



# Staff Employed at School and Central Office Levels Maryland Public Schools

## October 2001



Maryland State Department of Education  
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## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2001. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

## **Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

Table 1  
 Staff Employed in All Positions  
 Maryland Public Schools: October 2001

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals, and Other School Administrators	Other Professionals#	Support Staff@
Total State	103,533.8	70,718.6	55,290.3	3,841.0	1,587.7	9,999.7	32,815.2	143.0	1,524.7	3,114.7	3,208.6	24,824.1
Allegany	1,403.2	994.0	690.0	48.0	12.0	244.0	409.2	4.0	25.0	38.0	27.0	315.2
Anne Arundel	8,239.2	5,764.1	4,548.6	356.2	198.5	660.8	2,475.0	4.0	102.5	274.0	187.0	1,907.5
Baltimore City	11,334.6	8,274.7	6,467.1	362.3	146.5	1,298.8	3,059.9	17.0	237.3	416.0	528.2	1,861.5
Baltimore	13,703.8	8,724.6	7,087.0	536.2	112.9	988.5	4,979.2	20.0	187.2	426.0	465.6	3,880.4
Calvert	1,840.7	1,335.3	988.9	67.0	23.0	256.5	505.4	3.0	22.3	55.0	37.2	387.9
Caroline	685.6	469.8	342.8	28.0	9.8	89.2	215.8	1.0	17.9	21.0	20.9	155.0
Carroll	2,874.2	2,043.6	1,656.2	114.5	20.8	252.0	830.6	7.0	43.6	94.5	73.9	611.6
Cecil	1,882.4	1,246.2	1,005.6	72.6	1.0	167.0	636.2	5.0	19.8	49.0	123.5	439.0
Charles	2,490.3	1,837.9	1,378.7	104.3	115.8	239.2	652.4	4.0	40.0	81.0	40.8	486.6
Dorchester	597.2	411.0	329.5	26.0	2.5	53.0	186.3	3.0	11.0	23.0	12.0	137.3
Frederick	4,319.3	2,888.8	2,368.6	157.5	32.0	330.7	1,430.6	9.0	53.9	125.6	50.3	1,191.8
Garrett	658.8	470.7	364.0	15.0	12.7	79.0	188.1	2.0	17.0	19.0	7.0	143.1
Harford	4,289.7	3,211.3	2,578.5	169.8	47.0	416.0	1,078.4	5.0	90.0	128.0	65.5	789.9
Howard	6,008.2	4,521.0	3,223.1	240.3	186.3	871.2	1,487.3	5.0	88.5	160.0	156.6	1,077.2
Kent	372.7	266.5	184.3	18.0	10.3	54.0	106.1	3.0	11.0	12.0	3.8	76.4
Montgomery	17,820.1	11,906.3	8,962.9	675.9	472.8	1,794.8	5,913.7	15.0	199.0	416.0	674.9	4,608.9
Prince George's	16,145.0	10,083.7	8,297.5	504.9	106.6	1,174.7	6,061.3	15.0	177.8	513.5	534.3	4,820.7
Queen Anne's	825.9	591.4	445.5	34.0	21.0	90.9	234.6	3.0	15.5	20.0	31.9	164.3
St. Mary's	1,704.1	1,208.9	980.9	70.6	5.5	151.9	495.2	3.0	36.5	56.5	42.2	357.0
Somerset	415.5	284.5	219.5	14.0	4.0	47.0	131.0	2.0	11.2	16.0	11.0	90.8
Talbot	644.0	404.0	314.5	24.9	7.0	57.5	240.0	3.0	16.4	16.0	36.7	167.9
Washington	2,392.4	1,685.5	1,349.1	96.9		239.6	706.9	3.0	40.0	71.0	16.0	576.9
Wicomico	1,902.0	1,380.7	1,010.6	68.1	8.5	293.5	521.2	4.0	39.0	55.0	40.5	382.7
Worcester	984.8	714.0	496.8	36.0	31.2	150.0	270.8	3.0	22.3	28.7	22.0	194.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals

^ Also includes pupil personnel workers, school social workers, and other administrators

# Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

Table 2  
 Staff Employed by Position  
 Maryland Public Schools: October 2001

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	103,533.8	143.0	1,179.1	3,114.7	54,119.5	1,496.9	1,111.9	2,163.1	596.4
Allegany	1,403.2	4.0	26.0	38.0	676.0	28.0	23.0	22.0	3.0
Anne Arundel	8,239.2	4.0	62.0	274.0	4,441.4	107.4	109.2	198.0	50.0
Baltimore City	11,334.6	17.0	74.4	416.0	6,348.9	144.8	74.5	163.0	131.6
Baltimore	13,703.8	20.0	148.6	426.0	6,932.7	228.7	169.9	290.4	76.8
Calvert	1,840.7	3.0	29.0	55.0	960.2	28.7	22.0	36.0	9.0
Caroline	685.6	1.0	16.0	21.0	343.5	5.0	9.0	15.0	4.0
Carroll	2,874.2	7.0	38.6	94.5	1,590.7	66.5	36.0	69.0	11.5
Cecil	1,882.4	5.0	17.0	49.0	1,071.0	15.9	24.0	47.0	7.0
Charles	2,490.3	4.0	32.0	81.0	1,351.9	26.8	31.0	57.0	16.3
Dorchester	597.2	3.0	10.0	23.0	325.5	5.0	10.0	15.0	2.0
Frederick	4,319.3	9.0	35.5	125.6	2,322.1	49.5	51.5	87.0	19.0
Garrett	658.8	2.0	15.0	19.0	358.0	6.0	2.0	12.0	2.0
Harford	4,289.7	5.0	97.0	128.0	2,521.9	57.6	53.3	92.5	24.0
Howard	6,008.2	5.0	77.5	160.0	3,110.4	116.3	77.0	113.0	51.1
Kent	372.7	3.0	8.8	12.0	180.3	4.0	3.0	12.0	3.0
Montgomery	17,820.1	15.0	150.0	416.0	8,697.3	325.4	189.0	402.7	84.2
Prince George's	16,145.0	15.0	152.8	513.5	8,130.1	200.9	117.5	328.9	70.0
Queen Anne's	825.9	3.0	14.5	20.0	438.9	6.6	12.0	17.0	5.0
St. Mary's	1,704.1	3.0	41.0	56.5	960.6	25.3	28.0	37.0	5.6
Somerset	415.5	2.0	13.2	16.0	216.5	3.0	4.0	8.0	2.0
Talbot	644.0	3.0	23.0	16.0	310.0	5.5	6.0	15.9	3.0
Washington	2,392.4	3.0	35.0	71.0	1,343.1	20.0	40.0	47.5	9.4
Wicomico	1,902.0	4.0	34.0	55.0	997.6	13.0	8.0	56.1	4.0
Worcester	984.8	3.0	28.3	28.7	490.8	7.0	12.0	21.0	3.0

NOTE: Positions shown above are irrespective of budget codes.

Table 2 (continued)

Staff Employed by Position  
Maryland Public Schools: October 2001

Local Education Agency	Pupil Personnel Workers and School Social Workers		School Nurses and Other Health Professionals	Aides			Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff <sup>^</sup>
	Other Professionals*	Teacher		Library	Other				
Total State	503.3	3,736.0	546.0	8,782.4	508.9	1,358.5	4,478.0	5,625.9	14,070.2
Allegany	3.0	21.0	0.0	250.0	0.0	0.0	34.2	65.0	210.0
Anne Arundel	43.0	378.8	3.0	476.4	72.4	117.0	120.8	569.6	1,212.1
Baltimore City	164.3	639.9	0.0	920.0	0.0	461.8	78.0	354.7	1,345.8
Baltimore	58.6	308.5	174.7	957.0	18.5	45.4	996.6	748.6	2,102.7
Calvert	6.0	24.0	23.5	218.5	17.5	22.0	12.4	104.5	269.4
Caroline	2.0	17.2	7.7	81.4	0.0	31.2	9.5	41.4	80.7
Carroll	7.5	79.9	9.3	253.0	0.0	0.8	18.2	173.2	418.4
Cecil	3.0	11.0	26.5	179.5	3.0	2.0	23.0	116.0	282.5
Charles	10.0	154.6	0.0	215.2	24.0	10.6	7.0	151.4	317.7
Dorchester	3.0	7.7	2.9	26.5	7.0	21.0	8.1	38.5	89.2
Frederick	20.2	77.5	0.0	295.7	1.0	39.0	286.2	266.1	634.5
Garrett	3.0	12.7	5.0	70.0	9.0	3.5	1.0	44.2	94.4
Harford	8.0	48.0	48.5	372.8	36.2	14.0	89.7	227.1	466.0
Howard	17.0	304.5	28.0	831.8	44.0	74.0	8.0	347.5	643.2
Kent	5.0	11.3	0.0	53.3	0.0	0.7	1.0	25.3	50.0
Montgomery	54.0	1,082.8	0.0	1,517.2	200.2	211.3	1,296.6	938.8	2,239.6
Prince George's	58.7	423.2	139.0	1,092.6	39.3	255.2	1,319.5	868.2	2,420.6
Queen Anne's	2.0	39.9	12.0	90.9	4.0	0.0	17.1	64.0	79.2
St. Mary's	6.0	13.2	19.0	144.0	7.9	0.0	16.8	108.0	232.2
Somerset	0.0	5.0	8.0	47.0	0.0	0.0	4.0	25.8	61.0
Talbot	18.0	18.2	0.0	61.0	0.0	0.0	38.0	36.0	90.4
Washington	5.0	2.0	0.0	219.6	0.0	23.0	88.0	142.6	343.3
Wicomico	6.0	22.0	26.0	267.0	17.0	22.1	2.0	109.5	258.6
Worcester	0.0	33.2	13.0	142.0	8.0	4.0	2.0	60.0	128.9

\* Includes both instructional and noninstructional professional personnel.

<sup>^</sup> Includes technicians, service workers, crafts and trades personnel, laborers, etc.

Table 3

Two-Year Comparison Among Staff Employed in Maryland Public Schools  
2000-2001 and 2001-2002

Local Education Agency	2000-2001					2001-2002				
	Total Staff Employed	Instructional Staff*			Non- instructional Staff^	Total Staff Employed	Instructional Staff*			Non- instructional Staff^
		Elemen- tary	Middle/ Combined	Secun- dary			Elemen- tary	Middle/ Combined	Secun- dary	
Total State	100,529.5	32,872.9	16,504.8	17,339.3	33,812.5	103,533.8	33,784.6	17,160.6	17,882.7	34,705.8
Allegany	1,356.3	408.1	257.9	256.5	433.8	1,403.2	407.3	281.0	266.3	448.7
Anne Arundel	7,988.7	2,538.8	1,413.6	1,432.8	2,603.5	8,239.2	2,596.3	1,478.1	1,472.8	2,692.0
Baltimore City	11,332.3	3,934.5	1,971.8	1,946.6	3,479.4	11,334.6	4,139.0	2,032.1	1,930.5	3,233.0
Baltimore	12,969.3	3,799.4	2,302.2	2,277.7	4,590.0	13,703.8	3,810.3	2,343.0	2,374.9	5,175.6
Calvert	1,723.2	570.9	339.0	282.1	531.2	1,840.7	601.5	351.0	323.9	564.2
Caroline	680.6	255.3	97.3	113.8	214.2	685.6	251.1	98.1	117.6	218.8
Carroll	2,805.0	892.3	519.2	538.8	854.7	2,874.2	911.8	524.0	565.3	873.1
Cecil	1,860.2	628.1	314.9	331.5	585.7	1,882.4	588.0	292.0	337.8	664.6
Charles	2,408.5	810.0	404.0	511.7	682.8	2,490.3	828.2	451.3	532.0	678.8
Dorchester	614.3	204.8	104.0	114.2	191.3	597.2	203.4	96.9	109.7	187.3
Frederick	4,154.5	1,327.4	676.2	710.7	1,440.2	4,319.3	1,303.3	762.0	728.4	1,525.6
Garrett	663.4	241.0	98.0	126.7	197.7	658.8	239.0	98.0	125.7	196.1
Harford	4,367.6	1,560.7	777.6	792.5	1,236.8	4,289.7	1,585.4	797.9	814.0	1,092.4
Howard	5,660.1	2,095.8	1,035.2	957.4	1,571.7	6,008.2	2,215.3	1,107.0	1,038.0	1,648.0
Kent	354.1	102.9	78.6	68.5	104.1	372.7	111.3	81.4	69.5	110.4
Montgomery	17,300.6	5,581.6	2,712.4	2,884.2	6,122.4	17,820.1	5,702.1	2,791.1	2,957.4	6,369.4
Prince George's	15,664.2	4,932.6	2,029.3	2,385.7	6,316.6	16,145.0	5,209.5	2,154.3	2,479.1	6,302.1
Queen Anne's	794.8	272.5	128.2	166.3	227.8	825.9	280.6	135.6	163.2	246.6
St. Mary's	1,622.0	560.4	260.6	320.0	481.0	1,704.1	597.8	265.0	324.7	516.6
Somerset	435.0	145.5	68.0	80.5	141.0	415.5	135.0	73.5	76.0	131.0
Talbot	616.2	201.2	101.0	77.5	236.5	644.0	208.0	106.0	81.0	249.0
Washington	2,315.2	761.9	413.7	403.0	736.6	2,392.4	796.5	427.8	419.8	748.3
Wicomico	1,881.0	715.3	239.6	372.9	553.2	1,902.0	726.5	244.5	384.8	546.2
Worcester	962.4	331.9	162.5	187.7	280.3	984.8	337.6	169.0	190.4	287.8

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

Table 4

Ratios of Total Equated Enrollment to Selected Staff Positions  
Maryland Public Schools: October 2001

Local Education Agency	Equated 9/30/01 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	834,536.0	3,114.7	267.9	54,119.5	15.4	57,672.1	14.5	34,705.8	24.0
Allegany	10,028.0	38.0	263.9	676.0	14.8	718.0	14.0	448.7	22.3
Anne Arundel	72,275.0	274.0	263.8	4,441.4	16.3	4,759.6	15.2	2,692.0	26.8
Baltimore City	95,475.0	416.0	229.5	6,348.9	15.0	6,829.2	14.0	3,233.0	29.5
Baltimore	104,303.5	426.0	244.8	6,932.7	15.0	7,281.3	14.3	5,175.6	20.2
Calvert	16,036.5	55.0	291.6	960.2	16.7	1,011.9	15.8	564.2	28.4
Caroline	5,500.5	21.0	262.1	343.5	16.0	359.1	15.3	218.8	25.1
Carroll	27,106.5	94.5	286.8	1,590.7	17.0	1,680.0	16.1	873.1	31.0
Cecil	15,365.0	49.0	313.6	1,071.0	14.3	1,087.9	14.1	664.6	23.1
Charles	23,003.5	81.0	284.0	1,351.9	17.0	1,502.5	15.3	678.8	33.9
Dorchester	4,642.5	23.0	201.8	325.5	14.3	333.0	13.9	187.3	24.8
Frederick	36,719.0	125.6	292.4	2,322.1	15.8	2,419.1	15.2	1,525.6	24.1
Garrett	4,869.0	19.0	256.3	358.0	13.6	376.7	12.9	196.1	24.8
Harford	38,108.0	128.0	297.7	2,521.9	15.1	2,626.5	14.5	1,092.4	34.9
Howard	44,519.0	160.0	278.2	3,110.4	14.3	3,424.5	13.0	1,648.0	27.0
Kent	2,600.5	12.0	216.7	180.3	14.4	194.6	13.4	110.4	23.5
Montgomery	132,543.5	416.0	318.6	8,697.3	15.2	9,627.9	13.8	6,369.4	20.8
Prince George's	133,407.0	513.5	259.8	8,130.1	16.4	8,523.2	15.7	6,302.1	21.2
Queen Anne's	6,907.5	20.0	345.4	438.9	15.7	467.5	14.8	246.6	28.0
St. Mary's	14,748.5	56.5	261.0	960.6	15.4	992.4	14.9	516.6	28.5
Somerset	2,910.0	16.0	181.9	216.5	13.4	223.5	13.0	131.0	22.2
Talbot	4,439.0	16.0	277.4	310.0	14.3	322.5	13.8	249.0	17.8
Washington	19,063.0	71.0	268.5	1,343.1	14.2	1,363.1	14.0	748.3	25.5
Wicomico	13,403.5	55.0	243.7	997.6	13.4	1,019.1	13.2	546.2	24.5
Worcester	6,562.5	28.7	229.0	490.8	13.4	529.0	12.4	287.8	22.8

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

Table 5

Professional Instructional Staff\* Employed in Grades Prek - 12 and Staffing Ratios per 1,000 Students  
Maryland Public Schools: 1998-99 Through 2001-2002

Local Education Agency	1998-99		1999-2000		2000-2001		2001-2002	
	Number <sup>^</sup>	Per 1,000 Students						
Total State	54,715.1	69.3	56,966.8	70.0	58,952.9	71.5	60,718.9	72.8
Allegany	765.5	70.7	739.1	70.3	742.5	72.2	750.0	74.8
Anne Arundel	4,692.3	63.3	4,786.5	66.8	4,968.0	69.4	5,103.3	70.6
Baltimore City	6,525.2	64.9	6,429.2	65.9	6,729.2	70.3	6,975.9	73.1
Baltimore	7,344.6	70.9	7,464.3	72.2	7,707.8	74.2	7,736.1	74.2
Calvert	899.2	59.0	962.5	63.4	1,020.9	63.5	1,078.9	67.3
Caroline	373.2	69.0	376.3	68.3	375.1	68.8	380.6	69.2
Carroll	1,683.9	64.3	1,714.8	64.7	1,749.4	65.9	1,791.5	66.1
Cecil	1,070.4	72.4	1,101.4	73.7	1,129.5	74.5	1,079.2	70.2
Charles	1,422.4	66.8	1,458.1	67.1	1,548.1	68.9	1,598.7	69.5
Dorchester	348.8	71.7	362.7	74.9	366.5	78.4	358.0	77.1
Frederick	2,333.6	68.9	2,417.3	70.1	2,479.8	70.2	2,558.1	69.7
Garrett	388.7	76.5	399.2	80.0	395.7	80.0	391.7	80.5
Harford	2,562.5	69.0	2,644.5	70.5	2,672.9	70.7	2,795.3	73.4
Howard	3,015.6	74.9	3,284.1	78.5	3,475.2	80.4	3,649.7	82.0
Kent	204.3	74.7	205.8	75.8	206.8	77.9	212.6	81.7
Montgomery	8,712.7	71.0	9,189.1	73.2	9,831.6	76.2	10,111.6	76.3
Prince George's	7,497.8	59.3	8,389.4	65.8	8,443.6	63.9	8,909.0	66.8
Queen Anne's	452.0	69.3	475.2	71.0	496.0	72.6	500.5	72.5
St. Mary's	977.4	70.0	995.1	69.9	1,024.9	71.1	1,057.0	71.7
Somerset	220.0	74.5	232.8	78.6	230.0	78.8	237.5	81.6
Talbot	322.0	73.9	324.0	74.9	328.7	74.6	346.5	78.1
Washington	1,385.5	72.2	1,437.3	75.7	1,408.9	74.3	1,446.0	75.9
Wicomico	1,003.0	73.9	1,048.2	77.1	1,070.7	79.5	1,087.2	81.1
Worcester	514.5	78.1	530.1	80.0	551.1	83.9	564.0	85.9

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

<sup>^</sup> Does not include principals and vice principals.

Table 6

Total Instructional Staff\* Employed  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho-logical Personnel	Other Instructional Personnel <sup>^</sup>	Aides		
								Teacher	Library	Other
Total State	70,718.6	53,829.7	1,460.6	1,105.8	2,151.3	583.9	1,587.7	8,590.1	500.7	908.9
Allegany	994.0	662.0	28.0	23.0	22.0	3.0	12.0	244.0	0.0	0.0
Anne Arundel	5,764.1	4,441.2	107.4	109.2	197.0	50.0	198.5	475.4	70.4	115.0
Baltimore City	8,274.7	6,323.9	143.2	74.5	160.0	127.8	146.5	917.0	0.0	381.8
Baltimore	8,724.6	6,858.3	228.7	169.9	290.4	75.9	112.9	953.0	18.5	17.0
Calvert	1,335.3	960.2	28.7	22.0	36.0	9.0	23.0	217.5	17.0	22.0
Caroline	469.8	337.8	5.0	9.0	15.0	4.0	9.8	78.7	0.0	10.5
Carroll	2,043.6	1,589.7	66.5	35.0	68.0	11.5	20.8	252.0	0.0	0.0
Cecil	1,246.2	994.1	11.5	21.4	44.2	7.0	1.0	162.5	3.0	1.5
Charles	1,837.9	1,351.9	26.8	31.0	57.0	16.3	115.8	208.2	24.0	7.0
Dorchester	411.0	324.5	5.0	10.0	14.0	2.0	2.5	25.0	7.0	21.0
Frederick	2,888.8	2,320.1	48.5	51.5	87.0	19.0	32.0	293.7	0.0	37.0
Garrett	470.7	358.0	6.0	2.0	11.0	2.0	12.7	70.0	9.0	0.0
Harford	3,211.3	2,520.9	57.6	53.3	92.5	24.0	47.0	370.8	36.2	9.0
Howard	4,521.0	3,106.8	116.3	77.0	113.0	50.3	186.3	822.2	44.0	5.0
Kent	266.5	180.3	4.0	3.0	12.0	3.0	10.3	53.3	0.0	0.7
Montgomery	11,906.3	8,663.8	299.1	189.0	402.7	84.2	472.8	1,412.3	198.4	184.0
Prince George's	10,083.7	8,096.6	200.9	115.0	326.9	63.0	106.6	1,078.3	36.3	60.1
Queen Anne's	591.4	438.9	6.6	12.0	17.0	5.0	21.0	86.9	4.0	0.0
St. Mary's	1,208.9	958.6	22.3	28.0	37.0	5.6	5.5	144.0	7.9	0.0
Somerset	284.5	216.5	3.0	4.0	8.0	2.0	4.0	47.0	0.0	0.0
Talbot	404.0	309.0	5.5	6.0	15.9	3.0	7.0	57.5	0.0	0.0
Washington	1,685.5	1,329.1	20.0	40.0	47.5	9.4		218.6	0.0	21.0
Wicomico	1,380.7	997.6	13.0	8.0	56.1	4.0	8.5	260.0	17.0	16.5
Worcester	714.0	489.8	7.0	12.0	21.0	3.0	31.2	142.0	8.0	0.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6a

Elementary Instructional Staff Employed  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	33,784.6	25,356.7	832.1	671.8	689.1	147.9	539.4	4,887.5	252.4	407.7
Allegany	407.3	260.6	7.0	13.0	5.5	0.0	0.0	121.2	0.0	0.0
Anne Arundel	2,596.3	2,032.3	73.3	69.6	67.4	16.7	22.5	256.4	25.1	33.0
Baltimore City	4,139.0	3,103.2	66.6	44.5	23.0	71.1	100.5	561.8	0.0	168.3
Baltimore	3,810.3	2,920.1	154.8	106.4	108.4	32.5	59.1	426.5	0.5	2.0
Calvert	601.5	411.5	0.0	13.0	12.0	0.0	12.0	129.0	11.0	13.0
Caroline	251.1	169.0	5.0	5.0	3.0	2.0	7.0	56.3	0.0	3.7
Carroll	911.8	699.8	36.9	20.0	22.0	0.0	0.0	133.1	0.0	0.0
Cecil	588.0	448.7	11.1	9.9	11.7	0.0	1.0	103.6	2.0	0.0
Charles	828.2	586.7	16.2	19.0	19.0	6.5	66.5	100.9	13.0	0.5
Dorchester	203.4	149.9	5.0	6.0	5.0	0.0	1.0	23.0	4.5	9.0
Frederick	1,303.3	1,033.1	30.6	31.5	30.0	3.0	9.0	138.6	0.0	27.5
Garrett	239.0	181.0	6.0	0.0	3.0	0.0	0.0	42.0	7.0	0.0
Harford	1,585.4	1,181.1	43.5	35.3	30.5	8.0	14.0	253.3	18.7	1.0
Howard	2,215.3	1,451.0	77.9	38.0	29.5	0.0	72.0	520.9	26.0	0.0
Kent	111.3	70.8	4.0	0.0	4.0	0.0	4.3	28.0	0.0	0.3
Montgomery	5,702.1	4,141.4	132.5	123.0	120.7	0.0	148.2	827.0	107.0	102.5
Prince George's	5,209.5	4,280.7	102.5	78.0	130.4	6.1	8.4	566.2	9.8	27.4
Queen Anne's	280.6	198.5	6.0	7.0	7.0	0.0	10.0	50.0	2.0	0.0
St. Mary's	597.8	457.4	14.6	17.6	16.0	0.0	0.0	84.4	7.9	0.0
Somerset	135.0	98.5	3.0	0.0	3.0	1.0	2.0	27.5	0.0	0.0
Talbot	208.0	152.0	4.5	3.0	6.0	0.0	0.0	42.5	0.0	0.0
Washington	796.5	614.1	18.0	25.0	16.5	1.0	0.0	107.9	0.0	14.0
Wicomico	726.5	494.0	10.0	1.0	8.5	0.0	1.0	189.5	17.0	5.5
Worcester	337.6	221.5	3.1	6.0	7.0	0.0	1.0	98.0	1.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6b

Middle and Combined Instructional Staff Employed  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho-logical Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	17,160.6	13,203.8	294.4	223.2	628.5	94.8	295.0	2,049.4	131.0	240.6
Allegany	281.0	195.7	5.0	5.0	6.5	0.0	1.0	67.8	0.0	0.0
Anne Arundel	1,478.1	1,123.7	18.9	20.6	59.6	8.8	29.5	153.0	20.0	44.0
Baltimore City	2,032.1	1,601.9	34.6	15.0	61.0	33.8	16.0	159.8	0.0	110.0
Baltimore	2,343.0	1,794.5	49.4	29.6	81.4	22.2	21.0	327.0	12.0	6.0
Calvert	351.0	260.0	0.0	6.0	12.0	0.0	6.0	57.0	4.0	6.0
Caroline	98.1	79.0	0.0	2.0	5.0	0.0	2.6	7.6	0.0	1.9
Carroll	524.0	416.4	18.7	9.0	18.9	1.0	3.0	57.0	0.0	0.0
Cecil	292.0	240.7	0.4	6.0	15.0	0.0	0.0	27.4	1.0	1.5
Charles	451.3	335.1	9.1	7.0	16.0	3.7	21.0	52.3	6.0	1.3
Dorchester	96.9	81.9	0.0	2.0	4.0	1.0	0.5	2.0	0.5	5.0
Frederick	762.0	620.1	10.8	11.0	24.0	0.5	0.0	88.6	0.0	7.0
Garrett	98.0	77.0	0.0	0.0	3.0	1.0	3.0	12.0	2.0	0.0
Harford	797.9	640.3	10.1	9.0	27.0	9.0	18.0	70.5	7.0	7.0
Howard	1,107.0	807.1	16.1	18.0	37.5	0.0	41.5	168.8	18.0	0.0
Kent	81.4	56.6	0.0	2.0	4.0	0.0	5.0	13.8	0.0	0.0
Montgomery	2,791.1	2,144.0	53.0	38.0	122.6	5.5	75.9	268.6	43.0	40.6
Prince George's	2,154.3	1,610.4	62.5	18.0	72.5	6.3	28.0	337.6	13.5	5.4
Queen Anne's	135.6	100.0	0.6	3.0	5.0	2.0	6.0	18.0	1.0	0.0
St. Mary's	265.0	223.4	2.0	4.0	9.0	0.0	0.0	26.7	0.0	0.0
Somerset	73.5	53.0	0.0	2.0	2.0	0.0	2.0	14.5	0.0	0.0
Talbot	106.0	88.0	1.0	2.0	5.0	0.0	1.0	9.0	0.0	0.0
Washington	427.8	346.5	0.0	8.0	16.0	0.0	0.0	57.3	0.0	0.0
Wicomico	244.5	187.8	1.2	3.0	15.5	0.0	5.0	27.0	0.0	5.0
Worcester	169.0	121.0	1.0	3.0	6.0	0.0	9.0	26.0	3.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6c

Secondary Instructional Staff Employed  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho- logical Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	17,882.7	14,647.0	87.0	198.6	803.1	58.6	268.9	1,479.3	117.3	223.0
Allegany	266.3	199.3	3.0	5.0	8.0	0.0	0.0	51.0	0.0	0.0
Anne Arundel	1,472.8	1,230.8	4.8	12.0	70.0	9.8	27.1	55.0	25.3	38.0
Baltimore City	1,930.5	1,503.5	12.6	15.0	75.0	21.9	22.0	188.0	0.0	92.5
Baltimore	2,374.9	2,017.8	4.6	30.1	99.6	5.2	25.9	178.0	6.0	7.6
Calvert	323.9	274.9	0.0	3.0	12.0	0.0	0.0	29.0	2.0	3.0
Caroline	117.6	89.8	0.0	2.0	7.0	2.0	0.2	14.8	0.0	1.9
Carroll	565.3	461.5	5.9	6.0	27.1	0.0	9.8	55.0	0.0	0.0
Cecil	337.8	286.3	0.0	5.5	17.5	0.0	0.0	28.5	0.0	0.0
Charles	532.0	425.2	1.5	5.0	22.0	6.1	11.0	51.0	5.0	5.3
Dorchester	109.7	92.7	0.0	2.0	5.0	0.0	1.0	0.0	2.0	7.0
Frederick	728.4	620.4	3.5	8.0	32.0	2.0	0.0	60.5	0.0	2.0
Garrett	125.7	100.0	0.0	2.0	5.0	0.0	2.7	16.0	0.0	0.0
Harford	814.0	691.5	4.0	9.0	35.0	7.0	14.0	42.0	10.5	1.0
Howard	1,038.0	832.2	7.0	21.0	43.0	0.0	16.3	113.5	0.0	5.0
Kent	69.5	53.0	0.0	1.0	4.0	0.0	0.0	11.5	0.0	0.0
Montgomery	2,957.4	2,326.5	23.1	28.0	147.8	0.0	72.3	279.9	48.5	31.4
Prince George's	2,479.1	2,112.9	14.7	19.0	114.0	1.6	40.4	146.1	13.0	17.4
Queen Anne's	163.2	135.3	0.0	2.0	5.0	1.0	1.0	17.9	1.0	0.0
St. Mary's	324.7	269.6	0.6	6.0	12.0	0.0	5.5	31.0	0.0	0.0
Somerset	76.0	65.0	0.0	2.0	3.0	1.0	0.0	5.0	0.0	0.0
Talbot	81.0	66.0	0.0	1.0	4.0	0.0	5.0	5.0	0.0	0.0
Washington	419.8	348.5	0.0	7.0	15.0	1.0	0.0	43.3	0.0	5.0
Wicomico	384.8	298.9	0.8	4.0	32.1	0.0	1.5	41.5	0.0	6.0
Worcester	190.4	145.3	0.9	3.0	8.0	0.0	13.2	16.0	4.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 7

Instructional Staff Employed in Regular Education Instruction-Related Positions\*  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Aides		
								Teacher	Library	Other
Total State	56,554.7	46,314.6	26.9	1,100.8	2,139.1	576.7	1,457.7	3,614.7	495.8	828.4
Allegany	671.0	576.0	1.0	23.0	22.0	3.0	4.0	42.0	0.0	0.0
Anne Arundel	4,637.4	3,803.7	0.0	109.2	197.0	50.0	186.8	127.0	69.9	93.9
Baltimore City	6,132.4	4,959.7	0.0	74.5	160.0	127.6	123.5	318.8	0.0	368.3
Baltimore	6,854.0	5,991.8	0.0	168.9	290.4	75.7	104.9	199.8	18.5	4.0
Calvert	1,070.0	822.6	0.0	22.0	36.0	9.0	23.0	120.5	16.0	21.0
Caroline	386.2	293.3	0.0	9.0	15.0	4.0	7.8	46.6	0.0	10.5
Carroll	1,652.2	1,424.8	1.5	35.0	67.0	11.5	11.0	101.4	0.0	0.0
Cecil	974.7	830.1	0.0	21.4	36.7	7.0	1.0	76.5	2.0	0.0
Charles	1,494.1	1,155.6	0.0	31.0	57.0	16.3	107.8	95.5	24.0	7.0
Dorchester	351.5	283.5	0.0	10.0	14.0	2.0	2.5	23.5	7.0	9.0
Frederick	2,497.5	2,103.4	0.0	51.5	86.5	19.0	27.0	174.1	0.0	36.0
Garrett	395.7	322.0	0.0	2.0	11.0	2.0	9.7	40.0	9.0	0.0
Harford	2,601.7	2,225.8	9.1	53.3	90.5	24.0	46.0	107.8	36.2	9.0
Howard	3,462.4	2,666.5	1.0	76.0	113.0	50.3	149.3	357.3	44.0	5.0
Kent	227.4	164.3	0.0	3.0	12.0	3.0	8.3	36.5	0.0	0.3
Montgomery	9,775.9	7,526.9	10.1	186.0	402.5	84.2	469.3	719.0	196.1	181.8
Prince George's	8,237.1	7,001.0	4.2	115.0	325.9	58.2	102.6	538.3	36.3	55.7
Queen Anne's	474.1	387.1	0.0	12.0	17.0	5.0	18.0	31.0	4.0	0.0
St. Mary's	973.0	813.0	0.0	28.0	37.0	5.6	5.5	76.0	7.9	0.0
Somerset	235.2	189.0	0.0	4.0	8.0	2.0	4.0	28.2	0.0	0.0
Talbot	340.0	280.1	0.0	6.0	15.9	1.0	6.0	31.0	0.0	0.0
Washington	1,377.1	1,189.8	0.0	40.0	47.5	9.4	0.0	73.4	0.0	17.0
Wicomico	1,126.0	873.4	0.0	8.0	56.1	4.0	8.5	149.0	17.0	10.0
Worcester	607.8	431.2	0.0	12.0	21.0	3.0	31.2	101.5	8.0	0.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 8

Instructional Staff Employed in Special Education Instruction-Related Positions  
Maryland Public Schools: October 2001

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	14,163.9	7,515.1	1,433.7	5.0	12.2	7.2	130.0	4,975.3	4.9	80.5
Allegany	323.0	86.0	27.0	0.0	0.0	0.0	8.0	202.0	0.0	0.0
Anne Arundel	1,126.7	637.5	107.4	0.0	0.0	0.0	11.7	348.5	0.5	21.1
Baltimore City	2,142.3	1,364.2	143.2	0.0	0.0	0.2	23.0	598.2	0.0	13.5
Baltimore	1,870.6	866.5	228.7	1.0	0.0	0.2	8.0	753.2	0.0	13.0
Calvert	265.3	137.6	28.7	0.0	0.0	0.0	0.0	97.0	1.0	1.0
Caroline	83.6	44.5	5.0	0.0	0.0	0.0	2.0	32.1	0.0	0.0
Carroll	391.4	164.9	65.0	0.0	1.0	0.0	9.8	150.7	0.0	0.0
Cecil	271.5	164.0	11.5	0.0	7.5	0.0	0.0	86.0	1.0	1.5
Charles	343.8	196.3	26.8	0.0	0.0	0.0	8.0	112.7	0.0	0.0
Dorchester	59.5	41.0	5.0	0.0	0.0	0.0	0.0	1.5	0.0	12.0
Frederick	391.3	216.7	48.5	0.0	0.5	0.0	5.0	119.6	0.0	1.0
Garrett	75.0	36.0	6.0	0.0	0.0	0.0	3.0	30.0	0.0	0.0
Harford	609.6	295.1	48.5	0.0	2.0	0.0	1.0	263.0	0.0	0.0
Howard	1,058.5	440.3	115.3	1.0	0.0	0.0	37.0	464.9	0.0	0.0
Kent	39.1	16.0	4.0	0.0	0.0	0.0	2.0	16.8	0.0	0.3
Montgomery	2,130.4	1,136.9	289.0	3.0	0.2	0.0	3.5	693.3	2.4	2.1
Prince George's	1,846.6	1,095.7	196.7	0.0	1.0	4.8	4.0	540.0	0.0	4.4
Queen Anne's	117.2	51.8	6.6	0.0	0.0	0.0	3.0	55.9	0.0	0.0
St. Mary's	235.9	145.6	22.3	0.0	0.0	0.0	0.0	68.0	0.0	0.0
Somerset	49.3	27.5	3.0	0.0	0.0	0.0	0.0	18.8	0.0	0.0
Talbot	64.0	29.0	5.5	0.0	0.0	2.0	1.0	26.5	0.0	0.0
Washington	308.4	139.3	20.0	0.0	0.0	0.0	0.0	145.2	0.0	4.0
Wicomico	254.7	124.2	13.0	0.0	0.0	0.0	0.0	111.0	0.0	6.5
Worcester	106.2	58.7	7.0	0.0	0.0	0.0	0.0	40.5	0.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 9

Staff Employed In Administration-Related Positions  
Maryland Public Schools: October 2001

Local Education Agency	Total Administration	Superintendents	Deputy Superintendents	Associate/Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
Total State	8,283.3	23.0	18.0	93.4	218.9	171.7	275.7	133.3	2,946.2	4,403.1
Allegany	104.0	1.0	1.0	1.0	4.0	3.0	7.0	0.0	35.0	52.0
Anne Arundel	805.1	1.0	0.0	3.0	13.0	23.0	5.0	6.0	261.0	493.1
Baltimore City	607.7	1.0	2.0	14.0	44.0	0.0	6.0	19.0	386.0	135.7
Baltimore	1,172.6	1.0	2.0	16.0	20.0	26.6	44.5	6.5	413.5	642.4
Calvert	160.3	1.0	1.0	1.0	7.8	8.0	2.0	1.0	53.0	85.5
Caroline	66.8	1.0	0.0	0.0	3.0	0.0	7.9	0.0	20.0	34.9
Carroll	253.4	1.0	3.0	0.0	7.0	3.6	18.3	1.0	86.5	133.0
Cecil	170.3	1.0	1.0	3.0	2.0	14.0	0.0	0.0	47.8	101.5
Charles	242.3	1.0	0.0	3.0	9.5	15.0	0.0	0.0	80.0	133.8
Dorchester	58.5	1.0	0.0	2.0	0.0	0.0	5.5	0.0	22.5	27.5
Frederick	379.4	1.0	2.0	5.0	9.0	8.7	1.0	1.0	120.6	231.1
Garrett	61.2	1.0	0.0	1.0	3.0	5.0	1.0	0.0	19.0	31.2
Harford	363.8	1.0	0.0	4.0	6.0	2.0	34.0	14.0	123.0	179.8
Howard	466.5	1.0	1.0	3.0	7.0	4.0	27.5	10.0	158.0	255.0
Kent	38.0	1.0	0.0	2.0	0.0	2.0	2.0	0.0	10.0	21.0
Montgomery	1,310.0	1.0	2.0	12.0	43.0	25.0	17.0	30.0	407.0	773.0
Prince George's	1,187.7	1.0	2.0	12.0	15.0	14.0	32.0	34.0	450.5	627.2
Queen Anne's	81.5	1.0	0.0	1.0	0.0	0.0	5.5	4.0	18.0	52.0
St. Mary's	162.0	1.0	1.0	0.0	6.0	0.0	9.0	4.0	55.0	86.0
Somerset	47.3	1.0	0.0	1.0	1.0	0.0	7.1	0.8	15.0	21.4
Talbot	56.1	1.0	0.0	2.0	2.0	1.9	8.0	1.0	16.0	24.2
Washington	223.0	0.0	0.0	3.0	6.0	1.0	20.5	1.0	69.0	122.5
Wicomico	165.6	1.0	0.0	2.4	5.6	5.1	11.9	0.0	52.2	87.4
Worcester	100.5	1.0	0.0	2.0	5.0	9.9	3.0	0.0	27.7	52.0

Table 10

Staff Employed in Student Personnel and Health Services  
Maryland Public Schools: October 2001

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
Total State	624.0	39.9	445.4	26.7	5.6	106.4	705.8	13.7	512.1	14.0	160.5	5.6
Allegany	4.0	1.0	2.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	57.5	2.0	41.5	4.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	156.3	0.0	156.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	80.6	5.0	55.6	1.0	1.0	18.0	207.6	4.5	173.7	0.0	27.4	2.0
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	8.5	2.0	2.0	0.0	2.6	1.9	14.4	0.0	7.7	0.0	6.7	0.0
Carroll	12.6	1.6	6.3	0.0	0.0	4.7	18.3	1.0	9.3	8.0	0.0	0.0
Cecil	6.5	0.0	0.5	5.0	0.0	1.0	28.1	0.0	25.4	0.0	2.8	0.0
Charles	17.0	2.0	10.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	1.0	3.0	0.0	0.0	2.0	2.0	0.0	2.0	0.0	0.0	0.0
Frederick	24.2	1.0	20.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	5.0	1.0	3.0	0.0	0.0	1.0	8.5	0.0	5.0	0.0	3.5	0.0
Harford	18.0	4.0	8.0	0.0	0.0	6.0	53.5	0.0	48.5	0.0	5.0	0.0
Howard	22.0	1.0	14.0	2.0	1.0	4.0	96.0	3.0	26.0	0.0	66.0	1.0
Kent	3.0	1.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	67.7	1.0	50.0	9.7	0.0	7.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	92.0	8.0	53.0	5.0	0.0	26.0	197.1	2.0	139.0	6.0	48.1	2.0
Queen Anne's	4.0	1.0	2.0	0.0	0.0	1.0	12.0	0.0	12.0	0.0	0.0	0.0
St. Mary's	12.0	1.5	6.0	0.0	0.0	4.5	17.6	1.0	16.6	0.0	0.0	0.0
Somerset	3.0	1.0	0.0	0.0	0.0	2.0	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	3.0	1.0	0.0	0.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	8.4	0.5	5.0	0.0	0.0	2.9	1.0	0.0	0.0	0.0	1.0	0.0
Wicomico	11.0	2.0	6.0	0.0	0.0	3.0	27.0	1.0	26.0	0.0	0.0	0.0
Worcester	1.7	1.3	0.0	0.0	0.0	0.4	13.3	0.2	13.0	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

Table 11

Staff Employed in Operation and Maintenance of Plant  
Maryland Public Schools: October 2001

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel/Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel/Laborers	Secretaries and Clerks
Total State	7,302.9	28.2	677.3	6,085.1	438.2	74.2	1,675.5	14.7	137.5	148.1	1,292.6	82.7
Allegany	109.0	2.0	0.0	103.0	3.0	1.0	19.0	1.0	3.0	1.0	13.0	1.0
Anne Arundel	734.8	1.0	70.0	632.3	25.0	6.6	121.0	0.0	16.0	7.0	80.0	18.0
Baltimore City	674.5	3.0	102.0	491.5	67.0	11.0	130.0	0.0	4.0	0.0	121.0	5.0
Baltimore	1,177.6	2.0	43.0	994.6	129.0	9.0	176.0	0.0	42.0	14.0	110.0	10.0
Calvert	136.2	0.5	1.0	127.2	7.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	28.9	0.3	0.0	28.1	0.0	0.5	5.7	0.0	0.0	5.2	0.0	0.5
Carroll	216.6	0.0	33.0	177.0	5.6	1.0	55.0	0.0	0.0	6.0	47.0	2.0
Cecil	117.0	0.0	3.0	114.0	0.0	0.0	45.0	0.0	4.0	2.0	37.0	2.0
Charles	174.9	0.0	4.0	162.9	6.0	2.0	44.0	0.0	3.0	1.0	39.0	1.0
Dorchester	38.5	0.0	0.0	38.5	0.0	0.0	6.1	0.0	1.0	5.1	0.0	0.0
Frederick	326.5	1.0	30.0	280.5	10.0	5.0	103.6	2.0	0.0	5.0	92.6	4.0
Garrett	46.1	1.0	1.0	42.1	1.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	252.8	4.0	13.0	233.8	2.0	0.0	93.8	3.0	0.0	86.8	1.0	3.0
Howard	358.5	6.0	1.0	335.5	9.0	7.0	119.0	5.0	13.0	11.0	86.0	4.0
Kent	27.0	0.0	0.0	26.0	0.0	1.0	5.0	0.0	0.0	0.0	5.0	0.0
Montgomery	1,118.6	2.0	2.0	1,067.1	40.5	7.0	321.5	0.0	7.0	3.0	299.0	12.5
Prince George's	1,151.7	2.0	354.6	664.0	115.1	16.0	285.0	1.0	23.0	0.0	247.0	14.0
Queen Anne's	60.8	0.0	4.2	56.6	0.0	0.0	15.8	1.0	0.0	0.0	13.0	1.8
St. Mary's	115.5	0.0	0.0	112.5	2.0	1.0	46.0	1.0	9.0	1.0	35.0	0.0
Somerset	29.0	0.0	0.0	29.0	0.0	0.0	9.0	0.0	9.0	0.0	0.0	0.0
Talbot	44.0	1.0	0.0	38.0	5.0	0.0	8.0	0.0	2.0	0.0	5.0	1.0
Washington	182.0	2.0	9.0	163.0	5.0	3.0	26.0	0.0	0.0	0.0	25.0	1.0
Wicomico	115.0	0.3	6.5	106.0	1.0	1.3	22.3	0.3	0.5	0.0	20.0	1.5
Worcester	67.5	0.1	0.0	62.0	5.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

Table 12

Staff Employed in Student Transportation and Food Services  
Maryland Public Schools: October 2001

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers/Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Laborers	Technical Personnel	Secretaries and Clerks
Total State	4,856.7	37.0	326.5	34.0	4,360.6	98.4	3,972.6	16.0	3,744.5	43.9	89.9	78.3
Allegany	39.2	2.0	0.0	2.0	34.2	1.0	80.0	1.0	72.0	3.0	2.0	2.0
Anne Arundel	128.8	1.0	4.0	5.0	115.8	3.0	241.3	1.0	235.3	0.0	3.0	2.0
Baltimore City	56.0	1.0	15.0	0.0	35.0	5.0	422.0	0.0	407.0	0.0	5.0	10.0
Baltimore	1,045.6	8.0	57.0	3.0	970.6	7.0	649.0	2.0	624.9	5.0	5.5	11.6
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	12.2	1.7	0.0	0.0	9.5	1.0	47.0	0.0	45.4	0.0	0.0	1.7
Carroll	24.2	0.0	1.9	0.0	18.2	4.0	117.9	1.0	114.9	0.0	0.0	2.0
Cecil	27.5	1.0	2.0	0.0	23.0	1.5	108.0	0.0	104.0	0.0	1.0	3.0
Charles	9.5	0.9	0.0	0.0	6.6	1.9	87.4	0.0	83.1	0.4	2.0	2.0
Dorchester	9.1	0.0	0.0	0.0	8.1	1.0	37.6	0.0	37.6	0.0	0.0	0.0
Frederick	308.2	3.0	11.0	1.0	286.2	7.0	163.8	0.0	159.2	1.7	0.0	3.0
Garrett	3.0	1.0	0.0	0.0	1.0	1.0	47.3	1.0	42.3	1.0	0.0	3.0
Harford	102.8	4.0	7.0	0.0	87.8	4.0	79.4	2.0	74.4	0.0	0.0	3.0
Howard	13.0	2.0	0.0	0.0	8.0	3.0	161.7	1.0	157.7	0.0	0.0	3.0
Kent	2.0	1.0	0.0	0.0	1.0	0.0	20.4	0.0	19.0	0.0	0.0	1.3
Montgomery	1,405.7	2.0	81.4	2.0	1,286.3	34.0	488.8	1.0	443.4	31.5	3.0	9.9
Prince George's	1,483.0	1.0	133.0	21.0	1,314.0	14.0	811.9	1.0	750.6	0.9	46.4	13.0
Queen Anne's	19.8	1.0	0.4	0.0	17.1	1.3	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	19.8	2.0	0.0	0.0	15.8	2.0	73.7	2.0	70.7	0.0	0.0	1.0
Somerset	3.9	0.9	0.0	0.0	3.0	0.0	24.0	0.0	23.0	0.0	0.0	1.0
Talbot	42.0	1.0	1.0	0.0	38.0	2.0	35.2	0.0	34.4	0.0	0.0	0.8
Washington	95.1	1.0	12.9	0.0	78.2	3.0	118.3	1.0	115.3	0.0	0.0	2.0
Wicomico	4.0	1.0	0.0	0.0	2.0	1.0	106.1	1.0	80.6	0.5	22.0	2.0
Worcester	2.3	0.5	0.0	0.0	1.0	0.8	51.9	1.0	49.9	0.0	0.0	1.0

Table 13

Staff Employed in Community Services and School Construction  
Maryland Public Schools: October 2001

Local Education Agency	Community Services						School Construction *				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
Total State	238.0	6.6	15.2	39.3	155.9	21.1	163.3	16.5	114.1	6.0	26.7
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	20.0	4.0	12.0	0.0	4.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	3.0	0.0	0.0	0.0	3.0	0.0	29.0	1.0	26.0	0.0	2.0
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	7.0	0.0	5.0	0.0	2.0
Cecil	4.0	0.0	0.0	1.0	3.0	0.0	2.0	0.0	1.0	0.0	1.0
Charles	5.6	0.1	0.0	1.4	4.0	0.1	6.0	0.0	5.0	0.0	1.0
Dorchester	1.5	0.5	0.0	0.0	0.5	0.5	2.0	0.0	1.0	0.0	1.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	11.6	0.0	6.6	1.0	4.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	9.0	0.0	0.0	9.0	0.0	0.0	9.0	4.0	0.0	2.0	3.0
Howard	19.0	1.0	14.0	1.0	0.0	3.0	5.0	1.0	4.0	0.0	0.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	33.9	5.0	0.0	26.9	0.0	2.0	52.5	4.0	44.0	0.0	4.5
Prince George's	161.9	0.0	1.0	0.0	145.4	15.5	3.0	0.0	2.0	1.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	2.0	1.0	0.0	3.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Washington	0.2	0.0	0.2	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	6.8	0.5	5.5	0.0	0.8
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.