/SAT**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1067			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1068			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1069			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1070			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1071			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1070*	
1072			**Standard Course Numbers and Content**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1073			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1074			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1075			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1076			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1077			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1076*	
1078			**Unofficial Student Transcript**	**0%**	**90 days**	**4/14/11**	**8/22/11**		
1079			Develop Dashboard	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1080			Develop ETL	0%	90 days	4/14/11	8/22/11	950	OBIEE,ETL,DBA
1081			Develop QA Routines	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1082			Develop Data Stores	0%	90 days	4/14/11	8/22/11	950	ETL,OBIEE,DBA
1083			*Development Complete*	*0%*	*0 days*	*8/22/11*	*8/22/11*	*1082*	
1084			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1085			**Dashboard Testing**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1086			**Class Progress**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1087			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1088			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1087	BA
1089			Signoff	0%	1 day	9/6/11	9/6/11	1088	BA,DBA,Mike Curti
1090			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1089*	
1091			**Early Childhood Outcomes**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1092			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1093			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1092	BA
1094			Signoff	0%	1 day	9/6/11	9/6/11	1093	BA,DBA,Mike Curti
1095			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1094*	
1096			**Student Performance**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1097			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1098			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1097	BA
1099			Signoff	0%	1 day	9/6/11	9/6/11	1098	BA,DBA,Mike Curti
1100			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1099*	
1101			**Student Growth Measures**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1102			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1103			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1102	BA
1104			Signoff	0%	1 day	9/6/11	9/6/11	1103	BA,DBA,Mike Curti
1105			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1104*	
1106			**Student High Risk Alerts**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1107			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1108			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1107	BA
1109			Signoff	0%	1 day	9/6/11	9/6/11	1108	BA,DBA,Mike Curti
1110			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1109*	
1111			**LEA-Growth**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1112			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1113			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1112	BA
1114			Signoff	0%	1 day	9/6/11	9/6/11	1113	BA,DBA,Mike Curti
1115			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1114*	
1116			**Instructional Improvement Outcomes**	**0%**	**15 days**	**8/16/11**	**9/6/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1117			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1118			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1117	BA
1119			Signoff	0%	1 day	9/6/11	9/6/11	1118	BA,DBA,Mike Curti
1120			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1119*	
1121			**K-12-20 Curriculum Alignment by School**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1122			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1123			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1122	BA
1124			Signoff	0%	1 day	9/6/11	9/6/11	1123	BA,DBA,Mike Curti
1125			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1124*	
1126			**K-12-20 Remediation**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1127			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1128			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1127	BA
1129			Signoff	0%	1 day	9/6/11	9/6/11	1128	BA,DBA,Mike Curti
1130			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1129*	
1131			**K-12 Advanced Readiness AP/ACT/SAT**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1132			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1133			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1132	BA
1134			Signoff	0%	1 day	9/6/11	9/6/11	1133	BA,DBA,Mike Curti
1135			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1134*	
1136			**Standard Course Numbers and Content**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1137			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1138			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1137	BA
1139			Signoff	0%	1 day	9/6/11	9/6/11	1138	BA,DBA,Mike Curti
1140			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1139*	
1141			**Unofficial Student Transcript**	**0%**	**15 days**	**8/16/11**	**9/6/11**		
1142			Test Case development	0%	5 days	8/16/11	8/22/11	1011FS-5 days	BA
1143			Execute Test Cases	0%	9 days	8/23/11	9/2/11	1142	BA
1144			Signoff	0%	1 day	9/6/11	9/6/11	1143	BA,DBA,Mike Curti
1145			*Testing Completed*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*1144*	
1146			**Dashboard Pilot**	**0%**	**20 days**	**8/30/11**	**9/27/11**		
1147			Identify Pilot Participants	0%	5 days	8/30/11	9/6/11	1085FS-5 days	Rob London,Mike (
1148			Rollout Dashboards	0%	5 days	8/30/11	9/6/11	1085FS-5 days	Rob London,Mike (

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1149			Conduct Pilot	0%	15 days	9/7/11	9/27/11	1148	Rob London,Mike (
1150			Analyze Feedback	0%	15 days	9/7/11	9/27/11	1148	Rob London,Mike (
1151			Document Enhancements	0%	15 days	9/7/11	9/27/11	1148	Rob London,Mike (
1152			Schedule Enhancements	0%	15 days	9/7/11	9/27/11	1148	Rob London,Mike (
1153			*Pilot Completed*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*1152*	
1154			**Rollout 12 Dashboards**	**0%**	**17 days**	**9/14/11**	**10/6/11**		
1155			Plan Rollout	0%	12 days	9/14/11	9/29/11	1153FS-10 days	
1156			Communicate Rollout	0%	1 day	9/30/11	9/30/11	1155	
1157			Conduct Rollout	0%	5 days	9/30/11	10/6/11	1155	
1158			*Rollout 12 Dashboards Completed*	*0%*	*0 days*	*10/6/11*	*10/6/11*	*1157*	
1159			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1160			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1161			** No Milestones Scheduled to Complete **	0%	65 days	9/26/11	12/30/11		
1162			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1163			** No Milestones Scheduled to Complete **	0%	65 days	1/3/12	3/30/12		
1164			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1165			** No Milestones Scheduled to Complete **	0%	65 days	4/2/12	6/29/12		
1166			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1167			*Summative Assessment Progress Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1168			*Research Data Sets Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1169			*LDS Utilization Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1170			*Educator Evaluation Outcomes Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1171			*Educator Program Effectiveness Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1172			*Credentialing Program Effectiveness Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1173			*Educator I-Learning Courses Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1174			*Professional Development Course Registration and Tracking Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1175			*Teacher Supply Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1176			*Principal Supply Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1177			*Alternative Pathways for Teacher Certification Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1178			*Teacher Recruitment and Retention Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1179			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1180			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1181		▦	** No Milestones Scheduled to Complete **	0%	66 days	10/1/12	12/31/12		
1182	📌		**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1183		▦	** No Milestones Scheduled to Complete **	0%	64 days	1/1/13	3/29/13		
1184	📌		**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1185		▦	** No Milestones Scheduled to Complete **	0%	65 days	4/1/13	6/28/13		
1186	📌		**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1187		▦	*LDS Legal Mandates Index Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1188		▦	*Educator Equitable Distribution Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1189		▦	*Low-Performing School Profiles Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1190		▦	*Low-Performing Schools' Educator Profiles Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1191		▦	*Equitable LEA Funding vs. Performance Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1192		▦	*Charter School Profiles Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1193		▦	*Equitable charter School funding Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1194		▦	*Funding Priorities Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1195		▦	*School Operations Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1196		▦	*Access to STEM Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1197		▦	*STEM Performance Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1198		▦	*Closing the Gap Progress Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1199	📌		**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1200	📌		**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1201		▦	** No Milestones Scheduled to Complete **	0%	66 days	10/1/13	12/31/13		
1202	📌		**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1203		▦	*Rollout of 36 Dashboards Completed*	*0%*	*0 days*	*3/31/14*	*3/31/14*		*MSDE*
1204	📌		**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1205		▦	** No Milestones Scheduled to Complete **	0%	65 days	4/1/14	6/30/14		
1206	📌		**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1207		▦	** No Milestones Scheduled to Complete **	0%	66 days	7/1/14	9/30/14		
1208			**10|28 – Multi-Media Training**	**33%**	**1033 days**	**10/1/10**	**9/30/14**		
1209			**YEAR 1**	**34%**	**257 days**	**10/1/10**	**10/4/11**		
1210	📌	✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
1211		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
1212	📌		**Second Quarter: Year 1**	**63%**	**62 days**	**1/3/11**	**3/31/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1213		✓	**Hire Project Manager**	**100%**	**29 days**	**1/3/11**	**2/11/11**		
1214		✓	Issue RFR	100%	5 days	1/3/11	1/7/11		Rob London
1215		✓	RFR Evaluations	100%	20 days	1/10/11	2/7/11	1214	Rob London
1216		✓	Award RFR	100%	5 days	2/7/11	2/11/11	1215	Rob London
1217		✓	*Project Manager Hired*	*100%*	*0 days*	*2/11/11*	*2/11/11*	*1216*	
1218		✓	**Finalize LEA Tech Arch sub-team Charter**	**100%**	**23 days**	**1/3/11**	**2/4/11**		
1219		✓	Develop Document	100%	10 days	1/3/11	1/14/11		Mike Curtis
1220		✓	Review/Modify Draft	100%	5 days	1/17/11	1/28/11	1219	Mike Curtis,Rob Lo
1221		✓	Finalize Draft	100%	3 days	1/31/11	2/2/11	1220	Mike Curtis
1222		✓	Signoff	100%	1 day	2/3/11	2/3/11	1221	Jim Foran
1223		✓	*LEA Technical Architecural sub-team Completed*	*100%*	*0 days*	*2/4/11*	*2/4/11*	*1222*	
1224		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
1225		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
1226		✓	Review/Modify Draft	100%	3 days	2/10/11	2/15/11	1225	Mike Curtis,Rob Lo
1227		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	1226	Mike Curtis
1228		✓	Signoff	100%	1 day	2/17/11	2/17/11	1227	Jim Foran
1229			**Develop Project Charter Document**	**0%**	**21 days**	**3/1/11**	**3/29/11**		
1230			Develop Document	0%	10 days	3/1/11	3/14/11		Allison Sator
1231			Review/Modify Draft	0%	5 days	3/15/11	3/21/11	1230	Allison Sator
1232			Finalize Draft	0%	5 days	3/22/11	3/28/11	1231	Allison Sator
1233			Signoff	0%	1 day	3/29/11	3/29/11	1232	Rob London
1234			**Develop Project Concept Document**	**0%**	**21 days**	**3/1/11**	**3/29/11**		
1235			Develop Document	0%	10 days	3/1/11	3/14/11		Allison Sator
1236			Review/Modify Draft	0%	5 days	3/15/11	3/21/11	1235	Allison Sator
1237			Finalize Draft	0%	5 days	3/22/11	3/28/11	1236	Allison Sator
1238			Signoff	0%	1 day	3/29/11	3/29/11	1237	Rob London
1239			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1240			**Coordinate with LEAs**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
1241			Schedule/Conduct Meetings with LEA CIOs and Accountability staff	0%	65 days	4/1/11	7/5/11		Allison Sator
1242			*Engage CIOs and Accountability staff in the LEAs*	*0%*	*0 days*	*6/30/11*	*6/30/11*		
1243			**Multi Media Training Training Requirements (36 dashboards and use of LDS data)**	**0%**	**44 days**	**4/1/11**	**6/3/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1244			Collect/document business requirements	0%	35 days	4/1/11	5/19/11		Allison Sator,Rob L
1245			Review/Modify Draft	0%	8 days	5/20/11	6/2/11	1244	Rob London,Allisor
1246			Signoff	0%	1 day	6/3/11	6/3/11	1245	Leslie Wilson
1247			*Business Requirements Completed*	*0%*	*0 days*	*6/3/11*	*6/3/11*	*1246*	
1248			**Multi Media Design**	**0%**	**21 days**	**6/6/11**	**7/5/11**		
1249			Develop Design	0%	15 days	6/6/11	6/24/11	1247	Allison Sator,Rob L
1250			Review/Modify Draft	0%	5 days	6/27/11	7/1/11	1249	Rob London,Allisor
1251			Signoff	0%	1 day	7/5/11	7/5/11	1250	Leslie Wilson
1252			*Design Completed*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*1251*	
1253			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1254			**Develop Technological Standards**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
1255			Develop Alternatives	0%	10 days	7/1/11	7/15/11		Rob London,Allisor
1256			Research Possible Technical Solutions	0%	10 days	7/1/11	7/15/11		Allison Sator,Rob L
1257			Identify LEA gaps	0%	25 days	7/18/11	8/19/11	1256	Rob London,Allisor
1258			Document Findings	0%	10 days	8/22/11	9/2/11	1257	Allison Sator,Rob L
1259			Document Alternatives' Pros and Cons	0%	10 days	9/6/11	9/19/11	1258	Allison Sator,Rob L
1260			Develop Recommendation	0%	5 days	9/20/11	9/26/11	1259	Allison Sator,Rob L
1261			Review Recommendation	0%	5 days	9/27/11	10/3/11	1260	Rob London,Allisor
1262			Select Technology Approach	0%	1 day	10/4/11	10/4/11	1261	Rob London,Allisor
1263			*Technological standards for statewide Multi-Media Training System Completed*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*1262*	
1264			*Gap assessment of LEA capabilities Completed*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*1263*	
1265			**Issue RFP for vendor for multi-media solution**	**0%**	**21 days**	**9/6/11**	**10/4/11**		
1266			Draft RFP	0%	15 days	9/6/11	9/26/11	1258	Allison Sator,Rob L
1267			Review/modify Draft	0%	5 days	9/27/11	10/3/11	1266	Allison Sator,Rob L
1268			Signoff	0%	1 day	10/4/11	10/4/11	1267	Allison Sator,Rob L
1269			*RFP Issued*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*1268*	*Allison Sator,Rob L*
1270			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1271			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1272			** No Milestones Scheduled to Complete **	0%	1 day	10/3/11	10/3/11		
1273			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1274			** No Milestones Scheduled to Complete **	0%	1 day	1/2/12	1/2/12		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
			USDE|MSDE – RTTT Consolidated Program Schedule						
1275			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1276			** No Milestones Scheduled to Complete **	0%	1 day	4/2/12	4/2/12		
1277			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1278			*Development of 40 multi-media tutorials Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
1279			*Testing and modification of multi-media content Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
1280			*Installation of multi-media content on MSDE-MLDS Portal Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
1281			*Train LEA data coaches Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
1282			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1283			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1284			** No Milestones Scheduled to Complete **	0%	1 day	10/1/12	10/1/12		
1285			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1286			** No Milestones Scheduled to Complete **	0%	1 day	1/1/13	1/1/13		
1287			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1288			** No Milestones Scheduled to Complete **	0%	1 day	4/1/13	4/1/13		
1289			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1290			*Train LEA data coaches Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
1291			*Rollout to stakeholders Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
1292			*Conduct web surveys to evaluate success of implementation and satisfaction with system Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
1293			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1294			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1295			** No Milestones Scheduled to Complete **	0%	1 day	10/1/13	10/1/13		
1296			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1297			** No Milestones Scheduled to Complete **	0%	1 day	1/1/14	1/1/14		
1298			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1299			** No Milestones Scheduled to Complete **	0%	1 day	4/1/14	4/1/14		
1300			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1301			** No Milestones Scheduled to Complete **	0%	1 day	7/1/14	7/1/14		
1302			**11|29 – LEA System Application Upgrades and Infrastructure Upgrades**	**53%**	**1033 days**	**10/1/10**	**9/30/14**		
1303			**YEAR 1**	**54%**	**757 days**	**10/1/10**	**9/9/13**		
1304		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
1305		✓	*LEA Application survey and analysis completed*	*100%*	*0 days*	*10/1/10*	*10/1/10*		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1306			Coordinate Project Manager Procurement	100%	66 days	10/1/10	12/31/10		Rob London
1307			Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
1308			Hire Project Manager	100%	45 days	11/1/10	12/31/10		Rob London
1309			**Second Quarter: Year 1**	**74%**	**62 days**	**1/3/11**	**3/31/11**		
1310			**Finalize LEA Tech Arch sub-team Charter**	**100%**	**23 days**	**1/3/11**	**2/4/11**		
1311			Develop Document	100%	10 days	1/3/11	1/14/11		Mike Curtis
1312			Review/Modify Draft	100%	5 days	1/17/11	1/28/11	1311	Mike Curtis,Rob Lo
1313			Finalize Draft	100%	3 days	1/31/11	2/2/11	1312	Mike Curtis
1314			Signoff	100%	1 day	2/3/11	2/3/11	1313	Jim Foran
1315			*LEA Technical Architecural sub-team Completed*	*100%*	*0 days*	*2/4/11*	*2/4/11*	*1314*	
1316			**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
1317			Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
1318			Review/Modify Draft	100%	3 days	2/10/11	2/14/11	1317	Mike Curtis,Rob Lo
1319			Finalize Draft	100%	3 days	2/14/11	2/16/11	1318	Mike Curtis
1320			Signoff	100%	1 day	2/17/11	2/17/11	1319	Jim Foran
1321			**Develop Project Charter Document**	**100%**	**28 days**	**1/3/11**	**2/10/11**		
1322			Develop Document	100%	18 days	1/3/11	1/27/11		Mike Curtis
1323			Review/Modify Draft	100%	5 days	1/27/11	2/2/11	1322	Mike Curtis
1324			Finalize Draft	100%	5 days	2/3/11	2/9/11	1323	Mike Curtis
1325			Signoff	100%	1 day	2/10/11	2/10/11	1324	Rob London
1326			**Develop Project Concept Document**	**100%**	**28 days**	**1/3/11**	**2/10/11**		
1327			Develop Document	100%	18 days	1/3/11	1/27/11		Mike Curtis
1328			Review/Modify Draft	100%	5 days	1/27/11	2/2/11	1327	Mike Curtis
1329			Finalize Draft	100%	5 days	2/3/11	2/9/11	1328	Mike Curtis
1330			Signoff	100%	1 day	2/10/11	2/10/11	1329	Rob London
1331			**Meet with LEAs for Data Collection Proof-of-Concept Discussion**	**29%**	**42 days**	**2/1/11**	**3/31/11**		
1332			Meet with Baltimore City LEA	100%	1 day	2/1/11	2/1/11		Mike Curtis,Deepa
1333			Meet with Carroll County LEA	100%	1 day	2/15/11	2/15/11		Mike Curtis,Deepa
1334			Meet with Allegany County LEA	0%	1 day	2/17/11	2/17/11		Mike Curtis,Deepa
1335			Meet with Anne Arundel LEA	0%	1 day	2/18/11	2/18/11		Mike Curtis,Deepa
1336			Meet with Prince George's LEA	0%	1 day	2/18/11	2/18/11		Mike Curtis,Deepa
1337			Meet with Charles County LEA	0%	1 day	3/31/11	3/31/11		Mike Curtis,Deepa

ID	Task Mode	❶	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1338			Meet with Caroline County LEA	0%	1 day	3/31/11	3/31/11		Mike Curtis,Deepa
1339			**LEA Tech Arch sub-team Collaboration**	**0%**	**647 days**	**3/8/11**	**9/9/13**		
1340			Communicate Kickoff	0%	1 day	3/8/11	3/8/11		Mike Curtis,Rob Lo
1341			Conduct Kickoff Meeting	0%	1 day	3/15/11	3/15/11		Mike Curtis,Rob Lo
1342			**Monthly LEA Tech Arch sub-team Meetings**	**0%**	**603 days**	**5/9/11**	**9/9/13**		**Mike Curtis,Rob Lo**
1343			Monthly LEA Tech Arch sub-team Meetings 1	0%	1 day	5/9/11	5/9/11		Mike Curtis,Rob Lo
1344			Monthly LEA Tech Arch sub-team Meetings 2	0%	1 day	6/13/11	6/13/11		Mike Curtis,Rob Lo
1345			Monthly LEA Tech Arch sub-team Meetings 3	0%	1 day	7/11/11	7/11/11		Mike Curtis,Rob Lo
1346			Monthly LEA Tech Arch sub-team Meetings 4	0%	1 day	8/8/11	8/8/11		Mike Curtis,Rob Lo
1347			Monthly LEA Tech Arch sub-team Meetings 5	0%	1 day	9/12/11	9/12/11		Mike Curtis,Rob Lo
1348			Monthly LEA Tech Arch sub-team Meetings 6	0%	1 day	10/10/11	10/10/11		Mike Curtis,Rob Lo
1349			Monthly LEA Tech Arch sub-team Meetings 7	0%	1 day	11/14/11	11/14/11		Mike Curtis,Rob Lo
1350			Monthly LEA Tech Arch sub-team Meetings 8	0%	1 day	12/12/11	12/12/11		Mike Curtis,Rob Lo
1351			Monthly LEA Tech Arch sub-team Meetings 9	0%	1 day	1/9/12	1/9/12		Mike Curtis,Rob Lo
1352			Monthly LEA Tech Arch sub-team Meetings 10	0%	1 day	2/13/12	2/13/12		Mike Curtis,Rob Lo
1353			Monthly LEA Tech Arch sub-team Meetings 11	0%	1 day	3/12/12	3/12/12		Mike Curtis,Rob Lo
1354			Monthly LEA Tech Arch sub-team Meetings 12	0%	1 day	4/9/12	4/9/12		Mike Curtis,Rob Lo
1355			Monthly LEA Tech Arch sub-team Meetings 13	0%	1 day	5/14/12	5/14/12		Mike Curtis,Rob Lo
1356			Monthly LEA Tech Arch sub-team Meetings 14	0%	1 day	6/11/12	6/11/12		Mike Curtis,Rob Lo
1357			Monthly LEA Tech Arch sub-team Meetings 15	0%	1 day	7/9/12	7/9/12		Mike Curtis,Rob Lo
1358			Monthly LEA Tech Arch sub-team Meetings 16	0%	1 day	8/13/12	8/13/12		Mike Curtis,Rob Lo
1359			Monthly LEA Tech Arch sub-team Meetings 17	0%	1 day	9/10/12	9/10/12		Mike Curtis,Rob Lo
1360			Monthly LEA Tech Arch sub-team Meetings 18	0%	1 day	10/8/12	10/8/12		Mike Curtis,Rob Lo
1361			Monthly LEA Tech Arch sub-team Meetings 19	0%	1 day	11/12/12	11/12/12		Mike Curtis,Rob Lo
1362			Monthly LEA Tech Arch sub-team Meetings 20	0%	1 day	12/10/12	12/10/12		Mike Curtis,Rob Lo
1363			Monthly LEA Tech Arch sub-team Meetings 21	0%	1 day	1/14/13	1/14/13		Mike Curtis,Rob Lo
1364			Monthly LEA Tech Arch sub-team Meetings 22	0%	1 day	2/11/13	2/11/13		Mike Curtis,Rob Lo
1365			Monthly LEA Tech Arch sub-team Meetings 23	0%	1 day	3/11/13	3/11/13		Mike Curtis,Rob Lo
1366			Monthly LEA Tech Arch sub-team Meetings 24	0%	1 day	4/8/13	4/8/13		Mike Curtis,Rob Lo
1367			Monthly LEA Tech Arch sub-team Meetings 25	0%	1 day	5/13/13	5/13/13		Mike Curtis,Rob Lo
1368			Monthly LEA Tech Arch sub-team Meetings 26	0%	1 day	6/10/13	6/10/13		Mike Curtis,Rob Lo
1369			Monthly LEA Tech Arch sub-team Meetings 27	0%	1 day	7/8/13	7/8/13		Mike Curtis,Rob Lo

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1370			Monthly LEA Tech Arch sub-team Meetings 28	0%	1 day	8/12/13	8/12/13		Mike Curtis,Rob Lo
1371			Monthly LEA Tech Arch sub-team Meetings 29	0%	1 day	9/9/13	9/9/13		Mike Curtis,Rob Lo
1372			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1373			**Conduct LEA Technology Needs Assessment**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
1374			Communicate RTTT technology needs	0%	10 days	4/1/11	4/14/11		Mike Curtis,Rob Lo
1375			Identify LEA gaps	0%	45 days	4/15/11	6/20/11	1374	Mike Curtis,Rob Lo
1376			Document Findings	0%	10 days	6/21/11	7/5/11	1375	Mike Curtis
1377			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1378			**Collaboration on LEA Technology Gaps/Needs**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
1379			Review Gaps/Needs Findings with LEAs	0%	8 days	7/1/11	7/13/11		Mike Curtis,Rob Lo
1380			Identify Opportunities to leverage existing assets	0%	8 days	7/1/11	7/13/11		Mike Curtis,Rob Lo
1381			Prioritize Needs	0%	1 day	7/12/11	7/12/11		Mike Curtis,Rob Lo
1382			Identify solutions to mitigate gaps	0%	28 days	7/1/11	8/10/11		Mike Curtis,Rob Lo
1383			Develop solution strategies	0%	28 days	7/1/11	8/10/11		Mike Curtis,Rob Lo
1384			Develop Detailed Project Plans for Each LEA Initiative	0%	25 days	8/11/11	9/15/11	1383	LEA CIOs
1385			Develop Procurement RFPs for Each LEA Initiative	0%	25 days	8/11/11	9/15/11	1383	LEA CIOs
1386			Develop Integration and Upgrade Strategies Master Project Plan	0%	7 days	9/16/11	9/26/11	1385	Mike Curtis,Rob Lo
1387			Review/modify strategies and master plan	0%	5 days	9/27/11	10/3/11	1386	Mike Curtis,Rob Lo
1388			Master Plan Signoff	0%	1 day	10/4/11	10/4/11	1387	Mike Curtis,Rob Lo
1389			*Collaboration with LEAs on their RTTT technology gaps/needs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1390			*Identification of what solutions the LEAs will be participating in for each of the projects, and analyze the unique needs of each LEA Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1391			*Identification of integration and upgrade strategies for each LEA and define master project plan Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1392			*Confirmation of budget allocations for each LEA for their project Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1393			*Preparation of detailed project plans for each LEA Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1394			*Procurement RFPs for each LEA Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1395			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1396			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1397			*Rollover of unspent funds for LEA projects in progress Completed*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
1398			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1399			** No Milestones Scheduled to Complete **	0%					
1400			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1401			** No Milestones Scheduled to Complete **	0%					
1402			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1403			** No Milestones Scheduled to Complete **	0%					
1404			YEAR 3	0%	261 days	10/1/12	9/30/13		
1405			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1406			*Rollover of unspent funds for LEA projects in progress Completed*	*0%*	*0 days*	*10/1/12*	*10/1/12*		
1407			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1408			** No Milestones Scheduled to Complete **	0%					
1409			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1410			** No Milestones Scheduled to Complete **	0%					
1411			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1412			*Implementations Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
1413			YEAR 4	0%	261 days	10/1/13	9/30/14		
1414			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1415			** No Milestones Scheduled to Complete **	0%					
1416			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1417			** No Milestones Scheduled to Complete **	0%					
1418			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1419			** No Milestones Scheduled to Complete **	0%					
1420			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1421			** No Milestones Scheduled to Complete **	0%					
1422			**12|60 - Expansion to LDS for Data Exchange**	**31%**	**1033 days**	**10/1/10**	**9/30/14**		
1423			**YEAR 1**	**32%**	**256 days**	**10/1/10**	**10/3/11**		
1424		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
1425		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
1426		✓	**Second Quarter: Year 1**	**100%**	**64 days**	**1/3/11**	**3/31/11**		
1427		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
1428		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1429		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	1428	Mike Curtis,Rob Lo
1430		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	1429	Mike Curtis
1431		✓	Signoff	100%	1 day	2/17/11	2/17/11	1430	Jim Foran
1432			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1433			**Develop Project Charter Document**	**0%**	**21 days**	**4/1/11**	**4/29/11**		
1434			Develop Document	0%	10 days	4/1/11	4/14/11		PM
1435			Review/Modify Draft	0%	5 days	4/15/11	4/21/11	1434	PM
1436			Finalize Draft	0%	5 days	4/22/11	4/28/11	1435	PM
1437			Signoff	0%	1 day	4/29/11	4/29/11	1436	Rob London
1438			**Develop Project Concept Document**	**0%**	**21 days**	**4/1/11**	**4/29/11**		
1439			Develop Document	0%	10 days	4/1/11	4/14/11		PM
1440			Review/Modify Draft	0%	5 days	4/15/11	4/21/11	1439	PM
1441			Finalize Draft	0%	5 days	4/22/11	4/28/11	1440	PM
1442			Signoff	0%	1 day	4/29/11	4/29/11	1441	Rob London
1443			**Data Exchange Business Requirements**	**0%**	**44 days**	**4/1/11**	**6/3/11**		
1444			Collect/document business requirements	0%	35 days	4/1/11	5/19/11		BA,ETL
1445			Review/Modify Draft	0%	8 days	5/20/11	6/2/11	1444	Rob London,ETL,BA
1446			Signoff	0%	1 day	6/3/11	6/3/11	1445	Leslie Wilson
1447			*Business Requirements Completed*	*0%*	*0 days*	*6/3/11*	*6/3/11*	*1446*	
1448			**Data Exchange Design**	**0%**	**21 days**	**6/6/11**	**7/5/11**		
1449			Develop Design	0%	15 days	6/6/11	6/24/11	1447	ETL,BA,DBA
1450			Review/Modify Draft	0%	5 days	6/27/11	7/1/11	1449	Rob London,ETL,BA
1451			Signoff	0%	1 day	7/5/11	7/5/11	1450	Leslie Wilson
1452			*Design Completed*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*1451*	
1453			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1454			**Develop Technical Approach**	**0%**	**61 days**	**7/6/11**	**9/30/11**		
1455			Research Possible Technical Solutions	0%	10 days	7/6/11	7/19/11	1452	PM,Rob London
1456			Document Alternatives' Pros and Cons	0%	10 days	7/15/11	7/28/11	1455	PM,Rob London
1457			Develop Recommendation	0%	5 days	7/29/11	8/4/11	1456	PM,Rob London
1458			Review Recommendation	0%	5 days	8/5/11	8/11/11	1457	PM,Rob London,Le
1459			Select Technology Approach	0%	1 day	8/12/11	8/12/11	1458	PM,Rob London,Le

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1460			*Selection of technology approach (includes tools assessments SIF and common data standards, etc.) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1461			**Data Exchange Design**	**0%**	**46 days**	**7/29/11**	**10/3/11**		
1462			Develop Design	0%	30 days	7/29/11	9/9/11	1456	ETL,BA,DBA
1463			Review/Modify Draft	0%	15 days	9/12/11	9/30/11	1462	Rob London,ETL,B/
1464			Signoff	0%	1 day	10/3/11	10/3/11	1463	Leslie Wilson
1465			*Detail design (exchange application, ETL processes, record formats, inbound record formands and inbound ODS tables) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
1466			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1467			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1468			** No Milestones Scheduled to Complete **	0%					
1469			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1470			** No Milestones Scheduled to Complete **	0%					
1471			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1472			** No Milestones Scheduled to Complete **	0%					
1473			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1474			*Implement a master data management approach (inc. data dictionary) Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1475			*Develop staging inbound ODS tables, inbound ETLs/processes for inbound student data, course data, grade data, LEAs SIS system interface Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1476			*Testing of Inbound tables and ETL load processes Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1477			*Pilot of Inbound data transfers and ETL Load processes with early adopter LEAs Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1478			*Rollout of inbound data exchange to all LEAs Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1479			*Web-surveys to evaluate success of implementation and satisfaction with system Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MSDE*
1480			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1481			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1482			** No Milestones Scheduled to Complete **	0%					
1483			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1484			** No Milestones Scheduled to Complete **	0%					

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1485			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1486			** No Milestones Scheduled to Complete **	0%					
1487			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1488			*Implement a master data management approach (inc. data dictionary) Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1489			*Develop staging inbound ODS tables, inbound ETLs/processes for teacher data, teacher assignment data, teacher evaluation data for LEAs SIS system interface Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1490			*Testing of Inbound tables and ETL load processes Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1491			*Pilot of Inbound data transfers and ETL Load processes with early adopter LEAs Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1492			*Rollout of inbound data exchange to all LEAs Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1493			*Web-surveys to evaluate success of implementation and satisfaction with system Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MSDE*
1494			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1495			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1496			** No Milestones Scheduled to Complete **	0%					
1497			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1498			** No Milestones Scheduled to Complete **	0%					
1499			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1500			** No Milestones Scheduled to Complete **	0%					
1501			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1502			** No Milestones Scheduled to Complete **	0%					
1503			**13|61 – Enhancement to LDS – Develop P-20 and Workforce Data Warehouse and Cent**	**10%**	**772 days**	**10/1/10**	**9/30/13**		
1504			**YEAR 1**	**10%**	**255 days**	**10/1/10**	**9/30/11**		
1505			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
1506			**Hire P20 LDS Project Director**	**0%**	**25 days**	**12/1/10**	**1/5/11**		
1507			Review resumes	0%	5 days	12/1/10	12/7/10		Spicer
1508			Interview candidates	0%	5 days	12/8/10	12/14/10	1507	IWG
1509			Select candidate	0%	10 days	12/15/10	12/28/10	1508	Passmore; Spicer
1510			*P20 LDs Project Director hired*	*0%*	*0 days*	*1/5/11*	*1/5/11*	*1509FS+5 days*	
1511			**Second Quarter: Year 1**	**9%**	**62 days**	**1/3/11**	**3/31/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1512			**Develop Project Charter**	**3%**	**26 days**	**2/15/11**	**3/25/11**		
1513			Draft Charter	11%	7 days	2/15/11	2/25/11		Wood[80%],Wood
1514			Review charter	0%	15 days	2/28/11	3/18/11	1513	Wood; IWG
1515			Approve charter	0%	1 day	3/21/11	3/21/11	1514	GOV. Board[80%],V
1516			Adopt and publish charter	0%	3 days	3/22/11	3/24/11	1515	Wood; Lagdameo
1517			*Project Charter developed*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*1516*	
1518			**Develop Project communication methods**	**7%**	**49 days**	**1/21/11**	**3/31/11**		
1519			Establish web presence	0%	29 days	2/21/11	3/31/11		Wood; Lagdameo
1520			Create logo to brand project	10%	10 days	2/21/11	3/4/11		Wood[20%],Techn
1521			Develop monthly PR and information update process	0%	20 days	2/21/11	3/18/11		
1522			Establish monthly Interagency Workgroup meetings	15%	33 days	1/27/11	3/15/11		Wood[20%],Wood
1523			Establish quarterly Governing Board meetings	7%	37 days	1/21/11	3/15/11		Wood,madarang[8
1524			*Project communications methods developed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*1519,1520,152.*	
1525			**Environmental Scanning**	**11%**	**97.5 days**	**1/3/11**	**5/20/11**		
1526			**Request for information Development**	**31%**	**95.5 days**	**1/5/11**	**5/20/11**		**Passmore[40%],Ja**
1527		✓	Create RFI	100%	10 days	1/5/11	1/19/11		IWG; Passmore; Ja
1528		✓	Review RFI	100%	2 days	1/13/11	1/14/11	1527	IWG; Wood
1529			Issue RFI	47%	33 days	1/17/11	3/3/11	1528	Brewer; Wood
1530			Answer questions about RFI	10%	5 days	2/11/11	3/10/11	1529	IWG; Wood
1531			Review RFI responses	0%	20 days	3/10/11	4/7/11	1530	IWG; Wood
1532			Interview respondents	0%	13 days	4/7/11	4/26/11	1531	IWG; Wood
1533			Summarize information	18%	22 days	3/2/11	5/20/11	1532	Wood
1534			*RFI completed*	*0%*	*0 days*	*5/20/11*	*5/20/11*	*1533*	
1535			Document sample requirements for scope of work and MD solutions	0%	64 days	1/3/11	4/4/11		
1536			Analyze the market space	6%	64 days	1/3/11	4/4/11		Wood; IWG
1537			Document best practices	0%	62 days	1/3/11	3/31/11		Wood; IWG
1538			Develop Summary Report of key findings	0%	23 days	3/1/11	3/31/11		Wood; IWG
1539			*Environmental Scanning Completed*	*0%*	*0 days*	*5/20/11*	*5/20/11*	*1534,1535,153(*	
1540			**Resource Acquisition**	**0%**	**37 days**	**3/1/11**	**4/21/11**		
1541			Define consultancy requirements	0%	5 days	3/1/11	3/7/11		Jakubik[25%],Johns
1542			Solicit for consultancy	0%	20 days	3/8/11	4/4/11	1541	Jakubik[40%],Spice
1543			Interview consultants	0%	5 days	3/29/11	4/4/11	1542	Brewer,Jakubik,Wc

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1544			Hire consultants	0%	5 days	3/31/11	4/6/11	1543	Wood; IWG[5%],G(
1545			*Resources acquired*	*0%*	*0 days*	*4/21/11*	*4/21/11*	*1544FS+10 day:*	
1546			**Third Quarter: Year 1**	**15%**	**63 days**	**4/1/11**	**6/30/11**		
1547			**Determine P20 data center location**	**2%**	**62 days**	**4/1/11**	**6/30/11**		**GOV. Board[25%],**
1548			Research options for creation of center	0%	40 days	4/1/11	5/26/11		Wood[25%],Passm
1549			Present recommendation for center location	8%	13 days	4/1/11	6/15/11	1548	Wood; IWG,Wood;
1550			Approve center location	0%	10 days	6/16/11	6/29/11	1549	Wood
1551			*P20 data center location approved*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*1550*	
1552			**Phase I P20 LDS Research Requirements Analysis**	**51%**	**63 days**	**4/1/11**	**6/30/11**		
1553			Analyze Federal Compliance elements	75%	33 days	4/1/11	5/17/11		Wood; IWG
1554			Analyze P20 Center legislatively required elements	30%	29 days	4/1/11	5/11/11		Passmore[10%],W(
1555			Analyze Board recommended elements	15%	4 days	3/15/11	3/18/11		Wood; IWG
1556			Finalize Phase I list of policy questions	50%	4 days	3/18/11	3/23/11		Wood; IWG
1557			Summarize research analysis findings	30%	2 days	3/23/11	3/24/11		Wood; Passmore; I
1558			*Analysis of Phase I research requirements conducted*	*0%*	*0 days*	*5/18/11*	*5/18/11*	*1553,1554,155:*	
1559			**Design data and high level process architecture**	**0%**	**58 days**	**7/1/11**	**9/23/11**		
1560			Evaluate life cycle costs and benefits for each option	0%	9 days	7/1/11	7/14/11		Technical Consulta
1561			Review options	0%	10 days	7/15/11	7/28/11	1560	Technical Consulta
1562			Recommend data and high level process architecture	0%	15 days	7/29/11	8/18/11	1561	Technical Consulta
1563			Seek IWG and Board approval for recommendation	0%	19 days	8/19/11	9/15/11	1562	Wood; IWG; Gover
1564			Publish approved data and process architectures	0%	5 days	9/16/11	9/22/11	1563	Lagdameo
1565			*Data and high level architecture is designed*	*0%*	*0 days*	*9/23/11*	*9/23/11*	*1564*	
1566			**P20 LDS Solicitation (Hardware & Software)**	**0%**	**60 days**	**4/1/11**	**6/27/11**		
1567			Develop RFP for P20 LDS Solicitation	0%	20 days	4/1/11	4/28/11		Wood; IWG; Jakub
1568			Review RFP	0%	5 days	4/29/11	5/5/11	1567	Brewer; Wood; IW
1569			Approve RFP	0%	5 days	5/6/11	5/12/11	1568	IWG; Governing Bc
1570			Publish RFP	0%	25 days	5/13/11	6/20/11	1569	Brewer; Wood
1571			Review proposal submissions	0%	5 days	6/21/11	6/27/11	1570	IWG; Governing Bc
1572			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1573			**P20 LDS Solicitation (Hardware & Software) cont.**	**0%**	**34 days**	**6/24/11**	**8/11/11**		
1574			Complete soliciation closure activities	0%	19 days	6/24/11	7/21/11	1571	Brewer; Wood; Pa:
1575			Conduct oral presentation with selected vendors	0%	5 days	7/22/11	7/28/11	1574	IWG

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1576			Award contract to selected vendor	0%	10 days	7/29/11	8/11/11	1575	Brewer; Wood;Kan
1577			*P20 LDS Contract Awarded*	*0%*	*0 days*	*8/11/11*	*8/11/11*	*1576*	
1578			**P20 LDS Implementation**	**0%**	**32 days**	**8/12/11**	**9/27/11**		
1579			Install P20 LDS hardware	0%	10 days	8/12/11	8/25/11	1577	Technical Consulta
1580			Configure P20 LDS Production Environment	0%	8 days	8/26/11	9/7/11	1579	Technical Consulta
1581			Perform software (system/application) installations	0%	7 days	9/8/11	9/16/11	1580	Technical Consulta
1582			Finalize P20 LDS Production Environment	0%	7 days	9/19/11	9/27/11	1581	Technical Consulta
1583			*P20 LDS Implementation*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*1582*	
1584			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1585			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1586			*Privacy Plan Developed*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
1587			*Phase I Research Agenda Requirements Drafted*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
1588			*Detailed design of initial P20 data warehouse data structures and ETL programs for initial data loads and extracts completed*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
1589			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1590			Research and Business Requirements completed	0%					
1591			Start-up plan for P20 LDS Center completed	0%					
1592			*Operational programs for the data and security plan completed*	*0%*	*0 days*	*1/2/12*	*1/2/12*		
1593			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1594			ELT programs and quality assurance tests and checks of of data loading and storage in P20 data structures completed	0%					
1595			*Phase I policy and research operations plan developed*	*0%*	*0 days*				
1596			*Operational plan for P20 LDS Center completed and initiated*	*0%*	*0 days*				
1597			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1598			*Initial data kernel loaded to P20 data warehouse*	*0%*	*0 days*				
1599			*Select reports and dashboard for data sets implemented in phase I. developed and tested*	*0%*	*0 days*				
1600			*Phase II additional integation of P20 process requirements developed*	*0%*	*0 days*				
1601			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1602			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1603			*Phase II technical implementation plan developed*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1604			*Phase II additional technical specifications complete for additional data sets*	*0%*	*0 days*				
1605			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1606			*Development of supporting reports and dashboards completed*	*0%*	*0 days*				
1607			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1608			*Testing of data structures and and dashboards with early adopter stakeholders completed*	*0%*	*0 days*				
1609			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1610			Phase II technical and research agenda implemented	0%					
1611			*P20 LDS is fully functional*	*0%*	*0 days*				
1612			*Rollout of reports and dashboards completed*	*0%*	*0 days*				
1613			*Web-surveys executed to evaluate success of implementation and satisfaction with system*	*0%*	*0 days*				
1614			**GOAL 6: Develop and Implement the Instructional Improvement System**	**13%**	**1033 days**	**10/1/10**	**9/30/14**		
1615			**14|31 – Develop and Implement State Curriculum Management System**	**17%**	**255 days**	**10/1/10**	**9/30/11**		
1616			**Year 1**	**17%**	**255 days**	**10/1/10**	**9/30/11**		
1617			**First Quarter: Year 1**	**78%**	**66 days**	**10/1/10**	**12/31/10**		
1618		🧍	**ITPR Development**	**78%**	**45 days**	**10/1/10**	**12/3/10**		**Josiah,Drake**
1619		✔	Develop ITPR requirements	100%	5 days	10/1/10	10/7/10		
1620		✔	Determine risks	100%	2 days	10/11/10	10/12/10	1619	
1621			Review completed ITPR	0%	1 day	10/13/10	10/13/10	1620	
1622			Submit ITPR	0%	1 day	10/14/10	10/14/10	1621	
1623			*ITPR Completed*	*0%*	*0 days*	*12/3/10*	*12/3/10*	*1622FS+35 day*	
1624			**Second Quarter: Year 1**	**31%**	**62 days**	**1/3/11**	**3/31/11**		
1625			**Project Initiation Activities**	**97%**	**27 days**	**1/3/11**	**2/10/11**		
1626		🧍	**Develop Project Charter**	**99%**	**7 days**	**1/24/11**	**2/1/11**		**Josiah**
1627		✔	Draft Project Charter	100%	2 days	1/24/11	1/25/11		
1628		✔	Submit Project Charter for stakeholder review	100%	1 day	1/26/11	1/26/11	1627	
1629		✔	Incorporate stakeholder input	100%	1 day	1/27/11	1/27/11	1628	
1630		✔	Execute Project Charter	100%	3 days	1/28/11	2/1/11	1629	
1631		✔	*Project Charter completed*	*100%*	*0 days*	*2/1/11*	*2/1/11*	*1630*	
1632		🧍	**Develop Project Schedule**	**96%**	**27 days**	**1/3/11**	**2/10/11**		**Jenkins,Pfeifer**

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1633		✓	Review Grant and Budget narratives	100%	15 days	1/3/11	1/24/11		
1634			Define high-level milestones	50%	2 days	1/24/11	1/25/11	1633	
1635		✓	Draft Project Schedule with project team/lead	100%	10 days	1/25/11	2/7/11	1634	
1636		✓	*Project Schedule Completed*	*100%*	*0 days*	*2/10/11*	*2/10/11*		
1637		👤	**RFR Development**	**42%**	**12 days**	**1/3/11**	**1/19/11**		**Jenkins,Josiah**
1638		✓	Draft RFR	100%	5 days	1/3/11	1/7/11		
1639			Review complete RFR	0%	2 days	1/10/11	1/11/11	1638	
1640			Submit completed RFR for approval	0%	5 days	1/12/11	1/19/11	1639	
1641			*RFR Completed*	*0%*	*0 days*	*1/19/11*	*1/19/11*	*1640*	
1642		👤	**IT Project Manager Acquisition**	**0%**	**50 days**	**1/20/11**	**3/31/11**		**Human Resources**
1643			Publish RFR for PM candidate	0%	18 days	1/20/11	2/14/11	1641	
1644			Review submitted resumes	0%	10 days	2/15/11	3/1/11	1643	
1645			Interview selected candidates	0%	10 days	3/2/11	3/15/11	1644	
1646			Select PM candidate for hire	0%	3 days	3/16/11	3/18/11	1645	
1647			Award contract to PM vendor	0%	9 days	3/21/11	3/31/11	1646	
1648			*Project Manager #31 hired*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*1647*	
1649		👤	**Systems Requirement Analysis**	**0%**	**27 days**	**4/4/11**	**5/10/11**		**PM,Jenkins,Pfeifer**
1650		🗓	Conduct requirements analysis with curriculum and information teams	0%	15 days	4/4/11	4/22/11	1648	
1651			Draft Requirements Document	0%	10 days	4/25/11	5/6/11	1650	
1652			Review draft Requirements Document	0%	2 days	5/9/11	5/10/11	1651	
1653			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1654		👤	**RFP Development**	**0%**	**62 days**	**5/11/11**	**8/9/11**		**PM,Jenkins,Pfeifer**
1655			Draft RFP Statement of Work	0%	10 days	5/11/11	5/24/11	1648,1652	
1656			Review completed RFP	0%	5 days	5/25/11	6/2/11	1655	
1657			Publish RFP for vendor response	0%	20 days	6/3/11	6/30/11	1656	
1658			Review RFP responses	0%	5 days	7/1/11	7/8/11	1657	
1659			Conduct oral presentations	0%	5 days	7/11/11	7/15/11	1658	
1660			Select vendor	0%	2 days	7/18/11	7/19/11	1659	
1661			Award contract to vendor	0%	15 days	7/20/11	8/9/11	1660	
1662			*Curriculum Management System Vendor selected*	*0%*	*0 days*	*8/9/11*	*8/9/11*	*1661*	
1663		👤	**Curriculum Management System Installation**	**0%**	**15 days**	**8/18/11**	**9/8/11**		**Vendor,PM**
1664			Install base application code	0%	5 days	8/18/11	8/24/11	1662FS+6 days	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1665			Configure base installation	0%	10 days	8/25/11	9/8/11	1664	PM,Vendor
1666			*Curriculum Management System Base-Installation completed*	*0%*	*0 days*	*8/24/11*	*8/24/11*	*1664*	
1667			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1668			**Pilot Base System**	**0%**	**7 days**	**8/25/11**	**9/2/11**		**Vendor**
1669			Review technical and functional system documentation	0%	5 days	8/25/11	8/31/11	1666	
1670			Train early adopter LEA's	0%	2 days	8/25/11	8/26/11	1666	
1671			Configure access for early adopter testing	0%	3 days	8/25/11	8/29/11	1666	
1672			Pilot Curriculum Management System	0%	5 days	8/29/11	9/2/11	1670	
1673			*Pilot Completed*	*0%*	*0 days*	*9/2/11*	*9/2/11*	*1672*	
1674			**Curriculum Management System Implementation**	**0%**	**25 days**	**8/25/11**	**9/29/11**		**Vendor**
1675			Perform custom application configuration	0%	15 days	8/25/11	9/15/11	1666	
1676			Test custom application configuration	0%	5 days	9/16/11	9/22/11	1675	
1677			Deploy custom application to Production environment	0%	5 days	9/23/11	9/29/11	1676	
1678			*Implementation completed*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*1677*	
1679			**Web-survey Satisfaction**	**0%**	**18 days**	**9/6/11**	**9/29/11**		**Jenkins,Pfeifer**
1680			Develop web-survey for Curriculum Management System	0%	5 days	9/6/11	9/12/11	1673	
1681			Survey all LEA users	0%	10 days	9/13/11	9/26/11	1680	
1682			Compile survey results	0%	3 days	9/27/11	9/29/11	1681	
1683			*Web-survey completed*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*1682*	
1684			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1685			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1686			*Perform System Maintenance*	*0%*	*0 days*				
1687			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1688			*Perform System Maintenance*	*0%*	*0 days*				
1689			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1690			*Perform System Maintenance*	*0%*	*0 days*				
1691			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1692			*Perform System Maintenance*	*0%*	*0 days*				
1693			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1694			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1695			*Perform System Maintenance*	*0%*	*0 days*				
1696			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1697			*Perform System Maintenance*	*0%*	*0 days*				
1698			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1699			*Perform System Maintenance*	*0%*	*0 days*				
1700			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1701			*Perform System Maintenance*	*0%*	*0 days*				
1702			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1703			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1704			*Perform System Maintenance*	*0%*	*0 days*				
1705			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1706			*Perform System Maintenance*	*0%*	*0 days*				
1707			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1708			*Perform System Maintenance*	*0%*	*0 days*				
1709			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1710			*Perform System Maintenance*	*0%*	*0 days*				
1711			**15|7 – Expand Instructional Toolkit**	**7%**	**1033 days**	**10/1/10**	**9/30/14**		
1712			**YEAR 1**	**7%**	**255 days**	**10/1/10**	**9/30/11**		
1713		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
1714		✓	**Develop MOU framework for MPT**	**100%**	**45 days**	**10/1/10**	**12/2/10**		**Moore**
1715		✓	Draft MOU work plan elements	100%	44 days	10/1/10	12/1/10		Moore
1716		✓	Forward request for Scope of Work to MPT	100%	1 day	12/2/10	12/2/10	1715	Moore
1717		✓	*MOU framework developed*	*100%*	*0 days*	*12/2/10*	*12/2/10*	*1716*	
1718		✓	**RFP for Consultant/vendor Development**	**100%**	**15 days**	**12/13/10**	**12/31/10**		**Moore**
1719		✓	Develop 1st draft of RFP	100%	15 days	12/13/10	12/31/10		Moore
1720		✓	*1st Draft RFP developed*	*100%*	*0 days*	*12/31/10*	*12/31/10*	*1719*	
1721			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
1722			**Submit MOU to Procurement**	**0%**	**29 days**	**2/21/11**	**3/31/11**		**Moore**
1723			Review MPT's SOW	0%	5 days	2/18/11	2/25/11	1717	Moore
1724			Finalize SOW with MPT	0%	5 days	2/28/11	3/4/11	1723	Moore
1725			Draft MOU	0%	4 days	3/7/11	3/10/11	1724	Moore
1726			Submit Draft to Procurement	0%	12 days	3/11/11	3/28/11	1725	Moore
1727			Revise MOU per Procurement	0%	3 days	3/29/11	3/31/11	1726	Moore
1728			*MOU Approved by Procurement*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*1727*	

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1729			**RFP Development (cont.)**	**0%**	**62 days**	**2/28/11**	**5/24/11**		**Moore**
1730			Finalize RFP	0%	10 days	2/28/11	3/11/11		Moore
1731			Submit to Procurement	0%	5 days	3/14/11	3/18/11	1730	Procurement
1732			Publish for vendor response	0%	20 days	3/21/11	4/15/11	1731	Procurement
1733			Review RFP Bids	0%	5 days	4/18/11	4/22/11	1732	Moore
1734			Conduct Oral Presentations	0%	5 days	4/25/11	4/29/11	1733	Moore
1735			Select vendor	0%	2 days	5/2/11	5/3/11	1734	Moore
1736			Award contract	0%	10 days	5/4/11	5/17/11	1735	Moore
1737			*Consultant/Vendor Hired*	*0%*	*0 days*	*5/24/11*	*5/24/11*	*1736FS+5 days*	
1738			*Project #31 PM Hired (shared role)*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*1648*	
1739			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1740			**Obtain signed MOU from MPT**	**0%**	**53 days**	**4/4/11**	**6/17/11**		**Moore**
1741			Submit signed MOU to AG	0%	1 day	4/4/11	4/4/11	1728	AG Office
1742			Work with AG to finalize MOU	0%	20 days	4/5/11	5/2/11	1741	Moore
1743			Submit finalized MOU to MPT	0%	2 days	5/3/11	5/4/11	1742	MPT
1744			Revise per MPT	0%	6 days	5/5/11	5/12/11	1743	Moore
1745			Submit revision to AG	0%	20 days	5/13/11	6/13/11	1744	AG Office
1746			Resubmit to MPT	0%	6 days	6/14/11	6/21/11	1745	MPT
1747			*MOU Signed by MPT*	*0%*	*0 days*	*6/21/11*	*6/21/11*	*1746*	
1748			**MPT Initial Requirments Gathering**	**0%**	**9 days**	**6/22/11**	**7/5/11**	**1747**	
1749			Review Thinkport	0%	9 days	6/22/11	7/5/11	1747	MPT,Specialist,Mo
1750			Perform crosswalk with Common Core	0%	9 days	6/22/11	7/5/11	1747	MPT,Specialist,Mo
1751			Support Teacher Effectiveness Academy planning	0%	9 days	6/22/11	7/5/11	1747	MPT,Specialist,Mo
1752			Develop Communications Plan	0%	9 days	6/22/11	7/5/11	1747	MPT,Specialist,Mo
1753			Support MPT review of toolkit	0%	9 days	6/22/11	7/5/11	1747	MPT,Specialist,Mo
1754			*MPT completes Initial stage of Requirments gathering*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*1753*	*MPT,Specialist,Mo*
1755			**Consultant Initial Requirements gathering**	**0%**	**26 days**	**5/25/11**	**7/1/11**		**Consultant**
1756			Review MD Common Core State Curriculum	0%	26 days	5/25/11	7/1/11	1737	Consultant
1757			Assess existing toolkit and resources (statewide)	0%	26 days	5/25/11	7/1/11	1737	Consultant
1758			Assess development of online portal	0%	26 days	5/25/11	7/1/11	1737	Consultant
1759			Assess metatagging schema	0%	26 days	5/25/11	7/1/11	1737	Consultant
1760			Support Teacher Effectiveness Academy planning	0%	26 days	5/25/11	7/1/11	1737	Consultant

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1761			*Consultant completes Initial Stage of Requirments gathering*	*0%*	*0 days*	*7/1/11*	*7/1/11*	*1760*	*Consultant*
1762			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1763			**MPT Conducts Requirements Assessment**	**0%**	**63 days**	**7/5/11**	**9/30/11**	**1761**	**MPT**
1764			Continue Review of Common Core and existing resources	0%	20 days	7/5/11	8/1/11	1761	MPT
1765			Continue Review of Thinkport	0%	63 days	7/5/11	9/30/11	1761	MPT
1766			Gather and tag resources	0%	63 days	7/5/11	9/30/11	1761	MPT
1767			Test resources	0%	63 days	7/5/11	9/30/11	1761	MPT
1768			Support Teacher Effectiveness Academy planning	0%	10 days	7/5/11	7/18/11	1761	MPT
1769			Review Communications Plan	0%	20 days	7/5/11	8/1/11	1761	MPT
1770			*MPT Completes Requirements Assessment*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*1769*	*MPT*
1771			**Consultant begins Pre Development - Stage 1**	**0%**	**63 days**	**7/5/11**	**9/30/11**		**Consultant**
1772			Continue Review of Common Core	0%	20 days	7/5/11	8/1/11	1761	Consultant
1773			Gather existing resources (statewide & beyond)	0%	63 days	7/5/11	9/30/11	1761	Consultant
1774			Begin management support of Portal Development	0%	63 days	7/5/11	9/30/11	1761	Consultant
1775			Tag resources	0%	63 days	7/5/11	9/30/11	1761	Consultant
1776			Support Teacher Effectiveness Academy planning	0%	10 days	7/5/11	7/18/11	1761	Consultant
1777			*Consultant completes Pre Development - Stage 1*	*0%*	*0 days*	*7/18/11*	*7/18/11*	*1776*	*Consultant*
1778			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1779			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1780			*MPT competes Pre Development - Stage 1*	*0%*	*0 days*	*12/30/11*	*12/30/11*		*MPT*
1781			*Consultant completes Pre Development - Stage 2*	*0%*	*0 days*	*12/30/11*	*12/30/11*		*Consultant*
1782			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1783			*MPT competes Pre Development - Stage 2*	*0%*	*0 days*	*3/30/12*	*3/30/12*		*MPT*
1784			*Consultant completes Pre Development - Stage 3*	*0%*	*0 days*	*3/30/12*	*3/30/12*		*Consultant*
1785			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1786			*MPT competes Development - Stage 1*	*0%*	*0 days*	*6/29/12*	*6/29/12*		*MPT*
1787			*Consultant completes Development - Stage 1*	*0%*	*0 days*	*6/29/12*	*6/29/12*		*Consultant*
1788			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1789			*MPT competes Development - Stage 2*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*MPT*
1790			*Consultant completes Development - Stage 2*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*Consultant*
1791			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1792			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1793			*MPT competes Development - Stage 3*	*0%*	*0 days*	*12/31/12*	*12/31/12*		*MPT*
1794			*Consultant completes Development - Stage 3*	*0%*	*0 days*	*12/31/12*	*12/31/12*		*Consultant*
1795			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1796			*MPT competes Development - Stage 4*	*0%*	*0 days*	*3/29/13*	*3/29/13*		*MPT*
1797			*Consultant completes Development - Stage 4*	*0%*	*0 days*	*3/29/13*	*3/29/13*		*Consultant*
1798			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1799			*MPT competes Development - Stage 5*	*0%*	*0 days*	*6/28/13*	*6/28/13*		*MPT*
1800			*Consultant completes Development - Stage 5*	*0%*	*0 days*	*6/28/13*	*6/28/13*		*Consultant*
1801			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1802			*MPT competes Development - Stage 6*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*MPT*
1803			*Consultant completes Development - Stage 6*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*Consultant*
1804			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1805			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1806			*MPT competes Development - Stage 7*	*0%*	*0 days*	*12/31/13*	*12/31/13*		*MPT*
1807			*Consultant completes Development - Stage 7*	*0%*	*0 days*	*12/31/13*	*12/31/13*		*Consultant*
1808			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1809			*MPT competes Development - Stage 8*	*0%*	*0 days*	*3/31/14*	*3/31/14*		*MPT*
1810			*Consultant completes Development - Stage 8*	*0%*	*0 days*	*3/31/14*	*3/31/14*		*Consultant*
1811			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1812			*MPT competes Development - Stage 9*	*0%*	*0 days*	*6/30/14*	*6/30/14*		*MPT*
1813			*Consultant completes Development - Stage 9*	*0%*	*0 days*	*6/30/14*	*6/30/14*		*Consultant*
1814			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1815			*MPT competes Development - Stage 10*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*MPT*
1816			*Consultant completes Development - Stage 10*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*Consultant*
1817			**16|20 – STEM Instructional and Career Support**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
1818			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
1819			**First Quarter: Year 1**	**75%**	**66 days**	**10/1/10**	**12/31/10**		
1820			Meet with MBRT	75%	3 days	12/17/10	12/21/10		Clem,Kameen,Stre
1821			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
1822		📅	**Establish partnership with MBRT**	**0%**	**64 days**	**1/3/11**	**4/4/11**		**Clem,Kameen,Sea**
1823			Develop MOU establishing MBRT and MSDE partnership	0%	63 days	1/3/11	4/1/11	1820	
1824			Sign MOU	0%	1 day	4/4/11	4/4/11	1823	

ID	Task Mode			Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1825				*Partnership Established with MBRT*	*0%*	*0 days*	*4/4/11*	*4/4/11*	*1824*	
1826		▦	❗	**Biology Needs Assessments**	**0%**	**26 days**	**2/22/11**	**3/29/11**		**MBRT,STEM Team**
1827			❗	Determine areas of critical needs in Biology	0%	25 days	2/22/11	3/28/11		MBRT,STEM Team
1828			❗	Submit summary of findings to MSDE	0%	1 day	3/29/11	3/29/11	1827	MBRT
1829		▦		*Biology Needs Assessments completed*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*1828*	*MBRT,STEM Team*
1830		▦	❗	**Curriculum Resource Mapping**	**0%**	**40 days**	**4/4/11**	**5/31/11**		**MBRT,STEM Team**
1831		▦	❗	Map to MD Science curricula	0%	10 days	4/4/11	4/15/11		MBRT,STEM Team
1832		▦	❗	Map to MD Technology curricula	0%	10 days	4/18/11	4/29/11		MBRT,STEM Team
1833		▦	❗	Map to MD Engineering curricula	0%	10 days	5/2/11	5/13/11		MBRT,STEM Team
1834		▦	❗	Map to MD Math curricula	0%	10 days	5/16/11	5/31/11		MBRT,STEM Team
1835		▦		*Curriculum resources mapped*	*0%*	*0 days*	*5/31/11*	*5/31/11*	*1831,1832,183.*	*MBRT,STEM Team*
1836		▦	❗	**Market Research on Career Exploration**	**0%**	**76 days**	**3/1/11**	**6/16/11**		**MBRT**
1837		▦	❗	Design Career Survey	0%	10 days	3/1/11	3/14/11		MBRT
1838		▦	❗	Select students focus group participants	0%	10 days	3/15/11	3/28/11	1837	MBRT
1839		▦	❗	Conduct Survey	0%	30 days	3/29/11	5/9/11	1838	MBRT
1840		▦	❗	Summarize Findings of Survey	0%	5 days	6/10/11	6/16/11	1839	MBRT
1841		▦		*Market Research completed*	*0%*	*0 days*	*6/16/11*	*6/16/11*	*1840*	*MBRT*
1842		▦	❗	**Create database of STEM volunteers for STEMnet Teacher's Hub**	**0%**	**60 days**	**2/22/11**	**5/16/11**		**MBRT**
1843		▦	❗	Recruit STEM industry volunteers	0%	60 days	2/22/11	5/16/11		MBRT
1844		▦		*STEM Industry Volunteers recruited*	*0%*	*0 days*	*5/16/11*	*5/16/11*	*1843*	*MBRT*
1845		▦	❗	**Create database of STEM practitioners for STEMnet Teacher's Hub**	**0%**	**60 days**	**2/22/11**	**5/16/11**		**MBRT**
1846		▦	❗	Recruit STEM industry practitioners	0%	60 days	2/22/11	5/16/11		MBRT
1847		▦		*STEM Industry Practitioners recruited*	*0%*	*0 days*	*5/16/11*	*5/16/11*	*1846*	*MBRT*
1848	📌			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
1849		▦	❗	**Develop STEM Delivery Model**	**0%**	**62 days**	**4/1/11**	**6/29/11**		**MBRT**
1850			❗	Design focus group for delivery model	0%	15 days	4/1/11	4/21/11		MBRT
1851			❗	Conduct survey of delivery model	0%	45 days	4/22/11	6/27/11	1850	MBRT
1852			❗	Report findings of survey	0%	2 days	6/28/11	6/29/11	1851	MBRT
1853				*Delivery Model developed*	*0%*	*0 days*	*6/29/11*	*6/29/11*	*1852*	*MBRT*
1854		▦	❗	**Train STEM industry volunteers**	**0%**	**60 days**	**4/1/11**	**6/27/11**		**MBRT**
1855		▦	❗	Training model determined	0%	60 days	4/1/11	6/27/11		MBRT
1856		▦		*Volunteers trained*	*0%*	*0 days*	*6/27/11*	*6/27/11*	*1855*	*MBRT*

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1857			**Train STEM industry practitioners**	**0%**	**60 days**	**4/1/11**	**6/27/11**		**MBRT**
1858			Training model determined	0%	60 days	4/1/11	6/27/11		MBRT
1859			*Practitioners trained*	*0%*	*0 days*	*6/27/11*	*6/27/11*	*1858*	*MBRT*
1860			**Conduct Biology Pilot (School District TBD)**	**0%**	**33 days**	**4/1/11**	**5/17/11**		**MBRT,STEM Team**
1861			Determine the school district for pilot	0%	5 days	4/1/11	4/7/11		MBRT,STEM Team
1862			Determine which two schools in the district for pilot	0%	5 days	4/8/11	4/14/11	1861	MBRT,STEM Team
1863			Conduct Bilogy Pilot	0%	4 days	4/15/11	4/20/11	1862	
1864			Biology Pilot conducted	0%	19 days	4/21/11	5/17/11	1863	MBRT,STEM Team
1865			**Biology Pilot Evaluation Tool**	**0%**	**55 days**	**4/1/11**	**6/20/11**		**Clem**
1866			Develop evaluation tool for Biology Pilot	0%	30 days	4/1/11	5/12/11		
1867			Administer evaluation tool	0%	20 days	5/13/11	6/13/11	1866	Clem
1868			Report evaluation tool findings	0%	5 days	6/14/11	6/20/11	1867	Clem
1869			*Biology Pilot Evaluation Tool completed*	*0%*	*0 days*	*6/20/11*	*6/20/11*	*1868*	
1870			**Evaluate STEM Program effectiveness**	**0%**	**36 days**	**4/1/11**	**5/20/11**		**Clem,Josiah**
1871			Define processes for program evaluation	0%	5 days	4/1/11	4/7/11		
1872			Conduct evaluation	0%	30 days	4/8/11	5/19/11	1871	
1873			Submit Findings	0%	1 day	5/20/11	5/20/11	1872	
1874			*STEM Program Evaluated*	*0%*	*0 days*	*5/20/11*	*5/20/11*	*1873*	
1875			**Volunteer Management System Redesign**	**0%**	**6 days**	**4/1/11**	**4/8/11**		**MBRT**
1876			Survey volunteers	0%	5 days	4/1/11	4/7/11		MBRT
1877			Anaylze survey results	0%	1 day	4/8/11	4/8/11	1876	MBRT
1878			*Volunteer management system redesigned*	*0%*	*0 days*	*4/8/11*	*4/8/11*	*1877*	*MBRT*
1879			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
1880			**Define digital-based STEM-career tools**	**0%**	**58 days**	**7/1/11**	**9/22/11**		**MBRT**
1881			Design career tool	0%	20 days	7/1/11	7/29/11		MBRT
1882			Test Career Tool	0%	15 days	8/1/11	8/19/11	1881	MBRT
1883			Implement tools to drive student engagement with STEM careers	0%	10 days	9/9/11	9/22/11	1882	MBRT
1884			*STEM career tools defined*	*0%*	*0 days*	*9/22/11*	*9/22/11*	*1883*	*MBRT*
1885			**Community Involvement Strategy Development**	**0%**	**60 days**	**7/1/11**	**9/26/11**		**MBRT**
1886			Develop strategies to build community involvement	0%	30 days	7/1/11	8/12/11		
1887			Implement strategies to build community around STEM careers	0%	30 days	8/15/11	9/26/11	1886	MBRT
1888			*Strategies to build community involvement developed*	*0%*	*0 days*	*9/26/11*	*9/26/11*	*1887*	*MBRT*

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1889		▦ ╎	**Classroom Instruction Support/Design**	**0%**	**60 days**	**7/1/11**	**9/26/11**		**MBRT**
1890			Design activities to support classroom instruction on MD career exploration	0%	40 days	7/1/11	8/26/11		
1891		╎	Align activities with COMAR	0%	20 days	8/29/11	9/26/11	1890	MBRT,STEM Team
1892			*Classroom Instruction Support Activities designed*	*0%*	*0 days*	*9/26/11*	*9/26/11*	*1891*	*MBRT*
1893			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
1894			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
1895		▦	**Assess current process for connecting to schools**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1896			*Process for connecting to schools assessed*	*0%*	*0 days*				*MBRT*
1897		▦	**Assess current process for supporting schools**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1898			*Process forsupporting schools assessed*	*0%*	*0 days*				*MBRT*
1899		▦	**Implement process improvement strategies to connect to schools**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1900			*Strategies implemented*	*0%*	*0 days*				*MBRT*
1901		▦	**Implement process improvement strategies to support schools**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1902			*Strategies implemented*	*0%*	*0 days*				*MBRT*
1903		▦	**Develop electronic hub to aggregate STEM resources**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1904			*Electronic hub developed*	*0%*	*0 days*				*MBRT*
1905		▦	**Modify Training module**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1906			*Training Module Modified*	*0%*	*0 days*				*MBRT*
1907		▦	**Recruit volunteers**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1908			*Volunteers recruited*	*0%*	*0 days*				*MBRT*
1909		▦	**Train volunteers**	**0%**	**0 days**	**10/3/11**	**10/3/11**		**MBRT**
1910			*Volunteers Trained*	*0%*	*0 days*				*MBRT*
1911			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
1912		▦	**Establish STEM-workplace online learning environments**	**0%**	**0 days**	**1/2/12**	**1/2/12**		**MBRT**
1913			*On-line learning environment established*	*0%*	*0 days*				*MBRT*
1914		▦	**Conduct needs assessment for Algebra**	**0%**	**0 days**	**1/2/12**	**1/2/12**		**MBRT,STEM Team**
1915			*Needs assessment conducted*	*0%*	*0 days*	*1/2/12*	*1/2/12*		*MBRT*
1916			*Findings Submitted*	*0%*	*0 days*				*MBRT*
1917		▦	**Conduct Biology and Math Pilots (6 School Districts TBD)**	**0%**	**1 day?**	**1/2/12**	**1/2/12**		**MBRT**
1918			Biology and Math Pilots conducted	0%					MBRT
1919			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
1920		▦	**Increase pool of STEM-career volunteers**	**0%**	**1 day?**	**4/2/12**	**4/2/12**		**MBRT**

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1921			Identify volunteers	0%					MBRT
1922			Recruit volunteers	0%					MBRT
1923			Conduct STEM-career volunteer Training	0%					MBRT
1924			*Volunteers trained*	*0%*	*0 days*				*MBRT*
1925		📅	**Conduct Biology and Math Pilots (6 School Districts TBD)**	**0%**	**0 days**	**4/2/12**	**4/2/12**		**MBRT**
1926			*Pilots conducted*	*0%*	*0 days*				
1927			**STEM Program Design**	**0%**					
1928		📅	**Define career exploration activities**	**0%**	**0 days**	**4/2/12**	**4/2/12**		**MBRT**
1929			*Career exploration activites defined*	*0%*	*0 days*				*MBRT*
1930		📅	**Define career goal setting activities**	**0%**	**0 days**	**4/2/12**	**4/2/12**		**MBRT**
1931			*Career goal setting activites defined*	*0%*	*0 days*				*MBRT*
1932		📅	**Define education mapping activities**	**0%**	**0 days**	**4/2/12**	**4/2/12**		**MBRT**
1933			*Education mapping activities defined*	*0%*	*0 days*				*MBRT*
1934		📅	**Define periodic goal-checking activities**	**0%**	**0 days**	**4/2/12**	**4/2/12**		**MBRT**
1935			*Goal-checking activities defined*	*0%*	*0 days*				*MBRT*
1936			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
1937		📅	**Conduct STEM Program effectiveness surveys**	**0%**	**0 days**	**7/2/12**	**7/2/12**		**MBRT**
1938			*Survey conducted*	*0%*	*0 days*				
1939		📅	**Define STEM improvement/expansion plans**	**0%**	**0 days**	**7/2/12**	**7/2/12**		**MBRT**
1940			*Improvement/expanison plan defined*	*0%*	*0 days*				*MBRT*
1941			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
1942			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
1943			**Scale- up Instructional Support Model**	**0%**	**66 days**	**10/1/12**	**12/31/12**		**MBRT**
1944			*Review BIOLOGY Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1945			*Expand BIOLOGY Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1946			*Review CHEMISTRY Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1947			*Expand CHEMISTRY Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1948			*Review PHYSICS Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1949			*Expand PHYSICS Instructional Support Model across all districts*	*0%*	*0 days*				*MBRT*
1950			*Review Centralized STEM Asset Inventories*	*0%*	*0 days*				*MBRT*
1951			*Update Centralized STEM Asset Inventories*	*0%*	*0 days*				*MBRT*
1952			*Instructional Support Model scaled-up*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1953			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
1954			**Access to STEM resources**	**0%**	**64 days**	**1/1/13**	**3/29/13**		**MBRT**
1955			**Provide access for local districts**	**0%**	**0 days**	**1/1/13**	**1/1/13**		**MBRT**
1956			*STEM Access provided for local districts*	*0%*	*0 days*				*MBRT*
1957			**Provide access for low-performing schools**	**0%**	**64 days**	**1/1/13**	**3/29/13**		**MBRT**
1958			*STEM Access provided for low-performing schools*	*0%*	*0 days*				*MBRT*
1959			**Provide access for students to locate workplace experience opportunities**	**0%**	**64 days**	**1/1/13**	**3/29/13**		**MBRT**
1960			*STEM Access provided for students to locate workplace experience opportunities*	*0%*	*0 days*				*MBRT*
1961			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
1962			*Post-grant support links defined*	*0%*	*0 days*				*MBRT*
1963			*Opportunities to STEM topics areas mapped*	*0%*	*0 days*				*MBRT*
1964			*STEM resources via educators, volunteers, and student hubs promoted*	*0%*	*0 days*				
1965			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
1966			**Evaluate STEM Program effectiveness**	**0%**					**MBRT**
1967			Review STEM program	0%					MBRT
1968			Update	0%					MBRT
1969			Refine	0%					MBRT
1970			*STEM program evaluated*	*0%*	*0 days*				*MBRT*
1971			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
1972			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
1973			*Create a centralized online repository of STEM opportunities*	*0%*	*0 days*	*10/1/13*	*10/1/13*		
1974			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1975			**Update STEM youth resources**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1976			STEM youth resources updated	0%					
1977			**Promote STEM youth resources**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1978			STEM youth resources promoted	0%					
1979			**Define student collaboration incentives**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
1980			Student collaboration incentives defined	0%					
1981			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
1982			*Define professional development opportunities for educators*	*0%*	*0 days*				

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
1983			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
1984			*Connect youth to work- and college-ready resources*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
1985			**17|32 – Implement a Test Item Bank System**	**28%**	**1033 days**	**10/1/10**	**9/30/14**		
1986			**YEAR 1**	**29%**	**255 days**	**10/1/10**	**9/30/11**		
1987		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
1988		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
1989		✓	**Develop Project Charter Document**	**100%**	**6 days**	**11/1/10**	**11/8/10**		
1990		✓	Develop Document	100%	2 days	11/1/10	11/2/10		Rob London
1991		✓	Review/Modify Draft	100%	2 days	11/3/10	11/4/10	1990	Rob London
1992		✓	Finalize Draft	100%	1 day	11/5/10	11/5/10	1991	Rob London
1993		✓	Signoff	100%	1 day	11/8/10	11/8/10	1992	Rob London
1994		✓	**Develop Project Concept Document**	**100%**	**6 days**	**11/1/10**	**11/8/10**		
1995		✓	Develop Document	100%	2 days	11/1/10	11/2/10		Rob London
1996		✓	Review/Modify Draft	100%	2 days	11/3/10	11/4/10	1995	Rob London
1997		✓	Finalize Draft	100%	1 day	11/5/10	11/5/10	1996	Rob London
1998		✓	Signoff	100%	1 day	11/8/10	11/8/10	1997	Rob London
1999			**Second Quarter: Year 1**	**38%**	**62 days**	**1/3/11**	**3/31/11**		
2000		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
2001		✓	Develop Document	100%	5 days	1/21/11	1/27/11		Mike Curtis
2002		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	2001	Mike Curtis,Rob Lo
2003		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	2002	Mike Curtis
2004		✓	Signoff	100%	1 day	2/17/11	2/17/11	2003	Jim Foran
2005			**Define Requirements**	**43%**	**51.5 days**	**1/17/11**	**3/31/11**		
2006		✓	Create LEA-MSDE team for requirements defining	100%	5 days	1/17/11	1/21/11		Ben Feldman,Roan
2007		✓	webinar for LEA-MDSE team	100%	1 day	1/17/11	1/17/11		Ben Feldman,Roan
2008			survey vendors for item test banks and tools	0%	10 days	3/1/11	3/14/11		Ben Feldman,Roan
2009			survey LEAs for existing test banks and tools and systems	0%	10 days	3/1/11	3/14/11		Ben Feldman,Roan
2010			survey states for shared item banks that are free or low cost	0%	5 days	3/15/11	3/21/11	2009	Ben Feldman,Roan
2011			Define system requirements with LEA collaboration team	64%	35 days	1/17/11	3/31/11	2009	Ben Feldman,Roan
2012			**Write and Issue RFI**	**0%**	**29 days**	**2/17/11**	**3/31/11**		
2013			Draft RFI for item test bank systems information	0%	4 days	2/17/11	2/23/11		Ben Feldman,Roan
2014			Submit to Procurement for Issurance	0%	5 days	2/24/11	3/2/11	2013	Ben Feldman,Roan

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2015			Receive and review vendor proposals	0%	20 days	3/3/11	3/30/11	2014	Ben Feldman,Roan
2016			*Issuance of RFI to review evaluation tools/applications and their vendors Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*2015*	
2017			**Third Quarter: Year 1**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
2018			**Issuance of RFP**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
2019			Write RFP	0%	5 days	4/1/11	4/7/11		Ben Feldman,Roan
2020			Write system boundry document	0%	5 days	4/1/11	4/7/11		Ben Feldman,Roan
2021			Submit to Procurement for Issurance	0%	20 days	4/8/11	5/5/11	2020	Ben Feldman,Roan
2022			RFP available for Vendors	0%	40 days	5/6/11	7/5/11	2021	Ben Feldman,Roan
2023			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2024			**Selection of System**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
2025			Receive and review vendor proposals	0%	20 days	7/1/11	7/29/11		Ben Feldman,Roan
2026			Select vendor system and award contract for turnkey SAAS system	0%	10 days	8/1/11	8/12/11	2025	Ben Feldman,Roan
2027			Define use case scenerios	0%	10 days	8/1/11	8/12/11	2025	Ben Feldman,Roan
2028			*Definition of case scenarios and perform a conference room pilot Completed*	*0%*	*0 days*	*7/1/11*	*7/1/11*		
2029			*Procure the item test bank application Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2030			*Cordinate with LEAs to select and procure a test item bank Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2031			*Development of evaluation tools for the system Completed*	*0%*	*0 days*	*8/12/11*	*8/12/11*	*2026*	
2032			**Conduct Pilot and Rollout**	**0%**	**72 days**	**6/20/11**	**9/30/11**		
2033			**Additional Utilities Development**	**0%**	**72 days**	**6/20/11**	**9/30/11**		
2034			Develop ETL load routines and load test data	0%	10 days	6/20/11	7/1/11		Ben Feldman,Roan
2035			*Test application (import/export of items and export of test question results) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2034*	
2036			*Integrate test item bank with the Teacher Toolkit portal (USDE project #15) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2037			**Training Development**	**0%**		**7/1/11**	**7/28/11**		
2038			Develop training documentation evaluation tool use	0%	19 days	6/20/11	7/15/11		Ben Feldman,Roan
2039			Develop training documentation for evalatuion system use	0%	19 days	6/20/11	7/15/11		Ben Feldman,Roan
2040			Signoff	0%	1 day	7/18/11	7/18/11	2039	Ben Feldman,Roan

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2041			*Develop and provide multi-media instructions for teachers (Part of USDE project #10) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2040*	
2042			*Development of training for LEAs that are transferring data to MSDE Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2041*	
2043			*Train school technology teams Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2042*	
2044			**Help Desk Support Development**	**0%**	**10 days**	**6/20/11**	**7/1/11**		
2045			Develop help desk support procedures	0%	5 days	6/20/11	6/24/11		Ben Feldman,Roan
2046			Test help desk support procedures	0%	5 days	6/27/11	7/1/11	2045	Ben Feldman,Roan
2047			**Test system pilot initiation with early adopter LEAs**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
2048			system setup and test data loading	0%	29 days	7/1/11	8/11/11		Ben Feldman,Roan
2049			Webinar for early adopters for system training	0%	1 day	8/12/11	8/12/11	2048	Ben Feldman,Roan
2050			webinare for ealy adopeter for evaluation tool training	0%	1 day	8/15/11	8/15/11	2049	Ben Feldman,Roan
2051			webinare for early adopters for using the help desk	0%	1 day	8/16/11	8/16/11	2050	Ben Feldman,Roan
2052			Rollout and Pilot	0%	29 days	8/17/11	9/27/11	2051	Ben Feldman,Roan
2053			*Web-based survey to determine LEAs satisfaction and suggestions Completed*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*2052*	
2054			*Implement test item bank application at the MSDE computer center Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2055			*Pilot system with early adopter LEAs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2056			*Rollout to all LEAs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2057			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2058			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2059			** No Milestones Scheduled to Complete **	0%					
2060			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2061			** No Milestones Scheduled to Complete **	0%					
2062			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2063			** No Milestones Scheduled to Complete **	0%					
2064			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2065			** No Milestones Scheduled to Complete **	0%					
2066			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2067			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2068			** No Milestones Scheduled to Complete **	0%					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2069			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2070			** No Milestones Scheduled to Complete **	0%					
2071			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2072			** No Milestones Scheduled to Complete **	0%					
2073			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2074			** No Milestones Scheduled to Complete **	0%					
2075			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2076			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2077			** No Milestones Scheduled to Complete **	0%					
2078			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2079			** No Milestones Scheduled to Complete **	0%					
2080			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2081			** No Milestones Scheduled to Complete **	0%					
2082			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2083			** No Milestones Scheduled to Complete **	0%					
2084			**18|33 – Implement a Computer Adaptive Test Delivery System**	**28%**	**1033 days**	**10/1/10**	**9/30/14**		
2085			**YEAR 1**	**29%**	**255 days**	**10/1/10**	**9/30/11**		
2086		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2087		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
2088		✓	**Develop Project Charter Document**	**100%**	**6 days**	**11/1/10**	**11/8/10**		
2089		✓	Develop Document	100%	2 days	11/1/10	11/2/10		Rob London
2090		✓	Review/Modify Draft	100%	2 days	11/3/10	11/4/10	2089	Rob London
2091		✓	Finalize Draft	100%	1 day	11/5/10	11/5/10	2090	Rob London
2092		✓	Signoff	100%	1 day	11/8/10	11/8/10	2091	Rob London
2093		✓	**Develop Project Concept Document**	**100%**	**6 days**	**11/1/10**	**11/8/10**		
2094		✓	Develop Document	100%	2 days	11/1/10	11/2/10		Rob London
2095		✓	Review/Modify Draft	100%	2 days	11/3/10	11/4/10	2094	Rob London
2096		✓	Finalize Draft	100%	1 day	11/5/10	11/5/10	2095	Rob London
2097		✓	Signoff	100%	1 day	11/8/10	11/8/10	2096	Rob London
2098			**Second Quarter: Year 1**	**38%**	**62 days**	**1/3/11**	**3/31/11**		
2099		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
2100		✓	Develop Document	100%	5 days	1/21/11	1/27/11		Mike Curtis

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2101		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	2100	Mike Curtis,Rob Lo
2102		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	2101	Mike Curtis
2103		✓	Signoff	100%	1 day	2/17/11	2/17/11	2102	Jim Foran
2104			**Define Requirements**	**43%**	**51.5 days**	**1/17/11**	**3/31/11**		
2105		✓	Create LEA-MSDE team for requirements defining	100%	5 days	1/17/11	1/21/11		Ben Feldman,Roan
2106		✓	webinar for LEA-MDSE team	100%	1 day	1/17/11	1/17/11		Ben Feldman,Roan
2107			survey vendors for adaptive computer system	0%	10 days	3/1/11	3/14/11		Ben Feldman,Roan
2108			survey LEAs for existing adaptive test systems	0%	10 days	3/1/11	3/14/11		Ben Feldman,Roan
2109			survey states for adaptive test system and get update on PARCC	0%	5 days	3/15/11	3/21/11	2108	Ben Feldman,Roan
2110			Define system requirements with LEA collaboration team	64%	35 days	1/17/11	3/31/11	2108	Ben Feldman,Roan
2111			**Write and Issue RFI**	**0%**	**29 days**	**2/17/11**	**3/31/11**		
2112			Draft RFI	0%	4 days	2/17/11	2/23/11		Ben Feldman,Roan
2113			Submit to Procurement for Issurance	0%	5 days	2/24/11	3/2/11	2112	Ben Feldman,Roan
2114			Receive and review vendor proposals	0%	20 days	3/3/11	3/30/11	2113	Ben Feldman,Roan
2115			*Issuance of RFIs Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*2114*	
2116			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2117			**Issuance of RFP**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
2118			Write RFP	0%	5 days	4/1/11	4/7/11		Ben Feldman,Roan
2119			Write system boundry document	0%	5 days	4/1/11	4/7/11		Ben Feldman,Roan
2120			Submit to Procurement for Issurance	0%	20 days	4/8/11	5/5/11	2119	Ben Feldman,Roan
2121			RFP available for Vendors	0%	40 days	5/6/11	7/5/11	2120	Ben Feldman,Roan
2122			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2123			**Selection of System**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
2124			Receive and review vendor proposals	0%	20 days	7/1/11	7/29/11		Ben Feldman,Roan
2125			Select vendor system and award contract for turnkey SAAS system	0%	10 days	8/1/11	8/12/11	2124	Ben Feldman,Roan
2126			Define use case scenerios	0%	10 days	8/1/11	8/12/11	2124	Ben Feldman,Roan
2127			*Definition of case scenarios and perform a conference room pilot Completed*	*0%*	*0 days*	*7/1/11*	*7/1/11*		
2128			*Procure the computer adaptive test system application Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2129			**Conduct Pilot and Rollout**	**0%**	**72 days?**	**6/20/11**	**9/30/11**		
2130			**Additional Utilities Development**	**0%**	**72 days?**	**6/20/11**	**9/30/11**		
2131			Develop ETL load routines and load test data	0%	10 days	6/20/11	7/1/11		Ben Feldman,Roan

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2132			*Create and test student data results transfer program with the Data Exchange (USDE project #12) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2133			*Test application (import/export of items and export of test question results) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2134			Create student test dashboards- see project 27	0%					
2135			*Create and test student and class test performance results dashboards (USDE project #09) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2136			*Integrate adaptive test system with the Teacher Toolkit portal (USDE project #15) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2137			**Training Development**	**0%**		**7/1/11**	**7/28/11**		
2138			Develop training documentation for students	0%	19 days	6/20/11	7/15/11		Ben Feldman,Roan
2139			Develop training documentation for teachers	0%	19 days	6/20/11	7/15/11		Ben Feldman,Roan
2140			Signoff	0%	1 day	7/18/11	7/18/11	2139	Ben Feldman,Roan
2141			*Develop and provide multi-media instructions for teachers (part of USDE project #10) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2142			*Provide multi-media instructions for students for adaptive testing (part of USDE project #10) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2141*	
2143			*Train school technology teams Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2142*	
2144			**Help Desk Support Development**	**0%**	**9 days**	**7/1/11**	**7/14/11**		
2145			Develop help desk support procedures	0%	4 days	7/1/11	7/7/11		Ben Feldman,Roan
2146			Test help desk support procedures	0%	5 days	7/8/11	7/14/11	2145	Ben Feldman,Roan
2147			**Test system pilot initiation with early adopter LEAs**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
2148			system setup and test data loading	0%	29 days	7/1/11	8/11/11		Ben Feldman,Roan
2149			Webinar for early adopters for application use training	0%	1 day	8/12/11	8/12/11	2148	Ben Feldman,Roan
2150			webinare for early adopters for using the help desk	0%	1 day	8/16/11	8/16/11		Ben Feldman,Roan
2151			Rollout and Pilot	0%	29 days	8/17/11	9/27/11	2150	Ben Feldman,Roan
2152			*Web-based survey to determine LEAs satisfaction and suggestions Completed*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*2151*	
2153			*Implement adaptive testing application at the MSDE computer center Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2154			*Pilot system with early adopter LEAs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2155			*Rollout to all LEAs Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2156			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2157			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2158			** No Milestones Scheduled to Complete **	0%					
2159			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2160			** No Milestones Scheduled to Complete **	0%					
2161			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2162			** No Milestones Scheduled to Complete **	0%					
2163			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2164			** No Milestones Scheduled to Complete **	0%					
2165			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2166			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2167			** No Milestones Scheduled to Complete **	0%					
2168			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2169			** No Milestones Scheduled to Complete **	0%					
2170			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2171			** No Milestones Scheduled to Complete **	0%					
2172			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2173			** No Milestones Scheduled to Complete **	0%					
2174			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2175			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2176			** No Milestones Scheduled to Complete **	0%					
2177			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2178			** No Milestones Scheduled to Complete **	0%					
2179			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2180			** No Milestones Scheduled to Complete **	0%					
2181			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2182			** No Milestones Scheduled to Complete **	0%					
2183			**19|34 – Complete an Item Load and Set Up for the Test Item Bank and CAT System**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
2184			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
2185			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
2186			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*10/1/10*	*10/1/10*		
2187			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2188			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*1/3/11*	*1/3/11*		
2189			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2190			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*4/1/11*	*4/1/11*		
2191			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2192			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*7/1/11*	*7/1/11*		
2193			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2194			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2195			Coordinate Project Initiation	0%	5 days	10/3/11	10/7/11		Janet Bagsby
2196			**Develop Project Concept Document**	**0%**	**4 days**	**10/11/11**	**10/14/11**		
2197			Develop Document	0%	1 day	10/11/11	10/11/11	2195	Janet Bagsby
2198			Review/Modify Draft	0%	1 day	10/12/11	10/12/11	2197	Janet Bagsby
2199			Finalize Draft	0%	1 day	10/13/11	10/13/11	2198	Janet Bagsby
2200			Signoff	0%	1 day	10/14/11	10/14/11	2199	Rob London
2201			**Develop Project Charter Document**	**0%**	**6 days**	**10/14/11**	**10/21/11**		
2202			Develop Document	0%	3 days	10/14/11	10/18/11	2199	Janet Bagsby
2203			Review/Modify Draft	0%	1 day	10/19/11	10/19/11	2202	Janet Bagsby
2204			Finalize Draft	0%	1 day	10/20/11	10/20/11	2203	Janet Bagsby
2205			Signoff	0%	1 day	10/21/11	10/21/11	2204	Rob London
2206			**Develop Work Plan**	**0%**	**8 days**	**10/20/11**	**10/31/11**		
2207			Develop Document	0%	3 days	10/20/11	10/24/11	2203	Janet Bagsby
2208			Review/Modify Draft	0%	2 days	10/25/11	10/26/11	2207	Janet Bagsby
2209			Finalize Draft	0%	2 days	10/27/11	10/28/11	2208	Janet Bagsby
2210			Signoff	0%	1 day	10/31/11	10/31/11	2209	Rob London
2211			**Develop Simple load inteface for Item test bank**	**0%**	**35 days**	**10/27/11**	**12/19/11**		
2212			Develop and test submission APEX screen	0%	15 days	10/27/11	11/17/11	2208	Shrinkanth
2213			Integrate test item upload and download tools with the Teacher Toolkit portal (USDE project #15) and the test item bank software (USDE project #17)	0%	20 days	11/18/11	12/19/11	2212	Shrinkanth
2214			**Hire Consultants to Filter and Load Data**	**0%**	**42 days**	**11/1/11**	**1/3/12**		
2215			Write procurement for consultants	0%	2 days	11/1/11	11/2/11	2210	Janet Bagsby
2216			Approval process for procurement and issuance	0%	40 days	11/3/11	1/3/12	2215	D. Richburg
2217			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2218			**Hiring Continued**	**0%**	**35 days**	**1/2/12**	**2/16/12**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2219			Receive and review proposals for contractors	0%	20 days	1/2/12	1/27/12		Janet Bagsby
2220			Make award to vendor for contractors	0%	15 days	1/28/12	2/16/12	2219	D. Richburg
2221			*Contractors start*	*0%*	*0 days*	*2/16/12*	*2/16/12*	*2220*	*Contractor*
2222			**Procure Test Items from LEAs and Perform Initial Load**	**0%**	**28 days**	**2/17/12**	**3/27/12**		
2223			write test item submission protocol and instructions	0%	10 days	2/17/12	3/1/12	2221	Contractor
2224			Hold Webinar with LEAs for item submission process	0%	1 day	3/2/12	3/2/12	2223	Contractor
2225			*Initial test item submission process and track submissions*	*0%*	*17 days*	*3/5/12*	*3/27/12*	*2224*	*LEAs,Contractors*
2226			**Training Development**	**0%**	**60 days**	**1/2/12**	**3/22/12**		
2227			Develop and provide multi-media instructions for teachers on use of test items by content area, and how to improve instruction (part of USDE project #10)	0%	60 days	1/2/12	3/22/12		Chandra
2228			*Sign off*	*0%*	*0 days*	*3/22/12*	*3/22/12*	*2227*	
2229			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2230			**Continue to procure Test Items from LEAs and Load**	**0%**	**30 days**	**4/3/12**	**5/14/12**		
2231			Review and Import Test Items	0%	30 days	4/3/12	5/14/12		Contractor
2232			Run Webinar training for early adopter test LEAs	0%	1 day	4/2/12	4/2/12		Contractor
2233			Pilot system with early adopter LEAs	0%	30 days	4/3/12	5/14/12		Contractor
2234			Satisfaction survey and sign off for rollout	0%	10 days	5/15/12	5/28/12	2233	Contractor
2235			Make system and documentation revisions	0%	20 days	5/29/12	6/25/12	2234	Contractor
2236			*sign off for rollout for Teacher item test bank load facilitiy completed*	*0%*	*0 days*	*6/25/12*	*6/25/12*	*2235*	*Janet Bagsby*
2237			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2238			Train school technology teams	0%	5 days	7/2/12	7/6/12	2236	Contractor
2239			Rollout to all LEAs	0%	50 days	7/7/12	9/13/12	2238	Contractor
2240			*Initial item load completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2241			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2242			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2243			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*10/1/12*	*10/1/12*		
2244			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2245			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*1/1/13*	*1/1/13*		
2246			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2247			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*4/1/13*	*4/1/13*		
2248			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2249			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*7/1/13*	*7/1/13*		
2250			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2251			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2252			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*10/1/13*	*10/1/13*		
2253			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2254			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*1/1/14*	*1/1/14*		
2255			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2256			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*4/1/14*	*4/1/14*		
2257			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2258			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*7/1/14*	*7/1/14*		
2259			**20|35 - Adaptive Testing Units for High Schools**	**46%**	**1033 days**	**10/1/10**	**9/30/14**		
2260			**YEAR 1**	**46%**	**255 days**	**10/1/10**	**9/30/11**		
2261		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2262		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
2263			**Second Quarter: Year 1**	**88%**	**62 days**	**1/3/11**	**3/31/11**		
2264			**ITPR processed for approval**	**91%**	**43 days**	**2/1/11**	**4/1/11**		
2265		✓	Develop ITPR	100%	10 days	2/1/11	2/14/11		Janet Bagsby
2266			ITPR processed for approval	88%	34 days	2/14/11	4/1/11	2265	DOIT
2267		🧍	**Project Manager Procurement**	**99%**	**60 days**	**1/3/11**	**3/29/11**		**Rob London**
2268		✓	Write RFR	100%	1 day	1/3/11	1/3/11		Janet Bagsby
2269		✓	Issue RFR	100%	10 days	1/4/11	1/18/11	2268	D. Richburg
2270		✓	Review candidates	100%	5 days	1/18/11	1/24/11	2269	Janet Bagsby
2271		✓	Hire PM	100%	15 days	1/25/11	3/29/11	2270	Janet Bagsby
2272			**Develop Project Charter Document**	**95%**	**20 days**	**2/15/11**	**3/15/11**		
2273		✓	Develop Document	100%	10 days	2/15/11	3/1/11	2265	Rob London
2274		✓	Review/Modify Draft	100%	5 days	3/1/11	3/7/11	2273	Rob London
2275		✓	Finalize Draft	100%	5 days	3/8/11	3/14/11	2274	Rob London
2276		🧍	Signoff	0%	1 day	3/15/11	3/15/11	2275	Janet Bagsby
2277			**Develop Work Plan**	**95%**	**47 days**	**1/21/11**	**3/29/11**		
2278		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
2279		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	2278	Mike Curtis,Rob Lo
2280		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	2279	Mike Curtis

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2281			Signoff	0%	1 day	3/29/11	3/29/11	2280	Janet Bagsby
2282			**Develop Project Concept Document**	**48%**	**21 days**	**2/17/11**	**3/18/11**		
2283		✔	Develop Document	100%	10 days	2/17/11	3/3/11		Janet Bagsby
2284			Review/Modify Draft	0%	5 days	3/4/11	3/10/11	2283	Janet Bagsby
2285			Finalize Draft	0%	5 days	3/11/11	3/17/11	2284	Janet Bagsby
2286			*Signoff*	*0%*	*1 day*	*3/18/11*	*3/18/11*	*2284*	*Rob London*
2287			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2288			**Prepare and Issue RFI for Adaptive Testing Units**	**0%**	**35 days**	**4/1/11**	**5/19/11**		
2289			Write RFI	0%	14 days	4/1/11	4/20/11		Janet Bagsby
2290			Submit RFI to procurement for Relase	0%	1 day	4/21/11	4/21/11	2289	Janet Bagsby
2291			RFI released	0%	20 days	4/22/11	5/19/11	2290	D. Richburg
2292			**Evaluate RFIs for Testing Units**	**0%**	**30 days**	**5/20/11**	**7/5/11**		
2293			RFI proposal returned	0%	20 days	5/20/11	6/20/11	2291	D. Richburg
2294			RFI proposal reviewed	0%	5 days	6/21/11	6/27/11	2293	Janet Bagsby
2295			Select adaptive testing unit products	0%	5 days	6/28/11	7/5/11	2294	LEA Team
2296			**Hire technical contractor (to facilitate the distribution and training)**	**0%**	**60 days**	**4/1/11**	**6/27/11**		
2297			Write RFR	0%	5 days	4/1/11	4/7/11		Janet Bagsby
2298			Issue RFR	0%	30 days	4/8/11	5/19/11	2297	D. Richburg
2299			Review RFR proposals	0%	15 days	5/20/11	6/13/11	2298	Janet Bagsby
2300			Award contract for RFR technical contractor	0%	10 days	6/14/11	6/27/11	2299	D. Richburg
2301			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2302			**Procure Testing Units**	**0%**	**61 days**	**7/6/11**	**9/30/11**		
2303			Write procurement for LEAs	0%	5 days	7/6/11	7/12/11	2295	Janet Bagsby
2304			Procurement approval	0%	5 days	7/13/11	7/19/11	2303	D. Richburg
2305			Issue procurement	0%	1 day	7/20/11	7/20/11	2304	D. Richburg
2306			Evaluate vendor proposals	0%	5 days	7/21/11	7/27/11	2305	LEA Team
2307			Award procurement	0%	1 day	7/28/11	7/28/11	2306	D. Richburg
2308			Drop ship test units to LEAs for distibution to schools	0%	30 days	7/29/11	9/9/11	2307	Vendor
2309			*Coordination with all the LEAs to procure adaptive testing system Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2310			**Develop Training for Test Units**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
2311			write training and deployment manuals	0%	20 days	7/1/11	7/29/11	2300	tech contractor

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2312			test training and deployment manuals	0%	5 days	8/1/11	8/5/11	2311	tech contractor
2313			sign off	0%	1 day	8/8/11	8/8/11	2312	Janet Bagsby
2314			Train LEA IT teams via webinar	0%	1 day	8/9/11	8/9/11	2313	tech contractor
2315			Put on LEA and MSDE portal multimedia instructions for students	0%	5 days	8/10/11	8/16/11	2314	LEA teams
2316			*Train school technology teams Completed*	*0%*	*0 days*	*8/9/11*	*8/9/11*	*2314*	
2317			*Provide multimedia instructions for students Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2314*	
2318			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2319			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2320			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*12/13/10*	*12/13/10*		
2321			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2322			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*12/13/10*	*12/13/10*		
2323			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2324			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*12/13/10*	*12/13/10*		
2325			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2326			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*7/2/12*	*7/2/12*		
2327			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2328			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2329			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*10/1/12*	*10/1/12*		
2330			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2331			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*1/1/13*	*1/1/13*		
2332			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2333			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*4/1/13*	*4/1/13*		
2334			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2335			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*7/1/13*	*7/1/13*		
2336			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2337			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2338			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*10/1/13*	*10/1/13*		
2339			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2340			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*1/1/14*	*1/1/14*		
2341			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2342			*** No Milestones Scheduled to Complete ***	*0%*	*0 days*	*4/1/14*	*4/1/14*		
2343			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2344			*** No Milestones Scheduled to Complete ***	0%	0 days	12/13/10	12/13/10		
2345			**21|42 – Implement a Statewide System to Support Student Instructional Intervention**	3%	1033 days	10/1/10	9/30/14		
2346			**YEAR 1**	4%	255 days	10/1/10	9/30/11		
2347			**First Quarter: Year 1**	0%	66 days	10/1/10	12/31/10		
2348			*No milestone activities scheduled*	0%	66 days	10/1/10	12/31/10		
2349			**Second Quarter: Year 1**	6%	62 days	1/3/11	3/31/11		
2350		✔	**ITPR Development**	100%	19 days	1/3/11	1/27/11		Josiah
2351		✔	Develop ITPR requirements	100%	5 days	1/3/11	1/7/11		
2352		✔	Determine risks	100%	2 days	1/10/11	1/11/11	2351	
2353		✔	Review completed ITPR	100%	1 day	1/12/11	1/12/11	2352	
2354		✔	Submit ITPR	100%	1 day	1/19/11	1/19/11		
2355		✔	*ITPR Completed*	100%	0 days	1/27/11	1/27/11		
2356			**RFR Development**	0%	11 days	2/11/11	2/28/11		Josiah,Jenkins
2357			Draft RFR	0%	5 days	2/11/11	2/17/11		
2358			Review complete RFR	0%	2 days	2/18/11	2/22/11	2357	
2359			Submit completed RFR for approval	0%	5 days	2/23/11	3/1/11	2358	
2360			*RFR Completed*	0%	0 days	3/1/11	3/1/11	2359	
2361			**IT Project Manager Acquisition**	0%	51 days	3/2/11	5/11/11		Human Resources
2362			Publish RFR for PM candidate	0%	18 days	3/2/11	3/25/11	2360	
2363			Review submitted resumes	0%	10 days	3/28/11	4/8/11	2362	
2364			Interview selected candidates	0%	10 days	4/11/11	4/22/11	2363	
2365			Select PM candidate for hire	0%	3 days	4/25/11	4/27/11	2364	
2366			Award contract to PM vendor	0%	10 days	4/28/11	5/11/11	2365	
2367			*Project Manager #42 hired*	0%	0 days	5/11/11	5/11/11	2366	
2368			**RFP Development**	0%	76 days	2/8/11	5/25/11		Jenkins,PM
2369			Draft RFP Statement of Work	0%	20 days	2/8/11	3/8/11		
2370			Review completed RFP	0%	5 days	3/9/11	3/15/11	2369	
2371			Publish RFP for vendor response	0%	20 days	3/16/11	4/12/11	2370	
2372			Review RFP responses	0%	10 days	4/13/11	4/26/11	2371	
2373			Conduct oral presentations	0%	5 days	4/27/11	5/3/11	2372	
2374			Select vendor	0%	2 days	5/4/11	5/5/11	2373	
2375			Award contract to vendor	0%	15 days	5/6/11	5/26/11	2374	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2376			*Vendor selected*	*0%*	*0 days*	*5/26/11*	*5/26/11*	*2375*	
2377			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2378			**No milestone activities scheduled**	*0%*	*0 days*	*6/30/11*	*6/30/11*		
2379			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2380			**Student Instructional Intervention System Installation (MSDE)**	**0%**	**19 days**	**7/1/11**	**7/28/11**		**Vendor**
2381			Install base application code	0%	10 days	7/1/11	7/15/11		
2382			Configure base installation	0%	10 days	7/18/11	7/29/11	2381	
2383			*Student Instructional Intervention System Installation completed*	*0%*	*0 days*	*7/29/11*	*7/29/11*	*2382*	
2384			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2385			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2386			Complete MSDE post-installation review	0%	35 days	10/3/11	11/22/11		
2387			*Post-installation at MSDE review completed*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
2388			**Pilot MSDE System**	**0%**	**21 days**	**11/28/11**	**12/26/11**		**Vendor,PM**
2389			Review technical and functional system documentation	0%	10 days	11/28/11	12/9/11		
2390			Train early adopter LEA's	0%	3 days	12/12/11	12/14/11	2389	
2391			Configure access for early adopter testing	0%	3 days	12/15/11	12/19/11	2390	
2392			Pilot Student Instructional Intervention System	0%	5 days	12/20/11	12/27/11	2391	
2393			*MSDE Pilot Completed*	*0%*	*0 days*	*12/27/11*	*12/27/11*	*2392*	
2394			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2395			**LEA Integration**	**0%**	**42 days**	**1/2/12**	**2/27/12**		**Vendor**
2396			Providemulti-media/technical documentation to participating LEAs	0%	2 days	1/2/12	1/3/12	2393	
2397			Complete LEA local installations	0%	10 days	1/4/12	1/17/12	2396	
2398			Train participating LEA users	0%	22 days	1/28/12	2/27/12	2397	
2399			*Local Student Instructional Intervention System Implemented*	*0%*	*0 days*	*2/27/12*	*2/27/12*	*2398*	
2400			**Web-survey Satisfaction**	**0%**	**18 days**	**2/28/12**	**3/22/12**		**Jenkins,PM**
2401			Develop Student Instructional Intervention System System	0%	5 days	2/28/12	3/5/12	2399	
2402			Survey all LEA users	0%	10 days	3/6/12	3/19/12	2401	
2403			Compile survey results	0%	3 days	3/20/12	3/22/12	2402	
2404			*Web-survey Completed*	*0%*	*0 days*	*3/22/12*	*3/22/12*	*2403*	
2405			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2406			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2407			**No activities scheduled**	0%					

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2408			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2409			*No activities scheduled*	0%					
2410			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2411			*No activities scheduled*	0%					
2412			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2413			*No activities scheduled*	0%					
2414			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2415			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2416			*No activities scheduled*	0%					
2417			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2418			*No activities scheduled*	0%					
2419			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2420			*No activities scheduled*	0%					
2421			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2422			*No activities scheduled*	0%					
2423			**22|6 – Develop On-Line Instructional Intervention Modules**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
2424			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
2425			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
2426			** No activities Scheduled **	0%					
2427			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
2428			** No activities Scheduled **	0%					
2429			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2430			** No activities Scheduled **	0%					
2431			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2432			** No activities Scheduled **	0%					
2433			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2434			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2435			**Identify 250 on-line modules**	**0%**	**60 days**	**10/3/11**	**12/30/11**		**Lauritzen,Watts**
2436			Identify target courses	0%	10 days	10/3/11	10/17/11		
2437			Determine specific content for each course by module	0%	20 days	10/18/11	11/15/11	2436	
2438			Decribe key skills for each module	0%	25 days	11/16/11	12/22/11	2437	
2439			Review module descriptions	0%	5 days	12/23/11	12/30/11	2438	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2440			*250 modules identified*	*0%*	*0 days*	*12/30/11*	*12/30/11*	*2439*	
2441			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2442			**85 Module acquisition**	**0%**	**63 days**	**1/2/12**	**3/27/12**		**Lauritzen,Watts**
2443			**Develop RFP for modules**	**0%**	**12 days**	**1/2/12**	**1/17/12**		**PM,Watts,Lauritze**
2444			Identify 85 module requirements	0%	5 days	1/2/12	1/6/12		
2445			Draft RFP	0%	5 days	1/9/12	1/13/12	2444	
2446			Review RFP	0%	1 day	1/16/12	1/16/12	2445	
2447			Submit RFP	0%	1 day	1/17/12	1/17/12	2446	
2448			*RFP Completed*	*0%*	*0 days*	*1/17/12*	*1/17/12*	*2447*	
2449			**Vendor Selection**	**0%**	**18 days**	**1/18/12**	**2/9/12**		**Lauritzen,Watts,Pl**
2450			Review submitted vendor proposals	0%	15 days	1/18/12	2/6/12	2448	
2451			Select vendor proposals	0%	3 days	2/7/12	2/9/12	2450	
2452			*Vendor Selection completed*	*0%*	*0 days*	*2/9/12*	*2/9/12*	*2451*	
2453			**Pilot 85 modules**	**0%**	**20 days**	**2/10/12**	**3/8/12**		**PM,Vendor**
2454			Test modules in selected LEA's	0%	10 days	2/10/12	2/23/12	2452	
2455			Survey LEA's on module effectiveness	0%	5 days	2/24/12	3/1/12	2454	
2456			Modify modules as needed	0%	5 days	3/2/12	3/8/12	2455	
2457			*Module pilot completed*	*0%*	*0 days*	*3/8/12*	*3/8/12*	*2456*	
2458			**85 Module Roll-out**	**0%**	**12 days**	**3/9/12**	**3/26/12**		**PM,Vendor**
2459			Provide module access to all LEA's	0%	2 days	3/9/12	3/12/12	2457	
2460			Survey LEA's on module effectiveness	0%	5 days	3/13/12	3/19/12	2459	
2461			Modify modules as needed	0%	5 days	3/20/12	3/26/12	2460	
2462			*85 Modules Acquisition completed*	*0%*	*0 days*	*3/26/12*	*3/26/12*	*2461*	
2463			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2464			**90 Module acquisition**	**0%**	**62 days**	**4/2/12**	**6/26/12**		**Watts,PM,Lauritze**
2465			**Develop RFP for modules**	**0%**	**12 days**	**4/2/12**	**4/17/12**		**Watts,PM,Lauritze**
2466			Identify 90 module requirements	0%	5 days	4/2/12	4/6/12		
2467			Draft RFP	0%	5 days	4/9/12	4/13/12	2466	
2468			Review RFP	0%	1 day	4/16/12	4/16/12	2467	
2469			Submit RFP	0%	1 day	4/17/12	4/17/12	2468	
2470			*RFP Completed*	*0%*	*0 days*	*4/17/12*	*4/17/12*	*2469*	
2471			**Vendor Selection**	**0%**	**18 days**	**4/18/12**	**5/11/12**		**Watts,PM,Lauritze**

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2472			Review submitted vendor proposals	0%	15 days	4/18/12	5/8/12	2470	
2473			Select vendor proposals	0%	3 days	5/9/12	5/11/12	2472	
2474			*Vendor Selection completed*	*0%*	*0 days*	*5/11/12*	*5/11/12*	*2473*	
2475		🔴	**Pilot 90 modules**	**0%**	**20 days**	**5/14/12**	**6/8/12**		**PM,Vendor**
2476			Test modules in selected LEA's	0%	10 days	5/14/12	5/25/12	2474	
2477			Survey LEA's on module effectiveness	0%	5 days	5/28/12	6/1/12	2476	
2478			Modify modules as needed	0%	5 days	6/4/12	6/8/12	2477	
2479			*Module pilot completed*	*0%*	*0 days*	*6/8/12*	*6/8/12*	*2478*	
2480		🔴	**90 Module Roll-out**	**0%**	**12 days**	**6/11/12**	**6/26/12**		**PM,Vendor**
2481			Provide module access to all LEA's	0%	2 days	6/11/12	6/12/12	2479	
2482			Survey LEA's on module effectiveness	0%	5 days	6/13/12	6/19/12	2481	
2483			Modify modules as needed	0%	5 days	6/20/12	6/26/12	2482	
2484			*90 Modules Acquisition completed*	*0%*	*0 days*	*6/26/12*	*6/26/12*	*2483*	
2485			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2486		🔴	**85 Module acquisition**	**0%**	**65 days**	**7/2/12**	**9/28/12**		**Watts,PM,Lauritze**
2487			**Develop RFP for modules**	**0%**	**12 days**	**7/2/12**	**7/17/12**		
2488			Identify 85 module requirements	0%	5 days	7/2/12	7/6/12		
2489			Draft RFP	0%	5 days	7/9/12	7/13/12	2488	
2490			Review RFP	0%	1 day	7/16/12	7/16/12	2489	
2491			Submit RFP	0%	1 day	7/17/12	7/17/12	2490	
2492			*RFP Completed*	*0%*	*0 days*	*7/17/12*	*7/17/12*	*2491*	
2493		🔴	**Vendor Selection**	**0%**	**18 days**	**7/18/12**	**8/10/12**		**Watts,PM,Lauritze**
2494			Review submitted vendor proposals	0%	15 days	7/18/12	8/7/12	2492	
2495			Select vendor proposals	0%	3 days	8/8/12	8/10/12	2494	
2496			*Vendor Selection completed*	*0%*	*0 days*	*8/10/12*	*8/10/12*	*2495*	
2497		🔴	**Pilot 85 modules**	**0%**	**20 days**	**8/13/12**	**9/10/12**		**PM,Vendor**
2498			Test modules in selected LEA's	0%	10 days	8/13/12	8/24/12	2496	
2499			Survey LEA's on module effectiveness	0%	5 days	8/27/12	8/31/12	2498	
2500			Modify modules as needed	0%	5 days	9/3/12	9/7/12	2499	
2501			*Module Pilot completed*	*0%*	*0 days*	*9/10/12*	*9/10/12*	*2500*	
2502		🔴	**85 Module Roll-out**	**0%**	**12 days**	**9/10/12**	**9/25/12**		**PM,Vendor**
2503			Provide module access to all LEA's	0%	2 days	9/10/12	9/11/12	2501	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2504			Survey LEA's on module effectiveness	0%	5 days	9/12/12	9/18/12	2503	
2505			Modify modules as needed	0%	5 days	9/19/12	9/25/12	2504	
2506			*85 Modules Acquisition completed*	*0%*	*0 days*	*9/25/12*	*9/25/12*	*2505*	
2507			**YEAR 3**	0%	261 days	10/1/12	9/30/13		
2508			**First Quarter: Year 3**	0%	66 days	10/1/12	12/31/12		
2509			*250 modules identified*	*0%*	*0 days*	*10/15/12*	*10/15/12*		
2510			*Vendor selected*	*0%*	*0 days*	*10/30/12*	*10/30/12*		
2511			*62 Module Acquired*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
2512			**Second Quarter: Year 3**	0%	64 days	1/1/13	3/29/13		
2513			*Vendor selected*	*0%*	*0 days*	*1/15/13*	*1/15/13*		
2514			*63 Module Acquired*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
2515			**Third Quarter: Year 3**	0%	65 days	4/1/13	6/28/13		
2516			*Vendor selected*	*0%*	*0 days*	*4/15/13*	*4/15/13*		
2517			*62 Module Acquired*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
2518			**Fourth Quarter: Year 3**	0%	66 days	7/1/13	9/30/13		
2519			*Vendor selected*	*0%*	*0 days*	*7/15/13*	*7/15/13*		
2520			*63 Module Acquired*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2521			**YEAR 4**	0%	261 days	10/1/13	9/30/14		
2522			**First Quarter: Year 4**	0%	66 days	10/1/13	12/31/13		
2523			*250 modules identified*	*0%*	*0 days*	*10/15/13*	*10/15/13*		
2524			*Vendor selected*	*0%*	*0 days*	*10/30/13*	*10/30/13*		
2525			*62 Module Acquired*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
2526			**Second Quarter: Year 4**	0%	64 days	1/1/14	3/31/14		
2527			*Vendor selected*	*0%*	*0 days*	*1/15/14*	*1/15/14*		
2528			*63 Module Acquired*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
2529			**Third Quarter: Year 4**	0%	65 days	4/1/14	6/30/14		
2530			*Vendor selected*	*0%*	*0 days*	*4/15/14*	*4/15/14*		
2531			*62 Module Acquired*	*0%*	*0 days*	*6/30/14*	*6/30/14*		
2532			**Fourth Quarter: Year 4**	0%	66 days	7/1/14	9/30/14		
2533			*Vendor selected*	*0%*	*0 days*	*7/15/14*	*7/15/14*		
2534			*63 Module Acquired*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
2535			**23|55 – Develop Framework for Teacher Toolkit Portal**	6%	1033 days	10/1/10	9/30/14		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2536			**YEAR 1**	**6%**	**255 days**	**10/1/10**	**9/30/11**		
2537			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
2538			**Staffing Procedures**	**99%**	**9 days**	**12/3/10**	**12/16/10**		**Pfeifer**
2539		✓	Complete new MS-22	100%	2 days	12/3/10	12/6/10		Pfeifer
2540		✓	Approve New MS-22	100%	5 days	12/7/10	12/13/10	2539	Pfeifer
2541		✓	Complete and submit hiring freeze exception	100%	2 days	12/14/10	12/15/10	2540	Pfeifer
2542			*Staffing procedure completed*	*0%*	*0 days*	*12/16/10*	*12/16/10*	*2541*	
2543			**Second Quarter: Year 1**	**38%**	**62 days**	**1/3/11**	**3/31/11**		
2544			**Proposed Amendment Request**	**61%**	**52 days**	**1/18/11**	**3/31/11**		
2545		✓	Develop budget amendment using USDE protocol	100%	17 days	1/18/11	2/9/11		Pfeifer
2546			Submit budget amendment document for MSDE approval	0%	1 day	3/17/11	3/17/11	2545	Pfeifer
2547			Submit budget amendment to USDE for approval	0%	10 days	3/18/11	3/31/11	2546	Foran
2548			*Budget amendment approved*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*2547*	
2549			**Professional Development Specialist Selection**	**13%**	**58 days**	**1/3/11**	**3/25/11**		**Pfeifer**
2550		✓	Conduct Interviews	100%	3 days	1/5/11	1/7/11		Pfeifer
2551			Submit first choice to HR	0%	1 day	1/10/11	1/10/11	2550	Pfeifer
2552			Check references and all eligibility requirements	0%	20 days	2/28/11	3/25/11		HR
2553			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2554			**Candidate Approval**	**0%**	**16 days**	**4/1/11**	**4/22/11**		
2555			Submit candidate for Board Approval	0%	15 days	4/1/11	4/21/11	2552	HR
2556			Approve candidate at State Board meeting	0%	1 day	4/22/11	4/22/11	2555	
2557			*PD specialist begins work*	*0%*	*0 days*	*4/22/11*	*4/22/11*	*2556*	
2558			**Consultant Identification**	**0%**	**51 days**	**4/1/11**	**6/14/11**		
2559			**RFR Development**	**0%**	**12 days**	**4/1/11**	**4/18/11**		**PD Specialist 55,Pf**
2560			Draft RFR	0%	5 days	4/1/11	4/7/11		PD Specialist 55
2561			Review complete RFR	0%	2 days	4/8/11	4/11/11	2560	Pfeifer
2562			Submit completed RFR for approval	0%	5 days	4/12/11	4/18/11	2561	PD Specialist 55
2563			*RFR Completed*	*0%*	*0 days*	*4/18/11*	*4/18/11*	*2562*	
2564			**Consultant Acquisition**	**0%**	**51 days**	**4/1/11**	**6/14/11**		
2565			Publish RFR for candidate	0%	18 days	4/1/11	4/26/11		Richburg
2566			Review submitted resumes	0%	10 days	4/27/11	5/10/11	2565	PD Specialist 55,Pf
2567			Interview selected candidates	0%	10 days	5/11/11	5/24/11	2566	PD Specialist 55,Pf

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2568			Select candidate for hire	0%	3 days	5/25/11	5/31/11	2567	Pfeifer
2569			Award contract consultant chosen	0%	10 days	6/1/11	6/14/11	2568	Richburg
2570			*Consultant hired for project*	*0%*	*0 days*	*6/14/11*	*6/14/11*	*2569*	
2571			**Stakeholder Group Development**	**0%**	**31 days**	**3/30/11**	**5/11/11**		
2572			Consult with MSDE staff to identify possible stakeholders	0%	5 days	3/30/11	4/5/11		PD Specialist 55,Pf
2573			Establish stakeholder meeting schedule	0%	5 days	4/4/11	4/8/11		PD Specialist 55
2574			Invite potential stakeholders to join group	0%	2 days	4/11/11	4/12/11	2573	PD Specialist 55
2575			Collect responses and finalize group	0%	20 days	4/13/11	5/10/11	2574	PD Specialist 55
2576			Hold first stakeholder meeting	0%	1 day	5/11/11	5/11/11	2575	Pfeifer
2577			*Stakeholder group established*	*0%*	*0 days*	*5/11/11*	*5/11/11*	*2576*	
2578			**Quality Control Protocol Development**	**0%**	**38 days**	**5/10/11**	**7/5/11**		
2579			Establish timeline for work	0%	3 days	5/10/11	5/12/11		PD Specialist 55
2580			Establish Meeting schedule for stakeholder group	0%	1 day	5/13/11	5/13/11	2579	PD Specialist 55
2581			Produce draft protocols over course of multiple meetings	0%	34 days	5/16/11	7/5/11	2580	PD Specialist 55
2582			**PD Content resource collection**	**0%**	**35 days**	**5/10/11**	**6/29/11**		
2583			Contact 24 LEA PD coordinators to collect PD resources	0%	10 days	5/10/11	5/23/11		PD Specialist 55
2584			Visit each LEA to review PD collection process	0%	25 days	5/24/11	6/29/11	2583	PD Specialist 55
2585			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2586			**Quality Control Protocol Development (cont.)**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2587			Revise protocols based on feedback	0%	20 days	9/2/11	9/30/11	2581	PD Specialist 55,Pf
2588			*Quality control protocols draft published*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2587*	
2589			**PD Content resource collection (cont.)**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2590			Organize and catalog LEA resources	0%	25 days	7/1/11	8/5/11	2584	PD Specialist 55
2591			Contact Maryland IHEs to collect PD resources	0%	10 days	7/1/11	7/15/11		PD Specialist 55
2592			Meet with IHE representatives to review PD collection process	0%	20 days	7/18/11	8/12/11	2591	PD Specialist 55,PD
2593			Organize and Catalog IHE PD resources	0%	35 days	8/15/11	10/3/11	2592	PD Specialist 55
2594			Meet with stakeholder group to review PD collection progress	0%	1 day	10/4/11	10/4/11	2593	PD consultant 55,P
2595			*Draft collection of PD resources that meet quality control protocols posted*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*2594*	
2596			**Design of PD Portal**	**0%**	**63 days**	**7/1/11**	**9/29/11**		**PD consultant 55**
2597			Meet with PM of Tookit Projects	0%	2 days	7/1/11	7/5/11		PD consultant 55
2598			Develop Portal specifications	0%	30 days	7/6/11	8/16/11	2597	PD consultant 55

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2599			Meet with PD staff to review portal specifications	0%	6 days	8/17/11	8/24/11	2598	PD consultant 55
2600			Design PD portal based on specifications developed	0%	20 days	8/25/11	9/22/11	2599	PD consultant 55
2601			Review Portal design with PD staff	0%	6 days	9/23/11	9/30/11	2600	PD consultant 55
2602			Review portal design with stakeholder group	0%	1 day	10/3/11	10/3/11	2601	PD consultant 55
2603			*Portal design completed*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*2602*	
2604			**Identification of internet-based PD resources**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**PD consultant 55**
2605			Assay PD resources on portals of other states	0%	9 days	7/1/11	7/14/11		PD consultant 55
2606			Contact state PD coordinators regarding on-line PD	0%	20 days	7/15/11	8/11/11	2605	PD consultant 55,P
2607			**Publish RFI regarding on-line PD**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**PD consultant 55**
2608			Draft RFI	0%	20 days	7/1/11	7/29/11		PD consultant 55
2609			Review completed RFI	0%	5 days	8/1/11	8/5/11	2608	PD consultant 55
2610			Publish RFI for vendor response	0%	20 days	8/8/11	9/2/11	2609	PD consultant 55
2611			Review RFI responses	0%	10 days	9/6/11	9/19/11	2610	PD consultant 55
2612			Conduct oral presentations	0%	5 days	9/20/11	9/26/11	2611	PD consultant 55
2613			Develop strategy to include on-line PD resources on portal	0%	4 days	9/27/11	9/30/11	2612	PD consultant 55
2614			**On-line PD Strategy Planning**	**0%**	**2 days**	**9/30/11**	**10/3/11**		
2615			Meet with stakeholder group to approve plan for future of on-line PD resou	0%	1 day	10/3/11	10/3/11	2613	PD consultant 55,P
2616			*Strategy for on-line portal and internet resources developed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2615*	
2617			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2618			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2619			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
2620			*Quality control review process updated*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
2621			*20 additional PD resources posted on portal*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
2622			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2623			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
2624			*Quality control review process updated*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
2625			*20 additional PD resources posted on portal*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
2626			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2627			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*6/29/12*	*6/29/12*		
2628			*Quality control review process updated*	*0%*	*0 days*	*6/29/12*	*6/29/12*		
2629			*20 additional PD resources posted on portal*	*0%*	*0 days*	*6/29/12*	*6/29/12*		
2630			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2631			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2632			*Quality control review process updated*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2633			*20 additional PD resources posted on portal*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2634			*Stakeholder group evaluates PD portal implementation*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2635			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2636			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2637			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
2638			*Quality control review process updated*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
2639			*20 additional PD resources posted on portal*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
2640			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2641			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
2642			*Quality control review process updated*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
2643			*20 additional PD resources posted on portal*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
2644			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2645			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
2646			*Quality control review process updated*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
2647			*20 additional PD resources posted on portal*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
2648			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2649			*Portal design updated based on stakeholder review*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2650			*Quality control review process updated*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2651			*20 additional PD resources posted on portal*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2652			*Stakeholder group evaluates PD portal implementation*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2653			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2654			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2655			*No Schedule Activities*	0%					
2656			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2657			*No Schedule Activities*	0%					
2658			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2659			*No Schedule Activities*	0%					
2660			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2661			*No Schedule Activities*	0%					
2662			**24|56 - Develop and Implement a Course Registration System**	**11%**	**1033 days**	**10/1/10**	**9/30/14**		

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	❶	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2663			**YEAR 1**	**17%**	**255 days**	**10/1/10**	**9/30/11**		
2664			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
2665			*No milestones planned for this quarter*	0%	1 day	10/1/10	10/1/10		
2666			**Second Quarter: Year 1**	**99%**	**62 days**	**1/3/11**	**3/31/11**		
2667			**ITPR Development**	**99%**	**9 days**	**2/1/11**	**2/11/11**		
2668		✓	Develop ITPR requirements	100%	5 days	2/1/11	2/7/11		Josiah,Pfeifer
2669		✓	Determine risks	100%	2 days	2/8/11	2/9/11	2668	Josiah
2670		✓	Review completed ITPR	100%	1 day	2/10/11	2/10/11	2669	Josiah
2671		✓	Submit ITPR	100%	1 day	2/11/11	2/11/11	2670	Josiah
2672			*ITPR Completed*	*0%*	*0 days*	*2/11/11*	*2/11/11*	*2671*	*Josiah*
2673		✓	**RFR Development**	**100%**	**12 days**	**2/18/11**	**3/7/11**		
2674		✓	Draft RFR	100%	5 days	2/18/11	2/25/11		Josiah
2675		✓	Review complete RFR	100%	2 days	2/25/11	2/28/11	2674	Josiah
2676		✓	Submit completed RFR for approval	100%	5 days	3/1/11	3/7/11	2675	Josiah
2677		✓	*RFR Completed*	*100%*	*0 days*	*3/7/11*	*3/7/11*	*2676*	*Josiah*
2678		✓	**IT Project Manager Acquisition**	**100%**	**18 days**	**3/8/11**	**3/31/11**		
2679		✓	Publish RFR for PM candidate	100%	18 days	3/8/11	3/31/11	2677	Josiah
2680			**Third Quarter: Year 1**	**8%**	**63 days**	**4/1/11**	**6/30/11**		
2681			**IT Project Manager Acquisition (cont.)**	**30%**	**33 days**	**4/1/11**	**5/17/11**		
2682		✓	Review submitted resumes	100%	10 days	4/1/11	4/14/11	2679	Josiah
2683			Interview selected candidates	0%	10 days	4/15/11	4/28/11	2682	Josiah
2684			Select PM candidate for hire	0%	3 days	4/29/11	5/3/11	2683	Josiah
2685			Award contract to PM vendor	0%	10 days	5/4/11	5/17/11	2684	Josiah
2686			*Project Manager #56 (joint 49) hired*	*0%*	*0 days*	*5/17/11*	*5/17/11*	*2685*	*Josiah,Pfeifer,Erick*
2687			**RFI Development**	**0%**	**75 days**	**3/8/11**	**6/22/11**		
2688			Define application requirements	0%	20 days	4/1/11	4/28/11		Pfeifer
2689			Review completed RFI	0%	5 days	4/29/11	5/5/11	2688	Josiah,Pfeifer
2690			Publish RFI for vendor response	0%	20 days	5/6/11	6/6/11	2689	Josiah,Pfeifer
2691			Review RFI responses	0%	10 days	6/7/11	6/20/11	2690	Josiah,Pfeifer
2692			Conduct oral presentations	0%	5 days	6/21/11	6/27/11	2691	Josiah,Pfeifer
2693			*Scope of project (software as a server vs. alternative) determined*	*0%*	*0 days*	*6/27/11*	*6/27/11*	*2692*	*Pfeifer*
2694			**Systems Requirement Analysis**	**0%**	**9 days**	**4/4/11**	**4/14/11**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2695			Meet with LEA curriculum and information teams to determine system require	0%	2 days	4/4/11	4/5/11		PM,Pfeifer
2696			Draft document describing requirements	0%	5 days	4/6/11	4/12/11	2695	Pfeifer,PM
2697			Review draft documents	0%	2 days	4/13/11	4/14/11	2696	Pfeifer,PM
2698			**RFP Development**	**0%**	**20 days**	**4/1/11**	**4/28/11**		
2699			Draft RFP Statement of Work	0%	15 days	4/1/11	4/21/11		Pfeifer,PM
2700			Review completed RFP	0%	5 days	4/22/11	4/28/11	2699	Josiah,Pfeifer,PM
2701			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2702			**RFP Distribution**	**0%**	**52 days**	**7/1/11**	**9/14/11**		
2703			Publish RFP for vendor response	0%	20 days	7/1/11	7/29/11	2700	Contracts
2704			Review RFP responses	0%	10 days	8/1/11	8/12/11	2703	Pfeifer,PM
2705			Conduct oral presentations	0%	5 days	8/15/11	8/19/11	2704	Josiah,Pfeifer,PM
2706			Select vendor	0%	2 days	8/22/11	8/23/11	2705	Pfeifer,PM
2707			Award contract to vendor	0%	15 days	8/24/11	9/14/11	2706	Contracts
2708			*Vendor selected*	*0%*	*0 days*	*9/14/11*	*9/14/11*	*2707*	
2709			**Course Registration System Installation**	**0%**	**63 days**	**7/5/11**	**9/30/11**		
2710			Install base Course Registration System	0%	10 days	7/5/11	7/18/11		Vendor
2711			Initiate map and gap process to define application setups	0%	24 days	7/19/11	8/19/11	2710	PM,Vendor
2712			Identify application integration points with LEAs and other systems	0%	29 days	8/22/11	9/30/11	2711	PM,Vendor,MLDS
2713			Test interface for manual entry of training history	0%	5 days	7/19/11	7/25/11	2710	MLDS,PM,Vendor
2714			*Course Registration System Installation completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2712,2713*	*Pfeifer,PM*
2715			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2716			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2717			**Pilot Course Registration System**	**0%**	**56 days**	**10/3/11**	**12/23/11**		
2718			Develop multi-media instructions on system use	0%	15 days	10/3/11	10/24/11		PM
2719			Train early adopter LEA's	0%	15 days	10/25/11	11/15/11	2718	PM,Vendor
2720			Complete Conference Room Pilot	0%	30 days	11/16/11	12/30/11	2719	PM,Vendor
2721			Complete limited go-Live Pilot	0%	1 day	1/2/12	1/2/12	2720	PM,Vendor
2722			*Course Registration System Pilot Completed*	*0%*	*0 days*	*1/2/12*	*1/2/12*	*2721*	
2723			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2724			**Pre Roll-out Activities**	**0%**	**50 days**	**1/3/12**	**3/9/12**		
2725				0%	15 days	1/3/12	1/23/12	2722	PM,Vendor
2726			Test batch load routines	0%	5 days	1/24/12	1/28/12	2725	PM,Vendor

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2727			Configure LEA local systems	0%	20 days	1/30/12	2/24/12	2726	PM,Vendor
2728			Load historic training data	0%	10 days	2/27/12	3/9/12	2727	PM,Vendor
2729			*Pre Roll-out Activities completed*	*0%*	*0 days*	*3/9/12*	*3/9/12*	*2728*	
2730			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2731			**Full System Implementation**	**0%**	**30 days**	**4/2/12**	**5/11/12**		
2732			Provide multi-media instructions to all LEA's	0%	5 days	4/2/12	4/6/12		Vendor
2733			Provide system access to all LEA's	0%	10 days	4/9/12	4/20/12	2732	Josiah,PM,Vendor
2734			Train all LEA users	0%	15 days	4/23/12	5/11/12	2733	PM,Vendor
2735			*Course Registration System fully Implemented*	*0%*	*0 days*	*5/11/12*	*5/11/12*	*2734*	
2736			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2737			**Web-survey Satisfaction**	**0%**	**31 days**	**7/2/12**	**8/13/12**		
2738			Develop web-survey for Curriculum Management System	0%	10 days	7/2/12	7/13/12		Pfeifer,PM
2739			Survey all LEA users	0%	10 days	7/16/12	7/27/12	2738	PM
2740			Compile survey results	0%	8 days	7/30/12	8/8/12	2739	Pfeifer,PM
2741			Report survey results	0%	3 days	8/9/12	8/13/12	2740	Josiah,Pfeifer,PM
2742			*Web-survey Completed*	*0%*	*0 days*	*8/13/12*	*8/13/12*	*2741*	
2743			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2744			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2745			*No Activities Scheduled*	0%					
2746			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2747			*No Activities Scheduled*	0%					
2748			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2749			*No Activities Scheduled*	0%					
2750			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2751			*No Activities Scheduled*	0%					
2752			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2753			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2754			*No Activities Scheduled*	0%					
2755			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2756			*No Activities Scheduled*	0%					
2757			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2758			*No Activities Scheduled*	0%					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2759			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2760			*No Activities Scheduled*	0%					
2761			**25|10 – MSDE-IHE Teacher Preparation Workgroup**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
2762			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
2763		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2764		✓	*Project deliverables/milestones list developed*	*100%*	*0 days*	*12/31/10*	*12/31/10*		
2765			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
2766		✓	*Project schedule developed*	*100%*	*0 days*	*3/31/11*	*3/31/11*		
2767			**Schedule Deans'/Directors' Meeting**	**0%**	**5 days**	**2/15/11**	**2/21/11**		**Allen**
2768		▦	Survey deans/directors participant list for English Language Arts and Math	0%	1 day	3/31/11	3/31/11		
2769		▦	*Dean/Director Meeting survey completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*2768*	
2770			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2771		▦ ❗	**Deans'/Directors' Meeting**	**0%**	**11 days**	**4/1/11**	**4/15/11**		**Allen,Jenkins**
2772		▦	Develop agenda	0%	2 days	4/1/11	4/4/11	2769	
2773		▦	Extend invitation	0%	1 day	4/5/11	4/5/11	2772	
2774		▦	Hold Deans'/Directors' Meeting	0%	1 day	4/15/11	4/15/11	2773	
2775		▦	*Points of contact for content areas identified*	*0%*	*0 days*	*4/15/11*	*4/15/11*	*2774*	
2776		❗	**Conduct workgroup team meetings**	**0%**	**31 days**	**4/18/11**	**6/1/11**		**Allen,Jenkins**
2777		▦	Schedule workgroup meeting for English Language Arts (ELA) participants	0%	5 days	4/18/11	4/22/11	2775	
2778		▦	Schedule workgroup meeting for Mathematics participants	0%	5 days	4/25/11	4/29/11	2777	
2779		▦	Develop agendas	0%	1 day	5/2/11	5/2/11	2778	
2780		▦	Hold first workgroup meeting for ELA participants	0%	10 days	5/3/11	5/16/11	2779	
2781		▦	Hold first workgroup meeting for Math participants	0%	10 days	5/3/11	5/16/11	2779	
2782		▦	*Common Core Content information transferred*	*0%*	*0 days*	*5/18/11*	*5/18/11*	*2781*	
2783		▦ ❗	**Survey workgroup participants on topics for future meetings**	**0%**	**22 days**	**5/23/11**	**6/23/11**		**Allen,Jenkins**
2784		▦	Develop lists of topics based on curriculum development and PARCC assessment work	0%	5 days	5/23/11	5/31/11		
2785		▦	Develop survey	0%	4 days	6/1/11	6/6/11	2784	
2786		▦	Conduct survey	0%	10 days	6/7/11	6/20/11	2785	
2787		▦	Compile survey results	0%	3 days	6/21/11	6/23/11	2786	
2788		▦	*Survey of topics completed*	*0%*	*0 days*	*6/23/11*	*6/23/11*	*2787*	
2789		▦	**Schedule workgroup meetings for 2011-12 academic year**	**0%**	**5 days**	**6/22/11**	**6/29/11**		**Allen,Jenkins**

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2790			Identify possible dates for 2011-12 school year	0%	3 days	6/22/11	6/24/11		
2791			Schedule workgroup meetings for ELA	0%	1 day	6/27/11	6/27/11	2790	
2792			Schedule workgroup meetings for math	0%	1 day	6/28/11	6/28/11	2790	
2793			*Workgroup meetings schedules completed*	*0%*	*0 days*	*6/29/11*	*6/29/11*	*2792*	
2794			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2795			**Agenda Development**	**0%**	**44 days**	**7/1/11**	**9/2/11**		**Allen,Jenkins**
2796			Develop agendas for workgroup meetings	0%	9 days	7/1/11	7/14/11		
2797			Review agendas with participants for modification	0%	15 days	7/15/11	8/4/11	2796	
2798			Secure speakers/consultants	0%	20 days	8/5/11	9/1/11	2797	
2799			*Agenda Development completed*	*0%*	*0 days*	*9/2/11*	*9/2/11*	*2798*	
2800			**Update 2011/12 participant list**	**0%**	**20 days**	**9/5/11**	**9/30/11**		**Allen,Jenkins**
2801			Seek input from LEAs	0%	15 days	9/5/11	9/23/11		
2802			Update particpant list	0%	5 days	9/26/11	9/30/11	2801	
2803			*Participant list updated*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*2802*	*Allen,Jenkins*
2804			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2805			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2806			Project team meetings scheduled and conducted	0%	46 days	10/3/11	12/9/11		Allen,Jenkins
2807			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2808			*Project team meeting conducted*	*0%*	*0 days*	*3/30/12*	*3/30/12*		*Allen,Jenkins*
2809			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2810			*Project team meeting conducted*	*0%*	*0 days*	*6/29/12*	*6/29/12*		*Allen,Jenkins*
2811			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2812			*Project team meeting conducted*	*0%*	*0 days*	*9/28/12*	*9/28/12*		*Allen,Jenkins*
2813			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2814			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2815			*Project team meeting conducted*	*0%*	*0 days*	*12/31/12*	*12/31/12*		*Allen,Jenkins*
2816			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2817			*Project team meeting conducted*	*0%*	*0 days*	*3/29/13*	*3/29/13*		*Allen,Jenkins*
2818			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2819			*Project team meeting conducted*	*0%*	*0 days*	*6/28/13*	*6/28/13*		*Allen,Jenkins*
2820			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2821			*Project team meeting conducted*	*0%*	*0 days*	*9/30/13*	*9/30/13*		*Allen,Jenkins*

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2822			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
2823			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2824			*Project team meeting conducted*	*0%*	*0 days*	*12/31/13*	*12/31/13*		*Allen,Jenkins*
2825			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2826			*Project team meeting conducted*	*0%*	*0 days*	*3/31/14*	*3/31/14*		*Allen,Jenkins*
2827			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2828			*Project team meeting conducted*	*0%*	*0 days*	*6/30/14*	*6/30/14*		*Allen,Jenkins*
2829			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2830			*Meeting continuation requirements identified*	*0%*	*0 days*	*9/30/14*	*9/30/14*		*Allen,Jenkins*
2831			**26|43 – Implement a System to Support E-Learning for Intervention, Enhancement, and**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
2832			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
2833			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
2834			* No milestones scheduled for this quarter*	0%					
2835			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
2836			**RFR Develop ment**	**0%**	**12 days**	**2/11/11**	**3/1/11**		**Josiah,Jenkins,Mo**
2837			Draft RFR	0%	5 days	2/11/11	2/17/11		
2838			Review complete RFR	0%	2 days	2/18/11	2/22/11	2837	
2839			Submit completed RFR for approval	0%	5 days	2/23/11	3/1/11	2838	
2840			*RFR completed*	*0%*	*0 days*	*3/1/11*	*3/1/11*	*2839*	
2841			**IT Project Manager Acquisition**	**0%**	**51 days**	**3/2/11**	**5/11/11**		**Human Resources**
2842			Publish RFR for Project Manager candidate	0%	18 days	3/2/11	3/25/11	2840	
2843			Review submitted resumes	0%	10 days	3/28/11	4/8/11	2842	
2844			Interview selected candidates	0%	10 days	4/11/11	4/22/11	2843	
2845			Select PM candidate for hire	0%	3 days	4/25/11	4/27/11	2844	
2846			Award contract to PM vendor	0%	10 days	4/28/11	5/11/11	2845	
2847			*Project Manager 43 hired*	*0%*	*0 days*	*5/11/11*	*5/11/11*	*2846*	
2848			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2849			**Define requirements with all LEA curriculum teams**	**0%**	**26 days**	**5/12/11**	**6/20/11**		**Jenkins,Moore,PM**
2850			Meet LEA teams	0%	20 days	5/12/11	6/10/11	2847	
2851			Compile requirement needs from LEA's	0%	3 days	6/13/11	6/15/11	2850	
2852			Draft system requirements	0%	3 days	6/16/11	6/20/11	2851	
2853			*Requirements defined*	*0%*	*0 days*	*6/20/11*	*6/20/11*	*2852*	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2854			**Identify instructional improvement process**	**0%**	**20 days**	**4/1/11**	**4/28/11**		**Curriculum Team,I**
2855			Review current instruction process models	0%	10 days	4/1/11	4/14/11		
2856			Develop process model for e-learning system	0%	10 days	4/15/11	4/28/11	2855	
2857			*Process identified*	*0%*	*0 days*	*4/28/11*	*4/28/11*	*2856*	
2858			**RFP Development**	**0%**	**77 days**	**4/1/11**	**7/21/11**		**PM,Jenkins,Moore**
2859			Draft RFP statement of work	0%	20 days	4/1/11	4/28/11		
2860			Review completed RFP	0%	5 days	4/29/11	5/5/11	2859	
2861			Publish RFP for vendor response	0%	20 days	5/6/11	6/6/11	2860	
2862			Review RFP resonses	0%	10 days	6/7/11	6/20/11	2861	
2863			Conduct oral presentation	0%	5 days	6/21/11	6/27/11	2862	
2864			Select vendor	0%	2 days	6/28/11	6/29/11	2863	
2865			Award contract to vendor	0%	15 days	6/30/11	7/21/11	2864	
2866			*Vendor selected*	*0%*	*0 days*	*7/21/11*	*7/21/11*	*2865*	
2867			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2868			**E-Learning System**	**0%**	**19 days**	**7/1/11**	**7/28/11**		**Vendor,PM**
2869			Install base application code	0%	9 days	7/1/11	7/14/11		
2870			Configure base installation	0%	10 days	7/15/11	7/28/11	2869	
2871			*E-Learning Based System Installation completed*	*0%*	*0 days*	*7/28/11*	*7/28/11*	*2870*	
2872			**E-Learning System Implementation**	**0%**	**45 days**	**7/29/11**	**9/30/11**		**Vendor,PM**
2873			Perform custom application configuration	0%	25 days	7/29/11	9/1/11	2871	
2874			Test custom application configuration	0%	15 days	9/2/11	9/23/11	2873	
2875			Deploy custom application to production environment	0%	5 days	9/26/11	9/30/11	2874	
2876			*E-Learning System Implementation completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*2875*	
2877			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2878			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2879			** No activities Scheduled **	0%					
2880			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2881			*Multi-media training provided via multi-media training project*	*0%*	*0 days*				
2882			*E-Learning Support Application piloted with select early adopter LEA"s*	*0%*	*0 days*				
2883			*School Curriculum Team Training Conducted*	*0%*	*0 days*				
2884			*E-Learning Support Application Deployed to all LEA's*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
2885			*Full Implementation of the E-Learning Support Application Conducted*	*0%*	*0 days*	*3/30/12*	*3/30/12*		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2886			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2887		▦	*End User Survey to Assess Effectiveness and Satisfaction Conducted*	*0%*	*0 days*	*6/29/12*	*6/29/12*		
2888			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2889		▦	*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
2890			YEAR 3	0%	261 days	10/1/12	9/30/13		
2891			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2892			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
2893			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2894			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
2895			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2896			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
2897			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2898			*Retain or replace decision made*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
2899			YEAR 4	0%	261 days	10/1/13	9/30/14		
2900			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2901			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
2902			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2903			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
2904			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2905			*Data on Modules' Use and Effectiveness Evaluated*	*0%*	*0 days*	*6/30/14*	*6/30/14*		
2906			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2907			*Retain or replace decision made*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
2908			27|46 - Equating of MSA for Use on Growth Model	27%	1033 days	10/1/10	9/30/14		
2909			YEAR 1	28%	255 days	10/1/10	9/30/11		
2910		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2911		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
2912			**Second Quarter: Year 1**	**82%**	**62 days**	**1/3/11**	**3/31/11**		
2913		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
2914		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
2915		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	2914	Mike Curtis,Rob Lo
2916		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	2915	Mike Curtis
2917		✓	Signoff	100%	1 day	2/17/11	2/17/11	2916	Jim Foran

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2918			**Coordinate Contract Amendment for National Psychometric Council**	**77%**	**42 days**	**1/3/11**	**3/3/11**		
2919			Draft Amendment to Contracts for National Psychometric Council members	77%	42 days	1/3/11	3/3/11		Janet Bagsby
2920			Draft letter of scope to the National Psychometric Council	77%	42 days	1/3/11	3/3/11		Janet Bagsby
2921			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
2922			**Issue letter of scope to the National Psychometric Council**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Janet Bagsby**
2923			*Issue Letter of scope to the National Psychometric Council Completed*	*0%*	*0 days*	*6/30/11*	*6/30/11*		
2924			Execute Amendment to Contracts for National Psychometric Council members	0%	63 days	4/1/11	6/30/11		Janet Bagsby
2925			Research MSA score adjustment vertical equating models	0%	63 days	4/1/11	6/30/11		NPC
2926			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2927			**Evaluate MSA score adjustment vertical equating models**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
2928			Define Requirements	0%	64 days	7/1/11	9/30/11		NPC
2929			Analyze/Develop Vertical Equating Method	0%	64 days	7/1/11	9/30/11		NPC
2930			Apply method to historical MSA test data and evaluate the outcome	0%	64 days	7/1/11	9/30/11		NPC
2931			Test data in growth model	0%	64 days	7/1/11	9/30/11		NPC
2932			*MSA score adjustment vertical equating requirements Defined Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2933			*Analyze and develop a vertical equating method Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2934			*Apply method to historical MSA test data and evaluate the outcome Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2935			*Test data in growth model Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
2936			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
2937			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
2938			** No Milestones Scheduled to Complete **	0%					
2939			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
2940			** No Milestones Scheduled to Complete **	0%					
2941			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
2942			** No Milestones Scheduled to Complete **	0%					
2943			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
2944			** No Milestones Scheduled to Complete **	0%					
2945			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
2946			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
2947			** No Milestones Scheduled to Complete **	0%					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2948			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
2949			** No Milestones Scheduled to Complete **	0%					
2950			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
2951			** No Milestones Scheduled to Complete **	0%					
2952			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
2953			** No Milestones Scheduled to Complete **	0%					
2954			YEAR 4	0%	261 days	10/1/13	9/30/14		
2955			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
2956			** No Milestones Scheduled to Complete **	0%					
2957			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
2958			** No Milestones Scheduled to Complete **	0%					
2959			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
2960			** No Milestones Scheduled to Complete **	0%					
2961			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
2962			** No Milestones Scheduled to Complete **	0%					
2963			**GOAL 7: Develop statewide Student Growth Measure for statewide Educator Evaluations**	**38%**	**1033 days**	**10/1/10**	**9/30/14**		
2964			**28|47 Develop and Implement a Statistical Model to Measure Student Growth**	**78%**	**1033 days**	**10/1/10**	**9/30/14**		
2965			**YEAR 1**	**79%**	**255 days**	**10/1/10**	**9/30/11**		
2966		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2967		✓	Coordinate Project Manager Procurement	100%	66 days	10/1/10	12/31/10		Rob London
2968		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
2969		✓	Hire Project Manager	100%	28 days	11/1/10	12/8/10		Rob London
2970		✓	**Conduct Study Phase**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2971		✓	Evaluate Models	100%	66 days	10/1/10	12/31/10		Ben Feldman
2972		✓	Initiate engagement with National Psychometric Council	100%	66 days	10/1/10	12/31/10		Ben Feldman
2973		✓	*Evaluation of Tennessee Growth Model Completed*	*100%*	*0 days*	*11/30/10*	*11/30/10*		
2974		✓	*Evaluation of other models to identify best fit for Maryland Completed*	*100%*	*0 days*	*12/31/10*	*12/31/10*		
2975		✓	*Initial Meeting for Exploration with National Psychometric Council Completed*	*100%*	*0 days*	*12/31/10*	*12/31/10*		
2976		✓	**Coordinate Stakeholder Involvement**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
2977		✓	Develop Charter	100%	66 days	10/1/10	12/31/10		Ben Feldman

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
2978		✓	Identify Pilot Participants	100%	66 days	10/1/10	12/31/10		Ben Feldman
2979		✓	*Charter developed/adopted for stakeholder involvement*	*100%*	*0 days*	*12/31/10*	*12/31/10*		
2980		✓	**Procure Consulting Services to support design & development**	**100%**	**41 days**	**10/1/10**	**11/26/10**		
2981		✓	Procurement Process	100%	40 days	10/1/10	11/25/10		Rob London
2982		✓	Award	100%	1 day	11/26/10	11/26/10	2981	Rob London
2983		✓	*Procure Consulting Services to support design & development Completed*	*100%*	*0 days*	*11/26/10*	*11/26/10*	*2982*	
2984			**Second Quarter: Year 1**	**82%**	**62 days**	**1/3/11**	**3/31/11**		
2985		✓	**Finalize LEA Tech Arch sub-team Charter**	**100%**	**23 days**	**1/3/11**	**2/4/11**		
2986		✓	Develop Document	100%	10 days	1/3/11	1/14/11		Mike Curtis
2987		✓	Review/Modify Draft	100%	5 days	1/17/11	1/28/11	2986	Mike Curtis,Rob Lo
2988		✓	Finalize Draft	100%	3 days	1/31/11	2/2/11	2987	Mike Curtis
2989		✓	Signoff	100%	1 day	2/3/11	2/3/11	2988	Jim Foran
2990		✓	*LEA Technical Architecural sub-team Completed*	*100%*	*0 days*	*2/4/11*	*2/4/11*	*2989*	
2991		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
2992		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
2993		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	2992	Mike Curtis,Rob Lo
2994		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	2993	Mike Curtis
2995		✓	Signoff	100%	1 day	2/17/11	2/17/11	2994	Jim Foran
2996		✓	**Develop Project Charter Document**	**100%**	**28 days**	**1/3/11**	**2/10/11**		
2997		✓	Develop Document	100%	18 days	1/3/11	1/27/11		Roanthi Tsakalas,B
2998		✓	Review/Modify Draft	100%	5 days	1/27/11	2/2/11	2997	Roanthi Tsakalas,B
2999		✓	Finalize Draft	100%	5 days	2/3/11	2/9/11	2998	Roanthi Tsakalas,B
3000		✓	Signoff	100%	1 day	2/10/11	2/10/11	2999	Rob London
3001		✓	**Develop Project Concept Document**	**100%**	**28 days**	**1/3/11**	**2/10/11**		
3002		✓	Develop Document	100%	18 days	1/3/11	1/27/11		Roanthi Tsakalas,B
3003		✓	Review/Modify Draft	100%	5 days	1/27/11	2/2/11	3002	Roanthi Tsakalas,B
3004		✓	Finalize Draft	100%	5 days	2/3/11	2/9/11	3003	Roanthi Tsakalas,B
3005		✓	Signoff	100%	1 day	2/10/11	2/10/11	3004	Rob London
3006		🔴	Ongoing meetings for Exploration with National Psychometric Council	52%	58 days	1/7/11	3/31/11		Roanthi Tsakalas,B
3007			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3008			**Plan Implementation**	**0%**	**63 days**	**4/1/11**	**6/30/11**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3009			Research Models	0%	40 days	4/1/11	5/26/11		Roanthi Tsakalas,B
3010			Develop Implementation Plan	0%	15 days	5/31/11	6/20/11	3009	Roanthi Tsakalas,B
3011			Review/modify Draft	0%	7 days	6/21/11	6/29/11	3010	Roanthi Tsakalas,B
3012			Signoff	0%	1 day	6/30/11	6/30/11	3011	Leslie Wilson
3013			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3014			**Design Student Growth Model**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3015			Develop Design	0%	43 days	7/1/11	8/31/11		National Psychome
3016			Review/Modify Draft	0%	20 days	9/1/11	9/29/11	3015	National Psychome
3017			Signoff	0%	1 day	9/30/11	9/30/11	3016	National Psychome
3018			*Design the Student Growth Model (inc. student alerts, program model and model validation) Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*3017*	
3019			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3020			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3021			** No Milestones Scheduled to Complete **	0%					
3022			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3023			** No Milestones Scheduled to Complete **	0%					
3024			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3025			** No Milestones Scheduled to Complete **	0%					
3026			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3027			*Develop the Student Growth Model Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
3028			*Test the Student Growth Model Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
3029			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3030			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3031			** No Milestones Scheduled to Complete **	0%					
3032			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3033			** No Milestones Scheduled to Complete **	0%					
3034			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3035			** No Milestones Scheduled to Complete **	0%					
3036			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3037			*Rollout the Student Growth Model Completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*		
3038			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3039			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3040			** No Milestones Scheduled to Complete **	0%					
3041			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3042			** No Milestones Scheduled to Complete **	0%					
3043			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3044			** No Milestones Scheduled to Complete **	0%					
3045			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3046			** No Milestones Scheduled to Complete **	0%					
3047			**29|48 - Develop and Implement an Educator Evaluation System**	**14%**	**1033 days**	**10/1/10**	**9/30/14**		
3048			**YEAR 1**	**38%**	**255 days**	**10/1/10**	**9/30/11**		
3049		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
3050		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
3051		✓	**Develop Project Concept Document**	**100%**	**4 days**	**10/4/10**	**10/7/10**		
3052		✓	Develop Document	100%	1 day	10/4/10	10/4/10	3050	Ben Feldman
3053		✓	Review/Modify Draft	100%	1 day	10/5/10	10/5/10	3052	Ben Feldman
3054		✓	Finalize Draft	100%	1 day	10/6/10	10/6/10	3053	Ben Feldman
3055		✓	Signoff	100%	1 day	10/7/10	10/7/10	3054	Rob London
3056		✓	**Develop Project Charter Document**	**100%**	**4 days**	**10/7/10**	**10/12/10**		
3057		✓	Develop Document	100%	1 day	10/7/10	10/7/10	3054	Ben Feldman
3058		✓	Review/Modify Draft	100%	1 day	10/8/10	10/8/10	3057	Ben Feldman
3059		✓	Finalize Draft	100%	1 day	10/11/10	10/11/10	3058	Ben Feldman
3060		✓	Signoff	100%	1 day	10/12/10	10/12/10	3059	Rob London
3061		✓	**Hire Project Manager**	**100%**	**29 days**	**10/7/10**	**11/16/10**		
3062		✓	write rfr for pm	100%	4 days	10/7/10	10/12/10	3054	Rob London
3063		✓	issue rfr for pm	100%	10 days	10/13/10	10/26/10	3062	Rob London
3064		✓	receive and evaluate proposals	100%	10 days	10/27/10	11/9/10	3063	Rob London
3065		✓	make award to vendor	100%	5 days	11/10/10	11/16/10	3064	Rob London
3066		✓	*Project Manager Hired*	*100%*	*0 days*	*11/16/10*	*11/16/10*	*3065*	
3067			**Second Quarter: Year 1**	**45%**	**62 days**	**1/3/11**	**3/31/11**		
3068		✓	**Develop Work Plan**	**100%**	**11 days**	**2/3/11**	**2/17/11**		
3069		✓	Develop Document	100%	5 days	2/3/11	2/9/11		Mike Curtis
3070		✓	Review/Modify Draft	100%	4 days	2/10/11	2/15/11	3069	Mike Curtis,Rob Lo
3071		✓	Finalize Draft	100%	1 day	2/16/11	2/16/11	3070	Mike Curtis

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3072		✓	Signoff	100%	1 day	2/17/11	2/17/11	3071	Jim Foran
3073			**Define Requirements**	**51%**	**61.5 days**	**1/3/11**	**3/31/11**		
3074		✓	Create LEA-MSDE team for requirements defining	100%	5 days	1/17/11	1/21/11		Ben Feldman,Roan
3075		✓	webinar for LEA-MDSE team	100%	1 day	1/17/11	1/17/11		Ben Feldman,Roan
3076			Adopt or extend educator evauation model from Governors Effectiveness Commission	52%	58 days	1/3/11	3/25/11		Ben Feldman,Roanthi
3077			survey LEAs for evaluation tools and systems	0%	10 days	3/1/11	3/14/11		Ben Feldman,Roan
3078			survey existing educator evaluation tools	0%	5 days	3/15/11	3/21/11	3077	Ben Feldman,Roan
3079			Define system requirements with LEA collaboration team	64%	35 days	1/17/11	3/31/11	3077	Ben Feldman,Roan
3080			*Definition of tool/application requirements per those stated in MD's RTTT grant Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3079*	
3081			*Formation of LEA Educator Evaluation sub-team to develop with vendors the evaluation tools for school level (teacher, etc.) and principals Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3079*	
3082			**Write and Issue RFI**	**0%**	**29 days**	**2/17/11**	**3/31/11**		
3083			Draft RFI for educator evaluation systems information	0%	4 days	2/17/11	2/23/11		Ben Feldman,Roan
3084			Submit to Procurement for Issurance	0%	5 days	2/24/11	3/2/11	3083	Ben Feldman,Roan
3085			Receive and review vendor proposals	0%	20 days	3/3/11	3/30/11	3084	Ben Feldman,Roan
3086			*Issuance of RFI to review evaluation tools/applications and their vendors Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3085*	
3087			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3088			**Issuance of RFP and Selection of System**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
3089			Write RFP	0%	5 days	4/1/11	4/7/11	3081	Ben Feldman,Roan
3090			Write system boundry document	0%	5 days	4/1/11	4/7/11	3081	Ben Feldman,Roan
3091			Submit to Procurement for Issurance	0%	30 days	4/8/11	5/19/11	3090	Ben Feldman,Roan
3092			Receive and review vendor proposals	0%	20 days	5/20/11	6/20/11	3091	Ben Feldman,Roan
3093			Select vendor system and award contract for turnkey SAAS system	0%	10 days	6/21/11	7/5/11	3092	Ben Feldman,Roan
3094			Define use case scenerios	0%	10 days	6/21/11	7/5/11	3092	Ben Feldman,Roan
3095			*Definition of case scenarios and perform a conference room pilot Completed*	*0%*	*0 days*	*6/30/11*	*6/30/11*		
3096			*Development RFP for tool/application/vendor procurement Completed*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3093*	

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3097			*Development of evaluation tools for the system Completed*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3093*	
3098			*Procurement of evaluation tools for the system Completed*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3093*	
3099			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3100			**Conduct Pilot**	**0%**	**70 days**	**6/20/11**	**9/27/11**		
3101			**Training Development**	**0%**		**7/1/11**	**7/28/11**		
3102			Develop training documentation evaluation tool use	0%	19 days	6/20/11	7/15/11	3098	Ben Feldman,Roan
3103			Develop training documentation for evalatuion system use	0%	19 days	6/20/11	7/15/11	3098	Ben Feldman,Roan
3104			Signoff	0%	1 day	7/18/11	7/18/11	3103	Ben Feldman,Roan
3105			*Development of training for LEAs that are transferring data to MSDE Completed*	*0%*	*0 days*	*7/15/11*	*7/15/11*	*3103*	
3106			**Help Desk Support Development**	**0%**	**10 days**	**6/20/11**	**7/1/11**		
3107			Develop help desk support procedures	0%	5 days	6/20/11	6/24/11	3098	Ben Feldman,Roan
3108			Test help desk support procedures	0%	5 days	6/27/11	7/1/11	3107	Ben Feldman,Roan
3109			**Additional Utilities Development**	**0%**	**10 days**	**6/20/11**	**7/1/11**		
3110			Develop ETL load routines and load test data	0%	10 days	6/20/11	7/1/11	3098	Ben Feldman,Roan
3111			*Development of import routines and procedures for LEAs not using the system but that are transferring their data to consolidate data at the State repository Completed*	*0%*	*0 days*	*7/1/11*	*7/1/11*	*3110*	
3112			**Test system pilot initiation with early adopter LEAs**	**0%**	**61 days**	**7/1/11**	**9/27/11**		
3113			system setup and test data loading	0%	29 days	7/1/11	8/11/11		Ben Feldman,Roan
3114			Webinar for early adopters for system training	0%	1 day	8/12/11	8/12/11	3113	Ben Feldman,Roan
3115			webinare for ealy adopeter for evaluation tool training	0%	1 day	8/15/11	8/15/11	3114	Ben Feldman,Roan
3116			webinare for early adopters for using the help desk	0%	1 day	8/16/11	8/16/11	3115	Ben Feldman,Roan
3117			Rollout and Pilot	0%	29 days	8/17/11	9/27/11	3116	Ben Feldman,Roan
3118			*Web-based survey to determine LEAs satisfaction and suggestions Completed*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*3117*	
3119			*Rollout of tools/application to LEAs interested in using the tools/applications (i.e. technical enablement and training) Completed*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*3117*	
3120			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3121			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3122			** No Milestones Scheduled to Complete **	0%	65 days	9/26/11	12/30/11		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3123			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3124			** No Milestones Scheduled to Complete **	0%	65 days	1/2/12	3/29/12		
3125			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3126			** No Milestones Scheduled to Complete **	0%	65 days	4/2/12	6/29/12		
3127			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3128			** No Milestones Scheduled to Complete **	0%	65 days	7/2/12	9/28/12		
3129			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3130			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3131			** No Milestones Scheduled to Complete **	0%	66 days	10/1/12	12/31/12		
3132			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3133			** No Milestones Scheduled to Complete **	0%	64 days	1/1/13	3/29/13		
3134			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3135			** No Milestones Scheduled to Complete **	0%	65 days	4/1/13	6/28/13		
3136			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3137			** No Milestones Scheduled to Complete **	0%	66 days	7/1/13	9/30/13		
3138			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3139			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
3140			** No Milestones Scheduled to Complete **	0%	66 days	10/1/13	12/31/13		
3141			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3142			** No Milestones Scheduled to Complete **	0%	64 days	1/1/14	3/31/14		
3143			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3144			** No Milestones Scheduled to Complete **	0%	65 days	4/1/14	6/30/14		
3145			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3146			** No Milestones Scheduled to Complete **	0%	66 days	7/1/14	9/30/14		
3147			**GOAL 8: Expand the Educator Information System**	**1%**	**1033 days**	**10/1/10**	**9/30/14**		
3148			**30|49 – Expand Educator Information System to Accommodate Additional Data**	**1%**	**1033 days**	**10/1/10**	**9/30/14**		
3149			**YEAR 1**	**1%**	**255 days**	**10/1/10**	**9/30/11**		
3150			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
3151			** No activities Scheduled **	0%					
3152			**Second Quarter: Year 1**	**4%**	**62 days**	**1/3/11**	**3/31/11**		
3153			**Hire EIS PM**	**8%**	**50 days**	**1/3/11**	**3/15/11**		
3154			**RFR Development**	**9%**	**32 days**	**1/3/11**	**2/16/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3155			Develop RFR	75%	4 days	1/3/11	1/6/11		Josiah
3156			Review RFR	0%	3 days	1/7/11	1/11/11	3155	Josiah
3157			Approve RFR	0%	5 days	1/12/11	1/19/11	3156	Foran
3158			Publish RFR	0%	20 days	1/20/11	2/16/11	3157	
3159			Interview Candidates	0%	5 days	2/17/11	2/24/11	3158	Josiah,Ericson
3160			Select Candidate	0%	3 days	2/25/11	3/1/11	3159	
3161			*EIS PM Hired*	*0%*	*0 days*	*3/15/11*	*3/15/11*	*3160FS+10 day*	
3162			**EIS Expansion Business Requirements**	**0%**	**40 days**	**2/1/11**	**3/29/11**		
3163			Conduct business requirements analysis	0%	15 days	2/1/11	2/22/11		Ericson,Satterfield
3164			Draft initial business requirements for expansion/modification	0%	15 days	2/23/11	3/15/11	3163	Ericson
3165			Review business requirements	0%	5 days	3/16/11	3/22/11	3164	Ericson,Josiah,Satt
3166			Approve business requirements	0%	5 days	3/23/11	3/29/11	3165	Foran,Satterfield,Jo
3167			*EIS Expansion Requirements completed*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*3166*	*Satterfield*
3168			Update Project Schedule with deliverables by phase	0%	3 days	3/14/11	3/16/11	3161,3163	Ericson,EIS PM
3169			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3170			**RFP Development**	**0%**	**50 days**	**4/1/11**	**6/14/11**		
3171			Develop RFP for EIS expansion development contractor	0%	20 days	4/1/11	4/28/11	3167	EIS PM,Ericson
3172			Review RFP	0%	5 days	4/29/11	5/5/11	3171	EIS PM,Ericson,Josi
3173			Approve RFP	0%	5 days	5/6/11	5/12/11	3172	Foran
3174			Publish RFP	0%	20 days	5/13/11	6/13/11	3173	MSDE Contracts
3175			*EIS Expansion RFP completed*	*0%*	*0 days*	*6/14/11*	*6/14/11*	*3174*	*EIS PM,Satterfield*
3176			Establish RFP Review Committee	0%	10 days	6/14/11	6/27/11	3175,3174	EIS PM,Ericson,Sat
3177			**Hardware Expansion**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3178			Define hardware expansion requirements	0%	10 days	4/1/11	4/14/11		EIS PM
3179			Solicit vendor quotes	0%	5 days	4/15/11	4/21/11	3178	EIS PM,Ericson,Josi
3180			Create hardware requisition	0%	3 days	4/22/11	4/26/11	3179	EIS PM
3181			Order hardware/upgrades	0%	5 days	4/27/11	5/3/11	3180	EIS PM
3182			Hardware order fulfillment	0%	20 days	5/4/11	6/2/11	3181	EIS PM
3183			Install and configure hardware/upgrades	0%	20 days	6/3/11	6/30/11	3182	EIS PM
3184			*EIS Expansion hardware/upgrades Completed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3183*	*EIS PM*
3185			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3186			**EIS Vendor Selection**	**0%**	**32 days**	**7/1/11**	**8/16/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3187			Review proposal submissions	0%	15 days	7/1/11	7/22/11	3176	EIS PM,Ericson,Josi
3188			Conduct oral presentation with selected vendors	0%	3 days	7/22/11	7/26/11	3187	
3189			Award contract to selected vendor	0%	15 days	7/27/11	8/16/11	3188	MSDE Contracts
3190			*Vendor selected for EIS Expansion Project*	*0%*	*0 days*	*8/16/11*	*8/16/11*	*3189*	*MSDE Contracts*
3191			Review business requirements with vendor	0%	5 days	8/17/11	8/23/11	3190	EIS PM
3192			**EIS Expansion Technical Requirements**	**0%**	**20 days**	**8/24/11**	**9/21/11**		
3193			Conduct technical requirements analysis	0%	10 days	8/24/11	9/7/11	3190,3191	EIS Vendor
3194			Develop functional specifications for data structure upgrades	0%	10 days	9/8/11	9/21/11	3193	EIS PM,EIS Vendor,
3195			**EIS Migration/Environment Configuration**	**0%**	**25 days**	**8/24/11**	**9/28/11**		
3196			Build/configure Development Environment	0%	5 days	8/24/11	8/30/11	3184,3191	
3197			Install/Configure Operating System	0%	5 days	8/31/11	9/7/11	3196	
3198			Install/Configure EIS application upgrades	0%	5 days	9/8/11	9/14/11	3197	
3199			Initiate EIS Migration to 4.x	0%	10 days	9/15/11	9/28/11	3198	
3200			*EIS Migration Completed*	*0%*	*0 days*	*9/28/11*	*9/28/11*	*3199*	
3201			YEAR 2	0%	256 days	10/3/11	9/28/12		
3202			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3203			**Data Collection Interface Design**	**0%**	**24 days**	**10/3/11**	**11/4/11**		
3204			Develop Interface Design Document	0%	15 days	10/3/11	10/24/11	3194	EIS Vendor
3205			Review Interface Design Document	0%	5 days	10/25/11	10/31/11	3204	EIS PM,Ericson,Josi
3206			Update Interface Design Document	0%	5 days	11/1/11	11/7/11	3205	
3207			*EIS Interface Design Document completed*	*0%*	*0 days*	*11/7/11*	*11/7/11*	*3206*	*EIS PM*
3208			**ETL Program Development**	**0%**	**45 days**	**10/25/11**	**12/30/11**		
3209			Develop ETL/Import programs	0%	20 days	10/25/11	11/22/11	3194,3204	EIS Vendor
3210			Create ETL test data sets	0%	10 days	11/23/11	12/8/11	3207,3209	EIS Vendor
3211			Test ETL/Import programs	0%	15 days	12/9/11	12/30/11	3210	EIS Vendor
3212			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3213			**Second Quarter EIS Developent**	**0%**	**60 days**	**1/2/12**	**3/22/12**		
3214			Finalize ETL/Import programs	0%	10 days	1/2/12	1/13/12		EIS Vendor
3215			*ETL Programs Developed*	*0%*	*0 days*	*1/13/12*	*1/13/12*	*3214*	*EIS PM,EIS Vendor*
3216			**MLDS Data Integration**	**0%**	**50 days**	**1/16/12**	**3/22/12**		
3217			Define MLDS integration requirements	0%	20 days	1/16/12	2/9/12	3215	EIS PM,EIS Vendor
3218			Develop MLDS Interface Design document	0%	5 days	2/10/12	2/16/12	3217	EIS Vendor

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3219			Develop MLDS integration routines/scripts	0%	15 days	2/17/12	3/8/12	3218	EIS Vendor
3220			Test MLDS integration routines/scripts	0%	10 days	3/9/12	3/22/12	3219	EIS PM,EIS Vendor,
3221			*MLDS Data Integration completed*	*0%*	*0 days*	*3/22/12*	*3/22/12*	*3220*	*EIS PM*
3222			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3223			**Third Quarter EIS Developent**	**0%**	**25 days**	**4/2/12**	**5/4/12**		
3224			Conduct EIS load tests	0%	10 days	4/2/12	4/13/12		EIS Vendor
3225			Conduct EIS security tests	0%	15 days	4/16/12	5/4/12	3224	EIS Vendor
3226			Conduct UAT of approved development/changes/upgrades	0%	5 days	4/16/12	4/20/12	3224	EIS PM,EIS Vendor,
3227			Approve development/changes/upgrades	0%	3 days	4/23/12	4/25/12	3226	EIS PM,Ericson,Sat
3228			*EIS expansion upgrades approved*	*0%*	*0 days*	*4/25/12*	*4/25/12*	*3227*	*Josiah,Satterfield*
3229			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3230			**Fourth Quarter EIS Expansion**	**0%**	**20 days**	**7/2/12**	**7/27/12**		
3231			Conduct full EIS UAT testing	0%	10 days	7/2/12	7/13/12		EIS PM,EIS Vendor,
3232			Approve EIS Production Upgrades	0%	5 days	7/16/12	7/20/12	3231	EIS PM,Ericson,Sat
3233			Deploy EIS Production Upgrades	0%	10 days	7/16/12	7/27/12	3231	EIS PM,EIS Vendor
3234			*EIS Production Upgrades Deployed*	*0%*	*0 days*	*7/27/12*	*7/27/12*	*3233*	*EIS PM*
3235			**EIS Expansion Rollout**	**0%**	**28 days**	**7/30/12**	**9/5/12**		
3236			Develop end-user documentation	0%	10 days	7/30/12	8/10/12		EIS Vendor
3237			Review end-user documentation	0%	5 days	8/13/12	8/17/12	3236	EIS PM,Ericson,Sat
3238			Distribute end-user documentation	0%	3 days	8/20/12	8/22/12	3237	EIS PM,Ericson
3239			Conduct end-user training	0%	10 days	8/23/12	9/5/12	3238	EIS Vendor
3240			*EIS Expansion Fully Implemented*	*0%*	*0 days*	*9/5/12*	*9/5/12*	*3239*	*EIS PM*
3241			**YEAR 3**	**1%**	**261 days**	**10/1/12**	**9/30/13**		
3242			**First Quarter: Year 3**	**4%**	**66 days**	**10/1/12**	**12/31/12**		
3243			**Hire EIS/CRM Program Specialist**	**8%**	**40 days**	**10/1/12**	**11/23/12**		
3244			**RFR Development**	**9%**	**32 days**	**10/1/12**	**11/13/12**		
3245			Develop RFR	75%	4 days	10/1/12	10/4/12		Ericson
3246			Review RFR	0%	3 days	10/5/12	10/9/12	3245	Josiah
3247			Approve RFR	0%	5 days	10/10/12	10/16/12	3246	Foran
3248			Publish RFR	0%	20 days	10/17/12	11/13/12	3247	
3249			Interview Candidates	0%	5 days	11/14/12	11/20/12	3248	Josiah,Ericson
3250			Select Candidate	0%	3 days	11/21/12	11/23/12	3249	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3251			*EIS/CRM Program Specialist Hired*	*0%*	*0 days*	*11/23/12*	*11/23/12*	*3250*	
3252		▦	**Initiate EIS Data Collection**	**0%**	**27 days**	**10/1/12**	**11/6/12**		
3253		▦	**LEA Data Collection Requirements**	**0%**	**27 days**	**10/1/12**	**11/6/12**		
3254		▦	Define Evaluation Ratings for teachers linked to student growth	0%	5 days	10/1/12	10/5/12		
3255		▦	Define Evaluation Ratings for principals linked to student growth	0%	5 days	10/8/12	10/12/12	3254	
3256		▦	Define Evaluation Ratings for Supervisors	0%	3 days	10/15/12	10/17/12	3255	
3257		▦	Define Evaluation Ratings for specialists	0%	3 days	10/18/12	10/22/12	3256	
3258		▦	Define Evaluation Ratings for assistant principals	0%	3 days	10/23/12	10/25/12	3257	
3259		▦	Define dates of evaluations for teachers	0%	3 days	10/26/12	10/30/12	3258	
3260		▦	Define dates of evaluations for principals	0%	3 days	10/31/12	11/2/12	3259	
3261		▦	Class II Status	0%	2 days	11/5/12	11/6/12	3260	
3262			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3263		▦	**IHE Preparation Program Planning**	**0%**	**20 days**	**1/1/13**	**1/29/13**		
3264		▦	Develop IHE preparation program for teachers and principals	0%	20 days	1/1/13	1/28/13		EIS Specialist
3265			*IHE Preparation Program planning completed*	*0%*	*0 days*	*1/29/13*	*1/29/13*	*3264*	*EIS Specialist*
3266		▦	**Professional Development Plan Alignment**	**0%**	**40 days**	**1/29/13**	**3/26/13**		
3267		▦	Align principal Professional Development Plans with student outcomes	0%	40 days	1/29/13	3/25/13	3264	EIS Specialist
3268		▦	*Principal PD Plan aligned to student outcomes*	*0%*	*0 days*	*3/26/13*	*3/26/13*	*3267*	*EIS Specialist*
3269			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3270			**Professional Development Plan Alignment**	**0%**	**40 days**	**4/1/13**	**5/24/13**		
3271		▦	Align teacher Professional Development Plans with student outcomes	0%	40 days	4/1/13	5/24/13		EIS Specialist
3272		▦	*Teacher PD Plan aligned to student outcomes*	*0%*	*0 days*	*5/24/13*	*5/24/13*	*3271*	*EIS Specialist*
3273			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3274		▦	**Evaluation vs Growth Report Requirements**	**0%**	**60 days**	**7/1/13**	**9/20/13**		
3275		▦	Define requirements to correlate student growth and principal evaluation data	0%	30 days	7/1/13	8/9/13		EIS Specialist
3276		▦	Define requirements to correlate student growth and teacher evaluation data	0%	30 days	8/12/13	9/20/13	3275	EIS Specialist
3277			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3278			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
3279		▦	**Develop EIS Reporting Requirements**	**0%**	**65 days**	**10/1/13**	**12/30/13**		
3280		▦	**EIS Reports Listing**	**0%**	**65 days**	**10/1/13**	**12/30/13**		
3281		▦	Principal evaluation reports	0%	10 days	10/1/13	10/14/13		EIS Specialist

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3282			Teacher evaluation reports	0%	10 days	10/15/13	10/28/13	3281	EIS Specialist
3283			Student growth reports	0%	10 days	10/29/13	11/11/13	3282	EIS Specialist
3284			Teacher Class II status reports	0%	5 days	11/12/13	11/18/13	3283	EIS Specialist
3285			State of Maryland reports	0%	15 days	11/19/13	12/9/13	3284	EIS Specialist
3286			USDE reports	0%	15 days	12/10/13	12/30/13	3285	EIS Specialist
3287			*EIS Technical Reporting Requirements defined*	*0%*	*0 days*	*12/30/13*	*12/30/13*	*3281,3282,328.*	*EIS Specialist,Ericso*
3288			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3289			**Inititate EIS Report Development**	**0%**	**60 days**	**1/1/14**	**3/25/14**		
3290			Teacher evaluation reports	0%	5 days	1/1/14	1/7/14		EIS Specialist
3291			Principal evaluation reports	0%	5 days	1/1/14	1/7/14	3281	EIS Specialist
3292			Student growth reports	0%	15 days	1/8/14	1/28/14	3291	EIS Specialist
3293			Evaluation vs Growth reports	0%	15 days	1/29/14	2/18/14	3292	EIS Specialist
3294			Teacher Class II status reports	0%	5 days	2/19/14	2/25/14	3293	EIS Specialist
3295			State of Maryland reports	0%	10 days	2/26/14	3/11/14	3294	EIS Specialist
3296			USDE reports	0%	10 days	3/12/14	3/25/14	3295	EIS Specialist
3297			*EIS Mock Reports Completed*	*0%*	*0 days*	*3/25/14*	*3/25/14*	*3296*	*EIS Specialist,Josial*
3298			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3299			**EIS Reports User Acceptance Testing**	**0%**	**50 days**	**4/1/14**	**6/9/14**		
3300			Teacher evaluation reports	0%	5 days	4/1/14	4/7/14		EIS Specialist
3301			Principal evaluation reports	0%	5 days	4/8/14	4/14/14	3300	EIS Specialist
3302			Student growth reports	0%	5 days	4/15/14	4/21/14	3301	EIS Specialist
3303			Evaluation vs Growth reports	0%	10 days	4/22/14	5/5/14	3302	EIS Specialist
3304			Teacher Class II status reports	0%	5 days	5/6/14	5/12/14	3303	EIS Specialist
3305			State of Maryland reports	0%	10 days	5/13/14	5/26/14	3304	EIS Specialist
3306			USDE reports	0%	10 days	5/27/14	6/9/14	3305	EIS Specialist
3307			*EIS Reports Tested/Accepted*	*0%*	*0 days*	*6/9/14*	*6/9/14*	*3306*	*EIS Specialist,Josial*
3308			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3309			**Generate EIS Reports**	**0%**	**48 days**	**7/1/14**	**9/4/14**		
3310			Teacher evaluation reports	0%	3 days	7/1/14	7/3/14		EIS Specialist
3311			Principal evaluation reports	0%	3 days	7/4/14	7/8/14	3310	EIS Specialist
3312			Student growth reports	0%	10 days	7/9/14	7/22/14	3311	EIS Specialist
3313			Evaluation vs Growth reports	0%	10 days	7/23/14	8/5/14	3312	EIS Specialist

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3314		🎫	Teacher Class II status reports	0%	2 days	8/6/14	8/7/14	3313	EIS Specialist
3315		🎫	State of Maryland reports	0%	10 days	8/8/14	8/21/14	3314	EIS Specialist
3316		🎫	USDE reports	0%	10 days	8/22/14	9/4/14	3315	EIS Specialist
3317		🎫	*EIS Reports Developed*	*0%*	*0 days*	*9/4/14*	*9/4/14*	*3316*	*Foran,Josiah,Satter*
3318		🎫	**GOAL 9: Increase Distribution of Teachers and Principals in high-poverty, high-minority, and hard-to-staff schools**	**15%**	**1033 days**	**10/1/10**	**9/30/14**		
3319	📌		**31|13 – Building Leadership Capacity in Low Achieving Urban and Rural Districts**	**15%**	**1033 days**	**10/1/10**	**9/30/14**		
3320	📌		**YEAR 1**	**26%**	**255 days**	**10/1/10**	**9/30/11**		
3321	📌	✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
3322	📌	✓	**Initial Project Phase**	**100%**	**63 days**	**10/4/10**	**12/29/10**		**Allen,Tanney**
3323		✓	Confer with Leadership Division	100%	1 day	10/1/10	10/4/10		Allen,Swirnow,Tan
3324		✓	Develop RFP documents for distribution	100%	3 days	11/29/10	12/1/10	3323	Tanney,Allen
3325		✓	Disseminate RFP widely	100%	3 days	12/1/10	12/3/10	3324	Tanney,Allen
3326		✓	*RFP developed and distributed Statewide*	*100%*	*0 days*	*12/12/10*	*12/12/10*	*3325*	*Tanney,Allen*
3327	📌	✓	**Technical Assistance for potential grant applicants**	**100%**	**66 days**	**10/1/10**	**12/31/10**		**Tanney,Allen**
3328	📌	✓	Plan technical assistance for potential RFP applicants	100%	6 days	12/8/10	12/15/10		Tanney,Allen
3329	📌	✓	Conduct technical assistance meeting for potential applicants	100%	1 day	12/16/10	12/16/10	3328	Tanney,Allen
3330	📌	✓	Follow-up assistance with potential applicants	100%	9 days	12/17/10	12/29/10	3329	Tanney,Allen
3331	📌	✓	*Technical assistance provided for potential grantees*	*100%*	*0 days*	*12/30/10*	*12/30/10*	*3330*	*Tanney,Allen*
3332	📌		**Second Quarter: Year 1**	**42%**	**62 days**	**1/3/11**	**3/31/11**		
3333	📌	🧍	**Grant Award Process Finalized**	**72%**	**27 days**	**1/21/11**	**3/1/11**	**3330**	**Allen,Tanney**
3334	📌	✓	Identify grant reviewers	100%	5 days	1/10/11	1/14/11		Allen,Tanney
3335		✓	Develop rubrics for scoring grants	100%	6 days	1/24/11	1/31/11		Allen,Tanney
3336		✓	Confer with Leadership Division colleagues	100%	1 day	2/1/11	2/1/11		Allen,Swirnow,Tan
3337		✓📝	Accept proposals from grant applicants	100%	3 days	2/4/11	2/8/11		Allen,Tanney,revie
3338		🧍	Mail grant proposals to reviewers to read	60%	5 days	1/27/11	2/2/11	3334	Allen,Tanney
3339		🎫📝	Convene grant review panel for decisions and recommendations	0%	1 day	2/11/11	2/11/11	3338	Allen,Tanney
3340	📌	🧍	Share preliminary funding decision with Ast Supt. C&A	0%	1 day	2/14/11	2/14/11	3339	Allen,Tanney,Satte
3341	📌	🧍	Share funding decision with Ldshp Div	0%	1 hr	2/15/11	2/15/11	3340	Allen,Dehart,Swirn
3342		🎫🧍	Notify applicants of preliminary award decisions	0%	1 day	2/18/11	2/18/11	3339	Allen,Tanney
3343		🎫🧍	Invite applicants to answer questions, clarify budget items prior to final decisions	0%	1 day	2/22/11	2/22/11	3342	Allen,Tanney

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3344			Award final grants	0%	1 day	3/1/11	3/1/11	3343	Allen,Dehart,Satter
3345			*Grants awarded*	*0%*	*0 days*	*3/1/11*	*3/1/11*	*3344*	*Allen,Tanney*
3346			**Grant Implementation Plans**	**0%**	**16 days**	**3/9/11**	**3/31/11**		**Tanney,Allen**
3347			Facilitate development of individual projects' implementation	0%	4 days	3/9/11	3/14/11		Allen,Tanney
3348			Provide technical assistance to grantees	0%	4 days	3/15/11	3/18/11	3347	Allen,Tanney
3349			Develop a scope(s) of work and work plan details	0%	4 days	3/21/11	3/24/11	3348	Allen,Tanney
3350			Develop reporting procedures for budget, project tasks, deadlines	0%	4 days	3/21/11	3/24/11		Allen[160%],Tanne
3351			Submit grant implementation plans	0%	1 day	3/25/11	3/25/11	3350	Grantees
3352			Share implementation decisions with Leadership Div.	0%	1 day	3/25/11	3/25/11		Allen,Dehart,Swirn
3353			*Grantee Implementation Plans approved*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3350,3349*	*Allen,Tanney*
3354			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Tanney,Allen**
3355			**Grant Awardees program development**	**0%**	**20 days**	**4/1/11**	**4/28/11**		**Allen,Tanney,Gran**
3356			Assist grantees to develop final processes for grants	0%	1 day?	4/1/11	4/1/11		
3357			Provide grantees technical assistance	0%	3 days	4/4/11	4/6/11	3356	Allen,Tanney
3358			Identify best practices for recruitment	0%	5 days	4/18/11	4/22/11	3357	Allen,Tanney
3359			Identify best practices for program development	0%	1 day	4/25/11	4/25/11	3358	
3360			*Leadership development processes finalized*	*0%*	*0 days*	*4/25/11*	*4/25/11*	*3359*	*Allen,Tanney*
3361			**First Quarterly Leadership Network Meeting**	**0%**	**23 days**	**5/5/11**	**6/8/11**		**Allen,Tanney**
3362			Finalize meeting date/location with IHEs, LEAs	0%	3 days	5/5/11	5/9/11		Allen,Tanney,Grant
3363			Develop materials for agenda items	0%	3 days	5/10/11	5/12/11	3362	Allen,Tanney
3364			Share projects' goals, activities, processes	0%	2 days	5/13/11	5/16/11	3363	Allen,Tanney
3365			Examine national and state standards	0%	3 days	5/17/11	5/19/11	3364	Allen,Tanney
3366			Share required reporting procedures/deadlines (program, budget and outcomes)	0%	4 days	5/20/11	5/25/11	3365	Allen,Tanney
3367			First quarterly network meeting conducted	0%	8 days	5/26/11	6/8/11	3366	
3368			*First Quarterly Leadership network meeting conducted*	*0%*	*0 days*	*6/8/11*	*6/8/11*	*3367*	
3369			*Program decisions reviewed and disseminated*	*0%*	*0 days*	*6/8/11*	*6/8/11*	*3367*	
3370			**Master schedule Development**	**0%**	**7 days**	**5/26/11**	**6/7/11**		**Allen,Tanney**
3371			Develop a master schedule for network meetings	0%	4 days	5/26/11	6/2/11		
3372			Confer with grantees on schedule (meeting dates, deadlines, reports, presentations)	0%	2 days	6/3/11	6/6/11	3371	Allen,Tanney
3373			Finalize master schedule after conferring with grantees	0%	1 day	6/7/11	6/7/11	3372	Allen,Tanney

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3374			*Final master schedule distributed to grantees*	*0%*	*0 days*	*6/7/11*	*6/7/11*	*3373*	
3375			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3376			**Grantees implement programs**	**0%**	**14 days**	**7/5/11**	**7/22/11**		**Allen,Tanney**
3377			Share implementation schedules	0%	1 day	7/5/11	7/5/11		Allen,Tanney
3378			Provide technical assistance to grantees	0%	5 days	7/6/11	7/12/11	3377	Allen,Tanney
3379			Monitor grantees' progress	0%	8 days	7/13/11	7/22/11	3378	Allen,Tanney
3380			*Grantees programs implemented*	*0%*	*0 days*	*7/22/11*	*7/22/11*	*3379*	
3381			**Summer Leadership meetings**	**0%**	**26 days**	**8/1/11**	**9/6/11**		**Allen,Tanney**
3382			Plan summer institute with committee of grantees	0%	10 days	8/1/11	8/12/11		Allen,Tanney
3383			Invite IHE Educational Administrator Program representatives	0%	1 day	8/15/11	8/15/11	3382	
3384			Select meeting location/resources	0%	1 day	8/16/11	8/16/11	3383	Allen,Tanney
3385			Plan agenda with grantees	0%	3 days	8/17/11	8/19/11	3384	Allen,Tanney
3386			Hold First Summer Institute (1 day)	0%	10 days	8/22/11	9/2/11	3385	Allen,Tanney
3387			Evaluate Summer Institute	0%	1 day	9/6/11	9/6/11	3386	Allen,Tanney,Deha
3388			*Summer leadership meetings conducted*	*0%*	*0 days*	*9/6/11*	*9/6/11*	*3387*	*Allen,Tanney*
3389			**Guidance to Grantees for first year report/ budget**	**0%**	**14 days**	**9/12/11**	**9/30/11**		**Allen,Tanney**
3390			Share forms for reporting to MSDE	0%	1 day	9/12/11	9/12/11		Allen,Tanney
3391			Confer with Leadership Development colleagues	0%	1 day	9/13/11	9/13/11		Allen,Dehart,Swirn
3392			Provide technical assistance	0%	5 days	9/13/11	9/19/11	3390	Allen,Tanney
3393			Oversee adherence to reporting deadlines	0%	3 days	9/20/11	9/22/11	3392	Allen,Tanney
3394			Monitor grantees' implementation progress	0%	2 days	9/23/11	9/26/11	3393	Allen,Tanney
3395			First Annual reports due to MSDE	0%	1 day	9/28/11	9/28/11	3394	Allen,Tanney
3396			Annual report evaluated	0%	1 day	9/29/11	9/29/11	3395	
3397			*Second year funding decisions made*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*3395*	*Allen,Tanney,Satte*
3398			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3399			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3400			**Quartely Leadership network meeting**	**0%**	**10 days**	**10/3/11**	**10/17/11**		**Allen,Tanney,Gran**
3401			Work with Grantees to develop and implement programs	0%	5 days	10/3/11	10/7/11		Allen,Tanney
3402			Provide technical assistance to grantees	0%	10 days	10/3/11	10/17/11		Allen,Tanney
3403			Continue to monitor grant implementation	0%	10 days	10/3/11	10/17/11		Allen,Tanney
3404			*Grant implementation monitored*	*0%*	*0 days*				
3405			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3406			**Quarterly Leadership Network Meeting**	0%		1/16/12			
3407			Refine implementation plans	0%					Allen,Tanney
3408			Provide technical assistance to grantees	0%					Allen,Tanney
3409			Continue to monitor grant implementation	0%					Allen,Tanney
3410			Hold Leadership Network meeting	0%					Allen,Tanney
3411			*Grant implementation monitored*	*0%*	*0 days*	*1/16/12*	*1/16/12*		*Allen,Tanney*
3412			**Third Quarter: Year 2**	0%	65 days	4/2/12	6/29/12		
3413			**Quarterly Leadership Network meeting**	0%	1 day?	4/3/12	4/3/12		**Allen,Tanney**
3414			Work with Grantees to share concerns, issues, what works	0%					Allen,Tanney
3415			Share program implementation of grantees	0%					Allen,Tanney
3416			Share problems and what works among grantees	0%					Allen,Tanney
3417			Provide technical assistance to grantees in implementation	0%					Allen,Tanney
3418			Continue to monitor grant implementation	0%					Allen,Tanney
3419			Provide technical assistnace to grantees	0%					
3420			*Grant implementation monitored*	*0%*	*0 days*	*4/3/12*	*4/3/12*		*Allen,Tanney*
3421			**Fourth Quarter: Year 2**	0%	65 days	7/2/12	9/28/12		
3422			**Annual Summer Institute**	0%	10 days?	7/2/12	7/13/12		**Allen,Tanney**
3423			Coordinate summer institute (IHEs, LEAs) professional development	0%	10 days	7/2/12	7/13/12		Allen,Tanney
3424			Identify summer institute consultants/trainers	0%	10 days	7/2/12	7/13/12		Allen,Tanney
3425			Plan agenda with participants	0%					
3426			Conduct summer institute	0%					
3427			Evaluate Summer Institute	0%					
3428			Identify national and state conferences for presentation	0%					
3429			*Summer institute outcomes shared*	*0%*	*0 days*				
3430			**Second Annual Final Report**	0%	1 day?	7/2/12	7/2/12		
3431			Continue to monitor grant implementation	0%					
3432			Provide technical assistance on progress	0%					
3433			Submit second year annaul reports	0%					
3434			Performance data submitted	0%	1 day				
3435			*Third year funding decisions made*	*0%*	*0 days*				
3436			**YEAR 3**	0%	261 days	10/1/12	9/30/13		
3437			**First Quarter: Year 3**	0%	66 days	10/1/12	12/31/12		**Tanney,Allen**

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
			USDE|MSDE – RTTT Consolidated Program Schedule						
3438			**Quarterly Leadership Network meeting**	**0%**	**1 day?**	**10/1/12**	**10/1/12**		
3439			Work with Grantees to continue program development and implement	0%					
3440			Continue to monitor grant implementation	0%					
3441			Provide technical assistance to grantees	0%					
3442			Coordinate assistance to refine programs	0%					
3443			Continue to identify professional development needs	0%					
3444			*Leadership Network meeting on program needs*	*0%*	*0 days*				
3445			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		**Tanney,Allen**
3446			**Quarterly Leadership Network Meeting**	**0%**	**1 day?**	**1/1/13**	**1/1/13**		
3447			Facilitate planning of Leadership network meetings	0%					
3448			Share grantees development and implemention programs	0%					
3449			Continue to monitor grant implementation	0%					
3450			Continue technical assistance as needed	0%					
3451			Identify emerging best practices	0%					
3452			Leadership network meeting held	0%					
3453			*Program monitoring continues*	*0%*	*0 days*				
3454			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		**Tanney,Allen**
3455			**Quarterly Leadership network meetings**	**0%**	**1 day**	**4/1/13**	**4/1/13**		
3456			Report on best practices	0%					
3457			Continue to monitor grant implementation	0%					
3458			Provide technical assistance to refine programs	0%					
3459			Identify presentation opportunities at national and local conferences/meetings	0%	1 day				
3460			*Best practices report shared and disseminated*	*0%*	*0 days*				
3461			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		**Tanney,Allen**
3462			**Annual Summer Institute**	**0%**	**10 days**	**7/1/13**	**7/12/13**		
3463			Work with Grantees to develop and implement programs	0%					
3464			Continue to monitor grant implementation	0%					
3465			Coordinate technical assistance to refine programs and provide professional development	0%					
3466			Collect performance data	0%					
3467			Present at national and local conferences/meetings	0%					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3468			Identifiy Presentations to be made for national and local conferences/meetings	0%	1 day				Allen,Tanney,Grant
3469			Quarterly Leadership Network Meeting Held	0%	1 day				
3470			Annual report submitted and evaluated	0%	1 day				
3471			*Fourth year funding decisions finalized*	*0%*	*0 days*				
3472			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3473			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		**Tanney,Allen**
3474			**Quarterly Network Leadership meeting**	**0%**	**1 day?**	**10/1/13**	**10/1/13**		
3475			Continue to monitor grant implementation	0%					
3476			Coordinate technical assistance to develop sustainability	0%					
3477			Leadership Network meeting Held	0%	1 day				
3478			Present performance data	0%					
3479			Review data from years 1-3	0%					
3480			Propose requirements for final report	0%					
3481			Performance data collected	0%	1 day				
3482			*Agreement reached on final report requirements*	*0%*	*0 days*				
3483			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3484			**Facilitate Urban /Rural Leadership network meetings**	**0%**	**1 day**	**1/1/14**	**1/1/14**		
3485			Work with grantees to develop and implement final report components	0%					
3486			Share grant data and outcomes	0%					
3487			Provide technical assistance for final report requirements	0%					
3488			*Leadership Network Results disseminated on grant monitoring*	*0%*	*0 days*				
3489			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3490			**Facilitate Urban /Rural Leadership network meetings**	**0%**	**1 day?**	**4/1/14**	**4/1/14**		
3491			Continue to monitor progress on grant outcomes	0%					
3492			Work with Grantees on closeout procedures	0%					
3493			Conduct site visits for program reviews	0%					
3494			Provide technical assistance for sustainability	0%					
3495			Develop Sustainability Plan	0%					
3496			*Procedures and plans for final reports developed*	*0%*	*0 days*				
3497			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3498			**Final Quarterly Leadership network meetings**	**0%**	**1 day?**	**7/1/14**	**7/1/14**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3499			**Adopt Sustainability Plan**	**0%**	**1 day**	**7/1/14**	**7/1/14**		**Allen,Tanney,Gran**
3500			Meet with ED Administrator Network to share outcomes of grants	0%					
3501			Identify technical assistance needs of the statewide Ed Admin Network	0%					
3502			Develop a plan for professional develop for Ed Admin Network	0%					
3503			Identify conferences to present results	0%					
3504			Final Leadership Network meeting conducted	0%	1 day				
3505			Final financial report submitted	0%					
3506			Final program report submitted	0%					
3507			*Grant closeout activities completed*	*0%*	*0 days*				
3508			**32|73 – Teach for Maryland**	**6%**	**1033 days**	**10/1/10**	**9/30/14**		
3509			**YEAR 1**	**6%**	**255 days**	**10/1/10**	**9/30/11**		
3510		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
3511		✓	**Hire Teach for Maryland Project Manager**	**100%**	**51 days**	**10/8/10**	**12/20/10**		
3512		✓	Develop MS 22	100%	5 days	10/8/10	10/14/10		Madden
3513		✓	Approve MS 22	100%	1 day	10/15/10	10/15/10	3512	HR
3514		✓	Advertise position	100%	2 days	10/20/10	10/21/10	3513	HR
3515		✓	Select interview panel	100%	2 days	10/25/10	10/26/10	3514	Prog Approval
3516		✓	Review applications	100%	1 day	11/9/10	11/9/10	3515	HR,Prog App
3517		✓	Conduct interviews	100%	2 days	11/22/10	11/23/10	3516	Panelists
3518		✓	Select candidate	100%	1 day	11/24/10	11/24/10	3517	Panelists
3519		✓	*Program Manager hired*	*100%*	*0 days*	*12/20/10*	*12/20/10*	*3518*	
3520		✓	**Process to identify sub-grant participants**	**100%**	**27 days**	**11/15/10**	**12/21/10**		
3521		✓	Develop RFP	100%	10 days	11/15/10	11/26/10		Madden
3522		✓	Distribute RFP	100%	1 day	12/1/10	12/1/10		Madden
3523		✓	Provide technical assistance meeting	100%	1 day	12/16/10	12/16/10	3522	Madden
3524		✓	Develop criteria for RFP review	100%	3 days	12/17/10	12/21/10	3523	Madden,Wittmann
3525		✓	*Process to identify sub-grant participants developed*	*100%*	*0 days*	*12/21/10*	*12/21/10*	*3523,3524*	
3526		✓	**Contact Breakthrough Center**	**100%**	**42 days**	**10/4/10**	**11/30/10**		
3527		✓	Initiate contact with Breakthrough Center	100%	2 days	10/4/10	10/5/10		Wittmann
3528		✓	Examine Breakthrough Center information	100%	40 days	10/6/10	11/30/10	3527	Wittmann
3529		✓	*Breakthrough Center partnership achieved*	*100%*	*0 days*	*11/30/10*	*11/30/10*	*3528*	
3530			**Second Quarter: Year 1**	**11%**	**62 days**	**1/3/11**	**3/31/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3531			**Purchase Equipment**	**39%**	**49 days**	**1/10/11**	**3/21/11**		
3532		✓	Create PO for laptop computer	100%	4 days	1/10/11	1/13/11		Madden
3533		✓	Order equipment	100%	15 days	1/14/11	2/4/11	3532	Inst. Tech.
3534		▦	Fulfill order	0%	30 days	2/7/11	3/21/11	3533	Inst. Tech.
3535		▦	*Laptop acquired*	*0%*	*0 days*	*3/21/11*	*3/21/11*	*3534*	
3536		▦	**Administer Sub-grants**	**36%**	**40 days**	**1/17/11**	**3/15/11**		
3537		✓	Solicit RFP reviewers	100%	5 days	1/17/11	1/24/11		Madden,Wittmann
3538		✓	Schedule the review	100%	5 days	1/24/11	1/28/11	3537	Madden,Wittmann
3539		✓	Distribute grants to reviewers	100%	1 day	2/3/11	2/3/11	3538	Madden,Wittmann
3540		✓	Review grants	100%	1 day	2/11/11	2/11/11	3539	Reviewers
3541		♦	Contact applicants for additional information or oral presentation	0%	10 days	2/14/11	2/28/11	3540	Madden,Wittmann
3542		▦♦	Award grants	0%	1 day	3/1/11	3/1/11	3541	Madden,Wittmann
3543		▦♦	Process grant awards	0%	10 days	3/2/11	3/15/11	3542	Wittmann
3544		▦	*Sub-grant participants identified*	*0%*	*0 days*	*3/15/11*	*3/15/11*	*3543*	
3545	📌		**Facilitate FIRST Network Meeting**	**0%**	**31 days**	**2/10/11**	**3/25/11**		
3546		▦♦	Schedule Network Meeting	0%	2 days	2/15/11	2/16/11		Madden,Wittmann
3547		▦♦	Plan agenda	0%	5 days	2/15/11	2/22/11		Madden,Wittmann
3548		▦♦	Secure location	0%	3 days	2/15/11	2/17/11		Wittmann
3549		▦♦	Contact participants	0%	12 days	2/18/11	3/8/11	3546,3548	Wittmann
3550		▦♦	Prepare materials	0%	8 days	3/1/11	3/10/11		Madden,Wittmann
3551		▦♦	Conduct meeting	0%	5 days	3/14/11	3/18/11	3549,3550	Madden,Wittmann
3552		▦♦	Evaluate meeting	0%	3 days	3/21/11	3/23/11	3551	Madden,Wittmann
3553		▦♦	Process mileage reimbursement	0%	5 days	3/21/11	3/25/11	3551	Wittmann
3554		▦♦	Disseminate meeting minutes	0%	5 days	3/21/11	3/25/11	3551	Wittmann
3555		▦	*First Meeting conducted*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*3551,3552*	
3556	📌		**Monitor sub-grantee initiatives**	**0%**	**22 days**	**3/2/11**	**3/31/11**		
3557		▦♦	Attend steering committee meetings	0%	13 days	3/15/11	3/31/11		Madden,Wittmann
3558		▦♦	Attend strategic planning	0%	13 days	3/15/11	3/31/11		Madden,Wittmann
3559		▦♦	Provide input for development/adjustment of program components	0%	13 days	3/15/11	3/31/11		Madden,Wittmann
3560		▦♦	Establish reporting timeline and structure	0%	5 days	3/2/11	3/8/11		Madden,Wittmann
3561		▦♦	Develop quarterly progress reports	0%	4 days	3/4/11	3/9/11		Madden,Wittmann
3562		▦♦	Develop annual progress reports	0%	4 days	3/4/11	3/9/11		Madden,Wittmann

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3563			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3562,3557,355&*	
3564			**Develop Teach for Maryland Program Components**	**0%**	**23 days**	**3/1/11**	**3/31/11**		
3565			Identify current practices to support target population	0%	23 days	3/1/11	3/31/11		Madden,SubGrant(
3566			Explore other practices to support target population	0%	23 days	3/1/11	3/31/11		Madden,SubGrant(
3567			Attend national and local conferences	0%	5 days	3/8/11	3/14/11		Madden,Wittmann
3568			*Pilot components identified*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3565,3566,356*:	
3569			**Provide Sub-grant Technical Assistance**	**0%**	**21 days**	**3/3/11**	**3/31/11**		
3570			Contact participants to schedule technical assistance	0%	6 days	3/3/11	3/10/11		Madden,Wittmann
3571			Conduct campus visits/telephone conversations	0%	15 days	3/11/11	3/31/11	3570	Madden,SubGrant(
3572			Discuss process/progress/impediments	0%	15 days	3/11/11	3/31/11	3570	Madden,SubGrant(
3573			Provide input for development/adjustment of program components	0%	15 days	3/11/11	3/31/11		Madden,Wittmann
3574			*Technical Assistance provided*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3573*	
3575			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3576			**Facilitate SECOND Network Meeting**	**0%**	**30 days**	**4/1/11**	**5/12/11**		
3577			Schedule Network Meeting	0%	2 days	4/1/11	4/4/11		Madden,Wittmann
3578			Plan agenda	0%	5 days	4/1/11	4/7/11		Wittmann,Madder
3579			Secure location	0%	3 days	4/1/11	4/5/11		Wittmann
3580			Contact participants	0%	3 days	4/6/11	4/8/11	3577,3579	Wittmann
3581			Prepare materials	0%	8 days	4/5/11	4/14/11	3577	Madden,Wittmann
3582			Conduct meeting	0%	2 days	4/28/11	4/29/11	3580,3581	Madden,Wittmann
3583			Evaluate meeting	0%	3 days	5/2/11	5/4/11	3582	Participants
3584			Process mileage reimbursement	0%	5 days	5/2/11	5/6/11	3582	Wittmann
3585			Disseminate meeting minutes	0%	5 days	5/2/11	5/6/11	3582	Wittmann
3586			*Second meeting conducted*	*0%*	*0 days*	*5/6/11*	*5/6/11*	*3582,3583,358*:	
3587			**Monitor Sub-grantee Initiatives**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
3588			Attend steering committee meetings	0%	65 days	4/1/11	7/5/11		Madden,Wittmann
3589			Attend strategic planning	0%	65 days	4/1/11	7/5/11		Madden,Wittmann
3590			Process sub-grant requests	0%	15 days	4/18/11	5/6/11		Madden,Wittmann
3591			Review second quarter reports	0%	14 days	4/4/11	4/21/11		Madden,Wittmann
3592			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3588,3589,359(*	
3593			**Develop Teach for Maryland Program Components**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3594			Identify current practices to support target population	0%	65 days	4/1/11	7/5/11		Madden,SubGrant(

ID	Task Mode			Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3595				Explore other practices to support target population	0%	65 days	4/1/11	7/5/11		Madden,Wittmann
3596				Attend national and local conferences	0%	8 days	5/12/11	5/23/11		Madden
3597				*Pilot components identified*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3594,3595,359(*	
3598				**Facilitate THIRD Network Meeting**	**0%**	**57 days**	**4/11/11**	**6/30/11**	**3576**	
3599				Schedule Network Meeting	0%	2 days	5/12/11	5/13/11		Wittmann
3600				Plan agenda	0%	5 days	5/23/11	5/31/11		Madden,Wittmann
3601				Secure location	0%	3 days	4/11/11	4/13/11		Wittmann
3602				Contact participants	0%	3 days	5/19/11	5/23/11	3599,3601	Wittmann
3603				Prepare materials	0%	8 days	5/24/11	6/6/11	3599	Madden,Wittmann
3604				Conduct meeting	0%	9 days	6/13/11	6/23/11	3602,3603	Madden,Wittmann
3605				Evaluate meeting	0%	3 days	6/24/11	6/28/11	3604	Participants
3606				Process mileage reimbursement	0%	5 days	6/24/11	6/30/11	3604	Wittmann
3607				Disseminate meeting minutes	0%	5 days	6/24/11	6/30/11	3604	Wittmann
3608				*Third Meeting conducted*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3604,3605,360;*	
3609				**Provide Sub-grant Technical Assistance**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
3610				Contact participants to schedule technical assistance	0%	5 days	4/1/11	4/7/11		Wittmann
3611				Conduct campus visits/telephone conversations	0%	60 days	4/8/11	7/5/11	3610	Madden,SubGrant
3612				Discuss process/progress/impediments	0%	60 days	4/8/11	7/5/11	3610	Madden,SubGrant
3613				Provide input for development/adjustment of program components	0%	60 days	4/8/11	7/5/11		Madden,Wittmann
3614				*Technical Assistance provided*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*3613*	
3615				**Coordinate Summer Institute**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3616				Identify prospective locations	0%	10 days	4/1/11	4/14/11		Wittmann
3617				Secure bids	0%	10 days	4/18/11	4/29/11	3616	Wittmann
3618				Advertise	0%	15 days	5/9/11	5/31/11	3617	Wittmann
3619				Plan content	0%	20 days	5/2/11	5/31/11		Madden,Wittmann
3620				Secure presenters	0%	10 days	6/6/11	6/17/11	3619	Wittmann
3621				Develop preliminary materials	0%	10 days	6/17/11	6/30/11	3619	Madden,Wittmann
3622				*Summer Institute coordinated*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3616,3617,361&*	
3623				**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3624				**Facilitate FOURTH Network Meeting**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3625				Schedule Network Meeting	0%	2 days	7/1/11	7/5/11		Madden,Wittmann
3626				Plan agenda	0%	5 days	7/1/11	7/8/11		Madden,Wittmann

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3627			Secure location	0%	3 days	7/1/11	7/6/11		Wittmann
3628			Contact participants	0%	3 days	7/7/11	7/11/11	3625,3627	Wittmann
3629			Prepare materials	0%	9 days	8/29/11	9/9/11	3625	Madden,Wittmann
3630			Conduct meeting	0%	10 days	9/12/11	9/23/11	3628FS-2 days,:	Madden,Wittmann
3631			Evaluate meeting	0%	3 days	9/26/11	9/28/11	3630	Participants
3632			Process mileage reimbursement	0%	5 days	9/26/11	9/30/11	3630	Wittmann
3633			Disseminate meeting minutes	0%	5 days	9/26/11	9/30/11	3630	Wittmann
3634			*Fourth Meeting conducted*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*3630,3631,363:*	
3635			**Monitor Sub-grantee Initiatives**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
3636			Attend steering committee meetings	0%	66 days	7/1/11	10/4/11		Madden,Wittmann
3637			Attend strategic planning	0%	66 days	7/1/11	10/4/11		Madden,Wittmann
3638			Process sub-grant requests	0%	16 days	7/11/11	8/1/11		SubGrantee-1,Sub(
3639			Review third quarter reports	0%	10 days	7/18/11	7/29/11		Madden,Wittmann
3640			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*3636,3637,363i*	
3641			**Provide Sub-grantee Technical Assistance**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3642			Contact participants to schedule technical assistance	0%	4 days	7/1/11	7/7/11		Wittmann
3643			Conduct campus visits/telephone conversations	0%	62 days	7/8/11	10/4/11	3642	Madden,SubGrant(
3644			Discuss process/progress/impediments	0%	62 days	7/8/11	10/4/11	3642	Madden,SubGrant(
3645			Provide input for development/adjustment of program components	0%	62 days	7/7/11	10/3/11		Madden,Wittmann
3646			*Technical Assistance provided*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*3645*	
3647			**Develop Teach for Maryland Program Components**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3648			Identify current practices to support target population	0%	66 days	2/10/11	5/13/11		Madden,SubGrant(
3649			Explore other practices to support target population	0%	66 days	5/16/11	8/18/11	3648	Madden,SubGrant(
3650			*Pilot components identified*	*0%*	*0 days*	*8/18/11*	*8/18/11*	*3648,3649*	
3651			**Conduct Summer Institute**	**0%**	**53 days**	**7/1/11**	**9/15/11**		
3652			Finalize materials	0%	25 days	7/1/11	8/5/11		Madden,Wittmann
3653			Conduct institute	0%	10 days	8/8/11	8/19/11	3652	Madden,Wittmann
3654			Evaluate institute	0%	5 days	8/22/11	8/26/11	3653	Madden,Wittmann
3655			Synthesize findings	0%	5 days	8/29/11	9/2/11	3654	Madden,Wittmann
3656			Disseminate information	0%	10 days	9/6/11	9/19/11	3655	Wittmann
3657			*Summer Institute conducted*	*0%*	*0 days*	*9/15/11*	*9/15/11*		
3658			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
			USDE|MSDE – RTTT Consolidated Program Schedule						
3659	📌		**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3660	⇨	▦	*Sub-grantee initiatives monitored*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
3661	⇨	▦	*2 network meetings conducted*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
3662	⇨	▦	*Pilot components for TFM implemented*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
3663	⇨	▦	*Technical assistance provided*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
3664	📌		**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3665	⇨	▦	*Sub-grantee initiatives monitored*	*0%*	*0 days*	*1/2/12*	*1/2/12*		
3666	⇨	▦	*1 network meeting conducted*	*0%*	*0 days*	*1/2/12*	*1/2/12*		
3667	⇨	▦	*Pilot components for TFM implemented*	*0%*	*0 days*	*1/2/12*	*1/2/12*		
3668	⇨	▦	*Technical assistance provided*	*0%*	*0 days*	*1/2/12*	*1/2/12*		
3669	📌?		*Process to identify new sub-grantees initiated*	*0%*	*0 days*				
3670	⇨	▦		*0%*	*0 days*	*1/2/12*	*1/2/12*		
3671	📌		**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3672	📌?		*New subgrantees identified*	*0%*	*0 days*				
3673	⇨	▦	*Sub-grantee initiatives monitored*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
3674	⇨	▦	*2 network meetings conducted*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
3675	⇨	▦	*Pilot components implemented*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
3676	⇨	▦	*Technical assistance provided*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
3677	⇨	▦	*Summer Institute coordinated*	*0%*	*0 days*	*4/2/12*	*4/2/12*		
3678	📌		**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3679	⇨	▦	*Sub-grantee initiatives monitored*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3680	⇨	▦	*1 network meeting conducted*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3681	⇨	▦	*Pilot components revised*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3682	⇨	▦	*Technical assistance provided*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3683	⇨	▦	*Summer Institute conducted*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3684	⇨	▦	*Performance data collected*	*0%*	*0 days*	*7/2/12*	*7/2/12*		
3685	📌		**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3686	📌		**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3687	📌?		*All performance data synthesized*	*0%*	*0 days*				
3688	⇨	▦	*Sub-grantee initiatives monitored*	*0%*	*0 days*	*10/1/12*	*10/1/12*		
3689	⇨	▦	*2 network meetings conducted*	*0%*	*0 days*	*10/1/12*	*10/1/12*		
3690	⇨	▦	*Revised components for TFM implemented*	*0%*	*0 days*	*10/1/12*	*10/1/12*		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
			USDE|MSDE – RTTT Consolidated Program Schedule						
3691			*Technical assistance provided*	*0%*	*0 days*	*10/1/12*	*10/1/12*		
3692				*0%*	*0 days*	*10/1/12*	*10/1/12*		
3693			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3694			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*1/1/13*	*1/1/13*		
3695			*1 network meeting conducted*	*0%*	*0 days*	*1/1/13*	*1/1/13*		
3696			*Revised components implemented*	*0%*	*0 days*	*1/1/13*	*1/1/13*		
3697			*Technical assistance provided*	*0%*	*0 days*	*1/1/13*	*1/1/13*		
3698				*0%*	*0 days*	*1/1/13*	*1/1/13*		
3699			*Process to identify new sub-grantees initiated*	*0%*	*0 days*	*1/1/13*	*1/1/13*		
3700			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3701			*New subgrantees identified*	*0%*	*0 days*				
3702			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3703			*Revised components implemented*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3704			*Technical assistance provided*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3705			*2 network meetings conducted*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3706			*Revised components implemented*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3707			*Technical assistance provided*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3708			*Summer Institute coordinated*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
3709			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3710			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3711			*1 network meeting conducted*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3712			*Components for TFM revised*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3713			*Technical assistance provided*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3714			*Summer Institute conducted*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3715			*Performance data collected*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3716			*Guidelines for Preparing and Retaining Teachers for High Poverty/High Minority Schools drafted*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
3717			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3718			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
3719			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*10/1/13*	*10/1/13*		
3720			*All performance data synthesized*	*0%*	*0 days*				
3721			*2 network meetings conducted*	*0%*	*0 days*	*10/1/13*	*10/1/13*		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
			USDE|MSDE – RTTT Consolidated Program Schedule						
3722			*Components implemented*	*0%*	*0 days*	*10/1/13*	*10/1/13*		
3723			*Technical assistance provided*	*0%*	*0 days*	*10/1/13*	*10/1/13*		
3724			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3725			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
3726			*1 networ k meeting conducted*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
3727			*Components implemented*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
3728			*Technical assi stance provided*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
3729				*0%*	*0 days*	*1/1/14*	*1/1/14*		
3730			*Guidelines revised*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
3731			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3732			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3733			*2 network meetings conducted*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3734			*Components implemented*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3735			*Technical assistance provided*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3736			*Summer Institute coordinated*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3737			*Revision of Guidelines continued*	*0%*	*0 days*	*4/1/14*	*4/1/14*		
3738			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3739			*Sub-grantee initiatives monitored*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3740			*1 network meeting conducted*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3741			*Technical assistance provided*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3742			*Summer Institute conducted*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3743			*Performance data collected*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3744			*Performance data synthesized*	*0%*	*0 days*				
3745			*Guidelines published*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3746			*Guidelines disseminated*	*0%*	*0 days*	*7/1/14*	*7/1/14*		
3747			**33|50 – Compensation to Teachers and Principals in Lowest 5% Schools**	**39%**	**1033 days**	**10/1/10**	**9/30/14**		
3748			**YEAR 1**	**39%**	**255 days**	**10/1/10**	**9/30/11**		
3749			**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
3750			**School and LEA Identification**	**100%**	**66 days**	**10/1/10**	**12/31/10**		**Gable/Shepherd**
3751			Meet with Liz Kameen, Ann Chafin, Jean Satterfield	100%	24 days	10/18/10	11/18/10		
3752			Review criteria	100%	24 days	10/18/10	11/18/10	3751	
3753			Determine LEAs and schools that meet the criteria	100%	10 days	11/22/10	12/3/10	3752	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3754		✓	Identify schools and school enrollments in Tier I and Tier II	100%	22 days	11/1/10	11/30/10	3753	
3755		✓	Finalize recommendations for schools	100%	12 days	12/6/10	12/21/10	3754	
3756		✓	*Recommended schools and LEAs are identified*	*100%*	*0 days*	*12/22/10*	*12/22/10*	*3755*	
3757			**Second Quarter: Year 1**	**45%**	**62 days**	**1/3/11**	**3/31/11**		
3758		🔴	**State Board Approval**	**45%**	**62 days**	**1/3/11**	**3/31/11**		**Gable/Shepherd**
3759		✓	Meet with local school system superintendents for input	100%	10 days	1/3/11	1/14/11		
3760			Finalize schools, enrollment, recommended funding formula and funding	99%	10 days	1/18/11	1/31/11	3759	
3761			Calculate recommendations for grants to LEAs	0%	19 days	2/1/11	2/28/11	3760	
3762		▦	Identify procedures for distribution, accountability, and criteria for selection	0%	1 day	3/15/11	3/15/11	3761	
3763			Submit recommendations to the State Board	0%	4 days	3/16/11	3/21/11	3762	
3764			*State Board approves range of stipends/incentives and criteria and assurances*	*0%*	*0 days*	*3/22/11*	*3/22/11*	*3756*	
3765			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3766		🔴	**Distribution of Procedures and grants**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Gable/Shepherd**
3767			Finalize procedures based on recommendation of State Board	0%	11 days	4/1/11	4/15/11		
3768			Develop grant forms, distribution procedures, assurances	0%	15 days	4/18/11	5/6/11	3767	
3769		▦	Disburse grants and distribute assurances to LEAs	0%	22 days	5/9/11	6/9/11	3768	
3770			Review and revise procedures for Year 2	0%	17 days	6/8/11	6/30/11	3769	
3771			*Procedures and grants are distributed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3764*	
3772			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3773		▦🔴	**Implementation of the program**	**0%**	**66 days**	**7/1/11**	**10/4/11**		**Gable/Shepherd**
3774		▦	Collect from LEAs signed assurances, list of criteria used, size of stipends/incentives, names of recipients by school.	0%	32 days	7/1/11	8/16/11		
3775		▦	Review signed assurances and required forms completed by LEAs	0%	12 days	8/17/11	9/1/11	3774	
3776		▦	Communicate with LEAs regarding revisions as needed	0%	22 days	9/2/11	10/4/11	3775	
3777		▦	Identify information needed for Master Plan	0%	21 days	9/2/11	10/3/11	3775	
3778		▦	*Program implemented*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*3771*	
3779			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3780			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3781			*Master Plans are reviewed*	*0%*	*0 days*				
3782			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3783			*Criteria for Years 3 and 4 prepared*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3784			*Grants monitored*	*0%*	*0 days*				
3785			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3786			*Information on criteria and grants for years 3 and 4 are distributed*	*0%*	*0 days*				
3787			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3788			*Assurances, criteria, size of stipends/incentives, names of recipients collected from LEAs*	*0%*	*0 days*				
3789			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3790			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3791			*Master Plans are reviewed*	*0%*	*0 days*				
3792			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3793			*Criteria for Years 4 prepared*	*0%*	*0 days*				
3794			*Grants monitored*	*0%*	*0 days*				
3795			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3796			*Information on criteria and grants for year 4 are distributed*	*0%*	*0 days*				
3797			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3798			*Assurances, criteria, size of stipends/incentives, names of recipients collected from LEAs*	*0%*	*0 days*				
3799			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3800			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
3801			*Master Plans are reviewed*	*0%*	*0 days*				
3802			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3803			*Grants monitored*	*0%*	*0 days*				
3804			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3805			*Grant data collected/analyzed*	*0%*	*0 days*				
3806			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3807			*Grant data summarized*	*0%*	*0 days*				
3808			**34|51 – Compensation for Teachers in Shortage Areas**	**4%**	**1033 days**	**10/1/10**	**9/30/14**		
3809			**YEAR 1**	**4%**	**255 days**	**10/1/10**	**9/30/11**		
3810			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
3811			**No activites scheduled**	0%					
3812			**Second Quarter: Year 1**	**14%**	**62 days**	**1/3/11**	**3/31/11**		
3813			**Identification of LEAs, schools and procedures**	**14%**	**62 days**	**1/3/11**	**3/31/11**		**Gable/Shepherd**

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3814		✓	Meet with local school system superintendents for input	100%	10 days	1/3/11	1/14/11		
3815			Identify LEAs, schools that meet criteria	0%	29 days	1/17/11	2/25/11	3814	
3816			Calculate recommendations for grants to LEAs	0%	19 days	2/1/11	2/28/11	3815	
3817			Finalize schools, enrollment, recommended funding formula and funding for STEM, ESOL and special education teachers	0%	10 days	3/1/11	3/14/11	3816	
3818		▦	Identify procedures for distribution, accountability, and criteria for selection of teachers	0%	1 day	3/15/11	3/15/11	3817	
3819			*LEAs, schools and procedures identified*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3818*	
3820			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3821		🔴	**Distribution of Procedures and grants**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Gable/Shepherd**
3822			Finalize procedures	0%	11 days	4/1/11	4/15/11		
3823			Develop grant forms, distribution procedures, assurances	0%	15 days	4/18/11	5/6/11	3822	
3824		▦	Disburse grants and distribute assurances to LEAs with Tier III schools	0%	17 days	5/9/11	6/2/11	3823	
3825			Review and revise procedures for Year 2	0%	22 days	6/1/11	6/30/11	3824	
3826			*Procedures and grants are distributed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3819*	
3827			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3828		▦ 🔴	**Implementation of the program**	**0%**	**66 days**	**7/1/11**	**10/4/11**		**Gable/Shepherd**
3829		▦	Collect from LEAs signed assurances, list of criteria used, size of stipends/incentives, names of recipients by school.	0%	32 days	7/1/11	8/16/11		
3830		▦	Review signed assurances and required forms completed by LEAs	0%	12 days	8/17/11	9/1/11	3829	
3831		▦	Communicate with LEAs requiring revisions	0%	22 days	9/2/11	10/4/11	3830	
3832		▦	Identify information for Master Plan	0%	22 days	9/2/11	10/4/11	3830	
3833		▦	*Program implemented*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*3826*	
3834			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3835			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3836			*Master Plans are reviewed*	*0%*	*0 days*				
3837			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3838			*Criteria for Years 3 and 4 prepared*	*0%*	*0 days*				
3839			*Grants are monitored*	*0%*	*0 days*				
3840			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3841			*Information on criteria and grants for years 3 and 4 are distributed*	*0%*	*0 days*				
3842			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3843			*Assurances, criteria, size of stipends/incentives, names of recipients collected from LEAs*	*0%*	*0 days*				
3844			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3845			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3846			*Master Plans are reviewed*	*0%*	*0 days*				
3847			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
3848			*Criteria for Years 4 prepared; Monitor grants*	*0%*	*0 days*				
3849			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
3850			*Information on criteria and grants for year 4 are distributed*	*0%*	*0 days*				
3851			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
3852			*Assurances, criteria, size of stipends/incentives, names of recipients collected from LEAs*	*0%*	*0 days*				
3853			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
3854			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
3855			*Master Plans are reviewed*	*0%*	*0 days*				
3856			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
3857			*Grants are monitored*	*0%*	*0 days*				
3858			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
3859			*Grant data analyzed*	*0%*	*0 days*				
3860			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
3861			*Grant data summarized*	*0%*	*0 days*				
3862			**35|26 – Elementary STEM Certification**	**13%**	**1033 days**	**10/1/10**	**9/30/14**		
3863			**YEAR 1**	**13%**	**255 days**	**10/1/10**	**9/30/11**		
3864			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
3865		✓	**Hire Project Manager**	**100%**	**38 days**	**10/1/10**	**11/24/10**		
3866		✓	Develop MS-22	100%	5 days	10/1/10	10/7/10		Neal
3867		✓	Approve MS-22	100%	5 days	10/7/10	10/13/10	3866	Neal
3868		✓	Advertise position	100%	1 day	10/15/10	10/15/10	3867	Neal
3869		✓	Select interview panel	100%	2 days	10/20/10	10/21/10	3868	Neal
3870		✓	Review applications	100%	2 days	10/25/10	10/26/10	3869	Neal
3871		✓	Conduct interviews	100%	1 day	11/9/10	11/9/10	3870	Neal
3872		✓	Select candidate	100%	2 days	11/22/10	11/23/10	3871	Neal,Satterfield

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3873		✓	*Program Manager Hired*	*100%*	*0 days*	*11/24/10*	*11/24/10*	*3872*	
3874			**Select conferences to attend/present at**	**99%**	**30 days**	**10/18/10**	**11/29/10**		
3875		✓	Select conferences	100%	5 days	10/18/10	10/22/10		Hozore,Neal
3876		✓	Secure conference approval	100%	25 days	10/25/10	11/26/10	3875	Hozore,Neal
3877			*Conference selected*	*99%*	*0 days*	*11/29/10*	*11/29/10*	*3876*	
3878		✓	**Publish RFP for Subgrant projects**	**100%**	**9 days**	**11/4/10**	**11/17/10**		
3879		✓	Write RFP	100%	5 days	11/4/10	11/10/10		Neal
3880		✓	Obtain approval for RFP	100%	2 days	11/15/10	11/16/10	3879	Neal
3881		✓	*RFP Published*	*100%*	*0 days*	*11/17/10*	*11/17/10*	*3880*	
3882		✓	**Disseminate RFP**	**100%**	**9 days**	**12/6/10**	**12/17/10**		
3883		✓	Plan Technical Assistance Briefing	100%	5 days	12/6/10	12/10/10		Hozore,Neal
3884		✓	Hold Technical Assistance Briefing	100%	4 days	12/13/10	12/16/10		Hozore,Neal
3885		✓	*RFP Disseminated*	*100%*	*0 days*	*12/17/10*	*12/17/10*	*3884*	
3886			**Second Quarter: Year 1**	**34%**	**62 days**	**1/3/11**	**3/31/11**		
3887			**Purchase equipment**	**50%**	**20 days**	**1/19/11**	**2/16/11**		
3888		✓	Create PO for laptop computer	100%	5 days	1/19/11	1/25/11		Hozore,Neal
3889		ⅈ	Create PO for LCD projector and remote control	0%	5 days	1/26/11	2/1/11	3888	Hozore[5%],Neal[5
3890			*Equipment ordered*	*0%*	*0 days*	*2/16/11*	*2/16/11*	*3889*	
3891			**Award subgrant projects**	**81%**	**53 days**	**12/14/10**	**2/28/11**		
3892		✓	Propoals submitted	100%	35 days	12/14/10	2/1/11		Hozore,Neal
3893		✓	Proposals reviewed	100%	9 days	2/1/11	2/11/11	3892	Hozore[25%],Neal[
3894		ⅈ	Select subgrant projects	0%	10 days	2/14/11	2/28/11	3893	Hozore[20%],Neal[
3895			*Projects awarded*	*0%*	*0 days*	*2/28/11*	*2/28/11*		
3896			**Monitor subgrant projects**	**0%**	**25 days**	**2/25/11**	**3/31/11**		
3897		ⅈ	Distribute Subgrant Notification Award letters	0%	5 days	2/28/11	3/4/11		Hozore,Neal
3898		ⅈ	Process subgrant requests	0%	15 days	2/28/11	3/18/11		Hozore,Neal
3899		ⅈ	Provide technical assistance to subgrant projects	0%	15 days	2/28/11	3/18/11		Hozore,Neal
3900		ⅈ	Monitor initial course/program offerings	0%	15 days	2/28/11	3/18/11		Hozore,Neal
3901			*Subgrant projects monitored*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3897,3898,389!*	
3902			**Facilitate 1st Elementary STEM Network Meeting**	**0%**	**29 days**	**2/21/11**	**3/31/11**		
3903		ⅈ	Schedule 1st Elementary STEM Network Meeting	0%	3 days	2/21/11	2/23/11		Hozore,Neal
3904		ⅈ	Plan Meeting Agenda	0%	5 days	2/24/11	3/2/11	3903	Hozore,Neal

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3905			Select meeting resources	0%	9 days	3/3/11	3/15/11	3904	Hozore,Neal
3906			Hold Meeting	0%	5 days	3/16/11	3/22/11	3905	Hozore,Neal,ESN
3907			Evaluate Meeting	0%	3 days	3/23/11	3/25/11	3906	Hozore,Neal,ESN
3908			Disseminate meeting information	0%	4 days	3/28/11	3/31/11	3907	Hozore,Neal
3909			*1st Elementary STEM Network Meeting Held*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*3908*	
3910			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3911			**Monitor subgrant projects**	**0%**	**60 days**	**4/1/11**	**6/27/11**		
3912			Process subgrant requests	0%	60 days	4/1/11	6/27/11		Hozore,Neal,ESN
3913			Provide technical assistance to subgrant projects	0%	60 days	4/1/11	6/27/11		Hozore,Neal,ESN
3914			Monitor initial course/program offerings	0%	60 days	4/1/11	6/27/11		Hozore,Neal,ESN
3915			*Subgrant projects monitored*	*0%*	*0 days*	*6/27/11*	*6/27/11*	*3914,3912,391...*	
3916			**Facilitate 2nd Elementary STEM Network Meeting**	**0%**	**36 days**	**4/1/11**	**5/20/11**		
3917			Schedule 2nd Elementary STEM Network Meeting	0%	5 days	4/1/11	4/7/11		Hozore,Neal
3918			Plan Meeting Agenda	0%	6 days	4/8/11	4/15/11	3917	Hozore,Neal,ESN
3919			Select meeting resources	0%	10 days	4/18/11	4/29/11	3918	Hozore,Neal
3920			Hold Meeting	0%	5 days	5/2/11	5/6/11	3919	Hozore,Neal,ESN
3921			Evaluate Meeting	0%	2 days	5/9/11	5/10/11	3920	Hozore,Neal,ESN
3922			Disseminate meeting information	0%	7 days	5/11/11	5/19/11	3921	Hozore,Neal
3923			*2nd Elementary STEM Network Meeting Held*	*0%*	*0 days*	*5/20/11*	*5/20/11*	*3922*	
3924			**Facilitate 3rd Elementary STEM Network Meeting**	**0%**	**36 days**	**5/6/11**	**6/28/11**		
3925			Schedule 3rd Elementary STEM Network Meeting	0%	5 days	5/6/11	5/12/11		Hozore,Neal
3926			Plan Meeting Agenda	0%	6 days	5/13/11	5/20/11	3925	Hozore,Neal,ESN
3927			Select meeting resources	0%	8 days	5/23/11	6/3/11	3926	Hozore,Neal
3928			Hold Meeting	0%	5 days	6/6/11	6/10/11	3927	Hozore,Neal
3929			Evaluate Meeting	0%	2 days	6/13/11	6/14/11	3928	Hozore,Neal,ESN
3930			Disseminate meeting information	0%	7 days	6/15/11	6/23/11	3929	Hozore,Neal,ESN
3931			*3rd Elementary STEM Network Meeting Held*	*0%*	*0 days*	*6/24/11*	*6/24/11*	*3930*	
3932			**Develop Elementary STEM Standards**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3933			Collaborate with MSDE STEM Coordinator	0%	10 days	4/1/11	4/14/11		Hozore,Neal,Clem
3934			Examine STEM Materials/resources	0%	15 days	4/15/11	5/5/11	3933	Clem,Hozore,Neal,
3935			Identify Elementary STEM Standards	0%	10 days	5/6/11	5/19/11	3934	Clem,Hozore,Neal,
3936			Pilot STEM standards in Elementary STEM Program development	0%	26 days	5/20/11	6/28/11	3935	Hozore,Neal,ESN

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3937			*Elementary STEM Standards piloted*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3936*	
3938			**Include STEM Implementation in PDS Strategic Planning**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
3939			Communicate Strategic planning agenda	0%	20 days	4/1/11	4/28/11		Hozore,Neal,ESN
3940			Disseminate meeting information	0%	33 days	4/29/11	6/16/11	3939	Hozore,Neal,ESN
3941			*STEM implementation included in PDS Strategic Planning*	*0%*	*0 days*	*6/17/11*	*6/17/11*	*3940*	
3942			**Plan Summer Institute**	**0%**	**32 days**	**5/16/11**	**6/30/11**		
3943			Select locations	0%	5 days	5/16/11	5/20/11		Hozore,Neal
3944			Secure bids	0%	5 days	5/23/11	5/27/11	3943	Hozore,Neal
3945			Communicate the event	0%	3 days	5/30/11	6/1/11	3944	Hozore,Neal
3946			Plan content and presenters	0%	10 days	6/2/11	6/15/11	3945	Hozore,Neal
3947			Develop materials	0%	10 days	6/16/11	6/29/11	3946	Hozore,Neal
3948			*Summer Institute Planned*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*3947*	
3949			**Present/attend at national and local conferences**	**0%**	**2 days?**	**4/1/11**	**4/5/11**		
3950			Prepare for conference	0%	1 day?	4/1/11	4/1/11		Hozore,Neal
3951			Attend conference	0%	1 day?	4/4/11	4/4/11	3950	Hozore,Neal
3952			*Conference attended*	*0%*	*0 days*	*4/5/11*	*4/5/11*	*3951*	
3953			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
3954			**Monitor subgrant projects**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
3955			Process subgrant requests	0%	66 days	7/1/11	10/4/11		Hozore,Neal,ESN
3956			Provide technical assistance to subgrant projects	0%	66 days	7/1/11	10/4/11		Hozore,Neal,ESN
3957			Monitor initial course/program offerings	0%	63 days	7/1/11	9/29/11		Hozore,Neal,ESN
3958			*Subgrant projects monitored*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*3957,3955,395(*	
3959			**Facilitate 4th Elementary STEM Network Meeting**	**0%**	**38 days**	**8/8/11**	**9/29/11**		
3960			Schedule 4th Elementary STEM Network Meeting	0%	5 days	8/8/11	8/12/11		Hozore,Neal
3961			Plan Meeting Agenda	0%	6 days	8/15/11	8/22/11	3960	Hozore,Neal,ESN
3962			Select meeting resources	0%	10 days	8/23/11	9/5/11	3961	Hozore,Neal
3963			Hold Meeting	0%	9 days	9/6/11	9/16/11	3962	Hozore,Neal,ESN
3964			Evaluate Meeting	0%	2 days	9/19/11	9/20/11	3963	Hozore,Neal,ESN
3965			Disseminate meeting information	0%	7 days	9/21/11	9/29/11	3964	Hozore,Neal
3966			*4th Elementary STEM Network Meeting Held*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*3965*	
3967			**Implement Summer Institute**	**0%**	**26 days**	**7/6/11**	**8/10/11**		
3968			Hold Institute	0%	15 days	7/7/11	7/27/11		Hozore,Neal,ESN

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
3969			Evaluate Institute	0%	4 days	7/28/11	8/2/11	3968	Hozore,Neal,ESN
3970			Disseminate Institute information	0%	5 days	8/3/11	8/9/11	3969	Hozore,Neal
3971			*Summer Insitute Held*	*0%*	*0 days*	*8/10/11*	*8/10/11*	*3970*	
3972			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
3973			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
3974			*Subgrant projects monitored*	*0%*	*0 days*				
3975			*1st Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3976			*2nd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3977			*Select conferences to attend/present at*	*0%*	*0 days*				
3978			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
3979			*Subgrant projects monitored*	*0%*	*0 days*				
3980			*3rd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3981			*4th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3982			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
3983			*Subgrant projects monitored*	*0%*	*0 days*				
3984			*5th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3985			*6th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3986			*Summer Institute Planned*	*0%*	*0 days*				
3987			*STEM implementation included in PDS Strategic Planning*	*0%*	*0 days*				
3988			*Conferences attended*	*0%*	*0 days*				
3989			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
3990			*Subgrant projects monitored*	*0%*	*0 days*				
3991			*7th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3992			*8th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
3993			*Data on program and candidate performance collected*	*0%*	*0 days*				
3994			*Elementary STEM Standards revised*	*0%*	*0 days*				
3995			*Summer Insitute Held*	*0%*	*0 days*				
3996			*Elementary STEM Preparation program components piloted*	*0%*	*0 days*				
3997			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
3998			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
3999			*Subgrant projects monitored*	*0%*	*0 days*				
4000			*1st Elementary STEM Network Meeting Held*	*0%*	*0 days*				

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4001			*2nd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4002			*Select conferences to attend/present at*	*0%*	*0 days*				
4003			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4004			*Subgrant projects monitored*	*0%*	*0 days*				
4005			*3rd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4006			*4th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4007			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4008			*Subgrant projects monitored*	*0%*	*0 days*				
4009			*5th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4010			*6th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4011			*Summer Institute Planned*	*0%*	*0 days*				
4012			*STEM implementation included in PDS Strategic Planning*	*0%*	*0 days*				
4013			*Conferences attended*	*0%*	*0 days*				
4014			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4015			*Subgrant projects monitored*	*0%*	*0 days*				
4016			*7th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4017			*8th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4018			*Data on program and candidate performance collected*	*0%*	*0 days*				
4019			*Elementary STEM Standards revised*	*0%*	*0 days*				
4020			*Summer Insitute Held*	*0%*	*0 days*				
4021			*Elementary STEM Preparation program components revised*	*0%*	*0 days*				
4022			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4023			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4024			*Subgrant projects monitored*	*0%*	*0 days*				
4025			*1st Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4026			*2nd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4027			*Select conferences to attend/present at*	*0%*	*0 days*				
4028			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4029			*Subgrant projects monitored*	*0%*	*0 days*				
4030			*3rd Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4031			*4th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4032			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4033			*Subgrant projects monitored*	*0%*	*0 days*				
4034			*5th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4035			*6th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4036			*STEM implementation included in PDS Strategic Planning*	*0%*	*0 days*				
4037			*Summer Institute Planned*	*0%*	*0 days*				
4038			*Conferences attended*	*0%*	*0 days*				
4039			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4040			*7th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4041			*8th Elementary STEM Network Meeting Held*	*0%*	*0 days*				
4042			*Data on program and candidate performance collected*	*0%*	*0 days*				
4043			*Elementary STEM Standards finalized*	*0%*	*0 days*				
4044			*Summer Insitute Held*	*0%*	*0 days*				
4045			*Elementary STEM Preparation program components finalized*	*0%*	*0 days*				
4046			**36|75 – Maryland Approved Programs [MAP] Cost for LEAs, Providers, and IHEs [Uteach Maryland]**	**34%**	**1033 days**	**10/1/10**	**9/30/14**		
4047			**YEAR 1**	**34%**	**255 days**	**10/1/10**	**9/30/11**		
4048			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
4049			**Complete initial work to award sub-grant**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
4050		✓	Develop Request for Proposals in collaboration with the MSDE Office of Grants	100%	23 days	11/1/10	12/1/10		Quinton
4051		✓	Align priorities of RFP with RTTT application and budget	100%	4 days	11/1/10	11/11/10		Patzkowsky
4052		✓	Prepare document to disseminate RFP to stakeholders.	100%	10 days	11/11/10	11/24/10	4051	
4053		✓	Develop appropriate distribution lists for RFPs	100%	3 days	11/1/10	11/3/10		
4054		✓	Distribute RFP	100%	1 day	12/1/10	12/1/10	4053	Murel
4055		✓	Invite attendees	100%	10 days	12/1/10	12/14/10		
4056		✓	Secure location	100%	2 days	11/5/10	11/8/10		
4057		✓	Prepare documents	100%	10 days	11/1/10	11/12/10		
4058		✓	Check participation lists from RSVPs	100%	2 days	12/10/10	12/13/10		
4059		✓	Hold technical Assistance Meeting	100%	32 days	11/1/10	12/14/10	4055,4056,405	PaAB
4060		✓	Develop project evaluation questions prior to grant awards	100%	10 days	12/15/10	12/28/10		
4061		✓	Align headquarters evaluation questions with application, budget	100%	5 days	12/15/10	12/21/10	4051	
4062			Review outcomes	50%	2 days	12/22/10	12/23/10	4061	

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4063		✓	Create evaluation questions	100%	1 day	12/22/10	12/22/10		
4064			*Initial Preparation for Subgrant award complete*	*0%*	*0 days*	*12/15/10*	*12/15/10*	*4050,4059*	
4065			**Second Quarter: Year 1**	**40%**	**62 days**	**1/3/11**	**3/31/11**		
4066		🔴	**Recommend subgrant awards**	**93%**	**26 days**	**1/3/11**	**2/8/11**		**Reviewers**
4067		✓	Assemble Team for RFP review	100%	10 days	1/3/11	1/14/11		
4068		✓	Determine probable applicants	100%	5 days	1/3/11	1/7/11		
4069		✓	Review probable applicants to determine reviewer impartialities	100%	5 days	1/7/11	1/13/11		
4070		✓	invite eligible proposal reviewers	100%	10 days	1/14/11	1/28/11	4067,4068,406	
4071		✓	Secure location for reviewer concensus meeting	100%	10 days	1/14/11	1/28/11		
4072		✓	Develop scoring rubric	100%	10 days	1/14/11	1/28/11		
4073		✓	Work with proposal writers to refine	100%	6 days	1/25/11	2/1/11		USM
4074		✓	Accept proposals	100%	1 day	2/2/11	2/2/11		
4075			Send proposals to readers	0%	1 day	2/3/11	2/3/11		
4076		🔴	Meet with reviewers to reach concensus on award	0%	1 day	2/4/11	2/4/11	4071,4072,407	Reviewers
4077			Meet with grant proposers to assure alignment with MSDE RTTT stated priorities	0%	1 day	2/7/11	2/7/11	4076	USM
4078			Award recommendations made	0%	1 day	2/8/11	2/8/11	4077	
4079			**Finalize grant award**	**0%**	**3 days**	**1/3/11**	**1/5/11**		
4080		🔴	Assure final alignment	0%	2 days	1/3/11	1/4/11		Patzkowsky
4081			Meet with proposers	0%	1 day	1/3/11	1/3/11		USM
4082			Reach staff consensus on award following recommendations of reviewers	0%	1 day	1/5/11	1/5/11	4080	PaAB
4083			Prepare award notices in alignment with MSDE procedurees	0%	1 day	1/3/11	1/3/11		
4084			*Award finalized*	*0%*	*0 days*	*1/3/11*	*1/3/11*	*4083*	*Dunkle/Satterfield*
4085		📝	**Confirm goals, objectives, activities and milestones with subgrantee**	**0%**	**17 days**	**3/9/11**	**3/31/11**		**USM**
4086		🔴	Meet with awardees (STEM Network) for initial planning meeting	0%	10 days	3/9/11	3/22/11		STEM Network
4087		🔴	Determine makeup of initial stakeholder group	0%	8 days	3/8/11	3/17/11		STEM Network
4088			Set meeting date and time	0%	8 days	3/8/11	3/17/11		
4089			Set agenda	0%	8 days	3/8/11	3/17/11		
4090			Plan for Summer Academy	0%	8 days	3/8/11	3/17/11		
4091			*Goals, objectives, milestone confirmed*	*0%*	*0 days*	*3/31/11*	*3/31/11*		
4092			**Determine participating Professional Development Schools (PDS)**	**0%**	**10 days**	**3/18/11**	**3/31/11**		
4093		🔴	Get lists from STEM Network	0%	7 days	3/11/11	3/21/11		STEM Network

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4094			Determine IHE participants in Summer Academy	0%	3 days	3/11/11	3/15/11		
4095			Monitor initial contacts	0%	5 days	3/22/11	3/28/11		
4096			*Initial PDS participants established*	*0%*	*0 days*	*3/22/11*	*3/22/11*	*4093*	
4097			**Establish internal alignment mechanism**	**0%**	**15 days**	**3/10/11**	**3/30/11**		**Satterfield/PAAB**
4098			Set meeting with MSDE STEM leadership	0%	5 days	3/10/11	3/16/11		
4099			Set meeting with Elementary STEM grant leadership	0%	5 days	3/10/11	3/16/11		
4100			Invite IHE subgrantees to STEM alignment meetings	0%	5 days	3/10/11	3/16/11		
4101			Set regular meeting dates	0%	5 days	3/10/11	3/16/11		MSDE STEM Leade
4102			*Internal alignment mechanism established*	*0%*	*0 days*	*3/17/11*	*3/17/11*	*4101*	
4103			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4104			**Confirm plans for Summer Residential Academy**	**0%**	**42 days**	**4/1/11**	**6/1/11**		
4105			Align timing of Academy with other STEM initiatives	0%	3 days	4/1/11	4/5/11		Neal/Madden
4106			Set date for Academy	0%	1 day	4/5/11	4/5/11		
4107			Develop preliminary agenda	0%	10 days	4/1/11	4/14/11		STEM Network
4108			Secure location using MSDE procurement guidelines	0%	10 days	4/5/11	4/18/11		Annan
4109			Invite and contract with presenters	0%	20 days	4/1/11	4/28/11		
4110			Invite attendees to Academy	0%	20 days	4/1/11	4/28/11		
4111			*Plans complete for SRA*	*0%*	*0 days*	*4/29/11*	*4/29/11*	*4107,4110*	*Dunkle*
4112			**Monitor implementation and reporting plan**	**0%**	**21 days**	**4/15/11**	**5/13/11**		
4113		🔴	Review final implementation plans with partner	0%	21 days	4/15/11	5/13/11		STEM Network
4114			Finalize project evaluation questions	0%	20 days	4/15/11	5/12/11		
4115			Meet with USM Governing Board	0%	20 days	4/15/11	5/12/11		
4116		🔴	Finalize budget and reporting protocols	0%	20 days	4/15/11	5/12/11		STEM Network
4117			Hold 2nd STEM Network meeting	0%	20 days	4/15/11	5/12/11		
4118			*Implementation and Monitoring plan in place*	*0%*	*0 days*	*5/13/11*	*5/13/11*	*4116*	
4119			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4120		🗓	**Train IHE and PDS participants**	**0%**	**15 days**	**7/1/11**	**7/25/11**		
4121		🗓	Complete site visit of location	0%	3 days	7/1/11	7/6/11		
4122		🗓	Prepare Materials	0%	10 days	7/1/11	7/15/11		
4123		🗓 🔴	Assign tasks to staff	0%	10 days	7/1/11	7/15/11		Satterfield/PAAB
4124		🗓	Notify participants of final agenda	0%	10 days	7/1/11	7/15/11		
4125		🗓	Prepare Academy evaluation documents	0%	10 days	7/1/11	7/15/11		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4126			Conduct event	0%	14 days	7/1/11	7/21/11		Satterfield/PAAB
4127			*IHE and PDS participants trained*	*0%*	*0 days*	*7/25/11*	*7/25/11*	*4126*	
4128			**Make preliminary revisions to SRA 2012**	**0%**	**31 days**	**7/24/11**	**9/2/11**		
4129			Collect evaluation data	0%	1 day	7/22/11	7/22/11		
4130			Share analysis	0%	8 days	7/25/11	8/3/11		
4131			Discuss preliminary revisions	0%	8 days	8/17/11	8/26/11		
4132			*Preliminary revisions made to Academy 2012*	*0%*	*0 days*	*8/29/11*	*8/29/11*	*4129,4130,413*	*Satterfield/PAAB,S*
4133			**Analyze Year-end Report for funding renewal**	**0%**	**21 days**	**9/1/11**	**9/30/11**		
4134			Meet with USM to review program and budget evaluations	0%	4 days	9/1/11	9/7/11		
4135			Collect year-end evaluation	0%	1 day	9/15/11	9/15/11		
4136			Analyze evaluation summaries	0%	3 days	9/16/11	9/20/11		
4137			Make decisions regarding 2nd year funding	0%	1 day	9/21/11	9/21/11		Satterfield/PAAB
4138			*Award renewed*	*0%*	*0 days*	*9/22/11*	*9/22/11*	*4137*	
4139			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4140			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4141			*Refine and finalize Year 2 goals, objectives and timelines*	*0%*	*0 days*				
4142			*Establish Cohort Recruitment targets*	*0%*	*0 days*				
4143			*Prepare participating PDS for STEM*	*0%*	*0 days*				
4144			*Develop syllabi/work plans/recruitment tools*	*0%*	*0 days*				
4145			*Develop programs that target students for Phase 1*	*0%*	*0 days*				
4146			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4147			**Subgrantee activities**	**0%**	**0 days**	**1/2/12**	**1/2/12**		
4148			*Develop and share syllabi*	*0%*	*0 days*				
4149			*Develop PDS enhancement strategies*	*0%*	*0 days*				
4150			*Initiate recruitment activities*	*0%*	*0 days*				
4151			*Develop and finalize target numbers*	*0%*	*0 days*				
4152			*Complete staff assignments*	*0%*	*0 days*				
4153			*Conduct technical assistance with PDS*	*0%*	*0 days*				
4154			*Assure alignment of STEM initiatives*	*0%*	*0 days*				
4155			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4156			*Plan Summer Residential Secondary Stem Academy*	*0%*	*0 days*				
4157			*Invite participants for academy*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4158			*Initiate subgrantees recruiting activities for Fall 2012*	*0%*	*0 days*				
4159			*Share tools and strategies developed by the Network*	*0%*	*0 days*				
4160			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
4161			*Conduct Summer Residential Secondary STEM Academy*	*0%*	*0 days*				
4162			*Develop agenda items for school year 2012/13*	*0%*	*0 days*				
4163			*Develop timelines for school year 2012/13*	*0%*	*0 days*				
4164			*Develop participant lists for school year 2012/13*	*0%*	*0 days*				
4165			*Complete annual reports and evaluation by subgrantees*	*0%*	*0 days*				
4166			*Complete Phase 1 PDS placement for Cohort #1*	*0%*	*0 days*				
4167			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4168			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4169			*Define and finalize goals, objectives and timelines with network members*	*0%*	*0 days*				
4170			*Establish Cohort Recruitment targets*	*0%*	*0 days*				
4171			*Review and update syllabi/work plans/recruitment tools as indicated through evaluation*	*0%*	*0 days*				
4172			*Recruit Cohort 1 Phase 1 students into Phase 2*	*0%*	*0 days*				
4173			*Recruit for Cohort 2 Phase 1*	*0%*	*0 days*				
4174			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4175			*Validate Cohort 1 enters Phase 2 with appropriate placements*	*0%*	*0 days*				
4176			*Validate Cohort 2 enters Phase 1 with appropriate placements*	*0%*	*0 days*				
4177			*Assess alignments and success of first round of recruitment*	*0%*	*0 days*				
4178			*Share tools, strategies, and best practices*	*0%*	*0 days*				
4179			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4180			*Plan Summer Residential Secondary Stem Academy*	*0%*	*0 days*				
4181			*Invite participants for academy*	*0%*	*0 days*				
4182			*Recruit for Fall 2013 Cohort 3*	*0%*	*0 days*				
4183			*Place Cohorts 1, 2, and 3 into PDS field experiences*	*0%*	*0 days*				
4184			*Share and discuss tools, strategies, and best practices*	*0%*	*0 days*				
4185			*Schedule meeting for April and June*	*0%*	*0 days*				
4186			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4187			*Conduct Summer Residential Secondary STEM Academy*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4188			*Complete subgrantee annual reports and evaluations*	*0%*	*0 days*				
4189			*Develop agenda items for school year 2013/14*	*0%*	*0 days*				
4190			*Develop timelines for school year 2013/14*	*0%*	*0 days*				
4191			*Develop participant lists for school year 2013/14*	*0%*	*0 days*				
4192			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4193			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4194			*Define and finalize goals, objectives and timelines with network members*	*0%*	*0 days*				
4195			*Establish Cohort Recruitment targets*	*0%*	*0 days*				
4196			*Review and update syllabi/work plans/recruitment tools as indicated through evaluation*	*0%*	*0 days*				
4197			*Recruit Cohort 1 Phase 1 students into Phase 2*	*0%*	*0 days*				
4198			*Rrecruit for Cohort 2 Phase 1*	*0%*	*0 days*				
4199			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4200			*Review and update recruiting process*	*0%*	*0 days*				
4201			*Review and update implementation process*	*0%*	*0 days*				
4202			*Provide status of course development (Network members)*	*0%*	*0 days*				
4203			*Provide status of program implementation (Network members)*	*0%*	*0 days*				
4204			*Provide status of Network member evaluation*	*0%*	*0 days*				
4205			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4206			*Plan Summer Residential Secondary Stem Academy*	*0%*	*0 days*				
4207			*Activate already-established plans for program sustainability beyond funding by network members*	*0%*	*0 days*				
4208			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4209			*Share final plans for program continuation, program development and changes established through evaluation models and summer academy*	*0%*	*0 days*				
4210			*Complete subgrantees final reports and evaluations*	*0%*	*0 days*				
4211			*Completes MSDE final reports*	*0%*	*0 days*				
4212			*Assess need for continuing online meetings for 2014/15 school year*	*0%*	*0 days*				
4213			**37|54 – International Partnerships to Recruit Teachers in Critical Areas**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
4214			**YEAR 1**	**9%**	**255 days**	**10/1/10**	**9/30/11**		
4215			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		

USDE|MSDE – RTTT Consolidated Program Schedule

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4216			** No activities Scheduled **	0%					
4217			**Second Quarter: Year 1**	**16%**	**62 days**	**1/3/11**	**3/31/11**		
4218		🧍	**LEA project application preparation**	**74%**	**20 days**	**2/1/11**	**3/1/11**		**Spinnato,Satterfie**
4219		✓	Establish guidelines	100%	14 days	2/1/11	2/18/11		
4220		▦	Establish due date	0%	1 day	2/18/11	2/18/11		
4221		▦	Vet application	0%	3 days	2/22/11	2/24/11		
4222		▦	Incorporate suggestions in revised application	0%	1 day	2/24/11	2/24/11		
4223		▦	*LEA project application completed*	*0%*	*0 days*	*2/24/11*	*2/24/11*	*4222*	
4224		🧍	**Application dissemination**	**0%**	**23 days**	**3/1/11**	**3/31/11**		**Spinnato,Satterfie**
4225			Brief HR Directors	0%	23 days	3/2/11	4/1/11	4223	
4226			Brief Asst. Supts.	0%	23 days	3/2/11	4/1/11	4223	
4227			Brief World Language Supervisors	0%	23 days	3/2/11	4/1/11	4223	
4228		▦	*Applications disseminated*	*0%*	*0 days*	*4/1/11*	*4/1/11*	*4225,4226,422*	
4229			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4230		🧍	**Application review**	**0%**	**6 days**	**4/11/11**	**4/18/11**		**Spinnato,Satterfie**
4231			Select review team	0%	1 day	4/11/11	4/11/11		
4232			Score applications and select grantees	0%	5 days	4/12/11	4/18/11		
4233		▦	*Applications reviewed*	*0%*	*0 days*	*4/18/11*	*4/18/11*	*4232*	
4234		🧍	**LEA subgrant preparation and awards**	**0%**	**10 days**	**4/18/11**	**4/29/11**		**Spinnato,Marzola**
4235			Notify LEAs	0%	1 day	4/18/11	4/18/11		
4236			Prepare subgrants	0%	9 days	4/19/11	4/29/11		
4237		▦	*Subgrants awarded to LEAs*	*0%*	*0 days*	*4/29/11*	*4/29/11*	*4233,4236*	
4238			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4239		🧍	**LEA funding**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**Spinnato,Marzola**
4240		▦	Verify LEA expenses	0%	30 days	7/20/11	8/30/11		
4241		▦	Reimburse LEAs for visa fees	0%	21 days	9/1/11	9/30/11	4240	
4242		▦	*Funding provided to LEAs hiring at least 5 international teachers*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*4237,4241*	
4243			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4244			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4245			*Revised LEA application complete*	*0%*	*0 days*				
4246			*LEA information sessions provided*	*0%*	*0 days*				
4247			*Applications disseminated*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4248			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4249			*Applications reviewed*	*0%*	*0 days*				
4250			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4251			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4252			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
4253			*Funding provided to LEAs hiring at least 5 international teachers*	*0%*	*0 days*				
4254			YEAR 3	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4255			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4256			*LEA information sessions provided*	*0%*	*0 days*				
4257			*Applications disseminated*	*0%*	*0 days*				
4258			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4259			*Applications reviewed*	*0%*	*0 days*				
4260			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4261			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4262			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4263			*Funding provided to LEAs hiring at least 5 international teachers*	*0%*	*0 days*				
4264			YEAR 4	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4265			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4266			*Applications disseminated*	*0%*	*0 days*				
4267			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4268			*Applications reviewed*	*0%*	*0 days*				
4269			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4270			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4271			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4272			*Funding provided to LEAs hiring at least 5 international teachers*	*0%*	*0 days*				
4273			**38|53 – Incentives for Teachers Who Obtain ESOL Certification***	**41%**	**1033 days**	**10/1/10**	**9/30/14**		
4274			**YEAR 1**	**45%**	**255 days**	**10/1/10**	**9/30/11**		
4275			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
4276			** No activities Scheduled **	0%					
4277			**Second Quarter: Year 1**	**65%**	**62 days**	**1/3/11**	**3/31/11**		
4278			**Project application preparation**	**99%**	**27 days**	**1/13/11**	**2/21/11**		**Yoon**
4279		✓	Identify project criteria	100%	4 days	1/18/11	1/21/11		Yoon,Spinnato

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4280		✓	Establish due date	100%	1 day	2/1/11	2/1/11		Yoon,Spinnato
4281		✓	Vet application	100%	6 days	2/7/11	2/14/11	4279	Spinnato
4282		✓	Incorporate suggestions in revised application	100%	2 days	2/15/11	2/16/11	4281	Yoon
4283			*LEA application completed*	*0%*	*0 days*	*2/16/11*	*2/16/11*	*4282*	
4284			**Application dissemination**	**0%**	**1 day**	**2/18/11**	**2/18/11**		**Spinnato**
4285			Brief Asst Supts	0%	1 day	2/18/11	2/18/11	4283	Cary
4286			Brief ELL Supervisors	0%	1 day	2/18/11	2/18/11	4283	Nelson,Yoon
4287			*Application disseminated*	*0%*	*0 days*	*2/18/11*	*2/18/11*	*4283*	
4288			**Application review**	**0%**	**5 days**	**3/21/11**	**3/25/11**		**Spinnato,Yoon**
4289			Select review team	0%	1 day	2/18/11	2/18/11	4287	
4290			Score applications	0%	4 days	3/22/11	3/25/11	4289	
4291			*Applications reviewed*	*0%*	*0 days*	*3/21/11*	*3/21/11*	*4287*	
4292			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4293			**LEA subgrants prepartion and awards**	**0%**	**12 days**	**4/1/11**	**4/18/11**		**Spinnato,Yoon,Nel**
4294			Notify LEAs	0%	1 day	4/11/11	4/11/11	4291	Robertson,Yoon
4295			Prepare subgrants	0%	5 days	4/12/11	4/18/11	4294	Robertson,Yoon
4296			*Subgrants awarded to LEAs*	*0%*	*0 days*	*4/18/11*	*4/18/11*	*4295*	
4297			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4298			**Teacher incentive awards**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**Spinnato,Yoon**
4299			Teachers submit passing Praxis II scores	0%	1 day	7/1/11	7/1/11		
4300			LEA submits invoice for payment	0%	1 day	7/4/11	7/4/11	4299	
4301			*Incentives Awarded to Teachers*	*0%*	*0 days*	*7/1/11*	*7/1/11*	*4299*	
4302			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4303			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4304			*Revised LEA Application complete*	*0%*	*0 days*				
4305			*Application disseminated*	*0%*	*0 days*				
4306			*Applications reviewed*	*0%*	*0 days*				
4307			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4308			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4309			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4310			** No activities Scheduled **	0%					
4311			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4312			*Incentives Awarded to Teachers*	*0%*	*0 days*				
4313			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4314			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4315			*Application disseminated*	*0%*	*0 days*				
4316			*Applications reviewed*	*0%*	*0 days*				
4317			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4318			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4319			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4320			** No activities Scheduled **	0%					
4321			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4322			*Incentives Awarded to Teachers*	*0%*	*0 days*				
4323			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4324			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4325			*Application disseminated*	*0%*	*0 days*				
4326			*Applications reviewed*	*0%*	*0 days*				
4327			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4328			*Subgrants awarded to LEAs*	*0%*	*0 days*				
4329			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4330			** No activities Scheduled **	0%					
4331			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4332			*Incentives Awarded to Teachers*	*0%*	*0 days*				
4333			*Project Summary Completed*	*0%*	*0 days*				
4334		📅	**GOAL 10: Ensure Teachers Transition into the Profession**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
4335			**39|25 – Teacher Induction Academies**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
4336			**YEAR 1**	**24%**	**255 days**	**10/1/10**	**9/30/11**		
4337		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
4338		✓	**Professional Development Staff Acquisition**	**100%**	**34 days**	**10/1/10**	**11/18/10**		
4339		✓	Develop MS 22	100%	5 days	10/1/10	10/7/10		Lageman,Pfeifer,O
4340		✓	Post position opening	100%	10 days	10/8/10	10/21/10	4339	Lageman,Pfeifer,O
4341		✓	Interview Induction Specialist candidates	100%	1 day	10/22/10	10/22/10	4340	Lageman,Pfeifer,O
4342		✓	Conduct second interviews	100%	1 day	10/25/10	10/25/10	4341	Lageman,Pfeifer,O
4343		✓	Check references	100%	15 days	10/26/10	11/15/10	4342	Lageman,Pfeifer,O

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4344		✓	Receive approval from State Board for hiring	100%	1 day	11/16/10	11/16/10	4343	Lageman,Pfeifer,O
4345		✓	Hire personnel	100%	1 day	11/17/10	11/17/10	4344	Lageman,Pfeifer,O
4346		✓	*Professional Development Staff hired*	*100%*	*0 days*	*11/18/10*	*11/18/10*	*4345*	*Lageman,Pfeifer,O*
4347	📌		**Second Quarter: Year 1**	**48%**	**62 days**	**1/3/11**	**3/31/11**		
4348			**Academy Planning**	**65%**	**47 days**	**1/3/11**	**3/10/11**		
4349		✓	Schedule Academy	100%	1 day	1/3/11	1/3/11		Delman,Pfeifer,Cof
4350		✓	Create Site proposal	100%	5 days	1/4/11	1/10/11	4349	Delman,Pfeifer,Cof
4351		✓	Submit Site Proposal bid	100%	1 day	1/11/11	1/11/11	4350	Delman,Pfeifer,Cof
4352		✓	Collect bids for Academy site	100%	13 days	1/12/11	1/31/11	4351	Delman,Pfeifer,Cof
4353		✓	Evaluate bids for Academy site	100%	10 days	2/2/11	2/15/11	4352	Delman,Pfeifer,Cof
4354			Award site contract	0%	15 days	2/16/11	3/9/11	4353	Delman,Pfeifer,Cof
4355			Initiate Academy development planning	0%	1 day	3/10/11	3/10/11	4354	Delman,Pfeifer,Cof
4356			*General Academy Plan completed*	*0%*	*0 days*	*3/10/11*	*3/10/11*	*4355*	*Delman,Pfeifer,Cof*
4357			**RFP Development**	**26%**	**55 days**	**1/3/11**	**3/22/11**		
4358		✓	Draft SOW for RFP	100%	10 days	1/3/11	1/14/11		Coffin,Delman,Lage
4359			RFP Review completed	0%	15 days	1/24/11	2/11/11	4358	Coffin,Delman,Lage
4360			Publish RFP for vendor response	0%	1 day	3/4/11	3/4/11	4359	Coffin,Delman,Lage
4361			Review RFP responses	0%	5 days	3/7/11	3/11/11	4360	Coffin,Delman,Lage
4362			Conduct oral presentations	0%	1 day	3/14/11	3/14/11	4361	Coffin,Delman,Lage
4363			Review oral presentations	0%	3 days	3/15/11	3/17/11	4362	Coffin,Delman,Lage
4364			Select vendor	0%	3 days	3/18/11	3/22/11	4363	Coffin,Delman,Lage
4365	📌		**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4366			**RFP Award**	**0%**	**25 days**	**4/1/11**	**5/5/11**		
4367			Award vendor contract	0%	25 days	4/1/11	5/5/11	4364	Coffin,Delman,Lage
4368			*Contract awarded to vendor*	*0%*	*0 days*	*5/5/11*	*5/5/11*	*4367*	*Coffin,Delman,Lage*
4369			**Academy Design**	**0%**	**22 days**	**5/6/11**	**6/8/11**		
4370			Meet with vendor to initiate design and workflow activities	0%	1 day	5/6/11	5/6/11	4368	Coffin,Lageman,Pfe
4371			Solicit LEA input	0%	15 days	5/9/11	5/31/11	4370	Coffin,Lageman,Pfe
4372			Teacher Mentor Network Meeting	0%	1 day	6/1/11	6/1/11	4371	Coffin,Lageman,Pfe
4373			Develop a structured member participation process (# of mentors, registration, LEA payments)	0%	5 days	6/2/11	6/8/11	4372	Coffin,Lageman,Pfe
4374			*Academy structure designed*	*0%*	*0 days*	*6/8/11*	*6/8/11*	*4373*	*Coffin,Lageman,Pfe*

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4375			**Academy Site Logistics**	**0%**	**2 days**	**4/1/11**	**4/4/11**		
4376			Oversee vendor selection process of Academy site	0%	1 day	4/1/11	4/1/11		Coffin,Delman,Lage
4377			Select point of contact to coordinate logistics of Academy site	0%	1 day	4/4/11	4/4/11	4376	Coffin,Delman,Lage
4378			*Academy site logistics organized*	*0%*	*0 days*	*4/4/11*	*4/4/11*	*4377*	*Coffin,Delman,Lage*
4379			**Academy Outcomes & Materials**	**0%**	**9 days**	**6/9/11**	**6/21/11**		
4380			Identify major project outcomes (in collaboration with vendor)	0%	9 days	6/9/11	6/21/11	4374	Coffin,Lageman,Pfe
4381			**Procurement Process**	**0%**	**12 days**	**4/1/11**	**4/19/11**		
4382			Finalize arrangements at Academy site	0%	2 days	4/1/11	4/4/11		Coffin,Lageman,Pfe
4383			Review procurement guidelines to validate they are being followed by the vendor	0%	10 days	4/5/11	4/18/11	4382	Coffin,Lageman,Pfe
4384			*Procurement process completed*	*0%*	*0 days*	*4/19/11*	*4/19/11*	*4383*	*Coffin,Lageman,Pfe*
4385			**Network of Professional Development Coordinators**	**0%**	**7 days**	**6/15/11**	**6/23/11**		
4386			Create and develop a statewide network of teacher induction coordinators	0%	7 days	6/15/11	6/23/11		Coffin,Lageman,Pfe
4387			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4388			**Academy Outcomes & Materials (cont.)**	**0%**	**34 days**	**7/1/11**	**8/18/11**		
4389			Draft a detailed plan including meeting agendas for each day of the Academy	0%	29 days	7/1/11	8/11/11	4380	Coffin,Lageman,Pfe
4390			Develop initial draft of training materials for the participants	0%	5 days	8/12/11	8/18/11	4389	Coffin,Lageman,Pfe
4391			*Academy outcomes and materials finalized*	*0%*	*0 days*	*8/18/11*	*8/18/11*	*4390*	*Coffin,Lageman,Pfe*
4392			**Network of Professional Development Coordinators (cont.)**	**0%**	**12 days**	**7/1/11**	**7/19/11**		
4393			Interview LEAs for input	0%	6 days	7/1/11	7/11/11	4386	Coffin,Lageman,Pfe
4394			Visit LEAs to establish relationship	0%	5 days	7/12/11	7/18/11	4393	Coffin,Lageman,Pfe
4395			Co-host Mentor Networking Conference	0%	1 day	7/19/11	7/19/11	4394	Coffin,Lageman,Pfe
4396			*Network of Teacher Induction Coordinators established*	*0%*	*0 days*	*7/19/11*	*7/19/11*	*4395*	*Coffin,Lageman,Pfe*
4397			**Academy Implementation**	**0%**	**28 days**	**7/1/11**	**8/10/11**		
4398			Finalize training materials for the participants	0%	12 days	7/1/11	7/19/11		Coffin,Lageman,Pfe
4399			Conduct Academy	0%	5 days	7/20/11	7/26/11	4398	Coffin,Lageman,Pfe
4400			Evaluate first-year Academy model for areas of improvement	0%	10 days	7/27/11	8/9/11	4399	Coffin,Lageman,Pfe
4401			Modify Academy agenda based on feedback	0%	2 days	8/9/11	8/10/11	4400	
4402			*Academy completed*	*0%*	*0 days*	*8/10/11*	*8/10/11*	*4401*	*Coffin,Lageman,Pfe*
4403			**Academy Follow-up**	**0%**	**35 days**	**8/11/11**	**9/29/11**		**Coffin,Lageman,Pf**
4404			Define 2011 Academy on-line follow-up sessions	0%	15 days	8/11/11	8/31/11	4402	Coffin,Lageman,Pfe
4405			Plan 2011 Academy on-line follow-up sessions	0%	20 days	9/1/11	9/29/11	4404	Coffin,Lageman,Pfe

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4406			*2011 Academy on-line follow-up sessions ready for use*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*4405*	*Coffin,Lageman,Pf(*
4407			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4408			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4409			**Academy On-line Follow-up**	**0%**	**42 days**	**10/3/11**	**12/5/11**		
4410			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	30 days	10/3/11	11/15/11		Coffin,Lageman,Pf(
4411			Review and revise content and format for on-line follow-up sessions	0%	12 days	11/16/11	12/5/11	4410	Coffin,Lageman,Pf(
4412			*First Academy on-line follow-up session conducted*	*0%*	*0 days*	*12/5/11*	*12/5/11*	*4411*	*Coffin,Lageman,Pf(*
4413			**Summer 2012 Academy Planning**	**0%**	**10 days**	**10/3/11**	**10/17/11**		
4414			Schedule Academy dates	0%	1 day	10/3/11	10/3/11		Coffin,Lageman,Pf(
4415			Select site	0%	5 days	10/4/11	10/11/11	4414	Coffin,Lageman,Pf(
4416			Initiate Academy development planning	0%	4 days	10/12/11	10/17/11	4415	Coffin,Lageman,Pf(
4417			*General Summer 2012 Academy Plan completed*	*0%*	*0 days*	*10/17/11*	*10/17/11*	*4416*	*Coffin,Lageman,Pf(*
4418			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4419			**Academy Design**	**0%**	**35 days**	**1/2/12**	**2/17/12**		
4420			Plan content for Summer 2012 Academy	0%	10 days	1/2/12	1/13/12		Coffin,Lageman,Pf(
4421			Plan format for Summer 2012 Academy	0%	7 days	1/16/12	1/24/12	4420	Coffin,Lageman,Pf(
4422			Identify outcomes for Summer 2012 Academy	0%	7 days	1/25/12	2/1/12	4421	Coffin,Lageman,Pf(
4423			Draft agendas for Summer 2012 Academy	0%	10 days	2/3/12	2/16/12	4422	Coffin,Lageman,Pf(
4424			*Academy structure designed*	*0%*	*0 days*	*2/17/12*	*2/17/12*	*4423*	*Coffin,Lageman,Pf(*
4425			**Academy On-line Follow-up**	**0%**	**33 days**	**1/2/12**	**2/15/12**		
4426			Review and revise content and format for second online follow-up session	0%	20 days	1/2/12	1/27/12		Coffin,Lageman,Pf(
4427			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	1/30/12	2/14/12	4426	Coffin,Lageman,Pf(
4428			*Second Academy online follow-up session conducted*	*0%*	*0 days*	*2/15/12*	*2/15/12*	*4427*	*Coffin,Lageman,Pf(*
4429			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4430			**Network of Professional Development Coordinators**	**0%**	**19 days**	**4/2/12**	**4/27/12**		
4431			Create and develop a statewide network of teacher induction coordinators	0%	7 days	4/2/12	4/10/12		Coffin,Lageman,Pf(
4432			Interview LEAs for input	0%	6 days	4/11/12	4/18/12	4431	Coffin,Lageman,Pf(
4433			Visit LEAs to establish relationship	0%	5 days	4/19/12	4/25/12	4432	Coffin,Lageman,Pf(
4434			Co-host Mentor Network Meeting	0%	1 day	4/26/12	4/26/12	4433	Coffin,Lageman,Pf(
4435			*Network of Teacher Induction Coordinators Maintained*	*0%*	*0 days*	*4/27/12*	*4/27/12*	*4434*	*Coffin,Lageman,Pf(*

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4436			**Procurement Process**	**0%**	**13 days**	**4/2/12**	**4/19/12**		
4437			Finalize arrangements at Academy site	0%	3 days	4/2/12	4/4/12		Coffin,Delman,Lage
4438			Review procurement guidelines to validate they are being followed by the vendor	0%	10 days	4/5/12	4/18/12	4437	Coffin,Delman,Lage
4439			*Procurement process completed*	*0%*	*0 days*	*4/19/12*	*4/19/12*	*4438*	*Coffin,Delman,Lage*
4440			**Academy Implementation**	**0%**	**18 days**	**4/2/12**	**4/26/12**		
4441			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	4/2/12	4/17/12		Coffin,Lageman,Pfe
4442			Schedule Academy (last week of June 2012)	0%	1 day	4/18/12	4/18/12	4441	Coffin,Lageman,Pfe
4443			Conduct Academy	0%	5 days	4/19/12	4/25/12	4442	Coffin,Lageman,Pfe
4444			*Academy completed*	*0%*	*0 days*	*4/26/12*	*4/26/12*	*4443*	*Coffin,Lageman,Pfe*
4445			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
4446			**Academy Implementation**	**0%**	**10 days**	**7/2/12**	**7/16/12**		
4447			Evaluate second-year Academy model for areas of improvement	0%	10 days	7/2/12	7/13/12	4444	Coffin,Lageman,Pfe
4448			*Academy Evaluation completed*	*0%*	*0 days*	*7/16/12*	*7/16/12*	*4447*	*Coffin,Lageman,Pfe*
4449			**Academy On-line Follow-up**	**0%**	**52 days**	**7/2/12**	**9/12/12**		
4450			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	7/2/12	7/17/12		Coffin,Lageman,Pfe
4451			Define 2012 Academy on-line follow-up sessions	0%	20 days	7/18/12	8/14/12	4450	Coffin,Lageman,Pfe
4452			Plan 2012 Academy on-line follow-up sessions	0%	20 days	8/15/12	9/11/12	4451	Coffin,Lageman,Pfe
4453			*2012 Academy on-line follow-up sessions ready for use*	*0%*	*0 days*	*9/12/12*	*9/12/12*	*4452*	*Coffin,Lageman,Pfe*
4454			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4455			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4456			**Network of Professional Development Coordinators**	**0%**	**19 days**	**10/1/12**	**10/26/12**		
4457			Create and develop a statewide network of teacher induction coordinators	0%	7 days	10/1/12	10/9/12		Coffin,Lageman,Pfe
4458			Interview LEAs for input	0%	6 days	10/10/12	10/17/12	4457	Coffin,Lageman,Pfe
4459			Visit LEAs to establish relationship	0%	5 days	10/18/12	10/24/12	4458	Coffin,Lageman,Pfe
4460			Co-host Mentor Network Meeting	0%	1 day	10/25/12	10/25/12	4459	Coffin,Lageman,Pfe
4461			*Network of Teacher Induction Coordinators Maintained*	*0%*	*0 days*	*10/26/12*	*10/26/12*	*4460*	*Coffin,Lageman,Pfe*
4462			**Academy On-line Follow-up**	**0%**	**42 days**	**10/1/12**	**11/28/12**		
4463			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	30 days	10/1/12	11/9/12		Coffin,Lageman,Pfe

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4464		▦	Review and revise content and format for on-line follow-up sessions	0%	12 days	11/12/12	11/27/12	4463	Coffin,Lageman,Pf
4465		▦	*First Academy on-line follow-up session conducted*	*0%*	*0 days*	*11/28/12*	*11/28/12*	*4464*	*Coffin,Lageman,Pf*
4466			**Summer 2013 Academy Planning**	**0%**	**10 days**	**10/1/12**	**10/15/12**		
4467		▦ⵏ	Schedule Academy dates	0%	1 day	10/1/12	10/1/12		Coffin,Lageman,Pf
4468		▦ⵏ	Select site	0%	5 days	10/2/12	10/8/12	4467	Coffin,Lageman,Pf
4469		▦ⵏ	Initiate Academy development planning	0%	4 days	10/9/12	10/12/12	4468	Coffin,Lageman,Pf
4470		▦	*General Summer 2013 Academy Plan completed*	*0%*	*0 days*	*10/15/12*	*10/15/12*	*4469*	*Coffin,Lageman,Pf*
4471	📌		**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4472			**Academy Design**	**0%**	**34 days**	**1/1/13**	**2/15/13**		
4473		▦ⵏ	Plan content for Summer 2013 Academy	0%	10 days	1/1/13	1/14/13		Coffin,Lageman,Pf
4474		▦ⵏ	Plan format for Summer 2013 Academy	0%	7 days	1/15/13	1/23/13	4473	Coffin,Lageman,Pf
4475		▦ⵏ	Identify outcomes for Summer 2013 Academy	0%	7 days	1/24/13	2/1/13	4474	Coffin,Lageman,Pf
4476		▦ⵏ	Draft agendas for Summer 2013 Academy	0%	10 days	2/4/13	2/15/13	4475	Coffin,Lageman,Pf
4477		▦	*Academy structure designed*	*0%*	*0 days*	*2/15/13*	*2/15/13*	*4476*	*Coffin,Lageman,Pf*
4478			**Academy On-line Follow-up**	**0%**	**32 days**	**1/1/13**	**2/14/13**		
4479		▦ⵏ	Review and revise content and format for second on-line follow-up session	0%	20 days	1/1/13	1/28/13	4465	Coffin,Lageman,Pf
4480		▦ⵏ	Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	1/29/13	2/13/13	4479	Coffin,Lageman,Pf
4481		▦	*Second Academy on-line follow-up session conducted*	*0%*	*0 days*	*2/14/13*	*2/14/13*	*4480*	*Coffin,Lageman,Pf*
4482	📌		**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4483			**Procurement Process**	**0%**	**13 days**	**4/1/13**	**4/18/13**		
4484		▦ⵏ	Finalize arrangements at Academy site	0%	3 days	4/1/13	4/3/13		Coffin,Delman,Lag
4485		▦ⵏ	Review procurement guidelines to validate they are being followed by the vendor	0%	10 days	4/4/13	4/17/13	4484	Coffin,Delman,Lag
4486		▦	*Procurement process completed*	*0%*	*0 days*	*4/18/13*	*4/18/13*	*4485*	*Coffin,Delman,Lag*
4487			**Academy Implementation**	**0%**	**18 days**	**4/1/13**	**4/25/13**		
4488		▦ⵏ	Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	4/1/13	4/16/13		Coffin,Lageman,Pf
4489		▦ⵏ	Schedule Academy (last week of June 2013)	0%	1 day	4/17/13	4/17/13	4488	Coffin,Lageman,Pf
4490		▦	Conduct Academy	0%	5 days	4/18/13	4/24/13	4489	Coffin,Lageman,Pf
4491		▦	*Academy completed*	*0%*	*0 days*	*4/25/13*	*4/25/13*	*4490*	*Coffin,Lageman,Pf*
4492	📌		**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4493			**Network of Professional Development Coordinators**	**0%**	**19 days**	**7/1/13**	**7/26/13**		
4494			Create and develop a statewide network of teacher induction coordinators	0%	7 days	7/1/13	7/9/13		Coffin,Lageman,Pfe
4495			Interview LEAs for input	0%	6 days	7/10/13	7/17/13	4494	Coffin,Lageman,Pfe
4496			Visit LEAs to establish relationship	0%	5 days	7/18/13	7/24/13	4495	Coffin,Lageman,Pfe
4497			Co-host Mentor Network Meeting	0%	1 day	7/25/13	7/25/13	4496	Coffin,Lageman,Pfe
4498			*Network of Teacher Induction Coordinators Maintained*	*0%*	*0 days*	*7/26/13*	*7/26/13*	*4497*	*Coffin,Lageman,Pfe*
4499			**Academy Implementation**	**0%**	**10 days**	**7/1/13**	**7/15/13**		
4500			Evaluate third-year Academy model for areas of improvement	0%	10 days	7/1/13	7/12/13	4491	Coffin,Lageman,Pfe
4501			*Academy Evaluation completed*	*0%*	*0 days*	*7/15/13*	*7/15/13*	*4500*	*Coffin,Lageman,Pfe*
4502			**Academy On-line Follow-up**	**0%**	**52 days**	**7/1/13**	**9/11/13**		
4503			Review Academy planning and follow up with quarterly meetings, monthly teleconferences and Vendor site visits	0%	12 days	7/1/13	7/16/13		Coffin,Lageman,Pfe
4504			Define 2013 Academy on-line follow-up sessions	0%	20 days	7/17/13	8/13/13	4503	Coffin,Lageman,Pfe
4505			Plan 2013 Academy on-line follow-up sessions	0%	20 days	8/14/13	9/10/13	4504	Coffin,Lageman,Pfe
4506			*2013 Academy on-line follow-up sessions ready for use*	*0%*	*0 days*	*9/11/13*	*9/11/13*	*4505*	*Coffin,Lageman,Pfe*
4507			**GOAL 11: Give Teachers and Principals the opportunity to become Highly Effective Educators**	**6%**	**1033 days**	**10/1/10**	**9/30/14**		
4508			**40|15 – Professional Development for Executive Officers**	**10%**	**1033 days**	**10/1/10**	**9/30/14**		
4509			**YEAR 1**	**12%**	**255 days**	**10/1/10**	**9/30/11**		
4510			**First Quarter: Year 1**	**10%**	**66 days**	**10/1/10**	**12/31/10**		
4511			**Evaluation Tools Development (external group)**	**10%**	**213 days**	**11/1/10**	**8/31/11**		
4512			Develop Principal Evaluation Tool	0%	213 days	11/1/10	8/31/11		EEC
4513			Develop Teacher Evauation Tool	19%	213 days	11/1/10	8/31/11		EEC
4514			*Evaluation Tools Developed*	*0%*	*0 days*	*8/31/11*	*8/31/11*	*4512,4513*	
4515			**Second Quarter: Year 1**	**35%**	**62 days**	**1/3/11**	**3/31/11**		
4516			**Hire Center Coordinator**	**35%**	**63 days**	**1/18/11**	**4/15/11**		
4517		✓	Write MS-22	100%	5 days	1/18/11	1/24/11		PM
4518			Review applicant resumes	62%	10 days	1/25/11	2/7/11	4517	PM
4519			Conduct Interviews	50%	20 days	2/11/11	3/11/11	4518	Patzkowsky,Glazer
4520			Recommend candidate for hire	0%	10 days	3/14/11	3/25/11	4519	Foran,Glazer,Goad
4521			Receive board approval	0%	15 days	3/28/11	4/15/11	4520	MDBOE
4522			*Offer extended to candidate*	*0%*	*0 days*	*4/15/11*	*4/15/11*	*4521*	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4523			**Third Quarter: Year 1**	0%	63 days	4/1/11	6/30/11		
4524			*Center Coordinator begins employment*	*0%*	*0 days*	*6/1/11*	*6/1/11*	*4522*	
4525			**Fourth Quarter: Year 1**	0%	64 days	7/1/11	9/30/11		
4526			**Develop Initial Training Requirements for Principal Evaluation Tool**	0%	29 days	6/28/11	8/11/11		
4527			Review State Principal Evaluation Tool Proposed Template	0%	6 days	7/1/11	7/11/11	4524	Glazer[25%],CC[25
4528			Review Maryland Instructional Leadership Framework and components	0%	4 days	7/1/11	7/7/11	4524	CC,Dunford,Glazer,
4529			Define training goals and objectives	0%	20 days	7/12/11	8/8/11	4528,4527	CC,Dunford,PM,Gla
4530			*Training Requirements developed*	*0%*	*0 days*	*6/28/11*	*6/28/11*		
4531			**YEAR 2**	0%	256 days	10/3/11	9/28/12		
4532			**First Quarter: Year 2**	0%	60 days	10/3/11	12/30/11		
4533			**Define RFP specifications to hire professional development design contractor**	0%	57 days	10/3/11	12/27/11		
4534			**RFP Development**	0%	12 days	10/3/11	10/19/11		
4535			Draft RFP	0%	5 days	10/3/11	10/7/11		
4536			Review complete RFP	0%	2 days	10/11/11	10/12/11	4535	
4537			Submit completed RFP for approval	0%	5 days	10/13/11	10/19/11	4536	
4538			*RFP Completed*	*0%*	*0 days*	*10/19/11*	*10/19/11*	*4537*	
4539			**Monitor LEA implementation**	0%	46 days	10/19/11	12/27/11		
4540			Schedule visits to seven pilot districts	0%					
4541			Visit pilot districts to discuss implementation	0%					
4542			*LEAs' implement evaluation tools*	*0%*	*0 days*				
4543			**Second Quarter: Year 2**	0%	66 days	1/2/12	3/30/12		
4544			**Hire Professional Development Contractor**	0%	66 days	1/2/12	3/30/12		
4545			Publish RFP for contractor	0%					
4546			Review submitted bids	0%					
4547			Interview selected candidates	0%					
4548			Select PD contractor candidate for hire	0%					
4549			Award contract to PD contractor	0%					
4550			*Contractor hired*	*0%*	*0 days*				
4551			**Define RFR specifications to hire two regional trainers**	0%	66 days	1/2/12	3/30/12		
4552			Draft RFR	0%					
4553			Review completed RFR	0%					
4554			Submit completed RFR for approval	0%					

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4555			*RFR Completed*	*0%*	*0 days*				
4556			**Hire Two Regional Trainers**	**0%**	**1 day**	**1/2/12**	**1/2/12**		
4557			Write MS-22	0%					
4558			Review applicant resumes	0%					
4559			Conduct Interviews	0%					
4560			Recommend candidates for hire	0%					
4561			Receive board approval	0%					
4562			Regional Trainers hired	0%	1 day	1/2/12	1/2/12		
4563			**Train regional trainers**	**0%**	**1 day**	**1/2/12**	**1/2/12**		**CC,Contractor**
4564			Provide professional development on principal evaluation tool	0%					
4565			Provide training on use of Indivdual Development Plans	0%					
4566			Provide information on progress of LEAs	0%					
4567			*Regional trainers up-to-date training completed*	*0%*	*0 days*				
4568		▦	**Provide Training to Executive Officers**	**0%**	**61 days**	**1/3/12**	**3/26/12**		
4569		▦	Conduct training on essential components of evaluation tool	0%	1 day	1/3/12	1/3/12	4562	CC
4570		▦	Review each LEA's evaluation system (principal evaluation tool and individual	0%	25 days	1/4/12	2/6/12	4569	CC
4571		▦	Provide feedback to executive officers	0%	20 days	2/7/12	3/5/12	4570	CC
4572		▦	Revise and align principal evaluation systems according to statewide standards	0%	15 days	3/6/12	3/26/12	4571	LEAs
4573		▦	*Executive officers trained conducted*	*0%*	*0 days*	*3/26/12*	*3/26/12*	*4572*	
4574			**Implement Evaluation Tool Support**	**0%**	**31 days**	**1/16/12**	**2/24/12**		
4575			Schedule visits to LEAS	0%					
4576			Provide support to LEAs on implementation of Principal evaluation tool	0%					
4577			*Executive officers provided support to impement evaluation*	*0%*	*0 days*				
4578			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4579			**Design Teacher Evaluation Tool Training**	**0%**	**20 days**	**4/16/12**	**5/11/12**		
4580			Review State Teacher Evaluation Tool	0%					
4581			Solicit feedback from pilot LEAs on teacher evaluation tool	0%					
4582			Define training goals and objectives	0%					
4583			Develop training material	0%					
4584			Schedule Teacher Evaluation Tool Training	0%					
4585			*Teacher Evaluation Tool Training developed*	*0%*	*0 days*				
4586			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4587			**Continue training to executive officers**	**0%**	**30 days**	**7/2/12**	**8/10/12**		
4588			Conduct training on essential components of teacher evaluation tool	0%					
4589			Review each LEA's evaluation system	0%					
4590			Provide feedback to executive officers	0%					
4591			Revise and align LEAs' teacher evaluation systems according to statewide stand	0%					
4592			Executive officers trained on their teacher evaluation tool	0%					
4593			**Implement Evaluation Tool**	**0%**	**30 days**	**8/13/12**	**9/21/12**		
4594			Schedule visits to LEAs	0%	4 days	4/5/11	4/8/11		
4595			Provide continued support to LEAs on implementation of principal evaluation	0%					
4596			*Executive officers implement evaluation tool*	*0%*	*0 days*				
4597			Year 3	0%	261 days	10/1/12	9/30/13		
4598			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4599			**Conduct LEA site-visits to provide follow-up training/coaching for executive off**	**0%**	**1 day?**	**10/1/12**	**10/1/12**		
4600			Review progress of implementation of principal evaluation tool and IDPs	0%					
4601			Provide support to executive officers to train their principals on implementatio	0%					
4602			*Individualized coaching and support to executive officers provided*	*0%*	*0 days*				
4603			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4604			**Conduct LEA site-visits to provide follow-up training/coaching for executive off**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4605			Review progress of implementation of principal evaluation tool and IDPs	0%					
4606			Provide support to executive officers to train their principals on implementatio	0%					
4607			*Individualized coaching and support provided*	*0%*	*0 days*				
4608			**Design Executive Officer training and sharing session on using data to inform de**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4609			Define training goals and objectives	0%					
4610			Schedule training	0%					
4611			*Executive officers training and sharing session developed*	*0%*	*0 days*				
4612			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4613			**Provide regional collaborative sessions for executive officers**	**0%**	**1 day?**	**4/1/13**	**4/1/13**		
4614			Schedule follow-up sessions	0%					
4615			Conduct ongoing review sessions to coach/support/monitor executive officers	0%					
4616			*Support/coaching/sharing opportunities are provided for executive officers*	*0%*	*0 days*				
4617			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4618			**Provide training for newly promoted executive officers**	**0%**	**1 day?**	**7/1/13**	**7/1/13**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4619			Train newly appointed executive officers on principal/teacher evaluation syste	0%					
4620			Visit new executive officers to individualize support	0%					
4621			*All new executive officers are trained*	*0%*	*0 days*				
4622			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4623			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4624		▦	**Design training on succession planning**	**0%**	**1 day?**	**10/1/13**	**10/1/13**		
4625			Define training goals and objectives	0%					
4626			Develop training material	0%					
4627			Schedule succession planning training	0%					
4628			*Succession planning training developed*	*0%*	*0 days*				
4629		▦	**Continue to coach/visit/monitor executive officers in LEAs**	**0%**	**1 day?**	**10/1/13**	**10/1/13**		
4630			Conduct individualized training with LEAs on the effective use of principal and	0%					
4631			Visit LEAs to support executive officers	0%					
4632			*All executive officers given support*	*0%*	*0 days*				
4633			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4634		▦	**Continue to coach/visit/monitor executive officers in LEAs**	**0%**	**1 day**	**1/1/14**	**1/1/14**		
4635			Conduct individualized training with LEAs on the effective use of principal and	0%					
4636			Visit LEAs to support executive officers	0%					
4637			*All executive officers given support*	*0%*	*0 days*				
4638			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4639		▦	**Continue to coach/visit/monitor executive officers in LEAs**	**0%**	**1 day**	**4/1/14**	**4/1/14**		
4640			Conduct individualized training with LEAs on the effective use of principal and	0%					
4641			Visit LEAs to support executive officers	0%					
4642			*All executive officers given support*	*0%*	*0 days*				
4643			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4644		▦	**Continue to coach/visit/monitor executive officers in LEAs**	**0%**	**1 day**	**7/1/14**	**7/1/14**		
4645			Conduct individualized training with LEAs on the effective use of principal and	0%					
4646			Visit LEAs to support executive officers	0%					
4647			*All executive officers given support*	*0%*	*0 days*				
4648			**41|24 – Educator Instructional Improvement Academies**	**16%**	**1033 days**	**10/1/10**	**9/30/14**		
4649			**YEAR 1**	**16%**	**255 days**	**10/1/10**	**9/30/11**		
4650			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4651			**Hire Professional Development Specialists**	**99%**	**61 days**	**10/1/10**	**12/24/10**		**Pfeifer**
4652		✓	Develop MS 22	100%	2 days	10/1/10	10/4/10		Pfeifer
4653		✓	Approve MS 22	100%	2 days	10/1/10	10/4/10	4652	Pfeifer
4654		✓	Advertisement of Positions	100%	30 days	10/5/10	11/15/10	4653	Pfeifer
4655		✓	Screen Applicants	100%	7 days	11/1/10	11/9/10	4654	Pfeifer
4656		✓	Conduct First Round of Interviews	100%	13 days	11/10/10	11/26/10	4655	Pfeifer
4657		✓	Conduct Second Round of Interviews	100%	5 days	11/29/10	12/3/10	4656	Pfeifer
4658		✓	Select Candidates	100%	5 days	12/6/10	12/10/10	4657	Pfeifer
4659		✓	Board Approval of Candidates	100%	10 days	12/13/10	12/24/10	4658	Pfeifer
4660		✓	*Professional Development Specialists Hired*	*100%*	*0 days*	*12/24/10*	*12/24/10*	*4659*	
4661		✓	**Identify Academy sites**	**100%**	**20 days**	**10/1/10**	**10/28/10**		**Pfeifer**
4662		✓	Solicit LEAs to Volunteer Site Locations	100%	7 days	10/1/10	10/11/10		Pfeifer
4663		✓	Determine Geographic Accessibility	100%	4 days	10/12/10	10/15/10	4662	Pfeifer
4664		✓	Estimate Capacity for attendance and parking	100%	2 days	10/18/10	10/19/10	4663	Pfeifer
4665		✓	Draft Location List Distributed	100%	6 days	10/20/10	10/27/10	4664	Pfeifer
4666		✓	*Academy Sites Identified*	*100%*	*0 days*	*10/27/10*	*10/27/10*	*4665*	
4667			**Second Quarter: Year 1**	**20%**	**62 days**	**1/3/11**	**3/31/11**		
4668			**Develop Draft Academy Content**	**38%**	**64 days**	**1/3/11**	**4/4/11**		
4669			Facilitate biweekly meetings for RTTT Updates	27%	64 days	1/3/11	4/4/11		Pfeifer
4670		✓	Develop academy outcomes	100%	15 days	1/5/11	1/26/11		EEA development
4671			Design Macro-Structure of Academy	67%	15 days	1/5/11	1/26/11		EEA development
4672		✓	Create EEA Information Document	100%	8 days	1/10/11	1/20/11		Pfeifer
4673			Plan Video welcome from Dr. Grasmick	0%	20 days	3/2/11	3/29/11	4670	PD Specialists #24
4674			Develop PPT Overview	0%	8 days	3/22/11	3/31/11		EEA development
4675			Meet with LEA representatives to review content	0%	1 day	3/23/11	3/23/11		PD Specialists #24
4676			*Draft Academy Content Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*4674*	
4677			**Plan Initial Academy Site Logistics**	**17%**	**62 days**	**1/3/11**	**3/31/11**		
4678		✓	Develop site checklist	100%	2 days	1/11/11	1/12/11		Marquart
4679		✓	Contact Site to Schedule Site Assessments	100%	4 days	1/13/11	1/19/11	4678	PD Specialists #24
4680			Conduct site visits to assess EEA Needs	30%	11 days	2/1/11	2/15/11	4679	Smith,Coffin,Jack S
4681			Create RFP for EEA Lunch Vendors	0%	3 days	1/3/11	1/5/11	4666	Marquart
4682			Open RFP for lunch vendors	0%	16 days	1/6/11	1/28/11	4681	Marquart

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4683			Review RFP Submissions	0%	10 days	1/31/11	2/11/11	4682	Marquart
4684			Select lunch vendors	0%	2 days	2/14/11	2/15/11	4683	Marquart
4685			Determine multimedia needs	0%	4 days	3/28/11	3/31/11	4666	PD Specialists #24
4686			Determine materials needs	0%	4 days	3/28/11	3/31/11	4666	PD Specialists #24
4687			*Initial Site Logistics Completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*4686*	
4688			**Register Academy Participants**	**2%**	**35 days**	**1/24/11**	**3/14/11**		
4689			Indentify LEA Point of Contact	0%	12 days	1/24/11	2/8/11		
4690			Create registration database	0%	7 days	1/31/11	2/8/11		Smith
4691			Develop registration process	0%	6 days	2/4/11	2/11/11		Smith
4692			Convert database to webpage	0%	2 days	2/9/11	2/10/11	4690	Smith
4693			Meet with MSDE Web team	100%	1 day	2/8/11	2/8/11	4691	Smith,Curriculum T
4694			Upload registration to MSDE website	0%	10 days	2/14/11	2/28/11	4691	Smith
4695			Send LEAs Registration Instructions	0%	1 day	3/14/11	3/14/11	4691	Smith
4696			Inform Schools and LEAs of Online Registration Process	0%	2 days	3/1/11	3/2/11	4694	Smith
4697			Go Live for Online Registration	0%	1 day	3/1/11	3/1/11	4694	Smith
4698			**Select Master Teachers for Academies**	**7%**	**62 days**	**1/3/11**	**3/31/11**		
4699			Develop Master Teacher Application and Rubric	0%	8 days	1/3/11	1/12/11		Smith,Coffin,Jack S
4700			Develop applicants spreadsheet	0%	3 days	1/13/11	1/18/11	4699	Smith
4701			Inform LEAs of Master Teacher Process	100%	1 day	1/21/11	1/21/11	4699	Pfeifer
4702			Identify LEA Point of Contact	26%	10 days	1/24/11	2/4/11	4701	Smith,Marquart,Ja
4703			Distribute Master Teacher Applications	0%	10 days	1/24/11	2/4/11	4701	Pfeifer
4704			Collect Master Teacher Applications	12%	25 days	1/25/11	3/1/11	4699	LEAs POC #24
4705			Create memo of understanding between MSDE-LEAs	0%	15 days	2/11/11	3/4/11		Kameen,Pfeifer
4706			Coordinate Application Screening Process with LEAs	0%	4 days	3/2/11	3/7/11	4704	Smith,Coffin,Marq
4707			Screen Master Teacher Applications	0%	5 days	3/8/11	3/14/11	4706	Curriculum Team #
4708			Review applications with MSDE Curriculum Team	0%	5 days	3/15/11	3/21/11	4707	Smith,Marquart,Ja
4709			Collaborate with LEAs on the Selection Process	0%	2 days	3/22/11	3/23/11	4708	Curriculum Team #
4710			identify high-level applications to be considered	0%	4 days	3/24/11	3/29/11	4709	Curriculum Team #
4711			Update Database of Master Teachers	0%	8 days	3/21/11	3/30/11		Smith
4712			Contact all master teacher applicants regarding selection	0%	1 day	3/31/11	3/31/11	4711	PD Specialists #24
4713			*Master Teachers Selected for Academies*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*4712*	
4714			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4715			**Register Academy Participants (cont.)**	**0%**	**60 days**	**3/1/11**	**5/24/11**		
4716			Open Online Registration	0%	60 days	3/1/11	5/23/11	4697	Smith
4717			Send weekly updates to LEAs of Attendee registration	0%	31 days	4/1/11	5/13/11	4695	Smith
4718			Close online registration	0%	1 day	5/20/11	5/20/11	4694	Smith
4719			Final Registration data sent to LEAs	0%	1 day	5/23/11	5/23/11	4718	Smith
4720			*Academy Participant Registration Complete*	*0%*	*0 days*	*5/24/11*	*5/24/11*	*4719*	
4721			**Develop Final Academy Content**	**0%**	**64 days**	**4/1/11**	**7/1/11**		
4722			Facilitate Bi-Weekly meetings of planning group	0%	40 days	4/1/11	5/26/11		Pfeifer
4723			CreateVideo of Dr. Grasmick	0%	40 days	4/1/11	5/26/11	4673	Rosson
4724			Create Draft Content for Academy Overview Session	0%	20 days	4/1/11	4/28/11	4671	EEA development t
4725			Finalize Content for Academy Overview Session	0%	19 days	4/29/11	5/25/11	4724	EEA development t
4726			Create Draft Master Teacher Lesson Templates	0%	19 days	4/1/11	4/27/11	4671	EEA development t
4727			Finalize Master Teacher Lesson Templates	0%	19 days	4/28/11	5/24/11	4726	EEA development t
4728			Create Draft Templates for School Team Planning	0%	20 days	4/1/11	4/28/11	4671	EEA development t
4729			Finalize Templates for School Team Planning	0%	19 days	4/29/11	5/25/11	4728	EEA development t
4730			Create Draft School Team Facilitation Process	0%	19 days	4/1/11	4/27/11	4671	EEA development t
4731			Finalize School Team Facilitation Process	0%	20 days	4/28/11	5/25/11	4730	EEA development t
4732			*Final Academy Content Developed*	*0%*	*0 days*	*5/25/11*	*5/25/11*	*4731*	
4733			**Train Master Teachers**	**0%**	**58 days**	**4/1/11**	**6/23/11**		
4734			Collaborate with MSDE curriculum coordinators	0%	12 days	4/1/11	4/18/11		Curriculum Team #
4735			Contact all master teachers about training	0%	5 days	4/4/11	4/8/11	4713	Smith,Jack Smith,M
4736			Design and prepare materials for April training session	0%	7 days	4/19/11	4/27/11	4734	EEA development t
4737			Train master teachers April session	0%	1 day	4/28/11	4/28/11	4736	PD Specialists #24
4738			Design and prepare materials for May	0%	11 days	4/28/11	5/12/11	4736	EEA development t
4739			Train Master Teachers May Session	0%	1 day	5/25/11	5/25/11	4738	Curriculum Team #
4740			Design and prepare materials for June	0%	11 days	5/13/11	5/31/11	4738	Smith,Marquart,Ja
4741			Conduct pre-Academy dress rehersal	0%	4 days	6/21/11	6/24/11	4739	Curriculum Team #
4742			Design materials for de-briefing-- Post Academy session	0%	11 days	6/1/11	6/15/11	4740	EEA development t
4743			De-brief Master Teachers (post-academy sessions)	0%	12 days	6/16/11	7/1/11	4742	Smith,Marquart,Ja
4744			*Master Teacher Training Completed*	*0%*	*0 days*	*4/1/11*	*4/1/11*		
4745			**Design Academy Evaluation Tool**	**0%**	**10 days**	**5/2/11**	**5/13/11**		
4746			Meet with curriculum coordinators	0%	1 day	5/2/11	5/2/11		PD Specialists #24

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4747			Create draft of evaluation tool	0%	6 days	5/3/11	5/10/11	4746	PD Specialists #24
4748			Secure approval of assistant superintendent	0%	3 days	5/11/11	5/13/11	4747	PD Specialists #24
4749			*Academy Evaluation Tool designed*	*0%*	*0 days*	*5/13/11*	*5/13/11*	*4748*	
4750			**Implement academies**	**0%**	**57 days**	**4/8/11**	**6/29/11**		
4751			Meet with LEA to finalize academy content	0%	1 day	4/8/11	4/8/11		PD Specialists #24
4752			Facilitate Briefings for content area Coordinators	0%	20 days	5/2/11	5/31/11	4751	PD Specialists #24
4753			Order materials and schedule site distribution	0%	19 days	6/1/11	6/27/11	4666	PD Specialists #24
4754			Visit each site to verify logistics	0%	18 days	6/1/11	6/24/11	4666	PD Specialists #24
4755			Conduct academy dress rehearsal	0%	1 day	6/24/11	6/24/11	4732	PD Specialists #24
4756			Conduct second set of academies	0%	3 days	6/27/11	6/29/11	4754	PD Specialists #24
4757			*First set of academies implemented*	*0%*	*0 days*	*6/29/11*	*6/29/11*		
4758			**Design Online Follow-up content for Academy participants**	**0%**	**40 days**	**5/2/11**	**6/28/11**		EEA development
4759			Determine management needs of online forum	0%	2 days	5/2/11	5/3/11		
4760			Establish forum goals	0%	1 day	6/1/11	6/1/11	4759	EEA development
4761			Identify Master Teachers to facilitate	0%	2 days	6/2/11	6/3/11	4760	PD Specialists #24
4762			Create forum structure with Master Teacher input	0%	5 days	6/6/11	6/10/11	4761	EEA development
4763			Identify work processes and products for school teams	0%	3 days	6/13/11	6/15/11	4762	EEA development
4764			Establish school task / activities	0%	3 days	6/16/11	6/20/11	4763	EEA development
4765			Communicate forum dates to EEA 2011 Participants	0%	1 day	5/2/11	5/2/11		PD Specialists #24
4766			*Online Content Developed*	*0%*	*0 days*	*6/20/11*	*6/20/11*	*4764*	
4767			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4768			**Implement second round of academies**	**0%**	**20 days**	**7/7/11**	**8/3/11**		
4769			Visit each site to verify logistics	0%	1 day	7/7/11	7/7/11		PD Specialists #24,
4770			Conduct academy dress rehearsal	0%	1 day	7/1/11	7/1/11		PD Specialists #24,
4771			Conduct second set of academies	0%	3 days	7/11/11	7/13/11		PD Specialists #24,
4772			Visit each site to verify logistics	0%	1 day	7/7/11	7/7/11		PD Specialists #24,
4773			Conduct academy dress rehearsal	0%	1 day	7/1/11	7/1/11		PD Specialists #24,
4774			Conduct third set of academies	0%	3 days	7/11/11	7/13/11		PD Specialists #24,
4775			Visit each site to verify logistics	0%	1 day	7/7/11	7/7/11		PD Specialists #24,
4776			Conduct academy dress rehearsal	0%	1 day	7/1/11	7/1/11		PD Specialists #24,
4777			Conduct fourth set of academies	0%	3 days	7/11/11	7/13/11		PD Specialists #24,
4778			Visit each site to verify logistics	0%	1 day	7/7/11	7/7/11		PD Specialists #24,

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4779			Conduct academy dress rehearsal	0%	1 day	7/1/11	7/1/11		PD Specialists #24,
4780			Conduct fifth set of academies	0%	3 days	7/11/11	7/13/11		PD Specialists #24,
4781			*Second set of academies implemented*	*0%*	*0 days*	*8/3/11*	*8/3/11*	*4780*	
4782			**Process evaluation results from Academies**	**0%**	**24 days**	**8/17/11**	**9/20/11**		
4783			Compile evaluaton results	0%	10 days	8/17/11	8/30/11		PD Specialists #24
4784			Meet to interpret results	0%	1 day	9/6/11	9/6/11	4783	EEA development 1
4785			Prepare evaluation report	0%	5 days	9/7/11	9/13/11	4784	Pfeifer
4786			Share report with academy planning team	0%	1 day	9/14/11	9/14/11	4785	EEA development 1
4787			*Academy evaluation completed*	*0%*	*0 days*	*9/14/11*	*9/14/11*	*4786*	
4788			**Implement Online Follow-up Sessions**	**0%**	**41 days**	**8/3/11**	**9/29/11**		
4789			Go Live with Online Forum Module One	0%	1 day	8/3/11	8/3/11	4781	PD Specialists #24
4790			Monitor online activity of school teams	0%	20 days	8/4/11	8/31/11	4789	PD Specialists #24
4791			Gather data from school teams	0%	20 days	9/1/11	9/29/11	4790	PD Specialists #24
4792			*Online Professional Development Module 1 Completed*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*4791*	
4793			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4794			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4795			*Year 2 Site Selection Determined*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4796			*Year 2 Macro Structure Design Completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4797			*Year 2 Online Surveys Completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4798			*Year 2 Academy Content Developed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4799			*CCSC Framework / Tookit Modified*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4800			*Online Professional Development Module 2 Completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4801			*Year 2 Phase I Site Visits to LEAs Completed*	*0%*	*0 days*	*12/30/11*	*12/30/11*		
4802			*Generate EEA Reports based on Year One Implementation*	*0%*	*0 days*	*10/3/11*	*10/3/11*		
4803			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4804			*Present EEA Academy to Asst. Superintendents*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
4805			*LEAs Presentation Completed*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
4806			*LEA Point of Contact Identified*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
4807			*Master Teacher Applications Distributed*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
4808			*EEA Participants Registered*	*0%*	*0 days*	*3/30/12*	*3/30/12*		
4809			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4810			*Master Teacher Training materials developed*	*0%*	*0 days*	*6/29/12*	*6/29/12*		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4811			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
4812			*Online Professional Development Module 1 Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
4813		▦	*Generate EEA Reports*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
4814			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4815			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4816		▦	*Year 3 Site Selection Determined*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4817		▦	*Year 3 Macro Structure Design Completed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4818		▦	*Year 3 Online Surveys Completed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4819		▦	*Year 3 Academy Content Developed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4820		▦	*CCSC Framework / Tookit Modified*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4821		▦	*Online Professional Development Module 4 Completed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4822		▦	*Year 3 Phase I Site Visits to LEAs Completed*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4823		▦	*Online Content Developed Module 5*	*0%*	*0 days*	*12/31/12*	*12/31/12*		
4824			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4825		▦	*Present EEA Academy to Asst. Superintendents*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
4826		▦	*LEAs Presentation Completed*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
4827		▦	*LEA Point of Contact Identified*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
4828		▦	*Master Teacher Applications Distributed*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
4829		▦	*EEA Participants Registered*	*0%*	*0 days*	*3/29/13*	*3/29/13*		
4830			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4831		▦	*Online Professional Development Module 5 Completed*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
4832		▦	*Online Content Developed Module 6*	*0%*	*0 days*	*6/28/13*	*6/28/13*		
4833			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4834			*Generate EEA Reports*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
4835			*Online Professional Development Module 6 Completed*	*0%*	*0 days*	*7/1/13*	*7/1/13*		
4836			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4837			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4838		▦	*Year 4 Online Surveys Completed*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
4839		▦	*Year 4 Academy Content Developed*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
4840		▦	*CCSC Framework / Tookit Completed*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
4841		▦	*Assessment Instruments Presented via Online Forum*	*0%*	*0 days*	*12/31/13*	*12/31/13*		
4842		▦	*Online Content Developed Module 7*	*0%*	*0 days*	*12/31/13*	*12/31/13*		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4843			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4844		⊞	*Present EEA Academy to Asst. Superintendents*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
4845			*LEAs Presentation Completed*	*0%*	*0 days*	*1/1/14*	*1/1/14*		
4846		⊞	*LEA Point of Contact Identified*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
4847		⊞	*Master Teacher Applications Distributed*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
4848		⊞	*EEA Participants Registered*	*0%*	*0 days*	*3/31/14*	*3/31/14*		
4849			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4850		⊞	*Online Professional Development Module 7 Completed*	*0%*	*0 days*	*6/30/14*	*6/30/14*		
4851		⊞	*Online Content Developed Module 8*	*0%*	*0 days*	*6/30/14*	*6/30/14*		
4852			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4853		⊞	*Generate EEA Reports*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
4854		⊞	*Online Professional Development Module 9 - 10 Completed*	*0%*	*0 days*	*9/30/14*	*9/30/14*		
4855			**42|17 – Expand Maryland Principals' Academy to Target Low-Achieving Schools**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
4856			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
4857			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
4858		⊞	**No milestone activities scheduled**	0%	64 days	10/4/10	12/30/10		
4859			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
4860		⊞	**No milestone activities scheduled**	0%	64 days	1/3/11	4/4/11		
4861			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4862		⊞	**Define RFP specifications to hire IHE/Academy site contractor**	**0%**	**60 days**	**4/4/11**	**6/29/11**		
4863		⊞ ⫯	Draft RFP	0%	30 days	4/4/11	5/13/11		PM,Dunford,Freed
4864		⊞ ⫯	Review complete RFP	0%	5 days	5/18/11	5/24/11	4863	Procurement Offic
4865		⊞	Submit completed RFP for approval	0%	20 days	6/1/11	6/28/11	4864	AG,DBM,Procurem
4866		⊞	*RFP completed*	*0%*	*0 days*	*6/29/11*	*6/29/11*	*4865*	
4867			**Fourth Quarter: YEAR 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4868			**Hire IHE/Academy site contractor**	**0%**	**62 days**	**7/6/11**	**9/30/11**		
4869		⊞	Publish RFP for contractor	0%	38 days	7/6/11	8/26/11	4865	Procurement Offic
4870		⊞ ⫯	Review submitted bids	0%	15 days	8/29/11	9/19/11	4869	Review committee
4871		⊞	Interview selected contractors	0%	5 days	9/20/11	9/26/11	4870	Review committee
4872		⊞	Select IHE contractor candidate for hire	0%	3 days	9/27/11	9/29/11	4871	Review committee
4873		⊞	Award contract to IHE contractor	0%	2 days	9/30/11	10/3/11	4872	Procurement Offic
4874		⊞	*IHE contractor hired*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*4873*	

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4875			**Select principal facilitators**	**0%**	**20 days**	**8/29/11**	**9/27/11**		
4876			Determine criteria for effective principal facilitators	0%	5 days	8/29/11	9/2/11		Anello,Dehart,Dun
4877			Solicit feedback from executive officers	0%	12 days	9/6/11	9/21/11	4876	Anello,Dehart,Dun
4878			Select principal facilitators	0%	3 days	9/22/11	9/26/11	4876,4877	Anello,Dehart,Dun
4879			*Principal facilitators are chosen*	*0%*	*0 days*	*9/27/11*	*9/27/11*	*4878*	
4880			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
4881			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4882			**Determine first group of 100 principals to participate**	**0%**	**1 day?**	**12/30/11**	**12/30/11**		
4883			Identify the 200 lowest achieving schools	0%					
4884			Determine the first 100 participants	0%					
4885			*First group of principals is chosen*	*0%*	*0 days*				
4886			**Determine content with IHE and MSDE staff**	**0%**	**1 day?**	**12/30/11**	**12/30/11**		
4887			Schedule planning meetings	0%					
4888			Review research on best practices	0%					
4889			Discuss objectives and outcomes	0%					
4890			*Content for Academy is determined*	*0%*	*0 days*				
4891			**Invite Principals to Academy**	**0%**	**1 day?**	**12/30/11**	**12/30/11**		
4892			Select principals	0%					
4893			Inform Superintendents of selected principals	0%					
4894			Send invitational letters to selected principals	0%					
4895			*Principals are invited to Academy*	*0%*	*0 days*				
4896			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4897			**Design Principal Academy Training**	**0%**	**10 days**	**1/2/12**	**1/13/12**		
4898			Define training goals and objectives	0%					
4899			Develop daily agendas for the Academy	0%					
4900			Develop training materials	0%					
4901			*Academy content is developed*	*0%*	*0 days*				
4902			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4903			**Finalize Academy content and logistics**	**0%**	**30 days**	**4/2/12**	**5/11/12**		
4904			Produce materials	0%					
4905			Organize notebooks	0%					
4906			Review content with Principal facilitators	0%					

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4907			Remind participants of event	0%					
4908			*Academy content and logistics are finalized*	*0%*	*0 days*				
4909			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
4910			**Provide professional development training to 100 principals**	**0%**	**10 days**	**7/2/12**	**7/13/12**		
4911			Conduct Priority Schools Academy	0%					
4912			Evaluate Summer Academy model as implemented during the first year	0%					
4913			*Principals receive training*	*0%*	*0 days*				
4914			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4915			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4916			**Conduct Academy Year 1 first follow-up session**	**0%**	**10 days**	**10/1/12**	**10/12/12**		
4917			Develop Academy materials and handouts	0%					
4918			Organize materials and handouts into notebooks	0%					
4919			Review content with Principal facilitators	0%					
4920			Conduct first Academy follow-up session	0%					
4921			*First post-Academy follow-up session conducted*	*0%*	*0 days*				
4922			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
4923			**Review planned content and logistics for Summer Academy Year 2**	**0%**	**10 days**	**1/1/13**	**1/14/13**		
4924			Review training goals and objectives	0%					
4925			Review daily agendas	0%					
4926			*Academy content is reviewed*	*0%*	*0 days*				
4927			**Invite Principals to Academy Year 2**	**0%**	**1 day**	**1/1/13**	**1/1/13**		
4928			Send invitational letters to second 100 principals	0%					
4929			Inform Superintendents of selected principals	0%					
4930			*Principals are invited to Academy*	*0%*	*0 days*				
4931			**Conduct Academy Year 1 second follow-up session**	**0%**	**1 day**	**1/1/13**	**1/1/13**		
4932			Develop Academy materials and handouts	0%					
4933			Organize materials and handouts into notebooks	0%					
4934			Conduct Academy Year 1 second follow-up session	0%					
4935			Second post-Academy follow-up session conducted	0%					
4936			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
4937			**Finalize Academy Year 2 content and logistics**	**0%**	**1 day**	**4/1/13**	**4/1/13**		
4938			Produce materials	0%					

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4939			Organize notebooks	0%					
4940			Review content with Principal facilitators	0%					
4941			Remind participants of event	0%					
4942			*Academy content and logistics are produced*	*0%*	*0 days*				
4943			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
4944		▦	**Provide professional development training to second group of 100 principals**	**0%**	**1 day**	**7/1/13**	**7/1/13**		
4945			Conduct Priority Schools Academy	0%					
4946			Evaluate Summer Academy model as implemented during the first year	0%					
4947			*Principals receive training*	*0%*	*0 days*				
4948			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
4949			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4950			**Conduct Academy Year 2 first follow-up session**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
4951		▦	Develop Academy materials and handouts	0%	1 day	10/1/13	10/1/13		
4952			Organize materials and handouts into notebooks	0%					
4953			Conduct first Academy Year 2 follow-up session	0%					
4954		▦	First post-Academy Year 2 follow-up session conducted	0%	1 day	10/1/13	10/1/13		
4955			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
4956		▦	**Conduct Academy Year 2 second follow-up session**	**0%**	**1 day**	**1/1/14**	**1/1/14**		
4957			Develop Academy materials and handouts	0%					
4958			Organize materials and handouts into notebooks	0%					
4959			Conduct second Academy Year 2 follow-up session	0%					
4960			*Second post-Academy follow-up session conducted*	*0%*	*0 days*				
4961			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
4962			**No milestone activities scheduled**	0%					
4963			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
4964			**No milestone activities scheduled**	0%					
4965			**43|21 – Develop On-Line PD on Educator Instructional Improvement Content**	**0%**	**1033 days**	**10/1/10**	**9/30/14**		
4966			**YEAR 1**	**0%**	**255 days**	**10/1/10**	**9/30/11**		
4967			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
4968			** Per grant, No activities Scheduled **	0%					
4969			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
4970			** Per grant, No activities Scheduled **	0%					
4971			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
4972			** Per grant, No activities Scheduled **	0%					
4973			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
4974			** Per grant, No activities Scheduled **	0%					
4975			**YEAR 2**	**13%**	**256 days**	**10/3/11**	**9/28/12**		
4976			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
4977			** Per grant, No activities Scheduled **	0%					
4978			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
4979			** Per grant, No activities Scheduled **	0%					
4980			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
4981			** Per grant, No activities Scheduled **	0%					
4982			**Fourth Quarter: Year 2**	**50%**	**65 days**	**7/2/12**	**9/28/12**		
4983			** Per grant, No activities Scheduled **	50%		7/2/12			
4984			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
4985			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
4986			Participate in Educator Effectiveness Academy (EEA) planning with DOI content specialists	0%	66 days	10/1/12	12/31/12		Locastro
4987			Develop project management plan	0%	5 days	10/1/12	10/5/12		Locastro
4988			**Identify existing OPD courses that meet EEA needs**	**0%**	**12 days**	**10/8/12**	**10/24/12**	**4987**	**Locastro**
4989			Compile list of courses to be reviewed based on specialists' input	0%	10 days	10/8/12	10/19/12		Locastro
4990			Request access for reviewers	0%	2 days	10/22/12	10/23/12	4989	Locastro
4991			*Courses for review are identified*	*0%*	*0 days*	*10/24/12*	*10/24/12*	*4990*	
4992			*Necesessary permissions for review are procured*	*0%*	*0 days*	*10/24/12*	*10/24/12*	*4990*	
4993			**Review of Online PD Courses**	**0%**	**31 days**	**10/17/12**	**11/28/12**	**4990**	**Locastro,MVLO sta**
4994			Draft RFQ for course reviewers	0%	2 days	10/17/12	10/18/12		Locastro,MVLO sta
4995			Publish RFQ for course reviewers	0%	5 days	10/19/12	10/25/12	4994	Procurement
4996			Review RFQ responses, select reviewers, prepare and issue contracts	0%	15 days	10/26/12	11/15/12	4995	Locastro,MVLO sta
4997			*Experts are hired to review courses*	*0%*	*0 days*	*11/16/12*	*11/16/12*	*4996*	
4998			**Course Reviews**	**0%**	**32 days**	**11/16/12**	**12/31/12**		**consultants**
4999			Hold orientation for contractors	0%	2 days	11/16/12	11/19/12	4997	Locastro
5000			Develop tools, guidelines for course reviews	0%	20 days	11/20/12	12/17/12	4999	Locastro

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5001			Contractors begin course reviews, identifying missing components	0%	10 days	12/18/12	12/31/12	5000	Locastro,consultan
5002			*Trained reviewers have begun course reviewers*	*0%*	*0 days*	*12/31/12*	*12/31/12*	*5001*	
5003			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
5004			Participate in Educator Effectiveness Academy (EEA) planning with DOI content specialists	0%	64 days	1/1/13	3/29/13		Locastro
5005			**Hire content and html developers and course editors**	**0%**	**24 days**	**1/2/13**	**2/4/13**		**Locastro**
5006			Draft RFQ for content and html developers and course editors	0%	4 days	1/2/13	1/7/13		Locastro,MVLO sta
5007			Publish RFQ	0%	5 days	1/8/13	1/14/13	5006	Locastro,MVLO sta
5008			Review RFQ responses, select developers and editors, prepare contracts	0%	15 days	1/15/13	2/4/13	5007	Locastro,MVLO sta
5009			*Developers and editors hired*	*0%*	*0 days*	*2/4/13*	*2/4/13*	*5008*	
5010			**Development of New Courses**	**0%**	**29 days**	**2/19/13**	**3/29/13**		
5011			Meet with consultant	0%	1 day	2/19/13	2/19/13	5009FS+10 day!	
5012			Initiate development of new courses	0%	28 days	2/20/13	3/29/13	5011	
5013			*Development of New Courses initated*	*0%*	*0 days*	*3/29/13*	*3/29/13*	*5012*	
5014			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
5015			Continue development and revision of courses	0%	65 days	4/1/13	6/28/13	5013	
5016			Continue EEA planning with DOI staff and content specialists	0%	65 days	4/1/13	6/28/13		Locastro
5017			**Survey Academy participants on areas for improvement**	**0%**	**3 days**	**4/1/13**	**4/3/13**		
5018			Develop survey for Academy participants on areas for improvement	0%	2 days	4/1/13	4/2/13		Locastro,Evaluator
5019			Build survey into Academy schedule	0%	1 day	4/3/13	4/3/13	5018	Locastro,DOI staff
5020			*Survey ready for Summer 2013 Academy*	*0%*	*0 days*	*4/3/13*	*4/3/13*	*5019*	
5021			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
5022			*Development of New Courses completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*	*5015FS+65 day!*	
5023			Continue Educator Effectiveness Academy planning with MVLO staff, content specialists, and consultant	0%	66 days	7/1/13	9/30/13		Locastro
5024			**Continue metatagging activities**	**0%**	**65 days**	**7/1/13**	**9/27/13**		
5025			Metatag new courses/content upon completion	0%	65 days	7/1/13	9/27/13		DOI staff
5026			Add tagged courses to the portal	0%	65 days	7/1/13	9/27/13		DOI staff
5027			*Metatagging keeps pace with course development/revisions*	*0%*	*0 days*	*9/27/13*	*9/27/13*	*5026,5025*	
5028			**Acquire feedback from Academy participants**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
5029			Survey Academy participants on areas for improvement	0%	23 days	7/1/13	7/31/13		Locastro
5030			Review survey results and apply to online course revision/development	0%	43 days	8/1/13	9/30/13		Locastro,Evaluator

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5031			*Academy survey completed*	*0%*	*0 days*	*9/30/13*	*9/30/13*	*5029,5030*	
5032			Continue development and revision of courses	0%	43 days	8/1/13	9/30/13		Locastro,consultan
5033			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5034			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5035			Continue EEA planning with DOI staff and and other MSDE staff	0%	66 days	10/1/13	12/31/13		Locastro
5036			**Continue contingency development and revision of courses**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5037			Continue to apply feedback from Academy to course content/design	0%	66 days	10/1/13	12/31/13		Locastro,consultan
5038			Continue course procurement activities	0%	66 days	10/1/13	12/31/13		Locastro,MVLO sta
5039			*Contingency Course development and revision work continues*	*0%*	*0 days*	*12/31/13*	*12/31/13*	*5038*	
5040			**Continue metatagging activities**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5041			Metatag new courses/content upon completion	0%	66 days	10/1/13	12/31/13		DOI staff
5042			Add tagged courses to the portal	0%	66 days	10/1/13	12/31/13		DOI staff
5043			*Metatagging keeps pace with course development/revisions*	*0%*	*0 days*	*12/31/13*	*12/31/13*	*5042*	
5044			**Second Quarter: Year 4**	**0%**	**66 days**	**1/1/14**	**4/2/14**		
5045			Continue EEA planning with DOI staff and and other MSDE staff	0%	64 days	1/1/14	3/31/14		Locastro
5046			**Complete contingency development and revision of courses**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
5047			Continue to apply feedback from Academy to course content/design	0%	64 days	1/1/14	3/31/14		Locastro,consultan
5048			Continue course procurement activities	0%	64 days	1/1/14	3/31/14		Locastro,MVLO sta
5049			*Contingency Course development and revision completed*	*0%*	*0 days*	*3/31/14*	*3/31/14*	*5048*	
5050			**Continue metatagging activities**	**0%**	**66 days**	**1/1/14**	**4/2/14**		
5051			Metatag new courses/content upon completion	0%	66 days	1/1/14	4/2/14		DOI staff
5052			Add tagged courses to the portal	0%	66 days	1/1/14	4/2/14		DOI staff
5053			*Metatagging keeps pace with course development/revisions*	*0%*	*0 days*	*4/2/14*	*4/2/14*	*5052*	
5054			**Hire online course facilitators for summer pilots**	**0%**	**21 days**	**3/3/14**	**3/31/14**		
5055			Draft RFQ	0%	2 days	3/3/14	3/4/14		Locastro
5056			Publish RFQ	0%	5 days	3/5/14	3/11/14	5055	Procurement
5057			Review bids, select facilitators, prepare and issue contracts	0%	14 days	3/12/14	3/31/14	5056	Locastro,MVLO sta
5058			*Online course facilitators hired*	*0%*	*0 days*	*3/31/14*	*3/31/14*	*5057*	
5059			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
5060			Continue Educator Effectiveness Academy planning with MVLO staff, content specialists, and consultant	0%	65 days	4/1/14	6/30/14		Locastro
5061			**Begin course pilots during Summer Academy**	**0%**	**56 days**	**4/11/14**	**6/27/14**		

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5062			Plan Orientation days for pilot facilitators	0%	2 days	4/16/14	4/17/14		Locastro,MVLO sta
5063			Conduct orientation	0%	1 day	4/18/14	4/18/14	5062	Locastro,MVLO sta
5064			Pilot courses during Summer Academy	0%	10 days	6/16/14	6/27/14	5063	Locastro,MVLO sta
5065			Survey Academy participants on areas for improvement	0%	12 days	4/11/14	4/28/14		Locastro,MVLO sta
5066			*Course pilots during Summer Academy completed*	*0%*	*0 days*	*4/28/14*	*4/28/14*	*5065*	
5067			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
5068			**Conclude revision and metatagging work so courses can be shared**	**0%**	**27 days**	**8/2/14**	**9/9/14**		
5069			Analyze Educator Effectiveness Academy with MVLO staff, content specialists	0%	5 days	8/2/14	8/7/14		Locastro,Evaluator
5070			Complete necessary course revision work based on pilot feedback and MSDE analysis	0%	10 days	8/7/14	8/20/14		Locastro,consultan
5071			Complete course metatagging activities	0%	10 days	8/7/14	8/20/14		DOI staff
5072			Add tagged courses to the portal	0%	5 days	8/20/14	8/26/14		DOI staff
5073			Share courses with Maryland educators through the MSDE portal	0%	10 days	8/27/14	9/9/14	5072	DOI staff
5074			*Revised courses are shared state-wide*	*0%*	*0 days*				
5075			**GOAL 12: Establish the Breakthrough Zone**	**50%**	**1227 days**	**1/4/10**	**9/30/14**		
5076			**44|41 – The Breakthrough Center**	**50%**	**1227 days**	**1/4/10**	**9/30/14**		
5077			**YEAR 1**	**51%**	**255 days**	**10/1/10**	**9/30/11**		
5078			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
5079			**Establishment of Partnership Agreements**	**99%**	**260 days**	**1/4/10**	**12/31/10**		
5080			Identify Schools and Districts in Breakthrough Zones	82%	49 days	1/4/10	3/11/10		Dunford[245%],Gla
5081			Establish District Turnaround Teams	100%	30 days	1/4/10	2/12/10	5080	Dunford,Glazer,Gla
5082			Develop initial assessment of needs	100%	60 days	4/5/10	6/25/10	5081	Dunford,Glazer,Gla
5083			Establish priorities based on initial assessment	100%	60 days	4/5/10	6/25/10		Dunford,Glazer,Gla
5084			**Select school federal intervention model**	**100%**	**60 days**	**4/5/10**	**6/25/10**		
5085			Identify performance targets	100%	60 days	4/5/10	6/25/10		Dunford,Glazer,Gla
5086			Identify strategies and interventions	100%	60 days	4/5/10	6/25/10		Dunford,Glazer,Gla
5087			Integrate improvement strategies into formal district plans	100%	84 days	9/7/10	12/31/10		Dunford,Glazer,Gla
5088			Integrate improvement strategies into formal school plans	100%	84 days	9/7/10	12/31/10		Dunford,Glazer,Gla
5089			Identify areas of State and federal regulatory flexibility	100%	88 days	9/1/10	12/31/10		Dunford,Glazer,Gla
5090			Convene Policy Practitioners' Workgroup	100%	88 days	9/1/10	12/31/10		Dunford,Glazer,Gla
5091			Identify areas of local policy flexibility and authority for potential renegotiation	100%	88 days	9/1/10	12/31/10		Dunford,Glazer,Gla

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5092		✓	**Conduct an analysis of existing and potential resources**	**100%**	**60 days**	**4/5/10**	**6/25/10**		
5093		✓	Identify and broker applicable resources	100%	60 days	4/5/10	6/25/10		Dunford,Glazer,Gla
5094		✓	Identify and broker applicable partners	100%	60 days	4/5/10	6/25/10		Dunford,Glazer,Gla
5095		✓	*Partnership Agreements Established*	*100%*	*0 days*	*6/25/10*	*6/25/10*	*5084*	
5096		✓	**Improvement Strategies Monitoring and Assessment**	**100%**	**24 days**	**11/10/10**	**12/13/10**		
5097		✓	Conduct RITA	100%	8 days	11/10/10	11/19/10		Lamb
5098		✓	Recommend process for potential assignment for School Administrative Managers through SIG	100%	5 days	12/7/10	12/13/10		Lamb
5099		✓	*Improvement Strategies Monitoring and Assessment Completed*	*100%*	*0 days*	*11/10/10*	*11/10/10*	*5097*	
5100		✓	**Education Specialists Acquisition**	**100%**	**87 days**	**10/1/10**	**2/1/11**		
5101		✓	Develop position requirements	100%	1 day	10/1/10	10/1/10		Glazer
5102		✓	Advertise positions	100%	10 days	10/4/10	10/15/10	5101	Glazer
5103		✓	Screen candidates	100%	5 days	10/25/10	10/29/10	5102	Glazer
5104		✓	Interview candidates	100%	61 days	11/4/10	1/28/11	5103	Glazer
5105		✓	Select candidates	100%	61 days	11/8/10	2/1/11	5104	Glazer
5106		✓	*Educational Specialists Hired*	*100%*	*0 days*	*10/1/10*	*10/1/10*	*5105*	
5107		✓	**School Improvement Knowledge-Management System Requirements Analysis**	**100%**	**23 days**	**12/1/10**	**12/31/10**		
5108		✓	Establish criteria	100%	23 days	12/1/10	12/31/10		Glascock
5109		✓	*School Improvement Knowledge Management Sytem Analysis Conducted*	*100%*	*0 days*	*12/1/10*	*12/1/10*	*5108*	
5110			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		
5111			**Refine Partnership Agreements**	**0%**	**86 days**	**1/7/11**	**5/10/11**		
5112			Identify Feeder School in Districts in Breakthrough Zones	0%	15 days	2/1/11	2/22/11		Dunford,Glascock,
5113			Develop initial assessment of needs	0%	10 days	2/23/11	3/8/11	5112	Dunford,Glascock,
5114			Establish priorities	0%	5 days	3/9/11	3/15/11	5113	Dunford,Glascock,
5115			Select school improvement initiatives	0%	10 days	3/16/11	3/29/11	5114	Dunford,Glascock,
5116			Identify performance targets	0%	10 days	3/16/11	3/29/11	5114	Dunford,Glascock,
5117			Identify strategies and interventions	0%	10 days	3/16/11	3/29/11	5114	Dunford,Glascock,
5118			Integrate improvement strategies into formal district plans	0%	43 days	3/11/11	5/10/11	5119	Dunford,Glascock,
5119			Integrate improvement strategies into formal school plans	0%	43 days	1/7/11	3/10/11		Dunford,Glascock,
5120			Conduct an analysis of existing and potential resources	0%	40 days	2/1/11	3/29/11		Glascock,Glazer,Du

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5121			Identify and broker applicable resources	0%	20 days	1/7/11	2/4/11		Dunford,Glascock,(
5122			Identify and broker applicable partners	0%	20 days	2/1/11	3/1/11		Dunford,Glascock,(
5123			*Partnership Agreements Refined*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*5122,5120*	
5124			**External Evaluator Identification**	**0%**	**3 days**	**1/28/11**	**2/2/11**		
5125			Establish criteria	0%	1 day	1/28/11	1/28/11		Glascock
5126			Generate RFP	0%	1 day	1/31/11	1/31/11	5125	Glascock
5127			Review RFP against criteria	0%	1 day	2/1/11	2/1/11	5126	Glascock
5128			*External Evaluator Identified*	*0%*	*0 days*	*2/2/11*	*2/2/11*	*5127*	
5129			**Improvement Strategies Monitoring and Assessment**	**0%**	**43 days**	**1/28/11**	**3/30/11**		
5130			Conduct SIG Monitoring Visit	0%	1 day	1/28/11	1/28/11		Lamb
5131			Conduct RITA	0%	22 days	3/1/11	3/30/11		Lamb
5132			*Improvement Strategies Monitoring and Assessment Completed*	*0%*	*0 days*	*1/31/11*	*1/31/11*	*5130*	
5133			**Education Specialists Aquisition**	**0%**	**4 days**	**1/28/11**	**2/3/11**		
5134			Advertise positions	0%	1 day	1/28/11	1/28/11		Glazer
5135			Screen candidates	0%	1 day	1/31/11	1/31/11	5134	Glazer
5136			Interview candidates	0%	1 day	2/1/11	2/1/11	5135	Glazer
5137			Select candidates	0%	1 day	2/2/11	2/2/11	5136	Glazer
5138			*Educational Specialists Hired*	*0%*	*0 days*	*2/3/11*	*2/3/11*	*5137*	
5139			**Hire Administrative Assistant**	**0%**	**5 days**	**1/28/11**	**2/4/11**		
5140			Develop position requirement	0%	1 day	1/28/11	1/28/11		Glascock
5141			Advertise positions	0%	1 day	1/31/11	1/31/11	5140	Glascock
5142			Screen candidates	0%	1 day	2/1/11	2/1/11	5141	Glascock
5143			Interview candidates	0%	1 day	2/2/11	2/2/11	5142	Glascock
5144			Select candidates	0%	1 day	2/3/11	2/3/11	5143	Glascock
5145			*Administrative Assistant Hired*	*0%*	*0 days*	*2/4/11*	*2/4/11*	*5144*	
5146			**Content Outline for School Improvement Knowledge-Management System (KMS) Development**	**0%**	**3 days**	**1/28/11**	**2/2/11**		
5147			Identify development team	0%	1 day	1/28/11	1/28/11		Glascock
5148			Identify components of KMS	0%	1 day	1/31/11	1/31/11	5147	Glascock
5149			Assign content component tasks	0%	1 day	2/1/11	2/1/11	5148	Glascock
5150			*School Improvement Knowledge-Management System Content Outline Developed*	*0%*	*0 days*	*2/2/11*	*2/2/11*	*5149*	

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ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5151			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5152		▦	**Re-establishment of Partnership Agreements**	**0%**	**105 days**	**4/1/11**	**8/30/11**		
5153		▦ ▮	Identify additional Schools in Districts in Breakthrough Zones	0%	10 days	4/1/11	4/14/11		Dunford,Glascock,(
5154		▮	Re-examine District Turnaround Teams	0%	22 days	4/15/11	5/16/11	5153	Dunford,Glascock,(
5155		▮	Adjust membership based on re-examination	0%	22 days	5/17/11	6/17/11	5154	Dunford,Glascock,(
5156		▮	Develop initial assessment of needs and establish priorities in new schools	0%	10 days	6/20/11	7/1/11	5155	Dunford,Glascock,(
5157		▦	**Select school federal intervention model**	**0%**	**20 days**	**4/1/11**	**4/28/11**		
5158		▦ ▮	Identify performance targets	0%	10 days	4/1/11	4/14/11		Dunford,Glascock,(
5159			Identify strategies and interventions	0%	10 days	4/15/11	4/28/11	5158	
5160		▦ ▮	Integrate improvement strategies into formal district plans	0%	65 days	4/1/11	7/5/11		Dunford,Glascock,(
5161		▦ ▮	Integrate improvement strategies into formal school plans	0%	40 days	7/6/11	8/30/11	5160	Dunford,Glascock,(
5162		▮	**Conduct an analysis of existing and potential resources**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Dunford,Glascock,**
5163		▮	Identify and broker applicable resources	0%	20 days	4/1/11	4/28/11		Glascock,Glazer,Du
5164		▮	Identify and broker applicable partners	0%	10 days	4/29/11	5/12/11	5163	Dunford,Glascock,(
5165		▦	*Partnership Agreements Re-established*	*0%*	*0 days*	*8/30/11*	*8/30/11*	*5164,5160,516.*	
5166		▦	**Identifcation of School Turnaround Partners**	**0%**	**65 days**	**4/1/11**	**7/5/11**		
5167		▦ ▮	Identify turnaround partners based on established criteria	0%	10 days	4/1/11	4/14/11		Glascock,Knott
5168		▮	Identify and broker applicable partners	0%	55 days	4/15/11	7/5/11	5167	Glascock,Knott
5169			*Turnaround Partners Identified*	*0%*	*0 days*	*7/5/11*	*7/5/11*	*5168*	
5170			**External Evaluator Contracted**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5171		▮	Review RFP submissions against criteria	0%	10 days	4/1/11	4/14/11		Glascock
5172		▮	Identify external evaluator based on established criteria	0%	5 days	4/15/11	4/21/11	5171	Glascock
5173		📋 ▮	Generate contract	0%	100 days	4/22/11	9/14/11	5172	Glascock
5174			*External Evaluator Identified and Contracted*	*0%*	*0 days*	*9/14/11*	*9/14/11*	*5173*	
5175		▦	**Improvement Strategies Monitoring and Assessment**	**0%**	**34 days**	**5/2/11**	**6/20/11**		
5176		▦	Conduct SIG Monitoring Visits	0%	22 days	5/2/11	6/2/11		Lamb
5177		▦	Determine status of School Administrative Managers	0%	12 days	6/3/11	6/20/11	5176	Lamb
5178			*Implementation of Improvement Strategies Monitoring and Assessment Completed*	*0%*	*0 days*	*5/2/11*	*5/2/11*	*5131*	
5179		▦	**Education Specialists Acquisition**	**0%**	**37 days**	**4/1/11**	**5/23/11**		
5180		▦ ▮	Advertise positions	0%	10 days	4/1/11	4/14/11		Glazer
5181		▮	Screen candidates	0%	5 days	4/15/11	4/21/11	5180	Glazer

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5182			Interview candidates	0%	10 days	4/22/11	5/5/11	5181	Glazer
5183			Select candidates	0%	2 days	5/6/11	5/9/11	5182	Glazer
5184			*Educational Specialists Hired*	*0%*	*0 days*	*5/23/11*	*5/23/11*	*5183FS+10 day*	
5185			**School Improvement Knowledge-Management System Development**	**0%**	**15 days**	**4/1/11**	**4/21/11**		
5186			Review Status of Assigned Tasks	0%	10 days	4/1/11	4/14/11		Glascock
5187			Adjust Project Tasks	0%	5 days	4/15/11	4/21/11	5186	Glascock
5188			*School Improvement Knowledge-Management System Developed and Implemented*	*0%*	*0 days*	*4/21/11*	*4/21/11*	*5187*	
5189			**Fourth Quarter: Year 1**	**0%**	**66 days**	**7/1/11**	**10/4/11**		
5190			**Renewal of Partnership Agreements**	**0%**	**33 days**	**8/1/11**	**9/15/11**		
5191			Conduct assessment of needs and establish priorities for Year 2	0%	23 days	8/1/11	8/31/11		Dunford,Glascock,
5192			**Reaffirm school federal intervention model**	**0%**	**20 days**	**8/1/11**	**8/26/11**		**Dunford,Glascock,**
5193			Identify performance targets	0%	10 days	8/1/11	8/12/11		Dunford,Glascock,
5194			Identify strategies and interventions	0%	10 days	8/15/11	8/26/11	5193	Dunford,Glascock,
5195			Integrate improvement strategies into formal district plans	0%	10 days	9/1/11	9/15/11		Dunford,Glascock,
5196			Integrate improvement strategies into formal school plans	0%	10 days	8/1/11	8/12/11		Dunford,Glascock,
5197			Identify areas of State and federal regulatory flexibility	0%	15 days	8/1/11	8/19/11		Dunford,Glascock,
5198			Identify areas of local policy flexibility and authority for potential renegotiation	0%	10 days	8/1/11	8/12/11		Dunford,Glascock,
5199			**Conduct an analysis of existing and potential resources**	**0%**	**20 days**	**8/1/11**	**8/26/11**		**Dunford,Glascock,**
5200			Identify and broker applicable resources	0%	10 days	8/1/11	8/12/11		Dunford,Glascock,
5201			Identify and broker applicable partners	0%	10 days	8/15/11	8/26/11	5200	Dunford,Glascock,
5202			*Partnership Agreements Renewed*	*0%*	*0 days*	*8/26/11*	*8/26/11*	*5201*	
5203			**Improvement Strategies Monitoring and Assessment**	**0%**	**21 days**	**9/1/11**	**9/30/11**		
5204			Conduct SIG Monitoring Visit	0%	21 days	9/1/11	9/30/11		Lamb
5205			*Improvement Strategies are Monitored and Assessed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*5204*	
5206			**School Improvement Knowledge-Management System Implementation**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
5207			Implement Knowledge Management System	0%	65 days	7/1/11	10/3/11		Glascock
5208			*School Improvement Knowledge Management System Implemented*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*5207*	
5209			**Formative Assessment Implementation**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5210			Conduct Formative Evaluation	0%	66 days	7/1/11	10/4/11		Glascock

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5211			*Formative Evaluation Conducted*	*0%*	*0 days*	*10/4/11*	*10/4/11*	*5210*	
5212			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5213			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
5214			*Partnership Agreements Established*	*0%*	*0 days*				
5215			*Improvement Strategies Monitored and Assessed*	*0%*	*0 days*				
5216			*KMS Refined and Enhanced*	*0%*	*0 days*				
5217			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
5218			*Partnership Agreements Refined*	*0%*	*0 days*				
5219			*Improvement Strategies Monitored and Assessed*	*0%*	*0 days*				
5220			*KMS Refined and Enhanced*	*0%*	*0 days*				
5221			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
5222			*Partnership Agreements Re-Established*	*0%*	*0 days*				
5223			*Improvement Strategies Monitored and Assessed*	*0%*	*0 days*				
5224			*KMS Refined and Enhanced*	*0%*	*0 days*				
5225			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
5226			Partnership Agreements Renewed	0%					
5227			*Improvement Strategies Monitored and Enhanced*	*0%*	*0 days*				
5228			KMS Refined and Enhanced	0%					
5229			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5230			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
5231			Partnership Agreements Established	0%					
5232			*Improvement Strategies Monitored and Assessed*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5233			KMS Refined and Enhanced	0%					
5234			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
5235			*Partnership Agreements Refined*	*0%*	*0 days*				
5236			Improvement Strategies Monitored and Assessed	0%	1 day	1/28/11	1/28/11		
5237			*KMS Refined and Enhanced*	*0%*	*0 days*				
5238			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
5239			*Partnership Agreements Re-Established*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
5240			*Improvement Strategies Monitored and Assessed*	*0%*	*0 days*	*4/1/13*	*4/1/13*		
5241			*KMS Refined and Enhanced*	*0%*	*0 days*				
5242			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5243			*Partnership Agreements Renewed*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5244			*Improvement Strategies Monitored and Enhanced*	*0%*	*0 days*				
5245			*KMS Refined and Enhanced*	*0%*	*0 days*				
5246			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5247			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5248			*Partnership Agreements Established*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5249			Improvement Strategies Monitored and Assessed	0%	1 day	1/28/11	1/28/11		
5250			*KMS Refined and Enhanced*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5251			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
5252			*Partnership Agreements Refined*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5253			Improvement Strategies Monitored and Assessed	0%					
5254			*KMS Refined and Enhanced*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5255			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
5256			Partnership Agreements Re-Established	0%					
5257			Improvement Strategies Monitored and Assessed	0%					
5258			KMS Refined and Enhanced	0%					
5259			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
5260			*Partnership Agreements Renewed*	*0%*	*0 days*	*1/28/11*	*1/28/11*		
5261			Improvement Strategies Monitored and Assessed	0%					
5262			KMS Refined and Enhanced	0%					
5263			**GOAL 13: Complete Needs Assessments For District Action and State Assistance**	**13%**	**1033 days**	**10/1/10**	**9/30/14**		
5264			**45|67 – RITA Team Audits in 20 Tier I and Tier II Schools**	**27%**	**511 days**	**10/1/10**	**9/28/12**		
5265			**YEAR 1**	**28%**	**255 days**	**10/1/10**	**9/30/11**		
5266			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
5267			** No activities Scheduled **	0%					
5268			**Second Quarter: Year 1**	**29%**	**62 days**	**1/3/11**	**3/31/11**		
5269			**Hire 15 consultants**	**29%**	**68 days**	**1/3/11**	**4/11/11**		
5270			**RFQ Development**	**77%**	**27 days**	**1/3/11**	**2/10/11**		
5271			Develop Request for Quotation (RFQ)	99%	21 days	1/3/11	2/1/11		Lawrence
5272			Approve RFQ	0%	5 days	2/2/11	2/8/11	5271	Lamb
5273			Post RFQ on Maryland's Emarketplace	0%	1 day	2/9/11	2/9/11	5272	Delman
5274			*RFQ Completed*	*0%*	*0 days*	*2/10/11*	*2/10/11*	*5273*	

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5275			**Select Candidates**	**0%**	**15 days**	**2/10/11**	**3/4/11**		
5276			Review responses to RFQ	0%	9 days	2/10/11	2/23/11	5274	Lawrence,Lamb
5277			Interview candidates	0%	3 days	2/24/11	2/28/11	5276	Lamb
5278			Select potential candidates	0%	1 day	3/1/11	3/1/11	5277	Lamb,Chafin
5279			Prepare contracts	0%	2 days	3/2/11	3/3/11	5278	Williamson
5280			*Candidates Selected*	*0%*	*0 days*	*3/4/11*	*3/4/11*	*5279*	
5281			*15 Consultants hired*	*0%*	*0 days*	*3/4/11*	*3/4/11*	*5280*	
5282			**Hire printer to copy audit materials**	**0%**	**11 days**	**3/1/11**	**3/16/11**		
5283			Collect materials to be copied from schools	0%	3 days	3/1/11	3/3/11		Hepler,Knott,McKr
5284			Attain cost estimates from printers	0%	3 days	3/4/11	3/8/11	5283	Williamson
5285			Select printer to copy materials (lowest estimate)	0%	1 day	3/9/11	3/9/11	5284	Lamb
5286			Prepare Purchase Orders	0%	1 day	3/10/11	3/10/11	5285	Williamson
5287			Copy RITA school audit materials	0%	3 days	3/11/11	3/15/11	5286	
5288			*Printer hired to copy audit materials*	*0%*	*0 days*	*3/16/11*	*3/16/11*	*5287*	
5289			**Conduct 10 RITA School Audits**	**0%**	**18 days**	**3/16/11**	**4/11/11**		
5290			Train consultants	0%	1 day	3/16/11	3/16/11	5288	Newkirk,Lawrence
5291			Review audit materials	0%	2 days	3/17/11	3/18/11	5290	Crouse,Hepler,Kno
5292			Conduct 10 on-site school audits	0%	4 days	3/21/11	3/24/11	5291	consultants
5293			Review audit findings	0%	2 days	3/25/11	3/28/11	5292	consultants
5294			Conduct audit team consensus meetings	0%	2 days	3/29/11	3/30/11	5293	consultants
5295			Prepare Consensus Reports	0%	5 days	3/31/11	4/6/11	5294	consultants
5296			Share Consensus Reports with Breakthrough Center	0%	1 day	4/7/11	4/7/11	5295	consultants
5297			Share results of audits with LEA	0%	1 day	4/8/11	4/8/11	5296	Glascock
5298			*10 RITA School Audits Conducted*	*0%*	*0 days*	*4/11/11*	*4/11/11*	*5297*	
5299			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5300			** No activities Scheduled **	0%					
5301			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5302			** No activities Scheduled **	0%					
5303			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5304			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
5305			** No activities scheduled**	0%					
5306			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		

ID	Task Mode	(i)	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5307			*15 consultants hired*	*0%*	*0 days*				
5308			*Printer hired to copy audit materials*	*0%*	*0 days*				
5309			*10 RITA School Audits Conducted*	*0%*	*0 days*				
5310			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
5311			** No activities scheduled**	0%					
5312			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
5313			** No activities scheduled**	0%					
5314			**46|57 – Extend Student Learning and Improve School Culture, Climate, and Student Support**	**5%**	**1033 days**	**10/1/10**	**9/30/14**		
5315			**YEAR 1**	**5%**	**255 days**	**10/1/10**	**9/30/11**		
5316		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
5317		✓	**Hire Behavior Specialist**	**100%**	**39 days**	**10/1/10**	**11/25/10**		
5318		✓	Develop position description	100%	10 days	10/1/10	10/14/10		Alexander
5319		✓	Develop interview questions	100%	1 day	10/15/10	10/15/10	5318	Alexander
5320		✓	Complete recruitment documents for HR approval	100%	15 days	10/15/10	11/4/10	5318	Alexander
5321		✓	Review resumes	100%	3 days	11/5/10	11/9/10	5320	Alexander
5322		✓	Interview candidates	100%	1 day	11/10/10	11/10/10	5321	Alexander
5323		✓	Select candidate	100%	10 days	11/11/10	11/24/10	5322	Alexander
5324		✓	*Behavior specialist hired*	*100%*	*0 days*	*11/25/10*	*11/25/10*	*5323*	
5325			**Second Quarter: Year 1**	**10%**	**62 days**	**1/3/11**	**3/31/11**		
5326			**Integrate behavior specialist into MSDE**	**45%**	**45 days**	**2/1/11**	**4/5/11**		
5327			Purchase computer and other necessary supplies	80%	14 days	2/1/11	2/18/11		
5328		✓	Identify needs and buget	100%	1 day	2/8/11	2/8/11	5327	Alexander
5329		✓	Complete request form	100%	1 day	2/9/11	2/9/11	5328	Alexander
5330		✓	Request IT support/ set up	100%	1 day	2/10/11	2/10/11	5329	Alexander
5331			Set up by IT	0%	7 days	2/11/11	2/21/11	5330	IT
5332		✓	Observe PBIS evaluations and meetings with LSS central office staffs	100%	4 days	2/3/11	2/8/11		Tureck,Alexander
5333		✓	Meet with representatives from Sheppard Pratt and PBIS state leadership team	100%	10 days	2/10/11	2/24/11	5332	Tureck,Sheppard Pratt,PBIS state
5334		✓	Participate in Title 1 school montoring visits	100%	12 days	2/17/11	3/7/11	5333	SIG team,Tureck
5335			Coordinate visits with other RTTT team members	0%	19 days	2/9/11	3/8/11	5332	Tureck,Harris,Mull
5336			Meet with central office and administrative teams in RTTT schools	0%	20 days	3/9/11	4/5/11	5335	Tureck

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5337			*Behavior specialist assimilated as MSDE Race to the Top team member*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*5335*	
5338			**Collect Data for Needs Assessment for each Tier I and Tier II school**	**0%**	**32 days**	**2/14/11**	**3/30/11**		
5339			Review school climate survey data for each school	0%	29 days	2/17/11	3/30/11		Tureck
5340			Review suspension data for each school	0%	29 days	2/14/11	3/25/11		Tureck
5341			Review absentee data for each school	0%	29 days	2/14/11	3/25/11		Tureck
5342			Review SIG proposals and monitoring visit reports for each school	0%	29 days	2/14/11	3/25/11		Tureck
5343			Review PBIS Training status and data from each school	0%	29 days	2/14/11	3/25/11		Tureck
5344			Review any other data sources for each school	0%	29 days	2/14/11	3/25/11		Tureck
5345			Meet with teams from Tier I and Tier II schools to discuss needs and data	0%	29 days	2/14/11	3/25/11		Tureck
5346			*Data for Needs Assessment Collected*	*0%*	*0 days*	*3/28/11*	*3/28/11*	*5345*	
5347			**Plan implementaion of School Climate Asseement tool at each Tier I and Tier II school**	**0%**	**33 days**	**2/14/11**	**3/31/11**		
5348			Consult with Johns Hopkins on School Culture Assessment tool	0%	33 days	2/14/11	3/31/11		Tureck,Johns Hopk
5349			Meet with central office staff at each Tier I and Tier II school to discuss assessment	0%	33 days	2/14/11	3/31/11		Tureck
5350			Meet with identified schools' administrators, student service teams, PBIS teams and coaches to plan implementation of assessment tool	0%	32 days	2/14/11	3/30/11		Tureck
5351			*School Climate Assessment Tool Implementation Planned*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*5350*	
5352			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5353			**Conduct initial needs assessment for each RTTT School System and School on school culture and climate**	**0%**	**41 days**	**4/1/11**	**6/1/11**		
5354			Schedule implemtaion of Asseement tool with each Tier I and Tier II school	0%	6 days	4/1/11	4/8/11		Tureck
5355			Coordinate implementation of assessment with Johns Hopkins	0%	6 days	4/1/11	4/8/11		Tureck
5356			Implement Assessment tool at each school	0%	35 days	4/11/11	5/31/11	5355	Tureck,Johns Hopk
5357			Create window for assessment at each school	0%	35 days	4/11/11	5/31/11	5355	Tureck,Johns Hopk
5358			Coordinate time line for student, staff, and parent pieces of assessment with team at each school	0%	35 days	4/11/11	5/31/11	5355	Tureck,Johns Hopkins
5359			Collect Data from Assessment Tool	0%	35 days	4/11/11	5/31/11	5355	Tureck,Johns Hopk
5360			*Initial needs assessment completed*	*0%*	*0 days*	*6/1/11*	*6/1/11*	*5359*	
5361			**Analyze data from needs assessment**	**0%**	**30 days**	**5/1/11**	**6/15/11**		
5362			Compile data for analysis	0%	31 days	5/1/11	6/14/11		Tureck,Johns Hopk

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5363			Develop recommendations and proposed strategies for intervention	0%	31 days	5/1/11	6/14/11		Tureck,Johns Hopk
5364			Share analysis of data and recommendations with MSDE team	0%	31 days	5/1/11	6/14/11		Tureck
5365			Share analysis of data and recommendations with PBIS team and other outside consultants	0%	31 days	5/1/11	6/14/11		Tureck
5366			*Data from needs assessment analyzed*	*0%*	*0 days*	*6/15/11*	*6/15/11*	*5365*	
5367			**Develop initial interventions**	**0%**	**32 days**	**5/13/11**	**6/30/11**		
5368			Meet with identified schools' and central office teams to review needs assessment data and recommendations	0%	32 days	5/13/11	6/29/11		Tureck
5369			Develop initial intervention plans with school and central office teams	0%	32 days	5/13/11	6/29/11		Tureck
5370			Modify plans as needed (ongoing)	0%	32 days	5/13/11	6/29/11		Tureck
5371			*Initial interventions developed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*5370*	
5372			**Access Training in evidence-based programs for behavior specialist**	**0%**	**67 days**	**4/1/11**	**7/8/11**		
5373			Reseach evidence-based programs available for trainings	0%	30 days	4/1/11	5/12/11		Tureck
5374			Consult with MSDE staff, Sheppard Pratt staffs on effectiveness, value of available programs	0%	37 days	5/13/11	7/7/11		Tureck,Sheppard Pratt
5375			Coordinate training with Sheppard Pratt and national TA Centers o n evidence-based programs that target needs of Tier I and Tier II schools	0%	37 days	5/13/11	7/7/11	5373	Tureck,Sheppard Pratt
5376			*Specialist trained*	*0%*	*0 days*	*7/8/11*	*7/8/11*	*5375*	
5377			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5378			**Provide initial interventions to Tier I and Tier II schools based on needs assessments**	**0%**	**73 days**	**6/20/11**	**9/30/11**		
5379			Define outcomes for interventions using an intervention plan model	0%	33 days	6/20/11	8/4/11		Tureck
5380			Consult with PBIS partners on intervention strategies	0%	33 days	6/20/11	8/4/11		Tureck,Sheppart Pr
5381			Define and develop strategies for interventions	0%	33 days	7/1/11	8/17/11		Tureck
5382			Share intervention plans with central office and MSDE team	0%	33 days	7/1/11	8/17/11		Tureck
5383			Identify trainings needed for each school	0%	5 days	7/1/11	7/8/11		Tureck,Sheppard P
5384			Identify pool of trainers from Johns Hopkins, Sheppard Pratt, LSS's, Division Staff, National TA Center for PBIS	0%	5 days	7/1/11	7/8/11		Tureck,Sheppard Pratt,Johns
5385			Consult with trainers and school administrators to schedule all trainings	0%	5 days	7/11/11	7/15/11		Tureck
5386			Develop plan for trainings with school and central office teams	0%	11 days	7/11/11	7/25/11		Tureck
5387			Develop plan for faculty buy-in	0%	64 days	7/1/11	9/30/11		Tureck
5388			Determine individuals and teams to train in each school	0%	10 days	7/1/11	7/15/11		Tureck

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5389			Determine follow-up plans (full faculty trainings, etc.)	0%	10 days	7/1/11	7/15/11		Tureck
5390			Provide trainings to Tier I and Tier II PBIS teams, including summer institute	0%	53 days	7/18/11	9/29/11		Tureck,Sheppard P
5391			Meet with school teams to monitor intervention progress	0%	53 days	7/18/11	9/29/11		Tureck
5392			Support schools in the implementation of recommendations	0%	53 days	7/18/11	9/29/11		Tureck
5393			Evaluate trainings	0%	53 days	7/18/11	9/29/11		Tureck
5394			Monitor initial interventions	0%	53 days	7/18/11	9/29/11		Tureck
5395			Consult with school teams on initial interventions	0%	53 days	7/18/11	9/29/11		Tureck
5396			Schedule additional trainings and interventions as needed	0%	53 days	7/18/11	9/29/11		Tureck
5397			Integrate activities with other RTTT team members	0%	63 days	7/1/11	9/29/11		Tureck,Harris,Mull(
5398			*Initial interventions provided to LSS's and identified schools*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*5397*	
5399			**Year 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5400			Progress in PBIS implementation monitored	0%					
5401			Core curriculum for training schools developed	0%					
5402			Evaluator hired	0%					
5403			Professional developments in classroom management, anger management, de-escalation skills, and cooperative discipline provided based on needs assessments with LSS's and identified schools	0%					
5404			Behavior management training for families provided	0%					
5405			Additional interventions planned as needed	0%					
5406			Additional interventions implemented as needed	0%					
5407			**Year 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5408			Progress of PBIS implementation monitored	0%					
5409			Evaluator consulted on progress of each Tier I and Tier II school	0%					
5410			Ongoing needs assessments in schools administered	0%					
5411			Data from needs assessment reviewed	0%					
5412			School and central office teams consulted	0%					
5413			Goals evaluated and revised based on needs assessment, meetings with school and central office teams	0%					
5414			MSDE, PBIS teams consulted	0%					
5415			New interventions planned	0%					
5416			Additional trainings , professional developments, and other interventions provided to schools as needed	0%					

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5417			**Year 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5418			Progress of PBIS implementation monitored	0%					
5419			Evaluator consulted on progress of each Tier I and Tier II school	0%					
5420			Ongoing needs assessments in schools administered	0%					
5421			Data from needs assessment reviewed	0%					
5422			School and central office teams consulted	0%					
5423			Goals evaluated and revised based on needs assessment, meetings with school and central office teams	0%					
5424			MSDE, PBIS teams consulted	0%					
5425			New interventions planned	0%					
5426			Additional trainings , professional developments, and other interventions provided to schools as needed	0%					
5427			**47|45 – Coordinated Student Services**	**8%**	**1033 days**	**10/1/10**	**9/30/14**		
5428			**YEAR 1**	**8%**	**255 days**	**10/1/10**	**9/30/11**		
5429		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
5430		✓	**Hire staff one staff person**	**100%**	**32 days**	**10/1/10**	**11/16/10**		
5431		✓	Develop position descriptions	100%	10 days	10/1/10	10/14/10		Buckler
5432		✓	Develop interview questions	100%	1 day	10/15/10	10/15/10	5431	Buckler
5433		✓	Complete recruitment documents for HR approval	100%	15 days	10/18/10	11/5/10	5432	Buckler
5434		✓	Review resumes	100%	3 days	11/8/10	11/10/10	5433	Buckler,HR
5435		✓	Interview candidates	100%	1 day	11/11/10	11/11/10	5434	Buckler
5436		✓	Select candidates	100%	2 days	11/12/10	11/15/10	5435	Buckler
5437		✓	*Coordinated Student Services specialist hired*	*100%*	*0 days*	*11/16/10*	*11/16/10*	*5436*	
5438			**Second Quarter: Year 1**	**6%**	**62 days**	**1/3/11**	**3/31/11**		
5439		🗓	**Provide Computers/Printers (2 Sets)**	**36%**	**14 days**	**2/8/11**	**3/1/11**		
5440		✓	Place order	100%	5 days	2/8/11	2/14/11		Mazyck
5441		🔴	Deliver Hardware	0%	9 days	2/15/11	2/28/11	5440	IT
5442			*Computers/Printers Provided*	*0%*	*0 days*	*3/1/11*	*3/1/11*	*5441*	
5443		🗓	**Create audit instrument to assess existence and level of functioning of student support serve teams in schools**	**17%**	**12 days**	**2/7/11**	**2/24/11**		
5444		✓	Review COMAR for comprehensive student support services team identifiers	100%	1 day	2/7/11	2/7/11		Muller
5445		✓	Review grant description for identifiers	100%	1 day	2/8/11	2/8/11	5444	Muller

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5446			Review prior site review/school documents	0%	9 days	2/9/11	2/22/11	5445	Muller
5447			Create audit tool for school visits	0%	1 day	2/23/11	2/23/11	5446	Muller
5448			*Audit tool (school level) created*	*0%*	*0 days*	*2/24/11*	*2/24/11*	*5447*	*Buckler,Muller*
5449			**Visit schools for introduction/audit**	**0%**	**23 days**	**2/21/11**	**3/25/11**		
5450			Establish contacts in central office	0%	3 days	2/21/11	2/23/11		Muller,RTTT Specia
5451			Coordinate visits with other RTTT specialists	0%	3 days	2/24/11	2/28/11	5450	RTTT Specialists
5452			Call principals to set up visits	0%	3 days	3/1/11	3/3/11	5451	Muller
5453			Contact SST team leaders to set up a time to meet for introductory visit	0%	5 days	3/4/11	3/10/11	5452	Muller
5454			Plan audit visit with SST leader	0%	10 days	3/11/11	3/24/11	5453	Muller
5455			*Audit visits will be arranged*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*5454*	*Muller,RTTT Specia*
5456			**Create audit tool for central office to assess capacity for central office to oversee a coordinated program**	**0%**	**17 days**	**3/7/11**	**3/29/11**		
5457			Review COMAR for comprehensive student support services team identifiers	0%	16 days	3/7/11	3/28/11		Muller
5458			Review grant description for identifiers	0%	1 day	3/29/11	3/29/11	5457	Muller
5459			Review prior site review documents	0%	10 days	3/14/11	3/25/11		Muller
5460			Create audit tool for school visits	0%	1 day	3/28/11	3/28/11	5459	Muller
5461			*Audit tool (central office l level)created and approved*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*5460*	
5462			**Plan to provide counselors to BCPSS to support elem & middle schools**	**0%**	**31 days**	**2/10/11**	**3/25/11**		
5463			Create counselor job description related to RTTT goals	0%	2 days	2/10/11	2/11/11		Muller
5464			Seek feedback on counselor job description	0%	5 days	2/14/11	2/18/11	5463	Muller
5465			Collaborate with BCPS on job needs	0%	20 days	2/21/11	3/18/11	5464	Muller
5466			Collaborate with BCPS personnel for hiring process	0%	10 days	3/14/11	3/25/11		Muller,BCPSS Cent
5467			Set up budget process	0%	3 days	2/28/11	3/2/11		Buckler,Muller
5468			Coordinate payment of counselor(s)	0%	3 days	3/3/11	3/7/11	5467	Muller
5469			*Counselor parameters defined*	*0%*	*0 days*	*3/8/11*	*3/8/11*	*5468*	
5470			**Discuss/Plan 2 day retreats for school teams**	**0%**	**20 days**	**2/21/11**	**3/21/11**		
5471			Meet with team members to discuss emerging needs	0%	1 day	3/21/11	3/21/11		Muller
5472			Identify preliminary time frame and time of year	0%	1 day	2/21/11	2/21/11		RTTT Specialists
5473			*Conference issues discussed*	*0%*	*0 days*	*2/22/11*	*2/22/11*	*5472*	
5474			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5475			**Provide counselors to BCPSS to support elementary and middle schools**	**0%**	**63 days**	**4/1/11**	**6/30/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5476			Collaborate with BCPS and MSDE HR to create job posting	0%	15 days	4/1/11	4/21/11		BCPSS Central Offic
5477			Review resumes	0%	3 days	4/22/11	4/26/11	5476	
5478			Interview candidates	0%	1 day	4/27/11	4/27/11	5477	
5479			Select candidates	0%	2 days	4/28/11	4/29/11	5478	
5480			Observe and provide support as needed	0%	42 days	5/2/11	6/30/11	5479	Muller
5481			*Counselor(s) hired*	*0%*	*0 days*	*5/2/11*	*5/2/11*	*5479*	
5482			**Implement Assessement tool**	**0%**	**45 days**	**4/26/11**	**6/30/11**		
5483			Share audit information results with locals	0%	23 days	4/26/11	5/26/11		Muller,SSTeams,BC
5484			Meet with locals to assess other needs	0%	23 days	4/26/11	5/26/11		Muller,SSTeams,BC
5485			Create needs assessment tool	0%	4 days	5/27/11	6/2/11	5484	Muller
5486			Seek feedback from users of tool	0%	5 days	6/3/11	6/9/11	5485	Muller,RTTT Schoo
5487			Share tool with RTTT team and MSDE staff	0%	1 day	6/10/11	6/10/11	5486	Muller,RTTT Specia
5488			Review assessment tool as needed	0%	5 days	6/13/11	6/17/11	5487	Muller
5489			Implement assessement tool	0%	4 days	6/20/11	6/23/11	5488	Muller,RTTT Schoo
5490			Assess effectiveness of tool	0%	4 days	6/24/11	6/29/11	5489	Muller
5491			*Assessment tool implemented*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*5490*	*Muller*
5492			**Provide/coordinate ongoing assistance to meet identified needs**	**0%**	**54 days**	**4/11/11**	**6/28/11**		
5493			Consult with central office personnel to plan and implement assistance to meet needs	0%	10 days	4/11/11	4/22/11		Muller,RTTT Specialists
5494			Work with MSDE team to coordinate assistance	0%	10 days	4/11/11	4/22/11		Muller,RTTT Specia
5495			Work with Breakthrough Center to secure resources and trainers as needed	0%	5 days	4/15/11	4/21/11		Buckler,Muller
5496			Provide assistance	0%	40 days	4/22/11	6/20/11	5495	Muller,RTTT Specia
5497			Seek feedback from schools and central office regarding effectiveness of assistance	0%	5 days	6/21/11	6/27/11	5496	Muller
5498			*Formative assessment of interventions is positive*	*0%*	*0 days*	*6/28/11*	*6/28/11*	*5497*	
5499			**Plan/Provide 2 day retreats for school teams**	**0%**	**55 days**	**4/1/11**	**6/21/11**		
5500			Meet with team members to determine needs	0%	10 days	4/1/11	4/14/11		Muller,RTTT Specia
5501			Identify dates with input from locals	0%	2 days	4/15/11	4/18/11	5500	Muller
5502			Check dates with other RTT and MSDE offices	0%	5 days	4/19/11	4/25/11	5501	Muller
5503			Secure venue and food	0%	5 days	4/26/11	5/2/11	5502	Muller
5504			Create agenda	0%	5 days	5/3/11	5/9/11	5503	Muller,RTTT Specia
5505			Identify/invite speakers	0%	5 days	5/10/11	5/16/11	5504	Muller,RTTT Specia

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5506			Plan budgeting	0%	5 days	5/17/11	5/23/11	5505	Muller
5507			Create save the date and other materials	0%	4 days	5/24/11	5/30/11	5506	Muller
5508			Copy/collate materials	0%	5 days	5/31/11	6/6/11	5507	Muller,RTTT Specia
5509			Plan payment	0%	5 days	6/7/11	6/13/11	5508	Muller
5510			Final planning for retreats	0%	5 days	6/14/11	6/20/11	5509	Muller,RTTT Specia
5511			*Agenda and all planning completed for retreats*	*0%*	*0 days*	*6/21/11*	*6/21/11*	*5510*	
5512			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5513			**Begin to assess the capacity of central office to oversee student services programs**	**0%**	**63 days**	**7/1/11**	**9/30/11**		
5514			Set up meetings with central office student services team	0%	19 days	7/1/11	7/28/11		Muller
5515			Implement central office audit instrument	0%	22 days	8/2/11	8/31/11		Muller
5516			Review audit findings and create report for central office staff	0%	4 days	9/1/11	9/7/11	5515	Muller
5517			Consult with central office student services to review audit findings	0%	8 days	9/8/11	9/19/11	5516	BCPSS Central Offic
5518			Meet individually with student services staff to get feedback on audit findings	0%	8 days	9/20/11	9/29/11	5517	BCPSS Central Offic
5519			*Audit findings completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*	*5518*	
5520			**Provide 2 day retreats for school teams**	**0%**	**9 days**	**7/1/11**	**7/15/11**		
5521			Provide retreats	0%	4 days	7/1/11	7/7/11		Muller,RTTT Specia
5522			Assess retreats	0%	5 days	7/8/11	7/14/11	5521	Muller
5523			*Retreats are evaluated as successful by 80% of participants*	*0%*	*0 days*	*7/15/11*	*7/15/11*	*5522*	
5524			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5525			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
5526			*Needs assessment data from school collected and analyzed*	*0%*	*0 days*				
5527			*Meetings with stakeholders to review needs assement data completed*	*0%*	*0 days*				
5528			*Professional training needs determined*	*0%*	*0 days*				
5529			*Meetings with RTTT team to compare /share information completed*	*0%*	*0 days*				
5530			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
5531			*Professional training planned based on assessed needs*	*0%*	*0 days*				
5532			*Professional training provided based on assessed needs*	*0%*	*0 days*				
5533			*Professional training assessed as positive*	*0%*	*0 days*				
5534			*Assessment of RTTT counselor(s) interventions completed*	*0%*	*0 days*				
5535			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5536			*Meetings with central office staff defining case management needs completed*	*0%*	*0 days*				
5537			*Meetings with school personnel to discuss effective case management needs completed*	*0%*	*0 days*				
5538			*Effective case management needs determined*	*0%*	*0 days*				
5539			*Tier I and II SST team functioning assessed*	*0%*	*0 days*				
5540			*Planning for one day training in effective case management completed*	*0%*	*0 days*				
5541			*One day training in effective case management training and evidence based interventions provided*	*0%*	*0 days*				
5542			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
5543			*Data on school climate reviewed*	*0%*	*0 days*				
5544			*Assessment of school climate needs begun*	*0%*	*0 days*				
5545			*Goal established for school interventions realted to school climate needs*	*0%*	*0 days*				
5546			*School climate needs determined*	*0%*	*0 days*				
5547			*Trainings planned, scheduled and speakers invited*	*0%*	*0 days*				
5548			*Professional development provided in such areas as PBIS, classroom management, anger management, de-esculation an dcooperative discipline*	*0%*	*0 days*				
5549			*Reassessment of school SST functioning (audit) completed*	*0%*	*0 days*				
5550			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5551			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
5552			*Tier I and II SST audit information reviewed by central office staff*	*0%*	*0 days*				
5553			*School visits to review audit information completed*	*0%*	*0 days*				
5554			*Re assessment of needs completed*	*0%*	*0 days*				
5555			*Tier I and II professional development needs identified*	*0%*	*0 days*				
5556			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
5557			*Training needs for Tier I and II schools defined*	*0%*	*0 days*				
5558			*Data reviewed to determine school success needs*	*0%*	*0 days*				
5559			*Ongoing professional development for case management systems and evidence based interventios provided to schools*	*0%*	*0 days*				
5560			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
5561			*Follow up data on SST interventions requested*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5562			*Follow up data on SST interventions reviewed*	*0%*	*0 days*				
5563			*Needs assesed for further training*	*0%*	*0 days*				
5564			*One day training in effective case management and evidence based interventions provided*	*0%*	*0 days*				
5565			*Assessment of effectiveness of school counseling interventions completed*	*0%*	*0 days*				
5566			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
5567			*Continued training for Tier I and II schools provided*	*0%*	*0 days*				
5568			*Central office capacity to oversee student support services reassessed*	*0%*	*0 days*				
5569			*Goals for central office trainings created*	*0%*	*0 days*				
5570			*Professional development for further capacity of central office to oversee student services progrograms provided*	*0%*	*0 days*				
5571			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5572			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5573			*Review of progress meetings held with RTTT personel*	*0%*	*0 days*				
5574			*Reassessment of SST functioning at schools (audit) completed*	*0%*	*0 days*				
5575			*School review of student progress related to SST intervention completed*	*0%*	*0 days*				
5576			*On going assessment of SST functioning completed*	*0%*	*0 days*				
5577			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
5578			*Training needs in evidence based interventions assessed*	*0%*	*0 days*				
5579			*Central Office and RTTT personell meeting to review successes and determine needs for final trainings*	*0%*	*0 days*				
5580			*Training in evidence based interventions or topics related to SST provided and assessed*	*0%*	*0 days*				
5581			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
5582			*Evaluation of school counseling program related to RTTT*	*0%*	*0 days*				
5583			*Capacity for schools to continue effective student services teaming assessed*	*0%*	*0 days*				
5584			*Final training needs identified*	*0%*	*0 days*				
5585			*Training provided for school climate, PBIS, classroom management, de-esculation and character education*	*0%*	*0 days*				
5586			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5587			*Capacity of central office to provide support for school based SST assessed*	*0%*	*0 days*				
5588			*Goals identified for traning session for central office staff*	*0%*	*0 days*				
5589			*Final training of central office to provide support for school based SST provided*	*0%*	*0 days*				
5590			**48|69 – School Health Services**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
5591			**YEAR 1**	**9%**	**255 days**	**10/1/10**	**9/30/11**		
5592		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
5593		✓	**Hire one staff person**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
5594		✓	Develop position description	100%	10 days	10/1/10	10/14/10		Mazyck,Buckler
5595		✓	Develop interview questions	100%	1 day	10/14/11	10/14/11	5594	Mazyck,Buckler
5596		✓	Complete recruitment documents for HR approval	100%	15 days	10/15/10	11/4/10	5594	Mazyck,Buckler
5597		✓	Review resumes	100%	3 days	11/5/10	11/9/10	5596	Mazyck,Buckler
5598		✓	Interview candidates	100%	1 day	11/30/10	11/30/10	5597	Mazyck,Buckler
5599		✓	Select candidate	100%	2 days	12/1/10	12/2/10	5598	Mazyck,Buckler
5600		✓	*Health services specialist hired*	*100%*	*0 days*	*12/3/10*	*12/3/10*	*5599*	*Mazyck*
5601			**Second Quarter: Year 1**	**10%**	**62 days**	**1/3/11**	**3/31/11**		
5602		📅👤	**Integration of health services specialist in MSDE**	**10%**	**47 days**	**2/9/11**	**4/15/11**		**Mazyck,Alexander**
5603		👤	Review school system attendance data	5%	20 days	2/25/11	4/15/11	5599	Harris
5604		👤	Review school level existing relevant health indicators and health data	10%	21 days	2/18/11	3/21/11	5599	Harris
5605		✓	Participate in Title I school monitoring visits	100%	2 days	2/9/11	2/10/11	5599	Harris
5606		👤	Meet with DHMH staff regarding Children's Health Alert Network (CHAN)	0%	8 days	3/22/11	3/31/11	5604	Harris
5607			*Health services specialist assimilated as MSDE Race to the Top team member*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*5603*	*Mazyck*
5608			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5609		📅👤	**Establishment of partnerships for CHAN project**	**0%**	**114 days**	**4/1/11**	**9/13/11**		**Harris**
5610		👤	Prepare overview of project with collaborating partners at Department of Health and Mental Hygiene (DHMH)	0%	34 days	4/1/11	5/18/11	5606	Harris
5611		👤	Present project overview to LEA Directors of Student Services	0%	18 days	5/19/11	6/15/11	5610	Harris
5612		👤	Discuss school and system needs and issues from previously obtained data	0%	62 days	6/16/11	9/13/11	5611	Harris
5613		👤	Identify CHAN contact staff at each school	0%	1 day	6/16/11	6/16/11	5611	Harris
5614			*CHAN project partnerships developed with State and LEA*	*0%*	*0 days*	*6/17/11*	*6/17/11*	*5613*	

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5615			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5616			**Collaborate with DHMH to plan CHAN system**	**0%**	**20 days**	**8/15/11**	**9/12/11**		
5617			Review DHMH web-based surveillance system	0%	5 days	8/15/11	8/19/11		Harris
5618			Review current LEA absenteeism data	0%	10 days	8/22/11	9/2/11	5617	Harris
5619			Present CHAN system to stakeholders	0%	5 days	9/6/11	9/12/11	5618	Harris
5620			*Plans for CHAN system finalized*	*0%*	*0 days*	*9/12/11*	*9/12/11*	*5619*	
5621			**Development of procedures for implementation of CHAN**	**0%**	**65 days**	**7/1/11**	**10/3/11**		**Harris**
5622			Collaborate with MSDE IT and schools to design a plan for implementation of CHAN at schools	0%	29 days	7/1/11	8/11/11		Harris
5623			Purchase computer, server, and software	0%	12 days	8/12/11	8/29/11	5622	Harris
5624			Present project details to leaders of Tier I schools	0%	10 days	9/5/11	9/16/11	5618	Harris
5625			Determine definitions, indicators, data set	0%	30 days	8/22/11	10/3/11	5617	Harris
5626			Identify key LEA central office and school-based staff for project	0%	10 days	9/14/11	9/27/11	5612	Harris
5627			establish clear communication lines with key LEA and school based staff	0%	5 days	8/12/11	8/18/11		Harris
5628			develop equipment survey	0%	14 days	8/19/11	9/8/11	5627	Harris
5629			finalize equipment survey and distribute to school partners	0%	7 days	9/9/11	9/19/11	5628	Harris
5630			Create list of technology needs at each school	0%	3 days	9/9/11	9/13/11	5628	Harris
5631			Collaborate with central office staff and schools to install equipment	0%	10 days	8/12/11	8/25/11	5622	Harris
5632			Create technology needs assessment	0%	10 days	7/1/11	7/15/11		Harris
5633			Conduct technology equipment needs assessment	0%	20 days	7/1/11	7/29/11	5613	Harris
5634			Write procedures document	0%	30 days	7/15/11	8/25/11	5632	Harris
5635			*Procedures written for implementing CHAN*	*0%*	*0 days*	*8/26/11*	*8/26/11*	*5634*	*Harris*
5636			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5637			*Children's Health Alert (CHAN) data collection program tool developed for tracking school absenteeism and outbreaks of illnesses*	*0%*	*0 days*				*Harris*
5638			*Local school districts and schools trained in use of CHAN program*	*0%*	*0 days*				*Harris*
5639			*Pilot CHAN data collection tool in each of two targeted jurisdictions*	*0%*	*0 days*				*Harris*
5640			*Development of Parent Communication and Outreach Education Tools*	*0%*	*0 days*				*Harris*
5641			*Planning meetings addressing needs of targeted school teams*	*0%*	*0 days*				*Harris*
5642			*School based self assessment of capability completed*	*0%*	*0 days*				*Harris*
5643			*School nurses will be trained with the use written communication tool*	*0%*	*0 days*				*Harris*
5644			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5645			*CHAN pilot data evaluated*	*0%*	*0 days*				*Harris*
5646			*Revisions to CHAN data collection program tool completed*	*0%*	*0 days*				*Harris*
5647			*CHAN data collection tool rolled out to all Breakthrough Zone Tier I*	*0%*	*0 days*				*Harris*
5648			*School nurses trained in communication and outreach to families in all Tier I schools*	*0%*	*0 days*				*Harris*
5649			*School nurses trained in alternative case management techniques*	*0%*	*0 days*				*Harris,Tureck,Mull*
5650			*Development of Community partners resource and referral document*	*0%*	*0 days*				*Harris*
5651			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5652			*Full implementation of CHAN in all Breakthrough Zone Tier I and Tier II schools*	*0%*	*0 days*				*Harris*
5653			*Data utilized to determine root causes for student absenteeism related to health concerns*	*0%*	*0 days*				*Harris*
5654			*White Paper addressing student absenteeism related to health concerns/conditions written*	*0%*	*0 days*				*Harris*
5655			*School nurses trained in communication and outreach to families in all Breakthrough Zone schools*	*0%*	*0 days*				*Harris*
5656			*Data 'Crosswalk' developed with collaboration of community partners and Local Schools*	*0%*	*0 days*				*Harris*
5657		▦	**49|63 – Physical Activity**	**29%**	**1033 days**	**10/1/10**	**9/30/14**		
5658			**YEAR 1**	**29%**	**255 days**	**10/1/10**	**9/30/11**		
5659			**First Quarter: Year 1**	**66%**	**66 days**	**10/1/10**	**12/31/10**		
5660			**Define Staff Hiring Process**	**99%**	**38 days**	**10/1/10**	**11/23/10**		**Mason**
5661		✓	Develop MS22	100%	10 days	10/1/10	10/14/10		Mason
5662		✓	Post Position	100%	25 days	10/15/10	11/18/10	5661	Mason
5663		✓	Select Interview Team	100%	2 days	11/19/10	11/22/10	5662	Mason
5664		✓	Develop Interview Questions	100%	2 days	11/19/10	11/22/10	5661	Mason
5665			*Hiring process defined*	*0%*	*0 days*	*11/23/10*	*11/23/10*	*5664*	
5666			**Acquire Administrative Assistant**	**53%**	**99 days**	**10/1/10**	**2/17/11**		
5667		✓	Develop MS22	100%	10 days	10/1/10	10/14/10		Buckler
5668		✓	Post Position	100%	25 days	10/15/10	11/18/10	5667	Buckler
5669		▦	Select Interview Team	40%	5 days	11/19/10	11/25/10	5668	Buckler
5670		✓	Develop Interview Questions	100%	5 days	11/26/10	12/2/10	5669	Buckler

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5671			Schedule Interviews	33%	30 days	12/6/10	1/14/11	5670	Buckler
5672			Interview Candidates	0%	20 days	1/17/11	2/11/11	5671	Buckler
5673			Select Candidate	0%	3 days	2/14/11	2/16/11	5672	Buckler
5674			*Administrative Assistant Acquired*	*0%*	*0 days*	*2/17/11*	*2/17/11*	*5673*	*Buckler*
5675			**Second Quarter: Year 1**	**39%**	**62 days**	**1/3/11**	**3/31/11**		
5676			**Acquire Physical Activity Specialist**	**50%**	**55 days**	**1/3/11**	**3/22/11**		**Mason**
5677		✓	Advertise Physical Activity Specialist Position	100%	15 days	1/12/11	2/2/11		Mason
5678		✓	Screen Candidates	100%	4 days	2/2/11	2/7/11	5677	Mason
5679		✓	Schedule Interviews	100%	5 days	2/8/11	2/14/11	5678	Mason
5680			Interview Candidates	0%	9 days	2/15/11	2/28/11	5679	Mason
5681			Select Candidate	0%	15 days	3/1/11	3/21/11	5680	Mason
5682			*Physical Activity Specialist Hired*	*0%*	*0 days*	*3/22/11*	*3/22/11*	*5681*	*Mason*
5683			**Provide computers for position**	**11%**	**20 days**	**2/2/11**	**3/2/11**		
5684		✓	Place order	100%	2 days	2/2/11	2/3/11		Buckler
5685			Image computer	0%	14 days	2/4/11	2/24/11	5684	Buckler
5686			Deliver Computer for position	0%	3 days	2/25/11	3/1/11	5685	Buckler
5687			*Computer provided*	*0%*	*0 days*	*3/2/11*	*3/2/11*	*5686*	*Buckler*
5688			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5689			**Train Physical Activity Specialist on Fitness/Activity Gram Assessment**	**0%**	**6 days**	**4/4/11**	**4/11/11**		
5690			Provide training on test administration	0%	2 days	4/4/11	4/5/11		Mason
5691			Provide training on software	0%	3 days	4/6/11	4/8/11	5690	Mason
5692			*Fitness/Activity Gram training for Specialist completed*	*0%*	*0 days*	*4/11/11*	*4/11/11*	*5691*	*Mason*
5693		📝	**Assess level of school based wellness implementation plans for physical activity**	**0%**	**58 days**	**4/8/11**	**6/30/11**		
5694		📝	Assemble school site teams for review of wellness implementation plans for physical activity	0%	30 days	4/8/11	5/19/11		Physical Activity Spec
5695		📝	Review school site wellness implementation plans for physical activity	0%	27 days	5/13/11	6/22/11	5694	Physical Activity Sp
5696			Create school site implementation plans summary of findings	0%	4 days	6/24/11	6/29/11	5695	Physical Activity Sp
5697			*School site wellness implementation plans for physical activity assessed*	*0%*	*0 days*	*6/30/11*	*6/30/11*	*5696*	
5698			**Complete guidelines for grant proposal for Fitness/Activity Gram Assessment**	**0%**	**30 days**	**4/1/11**	**5/12/11**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5699			Develop guidelines for Fitness/Activity Gram Assessment	0%	10 days	4/1/11	4/14/11		Physical Activity Sp
5700			Distribute guidelines for grant proposal for Fitness/Activity Gram Assessment	0%	10 days	4/15/11	4/28/11	5699	Physical Activity Sp
5701			Provide technical assistance	0%	10 days	4/29/11	5/12/11	5700	Physical Activity Sp
5702			*Guidelines for grant proposal for Fitness/Activity Gram Assessment completed*	*0%*	*0 days*	*5/12/11*	*5/12/11*	*5701*	
5703			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5704			**Complete grant award process**	**0%**	**47 days**	**5/12/11**	**7/20/11**		**Physical Activity Sp**
5705			Convene proposal review team	0%	5 days	5/12/11	5/18/11		Physical Activity Sp
5706			Collect proposals	0%	5 days	5/19/11	5/25/11	5705	Physical Activity Sp
5707			Review proposals	0%	10 days	5/26/11	6/10/11	5706	Physical Activity Sp
5708			Complete grant awards	0%	5 days	6/13/11	6/17/11	5707	Physical Activity Sp
5709			Complete internal grant award review process	0%	20 days	6/20/11	7/18/11	5708	Physical Activity Sp
5710			Distribute grant awards	0%	5 days	7/19/11	7/25/11	5709	Physical Activity Sp
5711			*Grant awards process completed*	*0%*	*0 days*	*7/25/11*	*7/25/11*	*5710*	*Physical Activity Sp*
5712			**Conduct Grant Review**	**0%**	**51 days**	**7/14/11**	**9/23/11**		
5713			Develop grant report document	0%	5 days	7/14/11	7/20/11		Physical Activity Sp
5714			Distribute grant report document	0%	5 days	7/21/11	7/27/11	5713	Physical Activity Sp
5715			Collect mid year report	0%	15 days	7/28/11	8/17/11	5714	Physical Activity Sp
5716			Conduct site review	0%	19 days	8/18/11	9/14/11	5715	Physical Activity Sp
5717			Conduct final year report	0%	6 days	9/15/11	9/22/11	5716	Physical Activity Sp
5718			*Grant review conducted*	*0%*	*0 days*	*9/23/11*	*9/23/11*	*5717*	
5719			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5720			*Teacher trained on Fitness/Activity Gram Assessment*	*0%*	*0 days*				
5721			*Students assessed using Fitness/Activity Gram Assessment*	*0%*	*0 days*				
5722			*School Site Statistical Reports completed on fitness/activity levels of students*	*0%*	*0 days*				
5723			*Physical Activity Plan developed for incorporating PA into classroom and school*	*0%*	*0 days*				
5724			*Goals developed for increasing physical activity in school*	*0%*	*0 days*				
5725			*Goals included in School Wellness Plans*	*0%*	*0 days*				
5726			*Activities developed for increasing physical activity in school*	*0%*	*0 days*				
5727			*Guidelines for fitness/activity materials completed*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5728			*Grant awards process completed*	*0%*	*0 days*				
5729			*Fitness/activity materials provided for schools*	*0%*	*0 days*				
5730			*School Staff trained on incorporating PA into classroom and school*	*0%*	*0 days*				
5731			*Grant review conducted*	*0%*	*0 days*				
5732			*Students re-assessed on fitness/activity levels*	*0%*	*0 days*				
5733			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5734			*School Site Statistical Reports completed on fitness/activity levels of students*	*0%*	*0 days*				
5735			*Fitness/Activity levels and Academic Achievement Analysis Completed*	*0%*	*0 days*				
5736			*Physical Activity Plan re-assessed*	*0%*	*0 days*				
5737			*New goals developed for increasing physical activity in school*	*0%*	*0 days*				
5738			*New goals included in school wellness plans*	*0%*	*0 days*				
5739			*New activities developed for increasing physical activity in school*	*0%*	*0 days*				
5740			*Guidelines for fitness/activity materials completed*	*0%*	*0 days*				
5741			*Grant awards process completed*	*0%*	*0 days*				
5742			*Fitness/activity materials provided for schools*	*0%*	*0 days*				
5743			*Grant review conducted*	*0%*	*0 days*				
5744			*Students re-assessed on fitness/activity levels*	*0%*	*0 days*				
5745			*School Site Statistical Report Completed on Fitness/Activity Levels of students*	*0%*	*0 days*				
5746			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5747			*Student Fitness/Activity Levels and Academic Achievement Analysis Completed*	*0%*	*0 days*				
5748			*School Site Statistical Reports completed on fitness/activity levels of students*	*0%*	*0 days*				
5749			*Fitness/Activity levels and Academic Achievement Analysis Completed*	*0%*	*0 days*				
5750			*Physical Activity Plan re-assessed*	*0%*	*0 days*				
5751			*New goals developed for increasing physical activity in school*	*0%*	*0 days*				
5752			*New goals included in school wellness plans*	*0%*	*0 days*				
5753		📒	*New activities developed for increasing physical activity in school*	*0%*	*0 days*				
5754			*Guidelines for fitness/activity materials completed*	*0%*	*0 days*				
5755			*Grant awards process completed*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5756			*Fitness/activity materials provided for schools*	*0%*	*0 days*				
5757			*Grant review conducted*	*0%*	*0 days*				
5758			*Students re-assessed on fitness/activity levels*	*0%*	*0 days*				
5759			*Fitness/Activity levels and Academic Achievement Analysis Completed*	*0%*	*0 days*				
5760			**50|58 – Extended Learning**	**53%**	**1033 days**	**10/1/10**	**9/30/14**		
5761			**YEAR 1**	**53%**	**255 days**	**10/1/10**	**9/30/11**		
5762		✔	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
5763		✔	**Define Staff Hiring Process**	**100%**	**65 days**	**10/1/10**	**12/31/10**		**Diggs**
5764		✔	Develop MS 22	100%	10 days	10/1/10	10/14/10		Diggs
5765		✔	Post Position	100%	35 days	10/15/10	12/2/10	5764	HR
5766		✔	Develop Interview Quesitons	100%	10 days	12/3/10	12/16/10	5765	Diggs
5767		✔	Select Interview Team	100%	10 days	12/17/10	12/30/10	5766	Diggs
5768		✔	*Staff Hiring Process Defined*	*100%*	*0 days*	*12/31/10*	*12/31/10*	*5767*	
5769			**Second Quarter: Year 1**	**82%**	**62 days**	**1/3/11**	**3/31/11**		
5770		✔	**Acquire Extended Learning Specialist**	**100%**	**34 days**	**1/3/11**	**2/21/11**		
5771		✔	Schedule Interviews	100%	10 days	1/3/11	1/14/11		Diggs
5772		✔	Interview Candidates	100%	10 days	1/17/11	1/28/11	5771	Diggs
5773		✔	Select Candidate	100%	15 days	1/31/11	2/18/11	5772	Diggs
5774		✔	*Extended Learning Specialist Acquired*	*100%*	*0 days*	*2/21/11*	*2/21/11*	*5773*	
5775		✔	**Acquire Administrative Specialist**	**100%**	**34 days**	**1/3/11**	**2/21/11**		
5776		✔	Schedule Interviews	100%	10 days	1/3/11	1/14/11		Diggs
5777		✔	Interview Candidates	100%	10 days	1/17/11	1/28/11	5776	Diggs
5778		✔	Select Candidate	100%	15 days	1/31/11	2/18/11	5777	Diggs
5779		✔	*Administrative Specialist Acquired*	*100%*	*0 days*	*2/21/11*	*2/21/11*	*5778*	
5780		🗓	**Provide Computers**	**0%**	**14 days**	**2/14/11**	**3/7/11**		
5781		🔴	Place Order with IT	0%	5 days	2/14/11	2/18/11		Diggs
5782		🔴	Deliver Computers	0%	10 days	2/21/11	3/4/11	5781	IT
5783			*Computers Provided*	*0%*	*0 days*	*3/7/11*	*3/7/11*	*5782*	
5784			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5785		🗓	**Extended Learning Specialist Attends all Required Meetings**	**0%**	**43 days**	**4/1/11**	**6/3/11**		
5786			Attend all metings of the Youth Development Branch	0%	15 days	4/1/11	4/21/11		Extended Learning
5787			Attend all 21st CCLC Meetings (Team, Networking, Conferences, etc.)	0%	15 days	4/22/11	5/12/11	5786	Extended Learning

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5788			Participate in Site Visits for 21st CCLC, Service-Learning, Character Education, MASC	0%	13 days	5/13/11	6/2/11	5787	Extended Learning Spec
5789			*EL Specialist has Attended All Required Meetings*	*0%*	*0 days*	*6/3/11*	*6/3/11*	*5788*	
5790			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5791			Convene meeting of all Extended Learning Coordinators for Each School	0%	62 days	6/30/11	9/27/11	5789	Extended Learning
5792			*Meetings completed*	*0%*	*0 days*	*9/28/11*	*9/28/11*	*5791*	
5793			**Year 2**	**0%**	**257 days**	**10/1/11**	**9/28/12**		
5794			*Needs Assessments of Tier I & Tier II (and feeders) analyzed*	*0%*	*0 days*				
5795			*Schools demonstrating need apply for 21st CCLC Grant*	*0%*	*0 days*				
5796			*Grant applications received by MSDE*	*0%*	*0 days*				
5797			*Grant applications reviewed*	*0%*	*0 days*				
5798			*Recommendations for funding made based on review of applications*	*0%*	*0 days*				
5799			*21st CCLC program implemented in funded schools*	*0%*	*0 days*				
5800			*Day-to-Day operations of the 21st CCLC program monitored by site coordinator*	*0%*	*0 days*				
5801			**Year 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5802			*Needs Assessments of Tier I & Tier II (and feeders) analyzed*	*0%*	*0 days*				
5803			*Schools demonstrating need apply for 21st CCLC Grant*	*0%*	*0 days*				
5804			*Grant applications received by MSDE*	*0%*	*0 days*				
5805			*Grant applications reviewed*	*0%*	*0 days*				
5806			*Recommendations for funding made based on review of applications*	*0%*	*0 days*				
5807			*21st CCLC program implemented in funded schools*	*0%*	*0 days*				
5808			*Day-to-Day operations of the 21st CCLC program monitored by site coordinator*	*0%*	*0 days*				
5809			**Year 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5810			*Needs Assessments of Tier I & Tier II (and feeders) analyzed*	*0%*	*0 days*				
5811			*Schools demonstrating need apply for 21st CCLC Grant*	*0%*	*0 days*				
5812			*Grant applications received by MSDE*	*0%*	*0 days*				
5813			*Grant applications reviewed*	*0%*	*0 days*				
5814			*Recommendations for funding made based on review of applications*	*0%*	*0 days*				
5815			*21st CCLC program implemented in funded schools*	*0%*	*0 days*				

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5816			*Day-to-Day operations of the 21st CCLC program monitored by site coordinator*	*0%*	*0 days*				
5817			**51|71 – STEM Project Lead the Way**	**10%**	**1033 days**	**10/1/10**	**9/30/14**		
5818			**YEAR 1**	**17%**	**255 days**	**10/1/10**	**9/30/11**		
5819			**First Quarter: Year 1**	**99%**	**66 days**	**10/1/10**	**12/31/10**		
5820			**Identify Eligible Sites**	**99%**	**4 days**	**12/15/10**	**12/20/10**		
5821		✓	Identify schools which are low performing	100%	2 days	12/15/10	12/16/10		Rhine
5822		✓	Identify schools with existing high school PLTW programs	100%	2 days	12/15/10	12/16/10		Rhine
5823		✓	Create List of Eligible Sites	100%	1 day	12/17/10	12/17/10	5821,5822	Rhine
5824			*List of eligible sites created*	*0%*	*0 days*	*12/20/10*	*12/20/10*	*5823*	
5825			**Second Quarter: Year 1**	**63%**	**62 days**	**1/3/11**	**3/31/11**		
5826			**Identify Eligible Middle Schools**	**83%**	**44 days**	**1/3/11**	**3/7/11**		
5827		✓	Review RTTT Plans for Baltimore City, Baltimore County, Frederick County, Harford County, Prince George's County and Talbot County	100%	30 days	1/3/11	2/14/11		Gilli,Rhine
5828		▦ ▮	Establish Application Process for Eligible Middle Schools	50%	15 days	2/14/11	3/7/11	5827	Rhine
5829		▦	*MSDE Application complete*	*0%*	*0 days*	*3/7/11*	*3/7/11*	*5828*	
5830		▦	**Update PLTW School District Agreement**	**0%**	**15 days**	**3/7/11**	**3/25/11**		
5831			Review existing PLTW School District Agreements	0%	5 days	3/7/11	3/11/11	5828	LEA CTE Director
5832		▦	Update existing PLTW School District Agreement	0%	5 days	3/14/11	3/18/11	5831	LEA CTE Director
5833		▦	Submit PLTW School District Agreement	0%	5 days	3/21/11	3/25/11	5832	LEA CTE Director
5834		▦	*PLTW Agreements completed*	*0%*	*0 days*	*3/25/11*	*3/25/11*	*5833*	
5835			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5836			**Register Eligible Sites as PLTW Schools**	**0%**	**5 days**	**4/1/11**	**4/7/11**		
5837		▦	Complete online PLTW school registration	0%	5 days	4/1/11	4/7/11	5833	LEA CTE Director
5838		▦	*New GTT sites registered as PLTW schools*	*0%*	*0 days*	*4/7/11*	*4/7/11*	*5837*	
5839		▮	**Grant RTTT Funds to Eligible School Systems**	**0%**	**57 days**	**4/1/11**	**6/22/11**		**Gilli,Rhine**
5840		▦ ▮	Establish Agreement With School System Superintendents on Eligible Sites	0%	12 days	4/1/11	4/18/11	5833	Gilli,Rhine
5841		▦ ▮	Establish grant assurances	0%	15 days	4/19/11	5/9/11	5840	Rhine
5842		▦	Sign grant award	0%	30 days	5/10/11	6/22/11	5841	LEA CTE Director
5843		▦	*PLTW GTT Grants Allocated*	*0%*	*0 days*	*6/22/11*	*6/22/11*	*5842*	
5844			**Register Teachers for Core Training**	**0%**	**12 days**	**4/19/11**	**5/4/11**		
5845		▦ ▮	Hold Core training seats with university affiliate	0%	1 day	4/19/11	4/19/11	5840	Rhine

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5846			Identify staff to instruct GTT	0%	5 days	4/19/11	4/25/11	5840	LEA CTE Director
5847			Complete online GTT pre-test	0%	5 days	4/26/11	5/2/11	5846	LEA Teachers
5848			Register teachers to attend Core training	0%	2 days	5/3/11	5/4/11	5847	LEA CTE Director
5849			*Teachers registered to attend Core training*	*0%*	*0 days*	*5/4/11*	*5/4/11*	*5848*	
5850			**Track school progress**	0%	9 days	6/21/11	7/1/11		
5851			Review school system HSA data	0%	5 days	6/23/11	6/29/11	5842	Rhine
5852			Review GTT data	0%	5 days	6/21/11	6/27/11	5842	Rhine
5853			Establish baseline data	0%	2 days	6/30/11	7/1/11	5851	Rhine
5854			*School progress confirmed*	*0%*	*0 days*	*7/1/11*	*7/1/11*	*5853*	
5855			**Fourth Quarter: Year 1**	0%	64 days	7/1/11	9/30/11		
5856			**Complete Core Training**	0%	19 days	7/4/11	7/29/11		
5857			Attend Core training	0%	20 days	7/4/11	7/29/11	5847	LEA Teachers
5858			Review GTT unit outlines and projects	0%	20 days	7/4/11	7/29/11	5847	LEA Teachers
5859			Complete Core training	0%	20 days	7/4/11	7/29/11	5847	LEA Teachers
5860			*Teachers complete Core training*	*0%*	*0 days*	*7/29/11*	*7/29/11*	*5859*	
5861			**Purchase GTT equipment**	0%	30 days	7/1/11	8/12/11		
5862			Review PLTW online purchasing manual	0%	5 days	7/1/11	7/8/11	5842	LEA CTE Director
5863			Review existing school equipment	0%	5 days	7/1/11	7/8/11	5842	LEA CTE Director
5864			Create list of items to purchase	0%	5 days	7/11/11	7/15/11	5863	LEA CTE Director
5865			Purchase GTT equipment	0%	20 days	7/18/11	8/12/11	5864	LEA CTE Director
5866			*GTT equipment purchased*	*0%*	*0 days*	*8/12/11*	*8/12/11*	*5865*	
5867			*Schools Implement GTT Program*	*0%*	*0 days*	*8/12/11*	*8/12/11*	*5860,5866*	
5868			**YEAR 2**	0%	256 days	10/3/11	9/28/12		
5869			**First Quarter: Year 2**	0%	60 days	10/3/11	12/30/11		
5870			**Update PLTW School District Agreement**	0%					
5871			Review existing PLTW School District Agreements	0%					LEA CTE Director
5872			Update existing PLTW School District Agreement	0%					LEA CTE Director
5873			Submit PLTW School District Agreement	0%					LEA CTE Director
5874			*PLTW Agreements completed*	*0%*	*0 days*			*5873*	
5875			**Second Quarter: Year 2**	0%	66 days	1/2/12	3/30/12		
5876			**Purchase GTT equipment**	0%					
5877			Review PLTW online purchasing manual	0%					LEA CTE Director

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5878			Review existing school equipment	0%					LEA CTE Director
5879			Create list of items to purchase	0%					LEA CTE Director
5880			Purchase GTT equipment	0%					LEA CTE Director
5881			*GTT equipment purchased*	*0%*	*0 days*			*5880*	
5882			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
5883			**Register Teachers for Core Training**	**0%**					
5884			Hold Core training seats with university affiliate	0%					Rhine
5885			Identify staff to instruct GTT	0%					LEA CTE Director
5886			Complete online GTT pre-test	0%					LEA Teachers
5887			Register teachers to attend Core training	0%					LEA CTE Director
5888			*Teachers registered to attend Core training*	*0%*	*0 days*			*5887*	
5889			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
5890			**Complete Core Training**	**0%**					
5891			Attend Core training	0%					LEA Teachers
5892			Review GTT unit outlines and projects	0%					LEA Teachers
5893			Complete Core training	0%					LEA Teachers
5894			*Teachers complete Core training*	*0%*	*0 days*			*5893*	
5895			**Track school progress**	**0%**					
5896			Review school system HSA data	0%					Rhine
5897			Review GTT data	0%					Rhine
5898			*School progress confirmed*	*0%*	*0 days*			*5896,5897*	
5899			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
5900			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
5901			**Update PLTW School District Agreement**	**0%**					
5902			Review existing PLTW School District Agreements	0%					LEA CTE Director
5903			Update existing PLTW School District Agreement	0%					LEA CTE Director
5904			Submit PLTW School District Agreement	0%					LEA CTE Director
5905			*PLTW Agreements completed*	*0%*	*0 days*			*5904*	
5906			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
5907			**Purchase GTT equipment**	**0%**					
5908			Review PLTW online purchasing manual	0%					LEA CTE Director
5909			Review existing school equipment	0%					LEA CTE Director

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5910			Create list of items to purchase	0%					LEA CTE Director
5911			Purchase GTT equipment	0%					LEA CTE Director
5912			*GTT equipment purchased*	*0%*	*0 days*			*5911*	
5913			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
5914			**Register Teachers for Core Training**	**0%**					
5915			Hold Core training seats with university affiliate	0%					Rhine
5916			Identify staff to instruct GTT	0%					LEA CTE Director
5917			Complete online GTT pre-test	0%					LEA Teachers
5918			Register teachers to attend Core training	0%					LEA CTE Director
5919			*Teachers registered to attend Core training*	*0%*	*0 days*			*5918*	
5920			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
5921			**Complete Core Training**	**0%**					
5922			Attend Core training	0%					LEA Teachers
5923			Review GTT unit outlines and projects	0%					LEA Teachers
5924			Complete Core training	0%					LEA Teachers
5925			*Teachers complete Core training*	*0%*	*0 days*			*5924*	
5926			**Track school progress**	**0%**					
5927			Review school system HSA data	0%					Rhine
5928			Review GTT data	0%					Rhine
5929			*School progress confirmed*	*0%*	*0 days*			*5927,5928*	
5930			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
5931			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
5932			**Update PLTW School District Agreement**	**0%**					
5933			Review existing PLTW School District Agreements	0%					LEA CTE Director
5934			Update existing PLTW School District Agreement	0%					LEA CTE Director
5935			Submit PLTW School District Agreement	0%					LEA CTE Director
5936			*PLTW Agreements completed*	*0%*	*0 days*			*5935*	
5937			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
5938			**Purchase GTT equipment**	**0%**					
5939			Review PLTW online purchasing manual	0%					LEA CTE Director
5940			Review existing school equipment	0%					LEA CTE Director
5941			Create list of items to purchase	0%					LEA CTE Director

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5942			Purchase GTT equipment	0%					LEA CTE Director
5943			*GTT equipment purchased*	*0%*	*0 days*			*5942*	
5944			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
5945			**Register Teachers for Core Training**	**0%**					
5946			Hold Core training seats with university affiliate	0%					Rhine
5947			Identify staff to instruct GTT	0%					LEA CTE Director
5948			Complete online GTT pre-test	0%					LEA Teachers
5949			Register teachers to attend Core training	0%					LEA CTE Director
5950			*Teachers registered to attend Core training*	*0%*	*0 days*			*5949*	
5951			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
5952			**Complete Core Training**	**0%**					
5953			Attend Core training	0%					LEA Teachers
5954			Review GTT unit outlines and projects	0%					LEA Teachers
5955			Complete Core training	0%					LEA Teachers
5956			*Teachers complete Core training*	*0%*	*0 days*			*5955*	
5957			**Track school progress**	**0%**					
5958			Review school system HSA data	0%					Rhine
5959			Review GTT data	0%					Rhine
5960			*School progress confirmed*	*0%*	*0 days*			*5958,5959*	
5961			*Project Summary Completed*	*0%*	*0 days*				
5962			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
5963			*Revision of PTD curriculum*	*0%*	*0 days*				
5964			**52|77 – Primary Talent Development**	**21%**	**1033 days**	**10/1/10**	**9/30/14**		
5965			**YEAR 1**	**21%**	**255 days**	**10/1/10**	**9/30/11**		
5966			**First Quarter: Year 1**	**0%**	**66 days**	**10/1/10**	**12/31/10**		
5967			** No activities Scheduled **	0%					
5968			**Second Quarter: Year 1**	**45%**	**62 days**	**1/3/11**	**3/31/11**		
5969			**Breakthrough Center Needs Assessment**	**95%**	**42 days**	**1/3/11**	**3/3/11**		**Spinnato,Paynter,(**
5970			Coordinate with cross functional team	97%	38 days	1/3/11	2/25/11		Spinnato,Paynter,(
5971			Identify items correlated with PTD goals	0%	1 day	2/28/11	2/28/11		Spinnato,Paynter,(
5972			*Needs assessment completed*	*0%*	*0 days*	*2/28/11*	*2/28/11*	*5971,5970*	*Spinnato,Paynter,(*
5973			**School selection**	**0%**	**21 days**	**3/3/11**	**3/31/11**		**Spinnato,Paynter,(**

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
5974			Analyze needs assessment data	0%	7 days	3/3/11	3/11/11		Spinnato,Paynter,C
5975			Prioritize and identify schools into cohorts 1 & 2	0%	1 day	3/14/11	3/14/11	5974	Spinnato,Paynter,C
5976			Provide PTD information sessions	0%	13 days	3/15/11	3/31/11	5975	Spinnato,Paynter,C
5977			*School selection and district approval completed*	*0%*	*0 days*	*3/31/11*	*3/31/11*	*5976*	*Spinnato,Paynter,C*
5978			**Purchase of Primary Talent Development materials**	**0%**	**23 days**	**3/1/11**	**3/31/11**		**Paynter,Smith**
5979			Determine amount of materials needed	0%	1 day	3/1/11	3/1/11		Paynter,Smith
5980			Solicit bids for printing guides	0%	14 days	3/2/11	3/21/11	5979	Paynter,Smith
5981			Procure printing	0%	7 days	3/22/11	3/30/11	5980	Paynter,Smith
5982			*PTD Materials purchased*	*0%*	*0 days*	*3/30/11*	*3/30/11*	*5981*	*Paynter,Smith*
5983			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
5984			**Teacher Training: Cohort 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Paynter**
5985			Solicit bids for consultant	0%	21 days	4/1/11	4/29/11		Paynter
5986			Identify consultant	0%	1 day	5/2/11	5/2/11	5985	Paynter
5987			Schedule training and notify teachers	0%	5 days	5/3/11	5/9/11	5986	Paynter
5988			*Training completed for cohort 1*	*0%*	*0 days*	*5/9/11*	*5/9/11*	*5987*	*Paynter*
5989			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
5990			**PTD Online Course**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**Paynter,Locastro**
5991			Solicit teacher through RFQ process	0%	20 days	7/1/11	7/29/11		Paynter,Locastro
5992			Identify instructor for CPD course	0%	1 day	8/1/11	8/1/11	5991	Paynter,Locastro
5993			Conduct teacher registration	0%	21 days	8/2/11	8/30/11	5992	Paynter,Locastro
5994			Deliver PTD Online Course	0%	21 days	8/31/11	9/29/11	5993	Paynter,Locastro
5995			*Online CPD course completed for cohort 1*	*0%*	*0 days*	*9/29/11*	*9/29/11*	*5972,5994*	*Paynter,Locastro*
5996			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
5997			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
5998			*Follow-up training for cohort 1 completed*	*0%*	*0 days*				
5999			*Training for cohort 2 completed*	*0%*	*0 days*				
6000			*Materials purchased*	*0%*	*0 days*				
6001			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
6002			*Online course completed for cohort 2*	*0%*	*0 days*				
6003			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
6004			*Cohort 3 identified*	*0%*	*0 days*				
6005			*Conduct PTD needs assessments for cohorts 1 and 2*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6006			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
6007			**No milestones scheduled**	0%					
6008			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
6009			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
6010			*Follow-up training for cohorts 1 and 2 completed*	*0%*	*0 days*				
6011			*Training for cohort 3 completed*	*0%*	*0 days*				
6012			*PTD materials and supplies purchased*	*0%*	*0 days*				
6013			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
6014			*Online course completed for cohort 3*	*0%*	*0 days*				
6015			*Cohort 4 identified*	*0%*	*0 days*				
6016			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
6017			*PTD needs assessment completed for cohorts 1, 2, and 3*	*0%*	*0 days*				
6018			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
6019			Provide online CPD course	0%					
6020			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
6021			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
6022			*Follow-up training completed for cohorts 1, 2, and 3*	*0%*	*0 days*				
6023			*Training completed for cohort 4*	*0%*	*0 days*				
6024			*PTD materials and supplies purchased*	*0%*	*0 days*				
6025			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
6026			*Online course completed for cohort 4*	*0%*	*0 days*				
6027			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
6028			*Revision of PTD curriculum*	*0%*	*0 days*				
6029			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
6030			*Project Summary Completed*	*0%*	*0 days*				
6031			**GOAL 14: Develop Partnership to Convert Schools in Restructuring to Charter Schools**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
6032			**53|44 – Charter School**	**9%**	**1033 days**	**10/1/10**	**9/30/14**		
6033			**YEAR 1**	**9%**	**255 days**	**10/1/10**	**9/30/11**		
6034			**First Quarter: Year 1**	**52%**	**66 days**	**10/1/10**	**12/31/10**		Ortiz
6035		✔	**Hire Full-time RTTT Educational Specialist**	**100%**	**65 days**	**10/1/10**	**12/30/10**		Ortiz
6036		✔	Develop MS 22	100%	6 days	10/1/10	10/8/10		Ortiz
6037		✔	Post position opening	100%	20 days	10/11/10	11/5/10	6036	Ortiz

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6038		✓	Interview Educational Specialist	100%	5 days	11/8/10	11/12/10	6037	Ortiz
6039		✓	Check references	100%	5 days	11/15/10	11/19/10	6038	HR
6040		✓	Receive approval from State Board for hiring	100%	20 days	11/22/10	12/17/10	6039	Ortiz
6041		✓	Hire Educational Specialist	100%	8 days	12/20/10	12/29/10	6040	Ortiz
6042		✓	Educational Specialist begins employment.	100%	1 day	12/30/10	12/30/10	6041	Ortiz
6043			**Form partnership with two school systems**	**18%**	**15 days**	**10/11/10**	**10/29/10**		**Ortiz**
6044			Review data to identify two school systems with the lowest achieving schools	0%	3 days	10/11/10	10/13/10		Ortiz
6045			Develop plans for ReStart schools	0%	5 days	10/14/10	10/20/10	6044	Ortiz
6046			Develop budget for sub-grants for partnerships in two school systems	33%	3 days	10/20/10	10/22/10	6045	Ortiz
6047			Develop marketing materials to define partnerships with two school systems	20%	5 days	10/22/10	10/28/10	6046	Ortiz
6048		✓	Meet with MSDE key staff to develop launching plan for the RTTT Project	100%	1 day	10/29/10	10/29/10	6047	Ortiz
6049		✓	*Plan approved for school system partnership*	*100%*	*0 days*	*10/29/10*	*10/29/10*		*Ortiz*
6050			**Design quality standards for charter schools**	**4%**	**46 days**	**10/1/10**	**12/3/10**		**Ortiz**
6051			Extend contract of Office of School Innovations (OSI) consultant to design standards	20%	5 days	10/1/10	10/7/10		Ortiz
6052			Meet with consultant to review task	50%	2 days	10/7/10	10/8/10	6051	Ortiz
6053			Research components of high performing charter schools	0%	15 days	10/11/10	10/29/10	6052	Mattson,Ortiz
6054			Research quality standards used in other States	0%	20 days	11/1/10	11/26/10	6053	Mattson,Ortiz
6055			Create resource bank for quality standards for charter schools	0%	5 days	11/29/10	12/3/10	6054	Mattson,Ortiz
6056			*Background work on Quality Standards for charter schools completed*	*0%*	*0 days*	*12/3/10*	*12/3/10*		*Mattson,Ortiz*
6057			**Strengthen the Authorizing Process for Charter Schools**	**0%**	**6 days**	**10/6/10**	**10/14/10**		**Ortiz**
6058			Review new Charter School Authorizing Policy passed by the State Board of Education	0%	3 days	10/6/10	10/8/10		Ortiz
6059			Develop plan for dissemination of the new policy for Charter School Authorizers	0%	3 days	10/11/10	10/13/10	6058	Ortiz
6060			*Dissemination plan to share the new policy with Authorizers developed*	*0%*	*0 days*	*10/14/10*	*10/14/10*	*6059*	*Ortiz*
6061			**Second Quarter: Year 1**	**0%**	**62 days**	**1/3/11**	**3/31/11**		**Ortiz**
6062			**Purchase computer & supplies**	**0%**	**3 days**	**1/13/11**	**1/18/11**		**Ortiz**
6063			Submit purchase requisition	0%	1 day	1/13/11	1/13/11		Ortiz
6064			Approve purchase requisition	0%	1 day	1/14/11	1/14/11	6063	Ortiz

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6065			Order fulfillment	0%	1 day	1/17/11	1/17/11	6064	Ortiz
6066			Contact company to determine tentative delivery date	0%	1 day	1/18/11	1/18/11	6065	Ortiz,Kelly
6067			*Equipment order completed*	*0%*	*0 days*	*1/18/11*	*1/18/11*		*Kelly,Ortiz*
6068			**Facilitate school systems use of incentive funds**	**0%**	**46 days**	**1/17/11**	**3/23/11**		**Ortiz,Kelly**
6069			Develop subgrant processes for two LEAs	0%	12 days	1/17/11	2/1/11		Ortiz,Kelly
6070			Create subgrant applications and supporting documents	0%	11 days	2/7/11	2/22/11	6069	
6071			Secure lead person at each LEA	0%	5 days	2/28/11	3/4/11	6070	Ortiz,Kelly
6072			Meet with lead person from each LEA to share subgrant processes	0%	2 days	3/7/11	3/8/11	6071	Ortiz,Kelly
6073			Allow time for LEAs to review and complete sub-grant application	0%	6 days	3/9/11	3/16/11	6072	Ortiz,Kelly
6074			Review sub-grant applications from LEAs	0%	2 days	3/17/11	3/18/11	6073	Ortiz,Kelly
6075			Meet with charter school developers to share sub-grant opportunities	0%	2 days	3/21/11	3/22/11	6074	Ortiz,Kelly
6076			Approve sub-grants from the two LEAs	0%	1 day	3/23/11	3/23/11	6075	Ortiz,Kelly
6077			**Design quality standards for charter schools**	**0%**	**49 days**	**1/17/11**	**3/29/11**		
6078			Complete the first draft of standards for charter schools in Maryland	0%	29 days	1/17/11	2/25/11		Mattson
6079			Share the first draft of standards with Office of School Innovations staff	0%	1 day	2/28/11	2/28/11	6078	Kelly,Mattson,Orti
6080			Revise the first draft of quality standards for charter schools in Maryland based upon feedback from OSI staff	0%	10 days	3/1/11	3/14/11	6079	Kelly,Mattson,Orti
6081			Create Draft #1 of Quality Standards documents to share as a draft at the Maryland Charter School Conference	0%	10 days	3/15/11	3/28/11	6080	Kelly,Mattson,Orti
6082			*Draft #1 Quality Standards completed*	*0%*	*0 days*	*3/29/11*	*3/29/11*	*6081*	*Kelly,Mattson,Orti*
6083			**Provide training on the implementation of Draft #1**	**0%**	**19 days**	**2/11/11**	**3/11/11**		**Kelly,Mattson,Orti**
6084			Prepare a proposal for the Maryland Charter School Conference	0%	5 days	2/11/11	2/17/11		Kelly,Mattson,Orti
6085			OSI staff review the content to prepare for the conference presentation	0%	4 days	2/18/11	2/24/11	6084	Kelly,Mattson,Orti
6086			OSI staff publish Draft #1 of Quality Standards for Charter Schools for dissemination at the conference	0%	10 days	2/25/11	3/10/11	6085	Kelly,Mattson,Orti
6087			*OSI staff preparation for the presentation of the Quality Standards for Charter Schools at the Maryland Charter School Conference is completed*	*0%*	*0 days*	*3/11/11*	*3/11/11*	*6086*	*Kelly,Mattson,Orti*
6088			**Strengthen the Charter School Authorizing Processes**	**0%**	**52 days**	**1/17/11**	**3/31/11**		**Ortiz,Kelly**
6089			Plan state-wide training on the implementation of the new Charter School Policy	0%	5 days	1/17/11	1/21/11		Ortiz,Kelly

ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6090			Identify content of professional development session for Charter School Authorizers	0%	2 days	1/24/11	1/25/11	6089	Ortiz,Kelly
6091			Identify logistics for training, including date, site, and meals	0%	3 days	1/26/11	1/28/11	6090	Ortiz,Kelly
6092			Secure the consultant, NACSA, to provide professional development	0%	10 days	1/31/11	2/11/11	6091	Ortiz,Kelly
6093			Complete a Sole Source justification	0%	2 days	2/14/11	2/15/11	6092	Ortiz,Kelly
6094			Move Sole Source document through the signature process	0%	5 days	2/16/11	2/23/11	6093	Ortiz,Kelly
6095			Plan and confirm logistics for training	0%	25 days	2/24/11	3/30/11	6094	Ortiz,Kelly
6096			Facilitate training for Authorizers and Board Members	0%	1 day	3/31/11	3/31/11	6095	Ortiz,Kelly
6097			*Provide state-wide training on the implementation of the new Charter School Policy to Authorizers*	*0%*	*0 days*	*1/17/11*	*1/17/11*		*Ortiz,Kelly*
6098			**Align New State Charter Policy**	**0%**	**97 days**	**2/21/11**	**7/11/11**		**Ortiz,Kelly**
6099			Review all documents disseminated from the Office of School Innovations	0%	10 days	2/21/11	3/4/11		Ortiz,Kelly
6100			Crosswalk all documents	0%	2 days	3/7/11	3/8/11	6099	Ortiz,Kelly
6101			Make the revisions on each document	0%	4 days	3/9/11	3/14/11	6100	Ortiz,Kelly
6102			Move documents through the signature process	0%	5 days	3/15/11	3/21/11	6101	Ortiz,Kelly
6103			Get estimate for cost of printing documents	0%	2 days	3/22/11	3/23/11	6102	Ortiz,Kelly
6104			Have documents reprinted	0%	10 days	3/24/11	4/6/11	6103	Ortiz,Kelly
6105			*Disseminate documents at conferences for Authorizers, Developers, and Operators*	*0%*	*65 days*	*4/7/11*	*7/11/11*	*6104*	*Consultant-Mattso*
6106			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Ortiz,Kelly**
6107			**Facilitate partnerships with Re-Start Charter Schools and four high-performing Charter Schools**	**0%**	**58 days**	**4/1/11**	**6/23/11**		**Ortiz,Kelly**
6108			Select four high-performing charter schools for partnerships	0%	5 days	4/1/11	4/7/11		Ortiz,Kelly
6109			Plan a site visit with each high-performing charter school	0%	4 days	4/8/11	4/13/11	6108	Ortiz,Kelly
6110			Meet with selected partnership schools	0%	5 days	4/14/11	4/20/11	6109	Ortiz,Kelly
6111			Facilitate the initial meeting between the Re-Start Charter school and its partner	0%	4 days	4/21/11	4/26/11	6110	Ortiz,Kelly
6112			Facilitate planned activities between partnerships	0%	40 days	4/27/11	6/23/11	6111	Ortiz,Kelly
6113			*Facilitatation of partnerships with Re-Start Charter Schools and four high-performing Charter Schools completed*	*0%*	*0 days*	*6/22/11*	*6/22/11*	*6112*	*Ortiz,Kelly*
6114			**Develop Charter School Quality Standards**	**0%**	**63 days**	**4/1/11**	**6/30/11**		**Kelly,Ortiz**

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6115			Solicit participants for a focus group on review of the Charter School Quality standards	0%	1 day	4/8/11	4/8/11		
6116			Plan focus group meeting to share quality standards	0%	2 days	4/11/11	4/12/11	6115	Kelly,Ortiz
6117			Meet with consultant to review Charter School Quality Standards' feedback from the focus group	0%	2 days	4/13/11	4/14/11	6116	Kelly,Ortiz
6118			Revise quality standards for charter schools in Maryland based upon focus group feedback	0%	5 days	4/15/11	4/21/11	6117	Kelly,Ortiz
6119			Edit quality standards for the second draft	0%	3 days	4/22/11	4/26/11	6118	Kelly,Ortiz
6120			Send documents through the signature process	0%	5 days	4/27/11	5/3/11	6119	Kelly,Ortiz
6121			Print quality standards	0%	10 days	5/4/11	5/17/11	6120	Kelly,Ortiz
6122			*Focus group completed*	*0%*	*0 days*	*5/17/11*	*5/17/11*		
6123			**Pilot Quality Standards for Charter Schools**	**0%**	**26 days?**	**5/18/11**	**6/24/11**		**Ortiz,Mattson,Kell**
6124			Select charter schools to pilot the standards	0%	1 day	5/18/11	5/18/11		Ortiz,Mattson,Kelly
6125			Make site visits with pilot charter schools	0%	13 days	5/19/11	6/8/11	6124	Ortiz,Mattson,Kelly
6126			Meet with pilot schools to receive feedback	0%	1 day	6/9/11	6/9/11	6125	Ortiz,Mattson,Kelly
6127			Review feedback on the implementation of quality standards	0%	6 days	6/10/11	6/17/11	6126	Ortiz,Mattson,Kelly
6128			*Piloting of charter school standards completed*	*0%*	*0 days*	*6/17/11*	*6/17/11*		*Ortiz,Mattson,Kelly*
6129			**Provide technical assistance**	**0%**	**49 days**	**4/11/11**	**6/21/11**		**Ortiz,Kelly**
6130			Meet with LEA Liaisons from the six LEAs to check progress of collaboration with NACSA	0%	14 days	4/11/11	4/28/11		Ortiz,Kelly
6131			Provide technical assistance as needed if LEAs seek the NACSA Implementation grants	0%	28 days	4/29/11	6/9/11	6130	Ortiz,Kelly
6132			Meet with charter school operators and encourage them to apply for the NACSA Implementation Grants	0%	28 days	4/29/11	6/9/11		Ortiz,Kelly
6133			Provide information concerning grants for charter schools to the six LEA Liaisons	0%	7 days	6/10/11	6/20/11	6132	Ortiz,Kelly
6134			*Technical assistance provided for the implementation of the Charter School Policy to the six Maryland LEAs*	*0%*	*0 days*	*6/21/11*	*6/21/11*	*6133*	*Ortiz,Kelly*
6135			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**Ortiz,Kelly**
6136			**Facilitate partnerships with Re-Start Charter Schools and four high-performing Charter Schools**	**0%**	**42 days**	**7/1/11**	**8/30/11**		**Ortiz,Kelly**
6137			Meet with LEA Liaisons to check on end-of year partnership status of Re-Start Charter Schools and partners	0%	2 days	7/1/11	7/5/11		Ortiz,Kelly

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6138			Collect Sub-grants Progress Reports from the two LEAS	0%	10 days	7/6/11	7/19/11	6137	Ortiz,Kelly
6139			Review Sub-grants Progress Reports	0%	10 days	7/20/11	8/2/11	6138	Ortiz,Kelly
6140			Meet with LEA Liaisons to define partnership activities for the upcoming school year of the Re-Start Charter Schools and partners	0%	10 days	8/3/11	8/16/11	6139	Ortiz,Kelly
6141			Plan a back-to-school activity for partnering schools in each LEA	0%	10 days	8/17/11	8/30/11	6140	Ortiz,Kelly
6142			*Partnerships restarted for SY2011-2012*	*0%*	*0 days*	*8/30/11*	*8/30/11*		*Ortiz,Kelly*
6143			**Facilitate the implementation of the Quality Standards**	**0%**	**64 days**	**7/1/11**	**9/30/11**		**Ortiz,Mattson,Kell**
6144			Schedule visits with Charter School Operators who need technical assistance	0%	5 days	7/5/11	7/11/11		Ortiz,Kelly
6145			Meet with Charter School Operators who need technical assistance with implementation of quality standards	0%	30 days	7/12/11	8/22/11	6144	Ortiz,Kelly
6146			Provided technical assistance in the implementation of quality standards for charter schools	0%	36 days	7/1/11	8/22/11		Ortiz,Kelly
6147			**Disseminate Quality Standards**	**0%**	**25 days**	**7/5/11**	**8/8/11**		**Kelly,Ortiz**
6148			Review standards using feedback from focus groups and pilot schools	0%	10 days	7/5/11	7/18/11		Ortiz,Mattson,Kelly
6149			Make final revisions to the second draft of the standards	0%	10 days	7/19/11	8/1/11	6148	Ortiz,Mattson,Kelly
6150			Send documents through the signature process	0%	5 days	8/2/11	8/8/11	6149	Kelly,Ortiz
6151			**Send documents through the printing process**	**0%**	**10 days**	**8/8/11**	**8/19/11**	**6150**	**Kelly,Ortiz**
6152			*Quality standards disseminated to charter schools*	*0%*	*0 days*	*8/19/11*	*8/19/11*		*Kelly,Ortiz*
6153			**Facilitate the implementation of the Quality Standards**	**0%**	**1 day?**	**8/22/11**	**8/22/11**		**Kelly,Ortiz**
6154			Meet with LEA Liaisons to discuss implementation of standards in charter schools	0%	10 days	8/22/11	9/2/11		Kelly,Ortiz
6155			Make site visits to charter schools	0%	20 days	9/5/11	9/30/11	6154	Kelly,Ortiz
6156			*Facilitation of the implementation of Charter School Quality Standards completed for Year 1*	*0%*	*0 days*	*10/3/11*	*10/3/11*	*6155*	*Ortiz,Mattson,Kelly*
6157			**Facilitate technical assistance**	**0%**	**39 days**	**8/1/11**	**9/26/11**		**Ortiz,Kelly**
6158			Meet with LEA Liaisons from the six LEAs to check progress of collaboration with NACSA	0%	10 days	8/1/11	8/12/11		Ortiz,Kelly
6159			Provide technical assistance as needed if LEAs seek the NACSA Implementation grants	0%	29 days	8/15/11	9/23/11	6158	Ortiz,Kelly
6160			*Technical assistance of the implementation of Charter School Policy provided*	*0%*	*0 days*	*9/26/11*	*9/26/11*	*6159*	*Ortiz,Kelly*
6161			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6162			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
6163			*GOAL I-Facilitate partnerships with Re-Start Charter Schools and four high-performing Charter Schools with planning year-long partner activities*	*0%*	*0 days*				
6164			*GOAL II-Design, publish and distribute an implementation guide to all charter schools and IEA Charter School Offices*	*0%*	*0 days*				
6165			*GOAL III-Provide technical assistance for charter schools, opening 2010-2011, implementing the new performance contracts and renewal documents*	*0%*	*0 days*				
6166			*GOAL III-Support new charter schools, opening 2011-2012, implementing the new performance contracts*	*0%*	*0 days*				
6167			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
6168			*GOAL II-Publish and distribute an implementation guide to all charter schools and IEA Charter School Offices*	*0%*	*0 days*				
6169			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
6170			*GOAL II-Provide training on the implementation of Quality Standards for all Charter Schools*	*0%*	*0 days*				
6171			*GOAL III-Provide annual statewide training sessions for Authorizers, current charter schools and developers*	*0%*	*0 days*				
6172			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
6173			*GOAL II-Develop the evaluation model for quality standards project*	*0%*	*0 days*				
6174			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
6175			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
6176			*GOAL I-Provide technical assistance to the identified four charter schools as they reopen as " fresh start " schools*	*0%*	*0 days*				
6177			*GOAL I-Facilitate partnerships with Re-Start Charter Schools and four high-performing Charter Schools with planning year-long partner activities*	*0%*	*0 days*				
6178			*GOAL II-Design the self-assessement process*	*0%*	*0 days*				
6179			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
6180			*GOAL I-Meet with two LEAs to determine challenges of new "fresh start" schools*	*0%*	*0 days*				
6181			*GOAL II-Implement a piloting incentive for the self-assessment process*	*0%*	*0 days*				

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6182			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
6183			*GOAL II-Provide training to all charter schools on conducting the self-assessment process*	*0%*	*0 days*				
6184			*GOAL II-Develop teams that wll help support the implementation process of self-assessment*	*0%*	*0 days*				
6185			*GOAL III-Provide annual statewide training sessions for Authorizers, current charter schools and developers*	*0%*	*0 days*				
6186			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		
6187			*GOAL II-Plan site visits to charter schools to monitor self-assessment process*	*0%*	*0 days*				
6188			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
6189			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
6190			*GOAL I-Facilitate partnerships with Re-Start Charter Schools and four high-performing Charter Schools with planning year-long partner activities*	*0%*	*0 days*				
6191			*GOAL I-Provide technical assistance to the identified four "fresh start" charter schools reopened SY2012-13*	*0%*	*0 days*				
6192			*GOAL II-Develop the publication of the self-assessment process*	*0%*	*0 days*				
6193			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
6194			*GOAL I-Disseminate partnership successes*	*0%*	*0 days*				
6195			*GOAL II-Disseminate the publication of the self-assessment process*	*0%*	*0 days*				
6196			*GOAL III-Develop evaluation to determine how the new State policy has been implemented in LEAs*	*0%*	*0 days*				
6197			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
6198			*GOAL III-Provide annual statewide training sessions for Authorizers, current charter schools and developers*	*0%*	*0 days*				
6199			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
6200			*GOAL III-Evaluate charter schools to determine how the new State policy has been implemented in LEAs*	*0%*	*0 days*				
6201			**GOAL 15: Implement a standardized, Web-based Centralized Transcript System**	**46%**	**1033 days**	**10/1/10**	**9/30/14**		
6202			**54|79 - Invitational Priority - Implement Statewide Centralized Student Transcript System**	**46%**	**1033 days**	**10/1/10**	**9/30/14**		
6203			**YEAR 1**	**48%**	**256 days**	**10/1/10**	**10/3/11**		

ID	Task Mode	ℹ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6204		✓	**First Quarter: Year 1**	**100%**	**66 days**	**10/1/10**	**12/31/10**		
6205		✓	Coordinate Project Manager Procurement	100%	66 days	10/1/10	12/31/10		Rob London
6206		✓	Coordinate Project Initiation	100%	66 days	10/1/10	12/31/10		Rob London
6207		✓	**Second Quarter: Year 1**	**100%**	**64 days**	**1/3/11**	**3/31/11**		
6208		✓	**Develop Work Plan**	**100%**	**20 days**	**1/21/11**	**2/17/11**		
6209		✓	Develop Document	100%	15 days	1/21/11	2/10/11		Mike Curtis
6210		✓	Review/Modify Draft	100%	3 days	2/10/11	2/14/11	6209	Mike Curtis,Rob Lo
6211		✓	Finalize Draft	100%	3 days	2/14/11	2/16/11	6210	Mike Curtis
6212		✓	Signoff	100%	1 day	2/17/11	2/17/11	6211	Jim Foran
6213		✓	Review Carroll County LEA's Transcript System	100%	1 day	2/14/11	2/14/11		Chandra Haislet,M
6214			**Third Quarter: Year 1**	**0%**	**63 days**	**4/1/11**	**6/30/11**		
6215			**Develop Project Charter Document**	**0%**	**22 days**	**6/1/11**	**6/30/11**		
6216		📅 ⬍	Develop Document	0%	11 days	6/1/11	6/15/11		PM
6217		⬍	Review/Modify Draft	0%	5 days	6/16/11	6/22/11	6216	PM
6218		⬍	Finalize Draft	0%	5 days	6/23/11	6/29/11	6217	PM
6219		⬍	Signoff	0%	1 day	6/30/11	6/30/11	6218	Rob London
6220			**Develop Project Concept Document**	**0%**	**22 days**	**6/1/11**	**6/30/11**		
6221		📅 ⬍	Develop Document	0%	11 days	6/1/11	6/15/11		PM
6222		⬍	Review/Modify Draft	0%	5 days	6/16/11	6/22/11	6221	PM
6223		⬍	Finalize Draft	0%	5 days	6/23/11	6/29/11	6222	PM
6224		⬍	Signoff	0%	1 day	6/30/11	6/30/11	6223	Rob London
6225			**Fourth Quarter: Year 1**	**0%**	**64 days**	**7/1/11**	**9/30/11**		
6226			**Define Layout Standards and Process**	**0%**	**42 days**	**7/1/11**	**8/30/11**		
6227		⬍	Document Layout & Process	0%	34 days	7/1/11	8/18/11		BA
6228		⬍	Review/Modify Draft	0%	7 days	8/19/11	8/29/11	6227	Rob London,BA
6229			Signoff	0%	1 day	8/30/11	8/30/11	6228	Leslie Wilson
6230			*Define transcripts layout standards and processes Completed*	*0%*	*0 days*	*8/30/11*	*8/30/11*	*6229*	
6231			**Implementation Planning**	**0%**	**65 days**	**7/1/11**	**10/3/11**		
6232		⬍	Schedule/Conduct meetings with LEAs	0%	30 days	7/1/11	8/12/11		PM,LEA CIOs
6233		⬍	Develop Implementation Plan to Implement the NTC System	0%	20 days	8/15/11	9/12/11	6232	PM
6234		⬍	Define Integration of current Maryland electronic system into NTC system	0%	20 days	8/15/11	9/12/11	6232	PM
6235		⬍	Revew/Modify Draft	0%	10 days	9/13/11	9/26/11	6234	PM,Rob London,LE

ID	Task Mode	ⓘ	Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6236			Signoff	0%	5 days	9/27/11	10/3/11	6235	Leslie Wilson
6237			*Meet and coordinate with LEAs to plan implementation of centralized system Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
6238			*Define implementation plan to implement the NTC system Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
6239			*Define integration of current Maryland electronic system into NTC system Completed*	*0%*	*0 days*	*9/30/11*	*9/30/11*		
6240			**YEAR 2**	**0%**	**256 days**	**10/3/11**	**9/28/12**		
6241			**First Quarter: Year 2**	**0%**	**60 days**	**10/3/11**	**12/30/11**		
6242			*** No Milestones Scheduled to Complete ***	*0%*					
6243			**Second Quarter: Year 2**	**0%**	**66 days**	**1/2/12**	**3/30/12**		
6244			** No Milestones Scheduled to Complete **	0%					
6245			**Third Quarter: Year 2**	**0%**	**65 days**	**4/2/12**	**6/29/12**		
6246			** No Milestones Scheduled to Complete **	0%					
6247			**Fourth Quarter: Year 2**	**0%**	**65 days**	**7/2/12**	**9/28/12**		
6248			*Update all student and grade data in the MLDS from LEAs Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6249			*Convert each LEA and MLDS data to NTC transcript system Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6250			*Pilot system Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6251			*Develop online school counselor training and system documentation Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6252			*Train all HS counselors in state via webinar and online training system Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6253			*Go Live Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6254			*Web-surveys to evaluate success of implementation and satisfaction with system Completed*	*0%*	*0 days*	*9/28/12*	*9/28/12*		
6255			**YEAR 3**	**0%**	**261 days**	**10/1/12**	**9/30/13**		
6256			**First Quarter: Year 3**	**0%**	**66 days**	**10/1/12**	**12/31/12**		
6257			*** No Milestones Scheduled to Complete ***	*0%*					
6258			**Second Quarter: Year 3**	**0%**	**64 days**	**1/1/13**	**3/29/13**		
6259			** No Milestones Scheduled to Complete **	0%					
6260			**Third Quarter: Year 3**	**0%**	**65 days**	**4/1/13**	**6/28/13**		
6261			** No Milestones Scheduled to Complete **	0%					
6262			**Fourth Quarter: Year 3**	**0%**	**66 days**	**7/1/13**	**9/30/13**		

	USDE|MSDE – RTTT Consolidated Program Schedule							
ID	Task Mode		Task Name	% Complete	Duration	Start	Finish	Predecessors	Resource Names
6263			** No Milestones Scheduled to Complete **	0%					
6264			**YEAR 4**	**0%**	**261 days**	**10/1/13**	**9/30/14**		
6265			**First Quarter: Year 4**	**0%**	**66 days**	**10/1/13**	**12/31/13**		
6266			** No Milestones Scheduled to Complete **	0%					
6267			**Second Quarter: Year 4**	**0%**	**64 days**	**1/1/14**	**3/31/14**		
6268			** No Milestones Scheduled to Complete **	0%					
6269			**Third Quarter: Year 4**	**0%**	**65 days**	**4/1/14**	**6/30/14**		
6270			** No Milestones Scheduled to Complete **	0%					
6271			**Fourth Quarter: Year 4**	**0%**	**66 days**	**7/1/14**	**9/30/14**		
6272			** No Milestones Scheduled to Complete **	0%					