



# Staff Employed at School and Central Office Levels Maryland Public Schools October 2006



Maryland State Department of Education  
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## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 25 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2006. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

**Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: October 2006**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals and Other School Administrators	Other Professionals†	Support Staff@
Total State	114,698.4	78,377.2	59,796.8	4,242.5	2,478.4	11,859.5	36,321.2	146.9	2,011.9	3,611.1	3,615.6	26,935.8
Allegany	1,423.4	1,025.5	754.5	55.0	34.0	182.0	397.9	2.0	35.0	41.0	11.0	308.9
Anne Arundel	9,046.0	6,523.4	5,015.2	377.0	239.9	891.2	2,522.7	6.0	106.3	294.0	237.2	1,879.1
Baltimore City	11,569.2	7,885.9	5,850.8	393.0	494.0	1,148.1	3,683.3	19.0	339.0	541.0	604.2	2,180.1
Edison Schools	232.0	182.5	115.0	1.0	0.0	66.5	49.5	0.0	16.5	8.0	1.0	24.0
Baltimore	14,174.8	9,252.7	7,605.2	548.1	88.8	1,010.7	4,922.0	22.0	219.7	434.1	507.3	3,739.0
Calvert	2,153.8	1,527.8	1,098.6	74.6	41.0	313.6	626.0	3.0	44.0	67.0	38.5	473.5
Caroline	744.8	507.8	379.6	29.3	11.6	87.3	237.0	2.0	24.4	22.0	24.5	164.0
Carroll	3,482.2	2,468.3	1,952.1	141.9	31.6	342.7	1,013.9	3.0	77.0	101.0	110.6	722.3
Cecil	2,184.3	1,558.6	1,164.8	81.3	79.5	233.0	625.7	3.0	48.0	64.0	49.0	461.7
Charles	3,111.4	2,310.8	1,671.6	129.2	146.1	363.9	800.6	6.0	64.0	92.5	46.7	591.3
Dorchester	630.7	422.0	338.5	22.0	4.0	57.5	208.7	3.0	15.0	25.0	15.0	150.7
Frederick	5,019.8	3,448.4	2,643.0	171.8	47.0	586.6	1,571.4	10.0	76.7	148.3	77.6	1,258.8
Garrett	663.7	461.0	367.0	15.0	7.0	72.0	202.7	2.0	19.0	19.0	13.0	149.7
Harford	5,036.2	3,741.5	2,808.5	188.2	97.0	647.8	1,294.7	6.0	109.0	136.0	96.8	946.9
Howard	7,094.1	5,319.5	3,701.3	291.7	236.6	1,090.0	1,774.6	6.0	146.8	180.0	199.4	1,242.4
Kent	341.2	238.5	175.5	13.0	5.0	45.0	102.7	2.0	7.0	11.0	1.5	81.2
Montgomery	20,095.8	13,434.9	9,906.9	754.7	548.2	2,225.0	6,660.9	17.0	267.0	491.0	837.1	5,048.9
Prince George's	17,742.4	10,985.9	9,063.9	597.1	85.3	1,239.6	6,756.4	14.0	149.5	655.1	509.0	5,428.8
Queen Anne's	916.8	675.0	502.5	34.0	35.5	103.0	241.8	2.0	26.5	22.0	22.5	168.8
St. Mary's	1,975.9	1,410.7	1,025.6	75.7	67.7	241.6	565.2	3.0	56.0	62.0	50.8	393.4
Somerset	454.3	320.5	234.0	16.0	10.0	60.5	133.8	2.0	11.0	12.0	16.0	92.8
Talbot	591.5	359.5	299.4	24.0	2.0	34.0	232.1	3.0	23.7	17.0	32.9	155.5
Washington	2,660.1	1,873.3	1,456.9	97.2	67.5	251.7	786.8	5.0	56.0	80.0	34.0	611.8
Wicomico	2,206.0	1,587.8	1,092.9	75.6	42.1	377.2	618.3	2.9	51.3	59.0	47.0	458.1
Worcester	1,148.4	855.7	573.7	36.0	57.0	189.0	292.7	3.0	23.5	29.0	33.1	204.1

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals

^ Also includes pupil personnel workers, school social workers, and other administrators

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2  
Staff Employed by Position  
Maryland Public Schools: October 2006**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	114,698.4	146.9	1,508.5	3,611.1	58,426.6	1,634.9	1,203.0	2,361.5	688.0
Allegany	1,423.4	2.0	29.0	41.0	728.5	26.0	23.0	26.0	6.0
Anne Arundel	9,046.0	6.0	77.0	294.0	4,892.6	126.0	111.3	209.0	56.7
Baltimore City	11,569.2	19.0	156.0	541.0	5,810.0	139.0	100.0	170.0	123.0
Edison Schools	232.0	0.0	11.5	8.0	115.0	1.0	1.0	0.0	0.0
Baltimore	14,174.8	22.0	134.4	434.1	7,417.1	228.1	165.9	295.2	87.0
Calvert	2,153.8	3.0	38.0	67.0	1,070.9	28.7	22.0	41.0	12.6
Caroline	744.8	2.0	22.5	22.0	376.8	7.0	9.0	17.0	3.3
Carroll	3,482.2	3.0	72.6	101.0	1,890.5	62.6	39.9	87.6	15.4
Cecil	2,184.3	3.0	43.0	64.0	1,139.4	25.4	26.3	46.0	9.0
Charles	3,111.4	6.0	43.0	92.5	1,633.7	37.9	31.5	69.0	28.8
Dorchester	630.7	3.0	12.0	25.0	338.5	3.0	8.0	14.0	3.0
Frederick	5,019.8	10.0	70.6	148.3	2,583.9	68.1	55.5	98.3	18.0
Garrett	663.7	2.0	17.0	19.0	363.0	6.0	2.0	12.0	2.0
Harford	5,036.2	6.0	100.0	136.0	2,740.1	70.4	60.1	97.2	30.9
Howard	7,094.1	6.0	128.8	180.0	3,570.4	130.9	89.0	139.0	63.7
Kent	341.2	2.0	7.0	11.0	174.5	1.0	1.0	9.0	3.0
Montgomery	20,095.8	17.0	202.0	491.0	9,610.7	388.2	202.5	445.4	106.8
Prince George's	17,742.4	14.0	115.5	655.1	8,876.5	191.4	145.0	375.4	80.7
Queen Anne's	916.8	2.0	20.0	22.0	491.0	11.5	11.0	19.0	4.0
St. Mary's	1,975.9	3.0	49.0	62.0	1,001.2	24.4	28.0	39.0	8.7
Somerset	454.3	2.0	9.0	12.0	230.8	3.2	4.0	9.0	3.0
Talbot	591.5	3.0	33.8	17.0	294.4	5.0	7.0	15.0	2.0
Washington	2,660.1	5.0	49.0	80.0	1,437.1	22.8	36.0	50.8	10.4
Wicomico	2,206.0	2.9	44.3	59.0	1,079.4	13.5	12.0	56.6	7.0
Worcester	1,148.4	3.0	23.5	29.0	560.9	13.8	12.0	21.0	3.0

NOTE: Positions shown above are irrespective of budget codes.



**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2006**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
Total State	560.1	5,140.2	622.4	10,174.9	546.2	2,095.0	4,832.7	6,088.6	15,057.8
Allegany	6.0	45.0	0.0	174.0	0.0	9.0	33.4	64.5	210.0
Anne Arundel	29.3	473.8	0.0	576.4	153.7	165.5	121.4	612.7	1,140.6
Baltimore City	206.0	977.0	0.0	948.0	0.0	647.2	74.0	339.0	1,320.0
Edison Schools	5.0	0.0	0.0	37.5	0.0	30.0	0.0	10.0	13.0
Baltimore	85.3	382.2	173.9	973.8	15.9	56.0	1,019.1	716.1	1,968.8
Calvert	6.0	53.0	24.5	285.1	0.0	52.0	19.0	119.9	311.1
Caroline	2.0	21.2	10.6	78.4	0.0	24.8	15.5	42.9	89.8
Carroll	9.0	85.3	50.3	341.7	1.0	0.0	16.6	236.4	469.2
Cecil	5.0	97.5	31.0	233.0	0.0	0.0	24.0	147.8	289.9
Charles	21.0	192.8	0.0	316.4	27.5	28.3	5.0	180.3	397.7
Dorchester	3.0	12.0	1.0	39.5	1.0	17.0	13.5	40.5	96.7
Frederick	18.2	103.5	0.0	522.2	1.0	64.4	318.9	288.0	650.9
Garrett	3.0	11.0	5.0	63.0	8.0	7.0	1.0	44.0	98.7
Harford	9.0	139.8	52.0	377.0	46.1	235.7	127.3	263.1	545.5
Howard	18.0	400.5	35.5	1,029.0	51.0	98.0	2.0	417.5	734.9
Kent	0.0	6.5	0.0	38.0	7.0	0.0	1.0	30.0	50.2
Montgomery	65.0	1,293.3	0.0	1,745.3	203.0	279.7	1,478.2	1,026.5	2,541.2
Prince George's	35.0	436.3	149.0	1,209.7	0.0	301.4	1,381.8	916.3	2,859.3
Queen Anne's	6.5	45.5	12.5	97.0	2.0	4.0	19.0	64.8	85.0
St. Mary's	7.0	89.5	29.0	234.7	9.0	0.0	16.9	117.5	257.0
Somerset	2.0	18.0	8.0	61.5	0.0	0.0	2.0	32.0	57.8
Talbot	4.8	20.0	0.0	26.0	0.0	8.0	37.5	32.7	85.3
Washington	7.0	98.5	0.0	232.7	0.0	20.0	94.3	142.5	374.0
Wicomico	7.0	63.1	26.0	353.2	13.0	47.0	5.3	141.0	275.8
Worcester	0.0	75.0	14.1	182.0	7.0	0.0	6.0	62.7	135.4

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

**Table 3**  
**Staff Employed in Maryland Public Schools**  
**October 2006**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
Total State	114,698.4	35,677.0	19,191.2	20,924.4	38,905.7
Allegany	1,423.4	440.9	235.9	269.8	476.9
Anne Arundel	9,046.0	2,974.0	1,640.5	1,659.4	2,772.1
Baltimore City	11,569.2	3,012.7	2,695.4	1,994.0	3,867.1
Edison Schools	232.0	182.5	0.0	0.0	49.5
Baltimore	14,174.8	4,011.2	2,264.5	2,758.8	5,140.2
Calvert	2,153.8	654.3	366.3	430.0	703.2
Caroline	744.8	255.8	109.3	135.0	244.7
Carroll	3,482.2	1,079.9	585.4	728.9	1,087.9
Cecil	2,184.3	737.0	355.9	431.7	659.7
Charles	3,111.4	1,010.9	560.1	707.2	833.1
Dorchester	630.7	209.4	87.0	120.6	213.7
Frederick	5,019.8	1,623.5	853.4	899.7	1,643.2
Garrett	663.7	229.0	96.0	129.0	209.7
Harford	5,036.2	1,835.4	962.1	927.9	1,310.7
Howard	7,094.1	2,404.8	1,382.4	1,372.0	1,935.0
Kent	341.2	96.8	67.7	69.0	107.7
Montgomery	20,095.8	6,080.7	2,961.0	3,605.4	7,448.7
Prince George's	17,742.4	5,380.5	2,439.1	2,802.1	7,120.6
Queen Anne's	916.8	323.5	162.0	177.5	253.8
St. Mary's	1,975.9	699.5	300.4	367.3	608.7
Somerset	454.3	149.0	47.0	124.5	133.8
Talbot	591.5	171.9	99.0	83.0	237.7
Washington	2,660.1	892.0	448.7	489.6	829.7
Wicomico	2,206.0	807.6	278.8	416.0	703.6
Worcester	1,148.4	414.2	193.3	226.0	314.9

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Enrollment to Selected Staff Positions**  
**Maryland Public Schools: October 2006**

		Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
Local Education Agency	Equated 9-30-06 Enrollment	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	839,687.0	3,611.1	232.5	58,426.6	14.4	62,929.0	13.3	38,905.7	21.6
Allegany	9,306.5	41.0	227.0	728.5	12.8	788.5	11.8	476.9	19.5
Anne Arundel	72,107.0	294.0	245.3	4,892.6	14.7	5,276.6	13.7	2,772.1	26.0
Baltimore City	80,674.0	541.0	149.1	5,810.0	13.9	6,539.0	12.3	3,867.1	20.9
Edison Schools	2,089.5	8.0	261.2	115.0	18.2	116.0	18.0	49.5	42.2
Baltimore	103,612.0	434.1	238.7	7,417.1	14.0	7,740.0	13.4	5,140.2	20.2
Calvert	17,474.0	67.0	260.8	1,070.9	16.3	1,141.6	15.3	703.2	24.8
Caroline	5,460.0	22.0	248.2	376.8	14.5	398.4	13.7	244.7	22.3
Carroll	27,554.0	101.0	272.8	1,890.5	14.6	1,988.7	13.9	1,087.9	25.3
Cecil	16,182.5	64.0	252.9	1,139.4	14.2	1,244.3	13.0	659.7	24.5
Charles	26,162.5	92.5	282.7	1,633.7	16.0	1,824.4	14.3	833.1	31.4
Dorchester	4,569.5	25.0	182.8	338.5	13.5	346.5	13.2	213.7	21.4
Frederick	39,642.5	148.3	267.3	2,583.9	15.3	2,714.5	14.6	1,643.2	24.1
Garrett	4,617.0	19.0	243.0	363.0	12.7	376.0	12.3	209.7	22.0
Harford	39,157.0	136.0	287.9	2,740.1	14.3	2,907.5	13.5	1,310.7	29.9
Howard	48,661.0	180.0	270.3	3,570.4	13.6	3,938.9	12.4	1,935.0	25.1
Kent	2,307.5	11.0	209.8	174.5	13.2	180.5	12.8	107.7	21.4
Montgomery	136,347.5	491.0	277.7	9,610.7	14.2	10,658.8	12.8	7,448.7	18.3
Prince George's	130,526.0	655.1	199.2	8,876.5	14.7	9,252.2	14.1	7,120.6	18.3
Queen Anne's	7,623.0	22.0	346.5	491.0	15.5	538.0	14.2	253.8	30.0
St. Mary's	16,288.0	62.0	262.7	1,001.2	16.3	1,094.3	14.9	608.7	26.8
Somerset	2,856.5	12.0	238.0	230.8	12.4	244.0	11.7	133.8	21.3
Talbot	4,311.0	17.0	253.6	294.4	14.6	301.4	14.3	237.7	18.1
Washington	21,279.0	80.0	266.0	1,437.1	14.8	1,552.4	13.7	829.7	25.6
Wicomico	14,221.0	59.0	241.0	1,079.4	13.2	1,135.0	12.5	703.6	20.2
Worcester	6,658.5	29.0	229.6	560.9	11.9	631.7	10.5	314.9	21.1

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	78,377.2	58,318.9	1,477.9	1,202.0	2,356.5	684.0	2,478.4	10,125.3	544.0	1,190.2
Allegany	1,025.5	728.5	26.0	23.0	26.0	6.0	34.0	174.0	0.0	8.0
Anne Arundel	6,523.4	4,890.2	125.0	111.3	209.0	56.7	239.9	576.2	152.5	162.5
Baltimore City	7,885.9	5,802.0	48.8	100.0	170.0	123.0	494.0	948.0	0.0	200.1
Edison Schools	182.5	115.0	0.0	1.0	0.0	0.0	0.0	36.5	0.0	30.0
Baltimore	9,252.7	7,377.1	228.1	165.9	295.2	87.0	88.8	968.8	15.9	26.0
Calvert	1,527.8	1,069.9	28.7	22.0	41.0	11.6	41.0	285.1	0.0	28.5
Caroline	507.8	372.6	7.0	9.0	17.0	3.3	11.6	77.5	0.0	9.8
Carroll	2,468.3	1,890.5	61.6	38.9	87.6	15.4	31.6	341.7	1.0	0.0
Cecil	1,558.6	1,139.4	25.4	26.3	46.0	9.0	79.5	233.0	0.0	0.0
Charles	2,310.8	1,633.7	37.9	31.5	69.0	28.8	146.1	315.4	27.5	21.0
Dorchester	422.0	335.5	3.0	8.0	14.0	0.0	4.0	39.5	1.0	17.0
Frederick	3,448.4	2,583.4	59.6	55.5	98.3	18.0	47.0	522.2	0.0	64.4
Garrett	461.0	361.0	6.0	2.0	11.0	2.0	7.0	63.0	8.0	1.0
Harford	3,741.5	2,738.1	70.4	60.1	97.2	30.9	97.0	377.0	46.1	224.7
Howard	5,319.5	3,570.4	130.9	89.0	139.0	63.7	236.6	1,029.0	51.0	10.0
Kent	238.5	174.5	1.0	1.0	9.0	3.0	5.0	38.0	7.0	0.0
Montgomery	13,434.9	9,574.0	332.9	202.5	445.4	106.8	548.2	1,744.3	203.0	277.7
Prince George's	10,985.9	8,872.5	191.4	145.0	371.4	80.7	85.3	1,179.1	0.0	60.6
Queen Anne's	675.0	491.0	11.5	11.0	19.0	4.0	35.5	97.0	2.0	4.0
St. Mary's	1,410.7	1,001.2	24.4	28.0	39.0	8.7	67.7	232.7	9.0	0.0
Somerset	320.5	230.8	3.2	4.0	9.0	3.0	10.0	60.5	0.0	0.0
Talbot	359.5	294.4	5.0	7.0	15.0	2.0	2.0	26.0	0.0	8.0
Washington	1,873.3	1,434.1	22.8	36.0	50.8	10.4	67.5	232.7	0.0	19.0
Wicomico	1,587.8	1,079.4	13.5	12.0	56.6	7.0	42.1	346.2	13.0	18.0
Worcester	855.7	559.9	13.8	12.0	21.0	3.0	57.0	182.0	7.0	0.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a  
Elementary Instructional Staff Employed  
Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	35,677.0	26,185.0	788.3	724.7	734.8	142.4	836.7	5,406.9	285.6	572.5
Allegany	440.9	300.4	1.0	13.0	8.0	0.0	8.0	110.5	0.0	0.0
Anne Arundel	2,974.0	2,207.2	80.7	72.7	74.6	21.6	89.2	313.1	71.9	43.0
Baltimore City	3,012.7	2,165.0	17.0	47.0	9.0	59.6	169.0	472.0	0.0	74.1
Edison Schools	182.5	115.0	0.0	1.0	0.0	0.0	0.0	36.5	0.0	30.0
Baltimore	4,011.2	3,178.8	156.6	105.2	106.8	27.5	24.5	404.0	0.0	7.8
Calvert	654.3	439.8	0.0	12.0	12.0	0.0	17.0	155.0	0.0	18.5
Caroline	255.8	175.0	6.0	5.0	5.0	2.0	5.0	55.3	0.0	2.5
Carroll	1,079.9	810.3	31.0	24.8	23.5	0.0	0.0	190.3	0.0	0.0
Cecil	737.0	499.7	23.0	16.3	17.0	0.0	38.5	142.5	0.0	0.0
Charles	1,010.9	667.5	17.4	19.5	22.0	11.5	82.2	160.5	16.5	14.0
Dorchester	209.4	154.9	3.0	4.0	5.0	0.0	3.0	33.5	1.0	5.0
Frederick	1,623.5	1,182.4	34.8	33.5	33.5	1.0	17.0	272.9	0.0	48.4
Garrett	229.0	178.0	6.0	0.0	3.0	1.0	0.0	35.0	6.0	0.0
Harford	1,835.4	1,248.1	45.2	41.1	32.7	12.7	63.0	239.9	26.4	126.3
Howard	2,404.8	1,506.1	90.7	43.0	39.0	0.0	94.0	602.0	30.0	0.0
Kent	96.8	69.8	1.0	0.0	4.0	0.0	1.0	18.0	3.0	0.0
Montgomery	6,080.7	4,527.0	134.8	128.0	129.0	0.0	129.0	751.6	107.9	173.4
Prince George's	5,380.5	4,379.5	79.6	97.0	138.9	4.0	0.5	668.1	0.0	12.9
Queen Anne's	323.5	230.0	6.5	7.0	7.0	1.5	20.5	49.0	1.0	1.0
St. Mary's	699.5	473.0	12.1	17.6	15.1	0.0	32.3	140.4	9.0	0.0
Somerset	149.0	102.3	3.2	1.0	4.0	0.0	0.0	38.5	0.0	0.0
Talbot	171.9	138.5	5.0	4.0	5.4	0.0	0.0	15.0	0.0	4.0
Washington	892.0	675.6	17.8	21.0	14.3	0.0	29.0	127.3	0.0	7.0
Wicomico	807.6	512.1	8.7	5.0	19.0	0.0	1.3	243.9	13.0	4.7
Worcester	414.2	249.1	7.3	6.0	7.0	0.0	12.8	132.0	0.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b  
Middle and Combined Instructional Staff Employed  
Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	19,191.2	14,406.1	310.4	249.7	671.8	114.7	433.4	2,526.3	141.5	337.3
Allegany	235.9	195.9	1.0	5.0	6.0	1.0	2.0	24.0	0.0	1.0
Anne Arundel	1,640.5	1,209.9	20.8	21.0	65.4	18.5	10.3	186.6	43.0	65.0
Baltimore City	2,695.4	1,971.0	24.4	29.0	69.0	43.0	153.0	328.0	0.0	78.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,264.5	1,744.6	41.5	28.7	75.2	17.3	25.6	313.1	9.5	9.0
Calvert	366.3	268.3	0.0	6.0	12.0	0.0	6.0	69.0	0.0	5.0
Caroline	109.3	86.0	1.0	2.0	5.0	1.3	4.6	8.5	0.0	0.9
Carroll	585.4	460.7	22.0	7.0	22.0	1.0	3.6	68.1	1.0	0.0
Cecil	355.9	273.5	2.4	5.5	12.0	0.0	18.0	44.5	0.0	0.0
Charles	560.1	399.9	18.9	6.0	18.0	9.6	25.3	76.4	5.0	1.0
Dorchester	87.0	73.0	0.0	2.0	5.0	0.0	0.0	1.0	0.0	6.0
Frederick	853.4	647.3	16.2	14.0	27.8	0.0	1.0	133.1	0.0	14.0
Garrett	96.0	78.0	0.0	0.0	3.0	1.0	1.0	11.0	2.0	0.0
Harford	962.1	708.0	25.2	10.0	29.5	11.2	14.0	89.6	8.7	65.9
Howard	1,382.4	994.0	18.4	21.0	43.0	0.0	44.0	240.0	21.0	1.0
Kent	67.7	47.7	0.0	0.0	2.0	0.0	3.0	12.0	3.0	0.0
Montgomery	2,961.0	2,192.2	41.0	41.5	128.9	4.0	81.4	366.7	45.3	59.9
Prince George's	2,439.1	1,872.5	68.7	27.0	89.5	4.8	0.0	356.1	0.0	20.5
Queen Anne's	162.0	113.0	3.0	3.0	5.0	2.0	8.0	28.0	0.0	0.0
St. Mary's	300.4	238.1	3.1	4.0	11.0	0.0	6.9	37.3	0.0	0.0
Somerset	47.0	38.0	0.0	1.0	1.0	0.0	0.0	7.0	0.0	0.0
Talbot	99.0	84.0	0.0	2.0	5.0	0.0	0.0	6.0	0.0	2.0
Washington	448.7	352.0	0.0	8.0	18.0	0.0	12.0	53.7	0.0	5.0
Wicomico	278.8	221.3	0.5	3.0	12.5	0.0	1.0	37.5	0.0	3.0
Worcester	193.3	137.3	2.2	3.0	6.0	0.0	12.8	29.0	3.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c  
Secondary Instructional Staff Employed  
Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	20,924.4	17,022.5	69.5	219.5	912.8	49.1	448.6	1,838.6	116.8	246.9
Allegany	269.8	217.8	3.0	5.0	8.0	0.0	1.5	31.5	0.0	3.0
Anne Arundel	1,659.4	1,388.1	5.2	12.0	65.5	12.9	30.5	57.0	37.7	50.5
Baltimore City	1,994.0	1,578.0	4.0	24.0	90.0	16.0	99.0	140.0	0.0	43.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,758.8	2,333.0	3.7	31.0	113.2	1.0	36.7	226.2	6.4	7.7
Calvert	430.0	343.5	0.0	4.0	17.0	0.0	9.0	51.5	0.0	5.0
Caroline	135.0	109.8	0.0	2.0	7.0	0.0	0.0	11.8	0.0	4.4
Carroll	728.9	583.7	4.6	7.0	38.1	0.0	14.0	81.5	0.0	0.0
Cecil	431.7	356.2	0.0	4.5	17.0	0.0	13.0	41.0	0.0	0.0
Charles	707.2	556.3	1.6	6.0	28.0	5.7	26.1	72.5	6.0	5.0
Dorchester	120.6	105.6	0.0	2.0	4.0	0.0	0.0	3.0	0.0	6.0
Frederick	899.7	737.2	3.8	8.0	37.0	1.0	2.0	109.7	0.0	1.0
Garrett	129.0	104.0	0.0	2.0	5.0	0.0	1.0	16.0	0.0	1.0
Harford	927.9	778.0	0.0	9.0	35.0	7.0	9.0	47.5	11.0	31.4
Howard	1,372.0	1,070.3	9.7	25.0	56.0	0.0	27.0	176.0	0.0	8.0
Kent	69.0	56.0	0.0	1.0	3.0	0.0	0.0	8.0	1.0	0.0
Montgomery	3,605.4	2,744.3	21.0	32.0	176.5	0.0	113.0	433.2	49.8	35.6
Prince George's	2,802.1	2,470.5	9.1	21.0	135.0	2.0	0.0	138.1	0.0	26.4
Queen Anne's	177.5	145.0	2.0	1.0	7.0	0.5	2.0	17.0	1.0	2.0
St. Mary's	367.3	285.5	0.4	6.0	12.9	0.0	16.5	46.0	0.0	0.0
Somerset	124.5	90.5	0.0	2.0	4.0	3.0	10.0	15.0	0.0	0.0
Talbot	83.0	72.0	0.0	1.0	3.0	0.0	2.0	3.0	0.0	2.0
Washington	489.6	402.5	0.0	7.0	18.5	0.0	10.0	46.6	0.0	5.0
Wicomico	416.0	323.5	1.1	4.0	24.1	0.0	4.8	48.5	0.0	10.0
Worcester	226.0	171.3	0.3	3.0	8.0	0.0	21.5	18.0	4.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	60,558.0	49,338.1	0.0	1,202.0	2,355.5	682.0	2,097.5	3,772.3	544.0	566.7
Allegany	764.0	618.0	0.0	23.0	26.0	6.0	23.0	64.0	0.0	4.0
Anne Arundel	5,282.7	4,205.9	0.0	111.3	209.0	56.7	229.5	208.4	152.5	109.5
Baltimore City	5,855.1	4,608.0	0.0	100.0	170.0	123.0	332.0	474.0	0.0	48.1
Edison Schools	182.5	115.0	0.0	1.0	0.0	0.0	0.0	36.5	0.0	30.0
Baltimore	7,146.7	6,346.7	0.0	165.9	295.2	87.0	75.8	155.2	15.9	5.0
Calvert	1,093.2	897.5	0.0	22.0	41.0	11.6	21.5	88.6	0.0	11.0
Caroline	405.2	319.3	0.0	9.0	17.0	3.3	9.6	38.2	0.0	8.8
Carroll	1,991.9	1,672.9	0.0	38.9	87.6	15.4	23.0	153.1	1.0	0.0
Cecil	1,193.5	946.7	0.0	26.3	46.0	9.0	65.5	100.0	0.0	0.0
Charles	1,876.1	1,406.3	0.0	31.5	69.0	28.8	132.3	160.8	27.5	20.0
Dorchester	352.5	290.0	0.0	8.0	14.0	0.0	3.0	29.5	1.0	7.0
Frederick	2,805.9	2,318.8	0.0	55.5	98.3	18.0	41.0	223.0	0.0	51.4
Garrett	386.0	326.0	0.0	2.0	11.0	2.0	3.0	33.0	8.0	1.0
Harford	2,872.5	2,391.9	0.0	60.1	97.2	30.9	91.0	123.3	46.1	32.0
Howard	3,937.3	3,010.2	0.0	89.0	139.0	63.7	185.0	390.5	51.0	9.0
Kent	213.5	160.5	0.0	1.0	9.0	3.0	5.0	28.0	7.0	0.0
Montgomery	10,456.1	8,221.4	0.0	202.5	445.4	106.8	540.3	589.1	203.0	147.6
Prince George's	8,056.3	7,006.9	0.0	145.0	370.4	80.7	53.7	347.4	0.0	52.3
Queen Anne's	539.5	431.0	0.0	11.0	19.0	4.0	33.5	35.0	2.0	4.0
St. Mary's	1,098.3	857.3	0.0	28.0	39.0	8.7	58.2	98.2	9.0	0.0
Somerset	271.5	199.5	0.0	4.0	9.0	3.0	10.0	46.0	0.0	0.0
Talbot	301.5	265.4	0.0	7.0	15.0	0.0	2.0	11.0	0.0	1.0
Washington	1,539.4	1,301.1	0.0	36.0	50.8	10.4	62.5	66.6	0.0	12.0
Wicomico	1,249.0	936.4	0.0	12.0	56.6	7.0	42.1	169.0	13.0	13.0
Worcester	687.6	485.6	0.0	12.0	21.0	3.0	55.0	104.0	7.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.



**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2006**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	17,819.2	8,980.8	1,477.9	0.0	1.0	2.0	380.9	6,353.0	0.0	623.6
Allegany	261.5	110.5	26.0	0.0	0.0	0.0	11.0	110.0	0.0	4.0
Anne Arundel	1,240.6	684.4	125.0	0.0	0.0	0.0	10.4	367.9	0.0	53.0
Baltimore City	2,030.8	1,194.0	48.8	0.0	0.0	0.0	162.0	474.0	0.0	152.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,106.0	1,030.4	228.1	0.0	0.0	0.0	13.0	813.5	0.0	21.0
Calvert	434.6	172.4	28.7	0.0	0.0	0.0	19.5	196.5	0.0	17.5
Caroline	102.6	53.3	7.0	0.0	0.0	0.0	2.0	39.3	0.0	0.9
Carroll	476.4	217.6	61.6	0.0	0.0	0.0	8.6	188.6	0.0	0.0
Cecil	365.1	192.7	25.4	0.0	0.0	0.0	14.0	133.0	0.0	0.0
Charles	434.7	227.4	37.9	0.0	0.0	0.0	13.8	154.6	0.0	1.0
Dorchester	69.5	45.5	3.0	0.0	0.0	0.0	1.0	10.0	0.0	10.0
Frederick	642.5	264.6	59.6	0.0	0.0	0.0	6.0	299.2	0.0	13.0
Garrett	75.0	35.0	6.0	0.0	0.0	0.0	4.0	30.0	0.0	0.0
Harford	869.0	346.2	70.4	0.0	0.0	0.0	6.0	253.7	0.0	192.7
Howard	1,382.2	560.2	130.9	0.0	0.0	0.0	51.6	638.5	0.0	1.0
Kent	25.0	14.0	1.0	0.0	0.0	0.0	0.0	10.0	0.0	0.0
Montgomery	2,978.7	1,352.6	332.9	0.0	0.0	0.0	7.9	1,155.2	0.0	130.1
Prince George's	2,929.6	1,865.6	191.4	0.0	1.0	0.0	31.6	831.7	0.0	8.3
Queen Anne's	135.5	60.0	11.5	0.0	0.0	0.0	2.0	62.0	0.0	0.0
St. Mary's	312.4	144.0	24.4	0.0	0.0	0.0	9.5	134.5	0.0	0.0
Somerset	49.0	31.3	3.2	0.0	0.0	0.0	0.0	14.5	0.0	0.0
Talbot	58.0	29.0	5.0	0.0	0.0	2.0	0.0	15.0	0.0	7.0
Washington	333.9	133.0	22.8	0.0	0.0	0.0	5.0	166.1	0.0	7.0
Wicomico	338.7	143.0	13.5	0.0	0.0	0.0	0.0	177.2	0.0	5.0
Worcester	168.1	74.3	13.8	0.0	0.0	0.0	2.0	78.0	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: October 2006**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
Total State	9,625.5	24.0	15.0	106.9	285.3	306.2	242.7	215.7	3,363.3	5,066.4
Allegany	115.0	1.0	0.0	1.0	5.0	3.0	10.0	0.0	41.0	54.0
Anne Arundel	854.5	1.0	1.0	4.0	19.0	24.0	11.0	5.0	282.0	507.5
Baltimore City	846.0	1.0	5.0	13.0	36.0	30.0	0.0	17.0	464.0	280.0
Edison Schools	19.5	0.0	0.0	0.0	0.0	11.5	0.0	0.0	8.0	0.0
Baltimore	1,161.2	1.0	1.0	20.0	18.0	24.5	30.0	23.9	426.1	616.7
Calvert	187.4	1.0	0.0	2.0	10.0	15.0	3.0	0.0	61.0	95.4
Caroline	72.9	1.0	0.0	1.0	2.0	4.5	8.4	0.0	21.5	34.5
Carroll	341.3	1.0	0.0	2.0	9.0	12.0	27.3	1.0	99.0	190.0
Cecil	231.3	1.0	0.0	2.0	6.8	23.0	0.0	2.0	62.3	134.3
Charles	274.4	1.0	1.0	4.0	12.5	12.9	3.0	4.0	90.0	146.0
Dorchester	67.5	1.0	0.0	2.0	1.0	1.0	3.0	1.0	25.0	33.5
Frederick	439.3	1.0	1.0	7.0	17.0	12.5	2.0	1.0	145.3	252.5
Garrett	62.0	1.0	0.0	1.0	3.0	6.0	1.0	0.0	19.0	31.0
Harford	423.5	1.0	1.0	4.0	6.0	4.0	22.0	41.0	135.0	209.5
Howard	609.8	1.0	1.0	4.0	15.0	24.0	21.0	38.8	178.0	327.0
Kent	38.0	1.0	0.0	1.0	0.0	2.0	2.0	0.0	11.0	21.0
Montgomery	1,513.6	1.0	2.0	14.0	62.0	38.0	1.0	50.0	483.0	862.6
Prince George's	1,446.0	1.0	1.0	12.0	25.5	20.0	30.0	18.0	538.0	800.5
Queen Anne's	87.5	1.0	0.0	1.0	2.0	3.0	5.0	4.0	20.0	51.5
St. Mary's	192.5	1.0	1.0	1.0	8.0	1.0	19.0	7.0	62.0	92.5
Somerset	41.6	1.0	0.0	1.0	0.0	0.0	6.0	0.0	12.0	21.6
Talbot	62.2	1.0	0.0	2.0	9.0	2.0	7.2	1.0	17.0	23.0
Washington	240.0	1.0	0.0	4.0	8.5	8.0	15.5	1.0	79.0	123.0
Wicomico	195.7	1.0	0.0	1.9	6.0	13.2	13.0	0.0	56.2	104.4
Worcester	103.0	1.0	0.0	2.0	4.0	11.1	2.4	0.0	28.0	54.5

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: October 2006**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
Total State	780.4	49.1	545.9	41.7	17.7	126.2	792.9	12.7	622.4	4.8	147.5	5.6
Allegany	8.0	1.0	6.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	43.3	1.0	29.3	4.0	0.0	9.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	204.0	0.0	204.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Edison Schools	6.0	0.0	5.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	113.6	6.5	85.3	4.3	1.0	16.5	210.4	4.5	173.9	0.0	30.0	2.0
Calvert	6.0	0.0	6.0	0.0	0.0	0.0	24.5	0.0	24.5	0.0	0.0	0.0
Caroline	7.6	2.0	2.0	0.0	1.7	1.9	15.1	0.0	10.6	0.0	4.5	0.0
Carroll	14.7	2.5	6.6	0.0	0.0	5.7	51.3	1.0	50.3	0.0	0.0	0.0
Cecil	14.0	1.0	5.0	7.0	0.0	1.0	32.0	1.0	31.0	0.0	0.0	0.0
Charles	37.0	1.0	21.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	2.0	3.0	0.0	0.0	1.0	1.0	0.0	1.0	0.0	0.0	0.0
Frederick	22.2	1.0	18.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	7.0	1.0	3.0	0.0	2.0	1.0	9.0	0.0	5.0	0.0	4.0	0.0
Harford	24.0	4.0	9.0	0.0	0.0	11.0	64.8	1.0	52.0	0.8	11.0	0.0
Howard	31.0	2.0	18.0	3.0	5.0	3.0	111.5	1.0	35.5	3.0	71.0	1.0
Kent	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	104.9	8.0	65.0	13.9	1.0	17.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	59.5	6.0	30.0	4.5	1.0	18.0	174.0	1.0	149.0	1.0	21.0	2.0
Queen Anne's	8.5	1.0	6.5	0.0	0.0	1.0	12.5	0.0	12.5	0.0	0.0	0.0
St. Mary's	11.5	1.0	7.0	0.0	0.0	3.5	32.0	1.0	29.0	0.0	2.0	0.0
Somerset	16.0	1.0	2.0	4.0	1.0	8.0	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	10.0	0.5	7.0	0.0	0.0	2.5	1.0	0.0	0.0	0.0	1.0	0.0
Wicomico	17.7	2.0	7.0	0.0	4.0	4.7	30.0	1.0	26.0	0.0	3.0	0.0
Worcester	4.0	2.6	0.0	1.0	0.0	0.4	14.4	0.2	14.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: October 2006**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
Total State	8,455.8	39.4	1,755.7	6,105.0	479.0	76.8	1,769.9	34.5	201.0	70.7	1,389.6	74.2
Allegany	114.0	3.0	5.0	103.0	2.0	1.0	19.0	1.0	2.0	1.0	13.0	2.0
Anne Arundel	745.8	3.0	72.0	635.3	28.0	7.5	126.0	0.0	16.0	8.0	86.0	16.0
Baltimore City	810.2	5.0	143.0	555.2	98.0	9.0	72.0	2.0	0.0	0.0	68.0	2.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	11.0	0.0	0.0	0.0	11.0	0.0
Baltimore	1,084.1	1.0	731.1	244.0	101.0	7.0	193.0	0.0	50.0	15.0	119.0	9.0
Calvert	221.0	2.5	9.0	191.5	15.5	2.5	27.5	0.5	2.0	1.0	23.0	1.0
Caroline	41.5	1.0	0.0	40.0	0.0	0.5	6.3	0.8	0.0	5.0	0.0	0.5
Carroll	269.1	1.0	42.0	207.1	18.0	1.0	70.0	1.0	2.0	14.0	51.0	2.0
Cecil	137.0	0.0	10.0	117.5	9.5	0.0	50.0	1.0	3.0	3.0	41.0	2.0
Charles	204.2	0.0	6.0	189.2	7.0	2.0	55.6	0.0	5.0	3.6	46.0	1.0
Dorchester	44.0	0.0	0.0	43.0	0.0	1.0	6.1	0.0	0.0	4.1	2.0	0.0
Frederick	368.4	2.0	22.0	319.3	19.6	5.5	109.6	4.0	14.0	0.0	87.6	4.0
Garrett	48.3	1.0	2.0	43.3	1.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	321.5	2.0	4.0	304.5	10.0	1.0	121.0	10.0	33.0	1.0	71.0	6.0
Howard	416.0	6.0	1.0	393.0	11.0	5.0	144.0	6.0	17.0	2.0	117.0	2.0
Kent	22.5	0.0	1.0	20.5	0.0	1.0	7.0	0.0	0.0	2.0	5.0	0.0
Montgomery	1,527.4	2.0	2.0	1,473.5	40.4	9.5	315.0	1.0	2.0	4.0	296.0	12.0
Prince George's	1,399.8	2.0	651.0	631.1	101.0	14.6	272.0	1.0	30.0	7.0	226.0	8.0
Queen Anne's	71.4	1.5	12.1	57.5	0.0	0.3	10.3	1.5	1.0	0.0	7.0	0.8
St. Mary's	127.0	0.0	0.0	124.0	1.0	2.0	51.5	0.0	12.5	0.0	38.0	1.0
Somerset	26.8	0.0	0.0	26.8	0.0	0.0	10.0	0.0	3.0	0.0	7.0	0.0
Talbot	41.0	1.5	0.0	35.5	4.0	0.0	13.0	1.0	6.0	0.0	5.0	1.0
Washington	195.5	4.5	12.0	172.0	4.0	3.0	35.0	3.0	0.0	0.0	31.0	1.0
Wicomico	144.3	0.3	29.5	110.5	2.0	2.0	26.3	0.3	1.5	0.0	22.0	2.5
Worcester	75.3	0.1	1.0	67.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: October 2006**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Laborers	Technical Personnel	Secretaries and Clerks
Total State	5,136.9	54.2	185.0	30.4	4,764.9	102.3	4,137.3	20.7	3,925.1	59.4	55.4	76.7
Allegany	37.4	2.0	0.0	3.0	31.4	1.0	81.0	1.0	76.0	0.0	2.0	2.0
Anne Arundel	128.4	1.0	4.0	4.0	116.4	3.0	244.1	2.0	236.4	0.0	3.0	2.7
Baltimore City	67.0	4.0	10.0	0.0	46.0	7.0	363.8	1.0	355.8	0.0	0.0	7.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	1,075.1	6.0	51.0	4.0	1,007.1	7.0	572.0	1.0	540.2	12.0	5.5	13.3
Calvert	23.0	2.0	0.0	2.0	19.0	0.0	56.2	1.0	54.2	0.0	0.0	1.0
Caroline	17.5	1.0	0.0	0.0	15.5	1.0	46.5	0.7	44.8	0.0	0.0	1.0
Carroll	27.6	6.0	0.0	0.0	16.6	5.0	121.6	1.0	119.6	0.0	0.0	1.0
Cecil	27.0	1.0	0.0	0.0	24.0	2.0	102.9	1.0	98.9	0.0	1.0	2.0
Charles	8.5	1.9	0.0	0.0	4.8	1.9	112.4	0.0	108.4	0.0	2.0	2.0
Dorchester	14.5	0.0	0.0	0.0	13.5	1.0	41.6	0.0	40.6	0.0	0.0	1.0
Frederick	336.5	6.0	12.0	2.0	309.5	7.0	141.0	1.0	133.6	2.9	1.0	2.5
Garrett	4.0	2.0	0.0	0.0	1.0	1.0	49.4	1.0	44.4	1.0	0.0	3.0
Harford	140.3	4.0	4.0	1.0	127.3	4.0	112.0	1.0	105.0	2.0	1.0	3.0
Howard	7.0	2.0	0.0	0.0	2.0	3.0	176.9	2.0	172.9	0.0	0.0	2.0
Kent	2.5	1.0	0.0	0.0	1.0	0.5	23.2	0.0	21.7	0.0	0.0	1.5
Montgomery	1,612.2	2.0	93.0	1.0	1,478.2	38.0	522.9	1.0	468.9	39.0	5.0	9.0
Prince George's	1,407.8	1.0	0.0	13.0	1,381.8	12.0	943.8	1.0	926.8	0.0	3.0	13.0
Queen Anne's	21.7	1.0	0.0	0.4	19.0	1.3	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	19.9	4.0	0.0	0.0	15.9	0.0	84.5	2.0	81.5	0.0	0.0	1.0
Somerset	3.9	1.0	0.0	0.0	2.0	0.9	22.1	0.0	14.2	0.0	6.9	1.0
Talbot	40.5	1.0	1.0	0.0	37.5	1.0	27.9	0.0	26.9	0.0	0.0	1.0
Washington	100.0	2.9	10.0	0.0	84.1	3.0	136.0	1.0	133.0	0.0	0.0	2.0
Wicomico	7.3	1.0	0.0	0.0	5.3	1.0	104.3	1.0	73.8	1.5	25.0	3.0
Worcester	7.3	0.5	0.0	0.0	6.0	0.8	51.4	1.0	47.6	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: October 2006**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
Total State	291.3	8.9	14.0	32.9	220.9	14.6	212.9	27.5	154.0	1.0	30.4
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	33.0	6.0	25.0	0.0	2.0
Baltimore City	8.0	0.0	0.0	0.0	8.0	0.0	15.0	4.0	10.0	0.0	1.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	4.1	0.0	0.0	0.0	4.0	0.1	38.0	0.0	33.0	0.0	5.0
Calvert	15.0	0.0	0.0	0.0	15.0	0.0	1.0	0.0	1.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	3.0	2.0	0.0	0.0	1.0
Charles	5.5	1.7	0.0	1.5	1.0	1.3	4.0	0.0	3.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	5.0	2.0	0.0	1.0	2.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	16.0	7.0	4.0	0.0	5.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	17.0	1.0	14.0	0.0	0.0	2.0	8.0	2.0	6.0	0.0	0.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	38.4	6.0	0.0	31.4	0.0	1.0	62.0	0.0	55.5	0.0	6.5
Prince George's	203.1	0.0	0.0	0.0	192.9	10.3	4.0	0.0	4.0	0.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	2.0	1.0	0.0	3.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.2	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	7.5	0.5	5.5	0.0	1.5
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.