



Staff Employed at School and Central Office Levels Maryland Public Schools October 2011

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**Staff Employed at School and Central Office Levels
Maryland Public Schools
October 2011**

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Introduction

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 14, 2011. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

Definitions

Budget Categories

Administration - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

Mid-level Administration - District-wide administration and supervision of instructional programs and school administration.

Instruction - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

Special Education - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

Student Personnel Services - School attendance, school social work, and student accounting services

Health Services - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

Student Transportation Services - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

Operation of Plant - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

Maintenance of Plant - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

Food Services - School cafeteria services, including food preparation and food delivery

Community Services - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

School Construction - Major renovation and construction projects of the LEA

Capital Outlay - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

Position Types

Superintendent - The chief administrative officer of the school system

Director, Coordinator, Supervisor, Other Administrators - Staff with broad LEA responsibilities who direct and supervise other employees

Principal - The administrative head of a school

Assistant Principals - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

Teachers - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

Therapists - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

Librarian/Media Specialists - Staff who perform duties related to organizing and managing school libraries

Guidance Counselors - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

Psychological Personnel - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

Pupil Personnel Workers (PPWs) - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

School Social Workers - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

Nurses - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

Teacher Aides - Staff who are assigned to assist in delivery of instructional services to students

Library Aides - Staff who are assigned to assist in the school media center

Other Aides - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

Secretaries and Clerks - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

Table 1
Staff Employed in All Positions
Maryland Public Schools: October 2011

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Assistant Principals and Other School Administrators	Other Professionals†	Support Staff@
Total State	114,646.5	78,532.4	59,251.3	4,204.2	2,333.7	12,743.2	36,114.1	145.0	2,209.4	3,510.5	3,974.1	26,275.1
Allegany	1,319.2	913.0	669.0	56.0	25.0	163.0	406.2	5.0	32.0	47.0	14.0	308.2
Anne Arundel	9,490.9	6,864.5	5,313.9	386.6	238.6	925.4	2,626.4	14.0	128.6	300.0	272.8	1,911.0
Baltimore City	10,975.3	7,736.6	5,659.3	356.4	368.1	1,352.8	3,238.7	27.0	323.2	473.0	600.3	1,815.2
Baltimore	14,174.4	9,078.6	7,454.1	535.9	66.0	1,022.6	5,095.7	11.0	327.4	439.0	523.5	3,794.8
Calvert	2,152.3	1,504.0	1,092.2	80.0	31.0	300.8	648.3	2.0	46.0	74.0	67.0	459.3
Caroline	800.4	570.7	420.0	31.3	8.0	111.4	229.7	3.0	17.6	21.0	21.5	166.5
Carroll	3,484.3	2,498.1	1,945.8	141.5	30.1	380.7	986.2	3.0	85.5	98.0	142.7	657.0
Cecil	2,097.2	1,518.0	1,174.5	80.5	23.1	239.9	579.2	3.0	44.0	65.0	47.0	420.2
Charles	3,343.7	2,465.4	1,751.5	140.8	136.2	437.0	878.3	5.0	72.0	109.0	65.6	626.7
Dorchester	698.5	471.0	373.5	23.0	5.5	69.0	227.5	3.0	18.0	28.0	18.0	160.5
Frederick	5,561.0	3,911.0	2,813.8	186.0	60.0	851.2	1,650.1	9.0	99.5	150.0	54.0	1,337.6
Garrett	613.8	412.7	328.2	15.5	5.0	64.0	201.2	2.0	18.0	18.0	16.1	147.1
Harford	5,287.4	3,876.3	2,819.3	197.0	102.0	758.0	1,411.1	6.0	109.5	144.0	112.5	1,039.2
Howard	7,663.1	5,843.8	3,925.3	308.4	380.6	1,229.5	1,819.3	5.0	169.6	182.0	216.8	1,245.9
Kent	338.2	233.6	175.1	16.0	1.5	41.0	104.6	1.0	11.0	13.0	2.0	77.6
Montgomery	20,186.7	13,527.6	10,001.6	734.0	501.7	2,290.2	6,659.2	15.0	255.0	489.0	933.0	4,967.1
Prince George's	15,961.4	9,756.0	7,954.0	521.6	92.6	1,187.8	6,205.4	11.0	163.0	553.5	530.0	4,947.9
Queen Anne's	910.1	656.6	499.2	35.6	43.0	78.8	253.5	1.0	27.4	24.0	34.1	167.0
St. Mary's	2,076.2	1,455.8	1,057.0	77.3	59.0	262.5	620.4	3.0	61.0	68.0	62.7	425.7
SEED School	103.0	35.0	29.0	4.0	1.0	1.0	68.0	1.0	5.0	4.0	53.0	5.0
Somerset	464.6	325.8	236.2	18.0	12.8	58.9	138.8	2.0	17.0	13.0	15.0	91.8
Talbot	615.5	386.7	312.5	23.8	1.0	49.4	228.9	3.0	28.2	18.0	22.7	157.0
Washington	2,967.0	2,036.1	1,555.1	108.1	73.0	299.9	931.0	4.0	83.0	91.0	59.0	694.0
Wicomico	2,214.2	1,601.3	1,089.4	90.0	28.0	393.9	612.9	3.0	48.0	59.0	55.5	447.4
Worcester	1,147.9	854.3	601.9	37.0	40.9	174.5	293.6	3.0	20.0	30.0	35.2	205.4

* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

^ Also includes pupil personnel workers, school social workers, and other administrators.

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

Table 2
Staff Employed by Position
Maryland Public Schools: October 2011

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Assistant Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	114,646.5	145.0	1,615.4	3,510.5	57,589.0	1,815.6	1,152.7	2,345.4	714.1
Allegany	1,319.2	5.0	27.0	47.0	649.0	20.0	22.0	27.0	7.0
Anne Arundel	9,490.9	14.0	82.0	300.0	5,116.6	203.0	116.7	207.6	63.3
Baltimore City	10,975.3	27.0	133.0	473.0	5,532.8	131.3	96.8	129.0	130.6
Baltimore	14,174.4	11.0	239.3	439.0	7,219.1	270.3	163.4	287.1	85.4
Calvert	2,152.3	2.0	40.0	74.0	1,062.0	30.2	23.0	43.0	14.0
Caroline	800.4	3.0	17.5	21.0	416.0	6.0	9.0	17.0	5.3
Carroll	3,484.3	3.0	76.5	98.0	1,883.5	62.3	37.6	88.1	16.8
Cecil	2,097.2	3.0	39.0	65.0	1,148.7	25.8	22.5	50.0	8.0
Charles	3,343.7	5.0	48.0	109.0	1,719.2	32.3	34.0	76.0	30.8
Dorchester	698.5	3.0	15.0	28.0	376.5	3.0	8.0	15.0	4.0
Frederick	5,561.0	9.0	73.0	150.0	2,747.4	66.4	57.5	106.0	22.5
Garrett	613.9	2.0	14.0	18.0	323.0	5.2	2.0	11.0	2.5
Harford	5,287.4	6.0	100.5	144.0	2,752.2	71.1	63.3	102.2	32.0
Howard	7,663.1	5.0	150.6	182.0	3,757.0	170.3	96.0	147.5	64.9
Kent	338.2	1.0	10.0	13.0	173.0	2.1	3.0	10.0	3.0
Montgomery	20,186.7	15.0	194.0	489.0	9,622.1	462.0	189.2	451.8	93.0
Prince George's	15,961.4	11.0	112.0	553.5	7,796.1	162.9	91.6	342.0	88.0
Queen Anne's	910.1	1.0	23.4	24.0	488.2	11.0	10.0	20.0	6.0
St. Mary's	2,076.2	3.0	55.0	68.0	1,038.1	18.9	26.3	43.0	9.0
SEED School	103.0	1.0	5.0	4.0	29.0	0.0	0.0	3.0	1.0
Somerset	464.6	2.0	14.0	13.0	233.0	3.2	6.0	9.0	3.0
Talbot	615.5	3.0	28.7	18.0	307.7	4.8	5.8	16.0	2.0
Washington	2,967.0	4.0	64.0	91.0	1,531.4	28.7	42.0	56.1	10.0
Wicomico	2,214.2	3.0	37.0	59.0	1,077.9	11.5	15.0	67.0	8.0
Worcester	1,147.9	3.0	17.0	30.0	589.6	13.3	12.0	21.0	4.0

NOTE: Positions shown above are irrespective of budget codes.

Table 2 (Continued)
Staff Employed by Position
Maryland Public Schools: October 2011

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
Total State	622.4	5,394.6	723.6	11,099.4	485.9	1,866.4	4,904.8	6,007.5	14,654.5
Allegany	5.0	39.0	0.0	163.0	0.0	0.0	28.2	65.0	215.0
Anne Arundel	48.6	502.8	0.0	617.7	128.4	198.5	114.5	626.1	1,151.2
Baltimore City	193.2	960.6	0.0	1,257.0	0.0	407.5	72.0	318.0	1,113.5
Baltimore	88.1	373.6	180.6	982.8	14.9	57.6	1,056.8	784.1	1,921.3
Calvert	6.0	71.0	27.0	281.2	0.0	40.6	21.5	126.7	290.1
Caroline	1.0	17.0	9.6	101.5	0.0	17.3	32.0	44.5	82.7
Carroll	11.0	117.6	52.2	360.4	22.3	0.0	12.0	211.9	431.1
Cecil	5.0	39.1	31.0	239.9	0.0	0.0	22.0	141.0	257.2
Charles	24.0	201.8	0.0	375.0	31.0	33.0	7.0	202.8	414.9
Dorchester	3.0	12.5	1.0	67.0	0.0	3.0	13.0	44.5	102.0
Frederick	26.5	114.0	0.0	764.8	0.0	86.4	368.2	301.6	667.8
Garrett	4.0	12.0	9.1	58.0	6.0	3.0	1.0	41.0	102.1
Harford	9.0	154.0	56.0	361.1	47.5	364.4	186.3	263.9	574.0
Howard	20.0	546.4	48.0	1,166.5	60.0	79.0	0.0	421.7	748.2
Kent	1.0	2.5	1.0	30.0	5.0	6.0	2.0	28.0	47.6
Montgomery	61.0	1,352.3	0.0	1,863.4	156.7	271.2	1,469.4	954.6	2,542.0
Prince George's	51.0	408.6	209.0	1,132.8	0.0	243.4	1,284.9	780.3	2,694.4
Queen Anne's	4.0	62.7	14.0	78.8	0.0	1.0	23.0	65.0	78.0
St. Mary's	6.0	87.7	33.0	257.4	7.1	0.0	20.0	135.2	268.5
SEED School	0.0	52.0	2.0	0.0	0.0	1.0	0.0	2.0	3.0
Somerset	3.0	19.8	8.0	59.5	0.0	0.4	3.0	32.6	55.1
Talbot	14.0	9.2	0.0	42.1	0.0	7.3	37.2	34.7	85.1
Washington	24.0	121.0	1.0	300.0	0.0	9.9	124.4	158.4	401.1
Wicomico	11.0	58.5	25.0	382.9	0.0	24.0	2.0	161.0	271.4
Worcester	3.0	59.0	16.1	156.5	7.0	12.0	4.5	62.7	137.2

* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

Table 3
Staff Employed in Maryland Public Schools
October 2011

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
Total State	114,646.5	37,245.5	18,097.9	20,462.5	38,840.5
Allegany	1,319.2	418.3	203.7	224.0	473.2
Anne Arundel	9,490.9	3,209.5	1,708.2	1,671.4	2,901.8
Baltimore City	10,975.3	3,273.1	2,290.8	1,936.1	3,475.3
Baltimore	14,174.4	4,351.3	1,944.7	2,539.5	5,338.9
Calvert	2,152.3	630.2	336.8	428.8	756.6
Caroline	800.4	284.0	120.4	153.4	242.6
Carroll	3,484.3	1,165.9	522.8	733.1	1,062.5
Cecil	2,097.2	698.7	319.5	436.8	642.2
Charles	3,343.7	1,085.1	626.9	724.2	907.5
Dorchester	698.5	221.0	106.0	133.0	238.5
Frederick	5,561.0	1,828.3	960.2	1,022.0	1,750.6
Garrett	613.8	200.7	88.0	118.0	207.2
Harford	5,287.4	1,862.1	985.5	1,004.0	1,435.8
Howard	7,663.1	2,835.2	1,466.4	1,475.6	1,885.9
Kent	338.2	115.6	47.5	68.0	107.1
Montgomery	20,186.7	6,408.2	2,816.5	3,560.5	7,401.5
Prince George's	15,961.4	5,092.8	1,884.6	2,350.6	6,633.5
Queen Anne's	910.1	307.0	152.0	185.6	265.5
St. Mary's	2,076.2	747.3	288.0	375.2	665.7
SEED School	103.0	0.0	35.0	0.0	68.0
Somerset	464.6	165.0	45.5	107.0	147.1
Talbot	615.5	200.0	93.7	82.5	239.4
Washington	2,967.0	965.1	449.1	526.1	1,026.7
Wicomico	2,214.2	781.0	421.4	363.0	648.8
Worcester	1,147.9	400.1	184.9	244.2	318.7

* Instructional staff does not include principals and assistant principals.

^ Includes instructional staff at the central office level.

Table 4
Ratios of Total Equated Enrollment to Selected Staff Positions
Maryland Public Schools: October 2011

Local Education Agency	Equated 9-30-11 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	843,885.0	3,510.5	240.4	57,589.0	14.7	62,216.8	13.6	38,840.5	21.7
Allegany	8,663.5	47.0	184.3	649.0	13.3	694.0	12.5	473.2	18.3
Anne Arundel	75,810.0	300.0	252.7	5,116.6	14.8	5,571.4	13.6	2,901.8	26.1
Baltimore City	84,212.0	473.0	178.0	5,532.8	15.2	6,177.1	13.6	3,475.3	24.2
Baltimore	103,337.5	439.0	235.4	7,219.1	14.3	7,561.4	13.7	5,338.9	19.4
Calvert	16,360.0	74.0	221.1	1,062.0	15.4	1,123.2	14.6	756.6	21.6
Caroline	5,383.0	21.0	256.3	416.0	12.9	432.0	12.5	242.6	22.2
Carroll	26,934.0	98.0	274.8	1,883.5	14.3	1,976.6	13.6	1,062.5	25.3
Cecil	15,554.5	65.0	239.3	1,148.7	13.5	1,197.6	13.0	642.2	24.2
Charles	26,332.5	109.0	241.6	1,719.2	15.3	1,913.5	13.8	907.5	29.0
Dorchester	4,519.0	28.0	161.4	376.5	12.0	386.0	11.7	238.5	18.9
Frederick	39,881.5	150.0	266.0	2,747.4	14.5	2,873.8	13.9	1,750.6	22.8
Garrett	4,077.0	18.0	226.5	323.0	12.6	333.2	12.2	207.2	19.7
Harford	37,834.5	144.0	262.7	2,752.2	13.7	2,925.3	12.9	1,435.8	26.4
Howard	51,022.0	182.0	280.3	3,757.0	13.6	4,308.9	11.8	1,885.9	27.1
Kent	2,113.0	13.0	162.5	173.0	12.2	176.6	12.0	107.1	19.7
Montgomery	144,895.5	489.0	296.3	9,622.1	15.1	10,765.2	13.5	7,401.5	19.6
Prince George's	121,933.0	553.5	220.3	7,796.1	15.6	8,119.6	15.0	6,633.5	18.4
Queen Anne's	7,635.0	24.0	318.1	488.2	15.6	542.2	14.1	265.5	28.8
St. Mary's	17,098.5	68.0	251.4	1,038.1	16.5	1,116.0	15.3	665.7	25.7
SEED School	308.0	4.0	77.0	29.0	10.6	30.0	10.3	68.0	4.5
Somerset	2,781.5	13.0	214.0	233.0	11.9	249.0	11.2	147.1	18.9
Talbot	4,413.0	18.0	245.2	307.7	14.3	313.5	14.1	239.4	18.4
Washington	22,026.0	91.0	242.0	1,531.4	14.4	1,665.1	13.2	1,026.7	21.5
Wicomico	14,306.5	59.0	242.5	1,077.9	13.3	1,117.4	12.8	648.8	22.0
Worcester	6,454.0	30.0	215.1	589.6	10.9	648.3	10.0	318.7	20.3

* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

Table 5
Total Instructional Staff* Employed
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	78,532.4	57,443.5	1,807.8	1,152.7	2,343.4	708.2	2,333.7	11,077.0	485.0	1,181.2
Allegany	913.0	649.0	20.0	22.0	27.0	7.0	25.0	163.0	0.0	0.0
Anne Arundel	6,864.5	5,111.9	202.0	116.7	206.6	63.3	238.6	605.4	127.5	192.5
Baltimore City	7,736.6	5,528.8	130.5	96.8	129.0	130.6	368.1	1,256.0	0.0	96.8
Baltimore	9,078.6	7,183.8	270.3	163.4	287.1	85.4	66.0	982.8	14.9	24.9
Calvert	1,504.0	1,062.0	30.2	23.0	43.0	14.0	31.0	281.2	0.0	19.6
Caroline	570.7	414.0	6.0	9.0	17.0	5.3	8.0	99.6	0.0	11.8
Carroll	2,498.1	1,883.5	62.3	37.6	87.1	16.8	30.1	358.4	22.3	0.0
Cecil	1,518.0	1,148.7	25.8	22.5	50.0	8.0	23.1	239.9	0.0	0.0
Charles	2,465.4	1,719.2	32.3	34.0	76.0	30.8	136.2	375.0	31.0	31.0
Dorchester	471.0	370.5	3.0	8.0	15.0	0.0	5.5	67.0	0.0	2.0
Frederick	3,911.0	2,747.4	66.4	57.5	106.0	22.5	60.0	764.8	0.0	86.4
Garrett	412.7	323.0	5.2	2.0	11.0	2.5	5.0	58.0	6.0	0.0
Harford	3,876.3	2,748.2	71.1	63.3	102.2	31.5	102.0	361.1	47.5	349.4
Howard	5,843.8	3,755.0	170.3	96.0	147.5	64.9	380.6	1,166.5	60.0	3.0
Kent	233.6	173.0	2.1	3.0	10.0	3.0	1.5	30.0	5.0	6.0
Montgomery	13,527.6	9,544.6	457.0	189.2	451.8	93.0	501.7	1,862.4	156.7	271.1
Prince George's	9,756.0	7,792.1	161.9	91.6	342.0	88.0	92.6	1,131.8	0.0	56.0
Queen Anne's	656.6	488.2	11.0	10.0	20.0	5.6	43.0	78.8	0.0	0.0
St. Mary's	1,455.8	1,038.1	18.9	26.3	43.0	8.0	59.0	255.4	7.1	0.0
SEED School	35.0	29.0	0.0	0.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	325.8	233.0	3.2	6.0	9.0	3.0	12.8	58.5	0.0	0.4
Talbot	386.7	307.7	4.8	5.8	16.0	2.0	1.0	42.1	0.0	7.3
Washington	2,036.1	1,526.4	28.7	42.0	56.1	10.0	73.0	299.9	0.0	0.0
Wicomico	1,601.3	1,077.9	11.5	15.0	67.0	8.0	28.0	382.9	0.0	11.0
Worcester	854.3	588.6	13.3	12.0	21.0	4.0	40.9	156.5	7.0	11.0

* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 5a
Elementary Instructional Staff Employed
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	37,245.5	26,790.0	883.9	708.1	762.8	144.1	908.5	6,166.3	253.4	628.6
Allegany	418.3	287.3	0.0	14.0	14.0	0.0	2.0	101.0	0.0	0.0
Anne Arundel	3,209.5	2,369.1	107.8	79.8	74.3	23.9	65.5	373.2	62.2	53.8
Baltimore City	3,273.1	2,250.2	76.1	50.8	24.5	55.8	140.2	644.5	0.0	31.1
Baltimore	4,351.3	3,388.4	209.0	111.4	109.9	25.2	24.5	471.9	0.0	11.0
Calvert	630.2	445.3	0.0	13.0	13.0	0.0	12.9	143.0	0.0	3.0
Caroline	284.0	198.0	4.0	5.0	5.0	3.0	1.0	60.8	0.0	7.1
Carroll	1,165.9	852.4	33.4	23.6	25.0	0.0	13.8	206.9	10.8	0.0
Cecil	698.7	512.7	2.0	12.7	18.0	0.0	12.8	140.5	0.0	0.0
Charles	1,085.1	695.6	18.5	20.0	23.5	11.5	81.0	194.0	18.0	23.0
Dorchester	221.0	164.0	3.0	4.0	5.0	0.0	0.0	43.0	0.0	2.0
Frederick	1,828.3	1,286.0	37.0	34.5	34.5	0.0	9.0	383.8	0.0	43.5
Garrett	200.7	154.0	4.2	0.0	3.0	1.5	0.0	33.0	5.0	0.0
Harford	1,862.1	1,221.2	41.1	42.9	34.7	17.3	61.0	207.4	28.1	208.4
Howard	2,835.2	1,679.2	114.0	51.0	42.0	0.0	184.0	723.0	39.0	3.0
Kent	115.6	82.0	1.6	1.0	5.0	1.0	0.0	17.0	4.0	4.0
Montgomery	6,408.2	4,715.8	171.0	123.2	126.3	1.0	185.2	812.8	79.3	193.7
Prince George's	5,092.8	4,049.3	7.8	49.2	121.0	0.0	2.6	833.0	0.0	29.8
Queen Anne's	307.0	215.4	8.0	8.0	8.0	2.8	23.0	41.8	0.0	0.0
St. Mary's	747.3	503.0	0.0	18.9	18.0	0.0	34.0	166.3	7.1	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	165.0	107.8	3.2	3.0	4.0	1.0	6.0	40.0	0.0	0.0
Talbot	200.0	152.7	4.8	4.0	6.0	0.0	0.0	27.5	0.0	5.0
Washington	965.1	719.9	19.8	25.0	18.1	0.0	29.0	153.3	0.0	0.0
Wicomico	781.0	478.5	10.5	7.0	23.0	0.0	13.0	245.0	0.0	4.0
Worcester	400.1	262.3	7.0	6.0	7.0	0.0	8.0	103.5	0.0	6.3

* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 5b
Middle and Combined Instructional Staff Employed
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	18,097.9	13,626.0	233.5	234.0	646.7	161.2	460.5	2,340.1	124.3	271.8
Allegany	203.7	164.7	0.0	4.0	6.0	1.0	1.0	27.0	0.0	0.0
Anne Arundel	1,708.2	1,310.2	20.7	22.9	60.5	19.0	18.9	162.6	37.4	56.0
Baltimore City	2,290.8	1,654.4	43.1	23.5	27.5	39.9	100.1	376.0	0.0	26.3
Baltimore	1,944.7	1,562.7	18.4	27.0	70.5	16.2	16.0	222.4	8.5	3.0
Calvert	336.8	243.4	0.0	6.0	12.2	0.0	6.0	69.2	0.0	0.0
Caroline	120.4	90.0	1.0	2.0	5.0	0.3	4.0	17.1	0.0	0.9
Carroll	522.8	417.9	11.9	8.0	18.5	0.0	2.0	60.0	4.5	0.0
Cecil	319.5	260.0	0.0	5.0	12.0	0.0	0.0	42.5	0.0	0.0
Charles	626.9	446.1	12.8	8.0	22.5	7.5	27.0	95.0	7.0	1.0
Dorchester	106.0	88.0	0.0	2.0	4.0	0.0	0.0	12.0	0.0	0.0
Frederick	960.2	675.3	16.1	13.0	34.5	0.0	5.0	177.7	0.0	38.6
Garrett	88.0	70.0	1.0	0.0	3.0	1.0	1.0	11.0	1.0	0.0
Harford	985.5	699.1	27.6	10.4	29.5	6.8	15.6	101.0	9.4	86.0
Howard	1,466.4	928.2	39.8	21.0	44.5	64.9	112.0	237.0	19.0	0.0
Kent	47.5	37.0	0.5	1.0	2.0	2.0	0.0	4.0	0.0	1.0
Montgomery	2,816.5	2,069.2	37.8	40.0	134.5	0.5	91.7	364.5	34.4	43.9
Prince George's	1,884.6	1,615.3	0.0	17.4	93.0	0.0	4.0	144.0	0.0	11.0
Queen Anne's	152.0	115.0	0.0	0.0	4.0	1.0	13.0	19.0	0.0	0.0
St. Mary's	288.0	234.4	0.0	4.0	10.0	0.0	9.0	30.6	0.0	0.0
SEED School	35.0	29.0	0.0	0.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	45.5	35.0	0.0	1.0	1.0	0.0	2.0	6.5	0.0	0.0
Talbot	93.7	81.4	0.0	1.8	5.0	0.0	0.2	5.0	0.0	0.3
Washington	449.1	351.0	0.0	8.0	16.0	0.0	13.0	61.1	0.0	0.0
Wicomico	421.4	312.5	1.0	5.0	22.0	0.0	10.0	69.9	0.0	1.0
Worcester	184.9	136.3	1.8	3.0	6.0	0.0	8.0	25.0	3.0	1.8

* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 5c
Secondary Instructional Staff Employed
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	20,462.5	16,258.1	78.1	204.3	901.6	66.8	445.2	2,172.8	106.4	229.3
Allegheny	224.0	186.5	0.0	4.0	7.0	0.0	0.0	26.5	0.0	0.0
Anne Arundel	1,671.4	1,372.9	5.8	12.0	68.8	14.9	34.1	59.0	27.9	76.0
Baltimore City	1,936.1	1,457.2	8.7	21.5	69.0	30.0	106.7	210.0	0.0	33.0
Baltimore	2,539.5	2,108.2	4.6	24.0	106.7	0.0	22.5	257.7	6.4	9.4
Calvert	428.8	346.7	0.0	4.0	17.8	0.0	2.0	57.3	0.0	1.0
Caroline	153.4	121.0	0.0	2.0	7.0	2.0	1.0	18.7	0.0	1.8
Carroll	733.1	578.1	3.7	6.0	40.6	1.0	8.0	88.7	7.0	0.0
Cecil	436.8	361.1	0.0	4.8	20.0	0.0	0.0	51.0	0.0	0.0
Charles	724.2	574.5	1.0	6.0	29.0	8.8	10.0	83.0	6.0	6.0
Dorchester	133.0	114.5	0.0	2.0	5.0	0.0	2.5	9.0	0.0	0.0
Frederick	1,022.0	769.1	8.5	10.0	37.0	0.0	4.0	189.7	0.0	3.7
Garrett	118.0	98.0	0.0	2.0	5.0	0.0	0.0	13.0	0.0	0.0
Harford	1,004.0	817.9	2.4	10.0	38.0	7.3	13.4	51.0	10.0	54.0
Howard	1,475.6	1,143.1	16.0	23.0	60.0	0.0	34.0	198.5	1.0	0.0
Kent	68.0	53.0	0.0	1.0	3.0	0.0	0.0	9.0	1.0	1.0
Montgomery	3,560.5	2,623.2	25.0	25.0	185.6	0.0	152.9	479.7	43.0	26.0
Prince George's	2,350.6	2,058.1	0.0	25.0	121.0	0.0	1.0	134.0	0.0	11.5
Queen Anne's	185.6	150.8	2.0	2.0	8.0	1.8	4.0	17.0	0.0	0.0
St. Mary's	375.2	297.7	0.0	3.0	15.0	0.0	8.0	51.5	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	107.0	84.2	0.0	2.0	4.0	1.0	4.8	11.0	0.0	0.0
Talbot	82.5	68.7	0.0	0.0	4.0	0.0	0.8	7.0	0.0	2.0
Washington	526.1	415.5	0.0	9.0	20.0	0.0	16.0	65.6	0.0	0.0
Wicomico	363.0	272.0	0.0	3.0	22.0	0.0	5.0	60.0	0.0	1.0
Worcester	244.2	186.3	0.5	3.0	8.0	0.0	14.5	25.0	4.0	3.0

* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6
Instructional Staff Employed in Regular Education Instruction-Related Positions*
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	59,952.1	48,575.7	0.0	1,152.7	2,343.4	706.2	1,960.9	4,200.1	485.0	528.1
Allegany	690.0	551.0	0.0	22.0	27.0	7.0	18.0	65.0	0.0	0.0
Anne Arundel	5,469.7	4,355.1	0.0	116.7	206.6	63.3	221.9	251.7	127.5	126.8
Baltimore City	5,730.9	4,487.1	0.0	96.8	129.0	130.6	232.9	638.7	0.0	15.8
Baltimore	6,963.1	6,169.6	0.0	163.4	287.1	85.4	49.5	191.3	14.9	2.0
Calvert	1,143.4	887.6	0.0	23.0	43.0	14.0	25.0	131.3	0.0	19.6
Caroline	466.5	365.0	0.0	9.0	17.0	5.3	7.0	53.3	0.0	9.9
Carroll	2,016.8	1,660.4	0.0	37.6	87.1	16.8	24.1	168.5	22.3	0.0
Cecil	1,000.0	881.5	0.0	22.5	50.0	8.0	15.1	22.9	0.0	0.0
Charles	1,987.9	1,472.1	0.0	34.0	76.0	30.8	128.0	186.0	31.0	30.0
Dorchester	423.0	327.5	0.0	8.0	15.0	0.0	5.5	65.0	0.0	2.0
Frederick	2,998.7	2,461.4	0.0	57.5	106.0	22.5	49.5	235.0	0.0	66.8
Garrett	348.5	293.0	0.0	2.0	11.0	2.5	2.0	32.0	6.0	0.0
Harford	2,810.3	2,354.2	0.0	63.3	102.2	31.5	83.7	103.9	47.5	24.0
Howard	4,315.4	3,156.0	0.0	96.0	147.5	64.9	340.5	450.5	60.0	0.0
Kent	191.5	148.0	0.0	3.0	10.0	3.0	1.5	15.0	5.0	6.0
Montgomery	10,326.5	8,068.1	0.0	189.2	451.8	93.0	494.8	719.1	156.7	153.8
Prince George's	7,165.5	6,289.0	0.0	91.6	342.0	88.0	29.2	271.7	0.0	54.0
Queen Anne's	583.1	439.7	0.0	10.0	20.0	5.6	40.0	67.8	0.0	0.0
St. Mary's	1,169.5	897.3	0.0	26.3	43.0	8.0	49.9	137.9	7.1	0.0
SEED School	34.0	28.0	0.0	0.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	270.4	201.7	0.0	6.0	9.0	3.0	12.8	37.5	0.0	0.4
Talbot	319.6	274.7	0.0	5.8	16.0	0.0	1.0	22.1	0.0	0.0
Washington	1,627.2	1,373.9	0.0	42.0	56.1	10.0	61.0	84.2	0.0	0.0
Wicomico	1,217.9	925.0	0.0	15.0	67.0	8.0	28.0	169.9	0.0	5.0
Worcester	682.9	509.0	0.0	12.0	21.0	4.0	38.9	80.0	7.0	11.0

* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 7
Instructional Staff Employed in Special Education Instruction-Related Positions*
Maryland Public Schools: October 2011

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel [^]	Teacher Aides	Library Aides	Other Aides
Total State	18,580.3	8,867.8	1,807.8	0.0	0.0	2.0	372.8	6,876.8	0.0	653.1
Allegany	223.0	98.0	20.0	0.0	0.0	0.0	7.0	98.0	0.0	0.0
Anne Arundel	1,394.8	756.8	202.0	0.0	0.0	0.0	16.7	353.7	0.0	65.7
Baltimore City	2,005.6	1,041.7	130.5	0.0	0.0	0.0	135.1	617.4	0.0	81.0
Baltimore	2,115.5	1,014.2	270.3	0.0	0.0	0.0	16.5	791.6	0.0	22.9
Calvert	360.6	174.4	30.2	0.0	0.0	0.0	6.0	150.0	0.0	0.0
Caroline	104.2	49.0	6.0	0.0	0.0	0.0	1.0	46.3	0.0	1.9
Carroll	481.3	223.1	62.3	0.0	0.0	0.0	6.0	189.9	0.0	0.0
Cecil	518.0	267.2	25.8	0.0	0.0	0.0	8.0	217.0	0.0	0.0
Charles	477.6	247.1	32.3	0.0	0.0	0.0	8.2	189.0	0.0	1.0
Dorchester	48.0	43.0	3.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0
Frederick	912.3	286.0	66.4	0.0	0.0	0.0	10.5	529.8	0.0	19.6
Garrett	64.2	30.0	5.2	0.0	0.0	0.0	3.0	26.0	0.0	0.0
Harford	1,066.0	394.1	71.1	0.0	0.0	0.0	18.3	257.2	0.0	325.4
Howard	1,528.4	599.0	170.3	0.0	0.0	0.0	40.1	716.0	0.0	3.0
Kent	42.1	25.0	2.1	0.0	0.0	0.0	0.0	15.0	0.0	0.0
Montgomery	3,201.1	1,476.6	457.0	0.0	0.0	0.0	6.9	1,143.3	0.0	117.3
Prince George's	2,590.5	1,503.1	161.9	0.0	0.0	0.0	63.4	860.1	0.0	2.0
Queen Anne's	73.5	48.5	11.0	0.0	0.0	0.0	3.0	11.0	0.0	0.0
St. Mary's	286.3	140.8	18.9	0.0	0.0	0.0	9.1	117.5	0.0	0.0
SEED School	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	55.5	31.3	3.2	0.0	0.0	0.0	0.0	21.0	0.0	0.0
Talbot	67.1	33.0	4.8	0.0	0.0	2.0	0.0	20.0	0.0	7.3
Washington	408.9	152.5	28.7	0.0	0.0	0.0	12.0	215.7	0.0	0.0
Wicomico	383.4	152.9	11.5	0.0	0.0	0.0	0.0	213.0	0.0	6.0
Worcester	171.4	79.6	13.3	0.0	0.0	0.0	2.0	76.5	0.0	0.0

* See the definition of the Instruction category on page ii of this report.

[^] Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 8
Staff Employed in Administration-Related Positions
Maryland Public Schools: October 2011

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Assistant Principals, and Other School Administrators	Secretaries and Clerks
Total State	9,571.6	24.0	13.0	104.0	303.7	288.1	372.1	192.5	3,298.8	4,975.3
Allegany	112.0	1.0	0.0	4.0	1.0	2.0	11.0	0.0	39.0	54.0
Anne Arundel	863.7	1.0	1.0	12.0	15.0	24.0	14.0	4.0	284.3	508.3
Baltimore City	805.9	1.0	0.0	25.0	39.0	43.0	0.0	11.0	412.9	274.0
Baltimore	1,260.7	1.0	1.0	9.0	29.0	24.0	56.0	41.3	431.0	668.4
Calvert	182.5	1.0	1.0	0.0	5.0	1.0	16.3	1.8	60.0	96.4
Caroline	67.9	1.0	0.0	1.0	1.0	1.5	7.6	0.0	20.3	35.5
Carroll	341.1	1.0	0.0	2.0	9.0	19.5	29.3	0.0	96.0	184.3
Cecil	228.0	1.0	0.0	2.0	7.0	17.0	3.0	2.0	65.0	131.0
Charles	309.7	1.0	1.0	3.0	13.5	17.0	5.0	2.0	101.0	166.2
Dorchester	78.5	1.0	0.0	2.0	5.0	0.0	5.0	0.0	28.0	37.5
Frederick	461.2	1.0	0.0	7.0	14.0	7.5	22.5	1.0	146.3	261.9
Garrett	58.0	1.0	0.0	1.0	4.0	5.0	0.0	0.0	18.0	29.0
Harford	425.2	1.0	2.0	3.0	8.0	6.0	18.0	37.8	142.0	207.4
Howard	623.5	1.0	1.0	3.0	20.0	27.0	29.0	43.6	180.0	318.9
Kent	42.0	1.0	0.0	0.0	0.0	1.0	6.0	0.0	13.0	21.0
Montgomery	1,488.8	1.0	2.0	12.0	52.0	47.2	41.0	18.0	484.0	831.6
Prince George's	1,235.2	1.0	1.0	9.0	36.0	7.0	36.0	14.0	480.0	651.2
Queen Anne's	85.4	1.0	0.0	0.0	3.0	7.4	11.0	1.0	24.0	38.0
St. Mary's	209.0	1.0	1.0	1.0	10.0	5.0	17.0	8.0	67.0	99.0
SEED School	9.0	0.0	1.0	0.0	2.0	0.0	0.0	2.0	3.0	1.0
Somerset	45.3	1.0	0.0	1.0	4.0	0.0	4.0	0.0	13.0	22.3
Talbot	58.7	1.0	0.0	1.0	6.7	0.0	8.0	1.0	18.0	23.0
Washington	267.4	1.0	1.0	2.0	12.5	9.0	18.0	4.0	85.0	134.9
Wicomico	213.0	1.0	0.0	2.0	6.0	6.0	13.0	0.0	59.0	126.0
Worcester	99.9	1.0	0.0	2.0	1.0	11.0	1.4	0.0	29.0	54.5

Table 9
Staff Employed in Student Personnel and Health Services
Maryland Public Schools: October 2011

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
Total State	897.4	42.8	600.4	51.4	74.9	128.0	889.4	12.2	722.6	6.0	143.0	5.6
Allegany	7.0	1.0	5.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	71.6	2.0	48.6	4.0	12.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	193.2	0.0	193.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	122.1	7.0	88.1	5.0	0.0	22.0	219.3	5.0	180.6	0.0	31.7	2.0
Calvert	13.0	1.0	6.0	1.0	0.0	5.0	27.0	0.0	27.0	0.0	0.0	0.0
Caroline	7.9	2.0	1.0	0.0	1.9	3.0	15.1	0.0	9.6	0.0	5.5	0.0
Carroll	14.9	2.6	7.6	0.0	0.0	4.7	54.2	1.0	52.2	1.0	0.0	0.0
Cecil	13.0	0.0	5.0	7.0	0.0	1.0	32.0	1.0	31.0	0.0	0.0	0.0
Charles	44.0	2.0	24.0	0.0	0.0	18.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	1.0	3.0	1.0	0.0	1.0	1.0	0.0	1.0	0.0	0.0	0.0
Frederick	30.5	0.0	26.5	0.0	0.0	4.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	10.0	1.0	4.0	2.0	2.0	1.0	10.1	0.0	9.1	0.0	1.0	0.0
Harford	18.5	3.0	9.0	0.0	0.0	6.5	72.0	1.0	56.0	1.0	14.0	0.0
Howard	32.0	1.0	20.0	2.0	5.0	4.0	124.0	1.0	48.0	2.0	71.0	2.0
Kent	3.0	1.0	1.0	0.0	0.0	1.0	1.0	0.0	1.0	0.0	0.0	0.0
Montgomery	93.5	5.0	61.0	14.9	1.0	11.6	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	130.1	6.0	51.0	5.0	46.0	22.1	216.0	1.0	209.0	2.0	3.0	1.0
Queen Anne's	11.5	0.0	4.0	7.5	0.0	0.0	14.0	0.0	14.0	0.0	0.0	0.0
St. Mary's	11.7	1.0	6.0	0.0	0.0	4.7	36.0	1.0	33.0	0.0	2.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0
Somerset	8.0	2.0	3.0	0.0	1.0	2.0	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	5.0	2.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	21.9	0.0	19.0	0.0	0.0	2.9	10.9	0.0	1.0	0.0	9.9	0.0
Wicomico	25.0	2.0	11.0	1.0	6.0	5.0	30.0	0.0	25.0	0.0	5.0	0.0
Worcester	4.0	0.2	2.4	1.0	0.0	0.4	15.4	0.2	15.1	0.0	0.0	0.1

* Includes auditors, admission and attendance officers, registrars, etc.

Table 10
Staff Employed in Operation and Maintenance of Plant
Maryland Public Schools: October 2011

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
Total State	8,463.4	57.2	1,032.8	6,879.6	411.5	82.3	1,779.5	49.7	204.0	127.5	1,339.5	58.7
Allegany	119.0	4.0	8.0	104.0	2.0	1.0	22.0	1.0	2.0	1.0	16.0	2.0
Anne Arundel	759.3	3.0	66.0	663.3	22.0	5.0	108.0	0.0	19.0	9.0	73.0	7.0
Baltimore City	745.3	3.0	162.0	515.3	58.0	7.0	61.0	3.0	0.0	0.0	56.0	2.0
Baltimore	1,112.6	18.0	28.0	949.6	108.0	9.0	223.0	10.0	47.0	17.0	136.0	13.0
Calvert	175.0	2.7	8.0	156.6	6.0	1.7	39.7	1.3	3.0	8.0	26.0	1.3
Caroline	43.0	1.0	0.0	41.5	0.0	0.5	5.0	0.5	0.0	4.0	0.0	0.5
Carroll	262.1	1.0	28.0	218.1	14.0	1.0	68.0	1.0	7.0	10.0	49.0	1.0
Cecil	131.0	0.0	7.0	121.0	3.0	0.0	47.5	1.0	0.0	41.0	4.0	1.5
Charles	231.8	0.0	25.0	195.8	9.0	2.0	56.0	0.0	6.0	2.0	47.0	1.0
Dorchester	48.5	0.0	0.0	47.0	1.0	0.5	8.5	0.0	0.0	7.0	1.0	0.5
Frederick	393.2	2.0	21.5	341.3	20.0	8.4	120.0	3.0	13.0	0.0	101.0	3.0
Garrett	48.4	1.0	1.0	44.4	2.0	0.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	349.5	2.0	3.0	335.5	8.0	1.0	122.0	10.0	33.0	1.0	72.0	6.0
Howard	442.0	7.0	0.0	420.0	9.0	6.0	160.0	10.0	16.0	0.0	132.0	2.0
Kent	22.0	0.0	0.0	22.0	0.0	0.0	6.0	0.0	0.0	0.0	5.0	1.0
Montgomery	1,557.9	2.0	1.0	1,507.5	37.5	9.9	314.5	2.0	0.0	5.0	297.0	10.5
Prince George's	1,306.8	2.0	628.3	572.5	85.0	19.0	246.0	0.0	31.0	6.0	207.0	2.0
Queen Anne's	61.0	1.0	0.0	58.0	0.0	2.0	15.0	0.0	0.0	15.0	0.0	0.0
St. Mary's	129.0	0.0	0.0	126.0	1.0	2.0	51.0	2.0	14.0	0.5	34.5	0.0
SEED School	2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	30.3	0.0	0.0	30.3	0.0	0.0	8.0	0.0	3.0	1.0	4.0	0.0
Talbot	42.4	1.4	0.0	40.0	1.0	0.0	18.0	3.0	9.0	0.0	4.0	2.0
Washington	215.8	5.0	14.0	192.8	2.0	2.0	36.5	1.5	0.0	0.0	34.0	1.0
Wicomico	156.5	1.0	29.0	105.5	17.0	4.0	25.0	0.0	0.0	0.0	24.0	1.0
Worcester	79.3	0.1	1.0	71.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

Table 11
Staff Employed in Student Transportation and Food Services
Maryland Public Schools: October 2011

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Personnel and Laborers	Technical Personnel	Secretaries and Clerks
Total State	5,330.9	51.1	308.0	24.0	4,843.6	104.2	3,795.9	36.5	3,606.8	53.5	33.8	65.3
Allegany	32.2	2.0	0.0	3.0	26.2	1.0	76.0	1.0	71.0	0.0	2.0	2.0
Anne Arundel	122.5	1.0	4.0	4.0	111.5	2.0	249.7	1.0	244.0	0.0	2.0	2.7
Baltimore City	68.0	3.0	8.0	0.0	49.0	8.0	239.2	0.0	232.2	0.0	2.0	5.0
Baltimore	1,114.8	9.0	55.0	0.0	1,043.8	7.0	557.5	15.0	517.7	11.0	1.0	12.9
Calvert	25.5	2.0	0.0	0.0	21.5	2.0	86.6	1.2	82.5	0.0	0.0	3.0
Caroline	35.0	1.0	0.0	0.0	32.0	2.0	38.2	0.0	37.2	0.0	0.0	1.0
Carroll	19.0	3.0	0.0	0.0	12.0	4.0	103.0	0.0	102.0	0.0	0.0	1.0
Cecil	25.0	1.0	0.0	0.0	22.0	2.0	72.2	1.0	68.2	0.0	1.0	2.0
Charles	9.7	0.9	0.0	0.0	6.9	1.9	106.1	0.0	101.1	0.0	2.0	3.0
Dorchester	15.0	1.0	0.0	0.0	13.0	1.0	42.0	1.0	40.0	0.0	0.0	1.0
Frederick	389.6	6.0	10.0	2.0	361.6	10.0	134.1	1.0	128.1	2.0	1.0	2.0
Garrett	3.0	1.0	0.0	0.0	1.0	1.0	50.7	1.0	46.7	1.0	0.0	2.0
Harford	200.3	4.0	5.0	1.0	186.3	4.0	110.5	2.0	101.5	2.0	4.0	1.0
Howard	5.0	2.0	0.0	0.0	0.0	3.0	147.2	1.0	144.2	0.0	0.0	2.0
Kent	2.7	0.7	0.0	0.0	1.0	1.0	21.0	0.4	19.6	0.0	0.0	1.0
Montgomery	1,599.4	2.0	93.0	1.0	1,469.4	34.0	492.7	2.0	444.7	35.0	4.0	7.0
Prince George's	1,427.9	1.0	122.0	11.0	1,284.9	9.0	853.6	1.0	838.6	0.0	7.0	7.0
Queen Anne's	23.0	0.0	0.0	0.0	23.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	24.0	3.0	0.0	0.0	17.0	4.0	94.0	3.0	88.0	0.5	0.0	2.5
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	4.5	1.0	0.0	0.0	3.0	0.5	18.4	1.0	10.1	0.0	6.8	0.5
Talbot	40.2	3.0	0.0	0.0	37.2	0.0	27.8	1.0	25.8	0.0	0.0	1.0
Washington	132.0	2.0	11.0	0.0	115.0	4.0	139.4	1.0	136.4	0.0	0.0	2.0
Wicomico	7.0	1.0	0.0	2.0	2.0	2.0	88.9	1.0	83.9	1.0	1.0	2.0
Worcester	5.8	0.5	0.0	0.0	4.5	0.8	47.2	1.0	43.4	1.0	0.0	1.7

Table 12
Staff Employed in Community Services and School Construction
Maryland Public Schools: October 2011

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
Total State	214.4	7.4	17.4	24.2	155.4	10.1	242.8	37.0	161.4	7.0	37.4
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	38.0	9.0	24.0	0.0	5.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	15.0	2.0	12.0	0.0	1.0
Baltimore	0.0	0.0	0.0	0.0	0.0	0.0	37.0	7.0	26.0	0.0	4.0
Calvert	21.8	0.3	0.0	0.0	21.0	0.5	2.0	2.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	2.5	1.0	1.0	0.0	0.5
Charles	5.2	2.1	0.4	2.7	0.0	0.1	4.0	0.0	3.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	11.0	3.0	4.0	0.0	4.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	21.0	0.0	17.0	0.0	0.0	4.0	9.0	3.0	5.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	28.5	4.0	0.0	21.5	0.0	3.0	74.9	0.0	62.4	6.0	6.5
Prince George's	135.9	0.0	0.0	0.0	134.4	1.5	19.0	1.0	12.0	0.0	6.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	2.0	1.0	0.0	3.0
SEED School	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	8.0	5.0	0.0	1.0	2.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	4.0	0.0	4.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.0	2.0	0.0	0.4

* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.